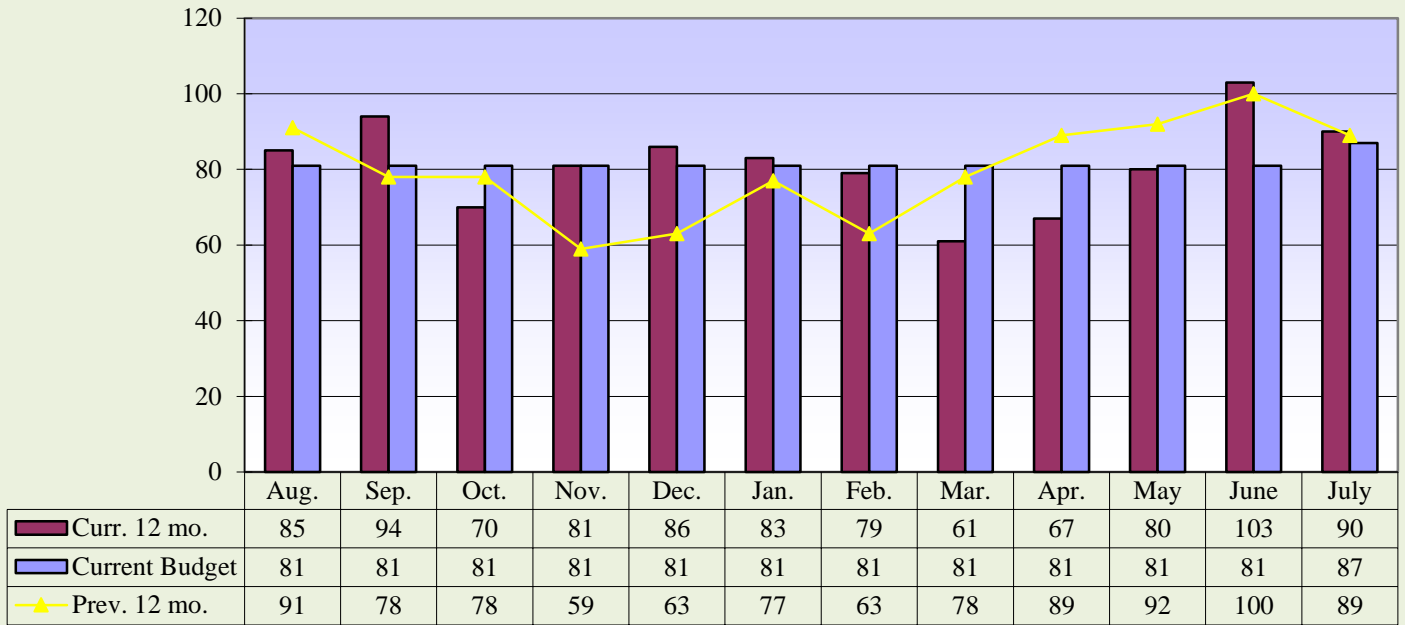


**Memorial Hospital of Converse County**  
**Financial and Statistical Packet**  
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**Memorial Hospital of Converse County  
Admissions and Avg. IP Daily Census  
July 2015**

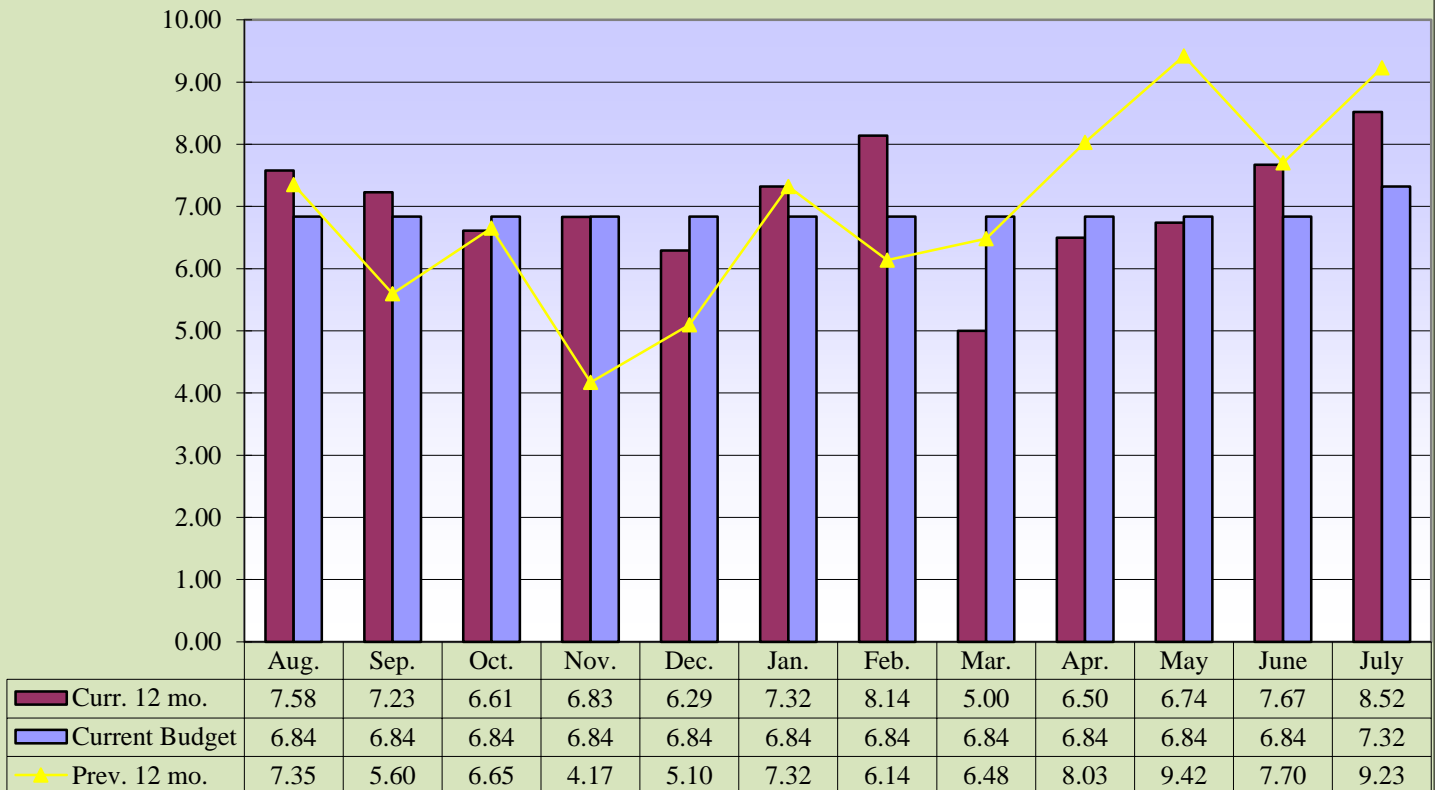
**Admissions**



**Current 12 mo. avg. = 82**

**Previous 12 mo. avg. = 80**

**Average IP Daily Census**

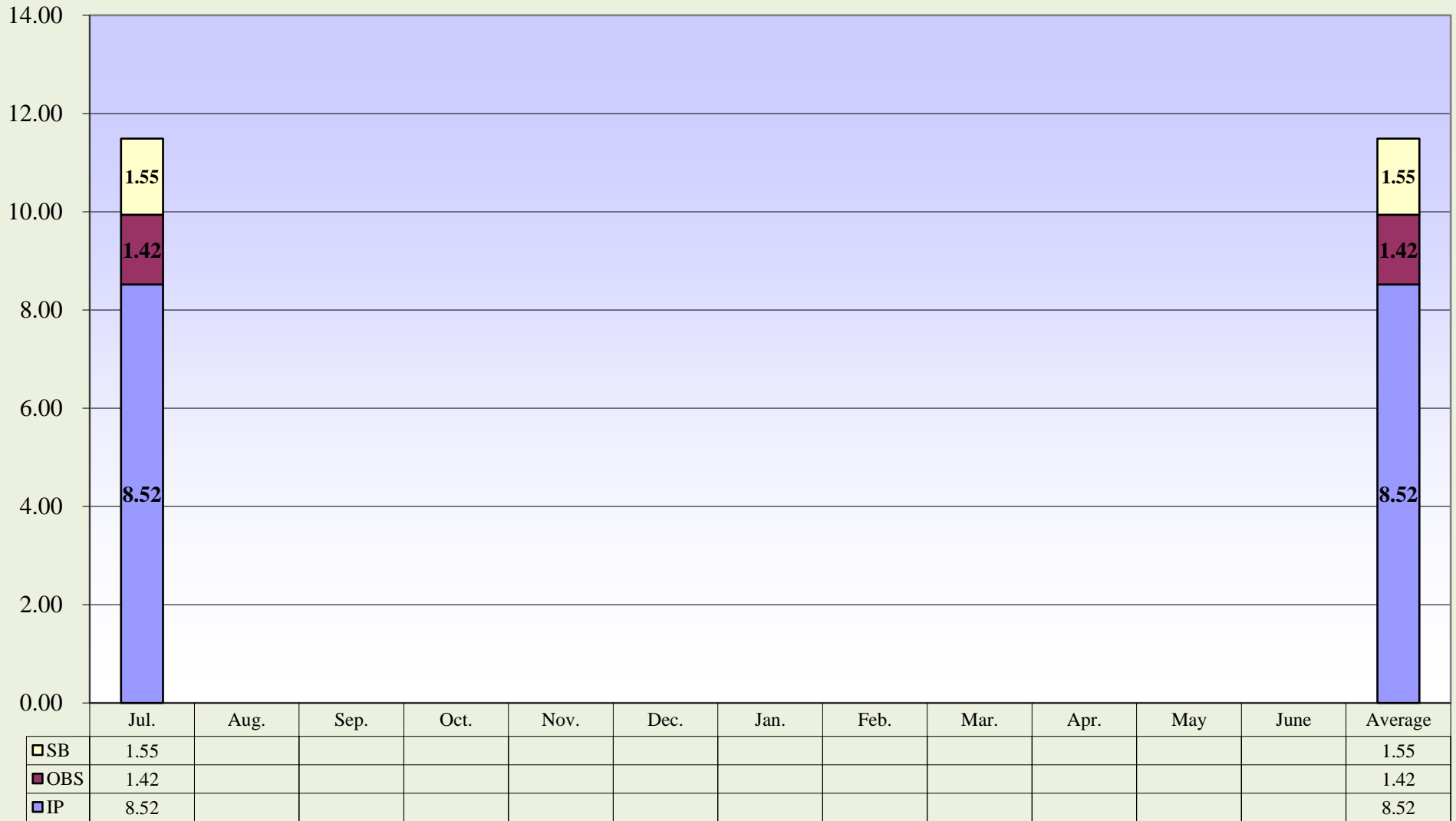


**Curr. 12 mo. avg. = 7.07**

**Prev. 12 mo. avg. = 6.93**

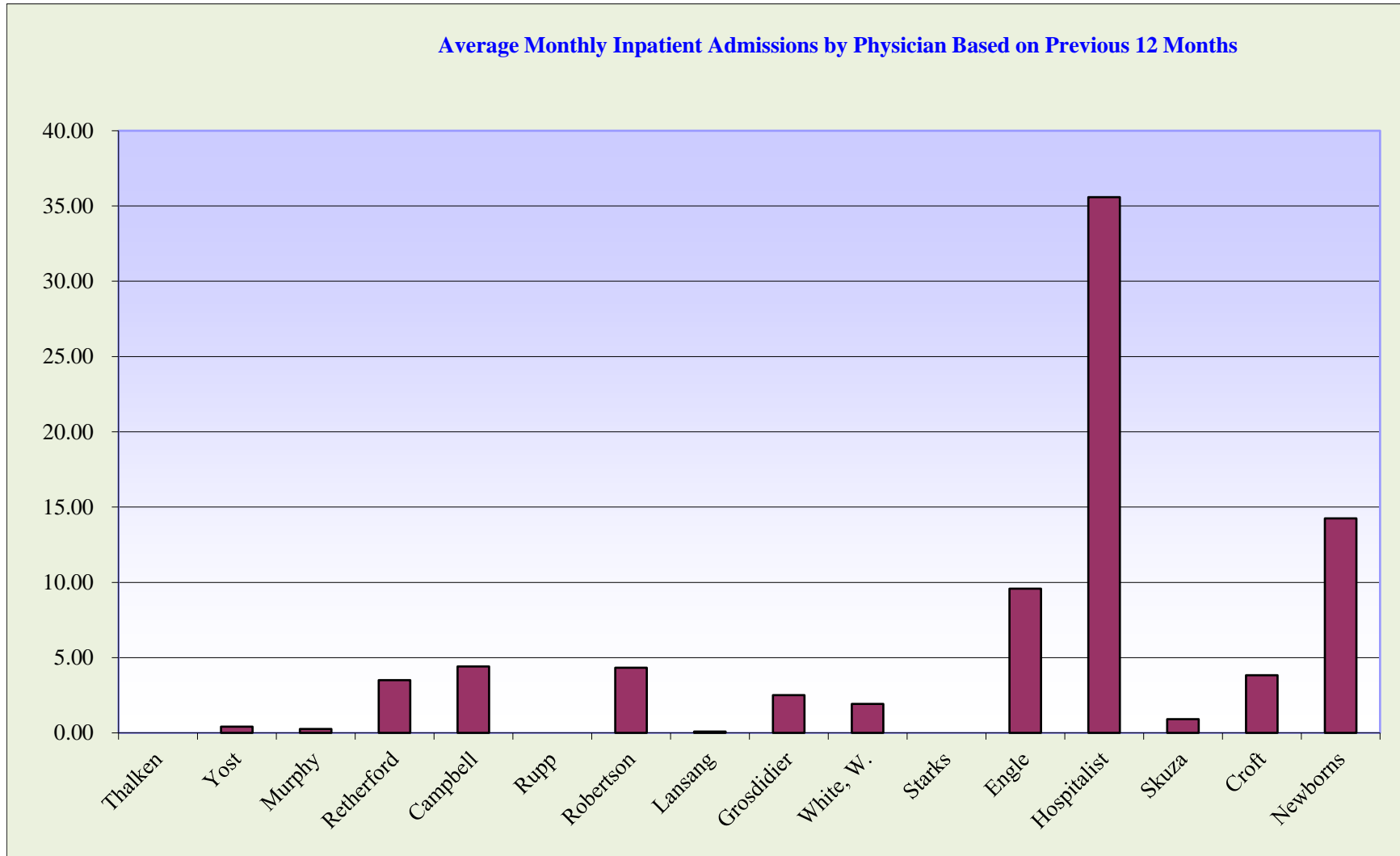
Memorial Hospital of Converse County  
 (FY 2014) Average Floor Census Breakdown  
 July 2015

## (FY 2015) Average Floor Census Breakdown



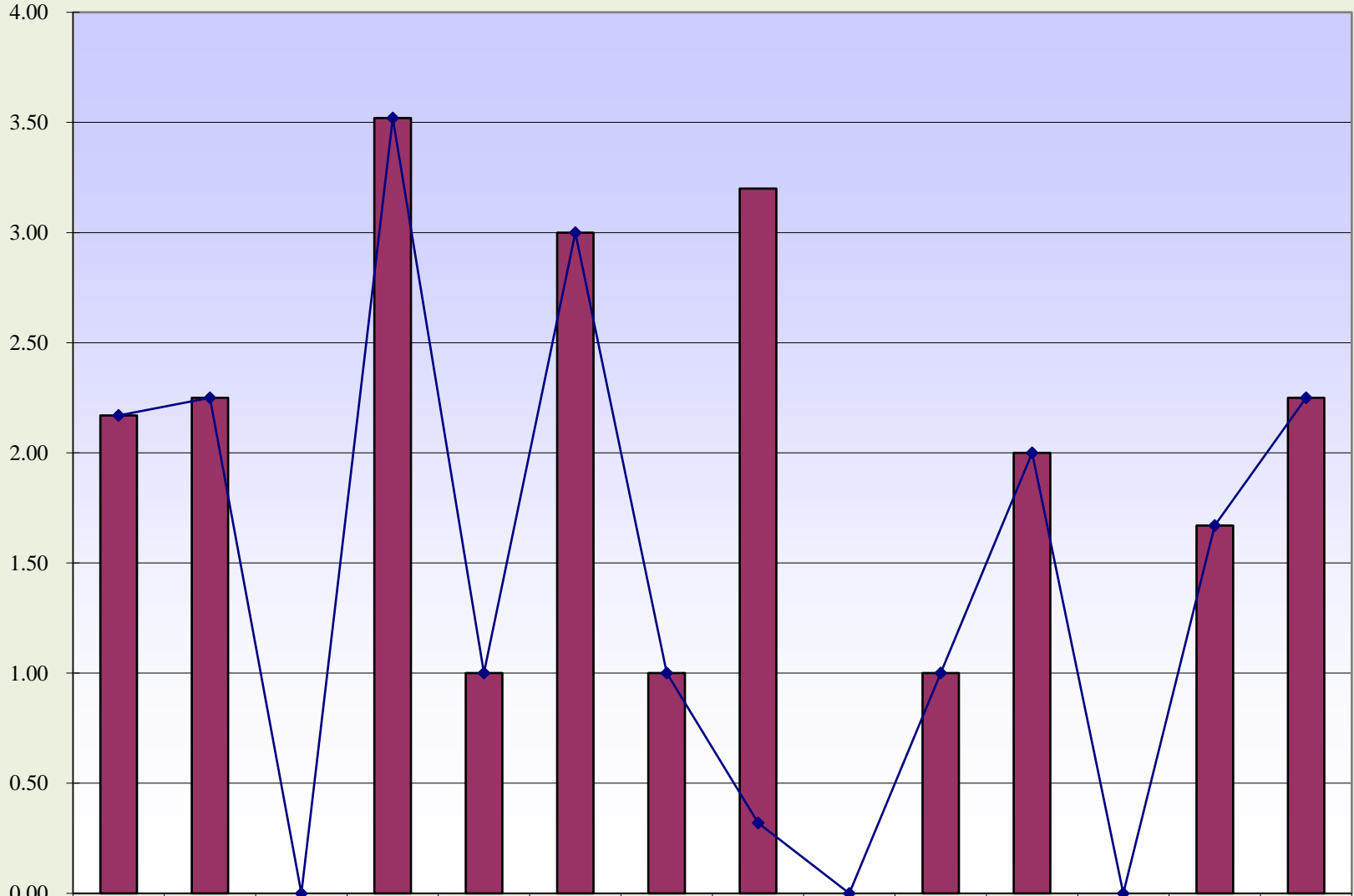
IP
  OBS
  SB

**Memorial Hospital of Converse County  
Average Monthly Inpatient Admissions by Physician  
July 2015**



**Memorial Hospital of Converse County  
Average Length of Stay by Physician  
July 2015**

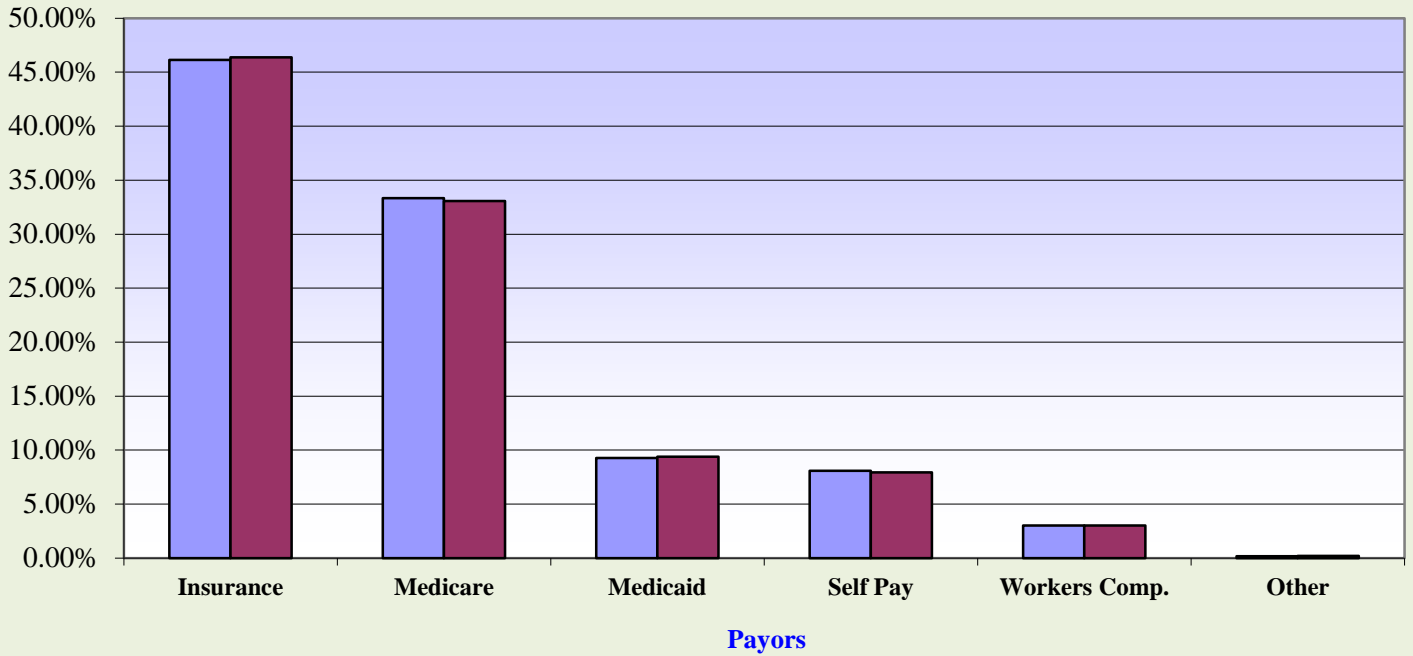
**Average Length of Stay by Physician for Fiscal Year 2015**



<div style="display: inline-block; width: 15px; height: 10px; background-color: maroon; border: 1px solid black;"></div> Current Month Avg. Length of Stay 0.00	Retherford	Lansang	Thalke	Hospitalist	Grosdidier	Murphy	White, W.	Croft	Skuza	Yost	Engle	Rupp	Campbell	Robertson
	2.17	2.25	0.00	3.52	1.00	3.00	1.00	3.20	0.00	1.00	2.00	0.00	1.67	2.25
<div style="display: inline-block; width: 15px; border-bottom: 1px solid blue; border-left: 1px solid blue; border-right: 1px solid blue;"></div> YTD FY 2015 Avg. Length of Stay 0.00	2.17	2.25	0.00	3.52	1.00	3.00	1.00	0.32	0.00	1.00	2.00	0.00	1.67	2.25

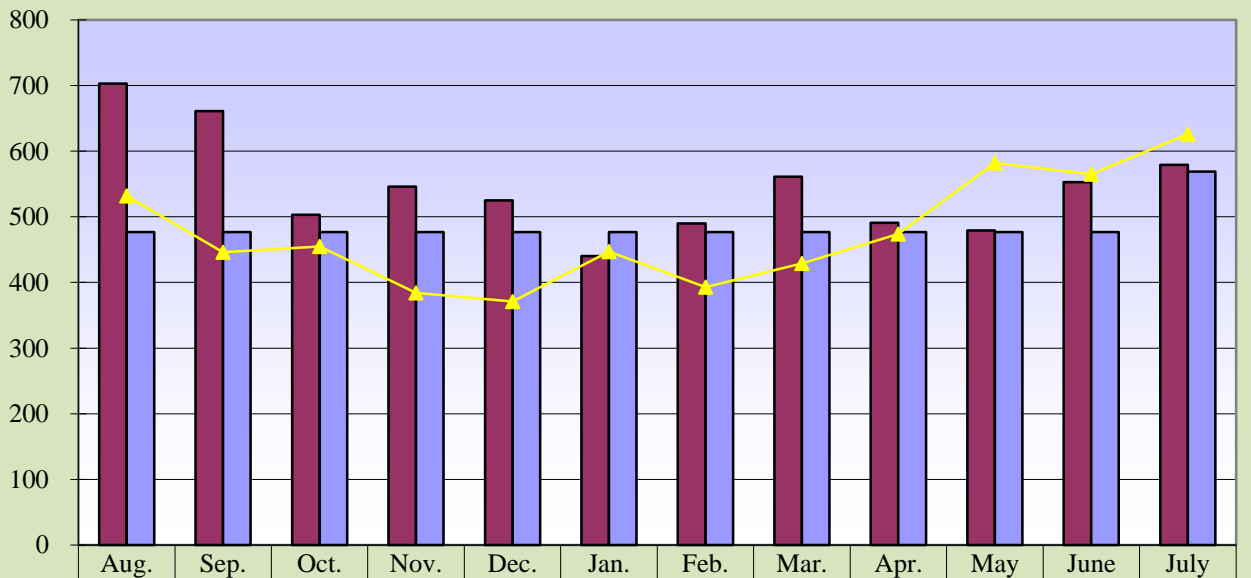
**Memorial Hospital of Converse County  
Payor Mix Comparisons and ER Visits  
July 2015**

**Payor Mix Comparisons**



■ Fiscal Year 2016      ■ Fiscal Year 2015

**Emergency Room Visits**



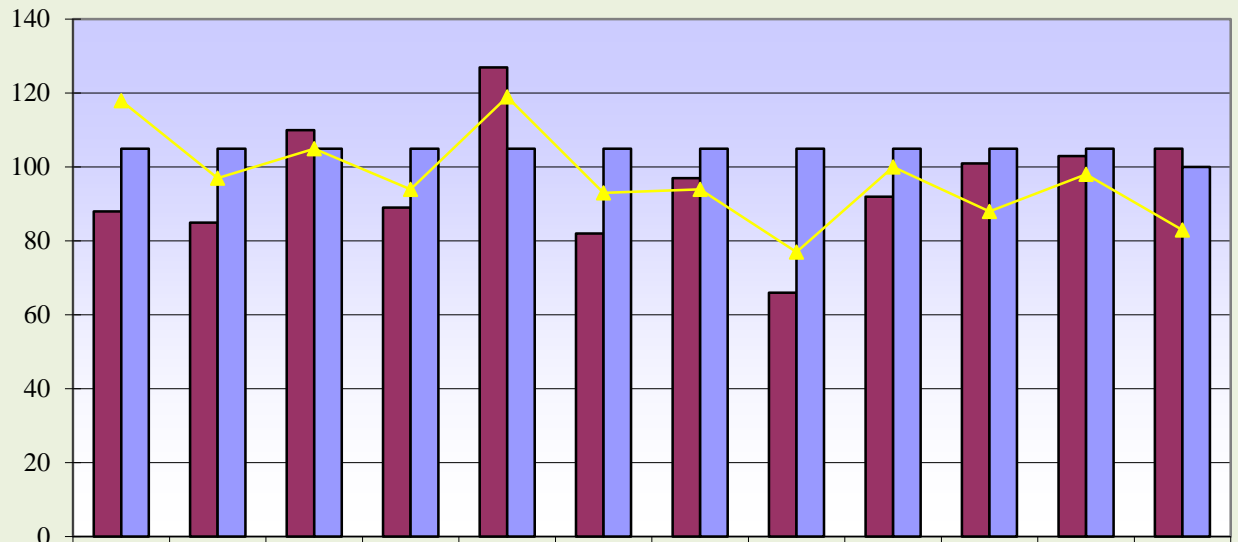
<span style="color: maroon;">■</span> Curr. 12 mo.	703	661	503	546	525	440	490	561	491	479	553	579
<span style="color: blue;">■</span> Current Budget	477	477	477	477	477	477	477	477	477	477	477	569
<span style="color: yellow;">▲</span> Prev. 12 mo.	532	446	455	384	371	447	393	429	474	582	565	626

**Curr. 12 mo. avg. = 544**

**Prev. 12. mo. avg. = 475**

**Memorial Hospital of Converse County  
Total Surgeries and Orthopedic Surgeries  
July 2015**

**Total Surgeries**

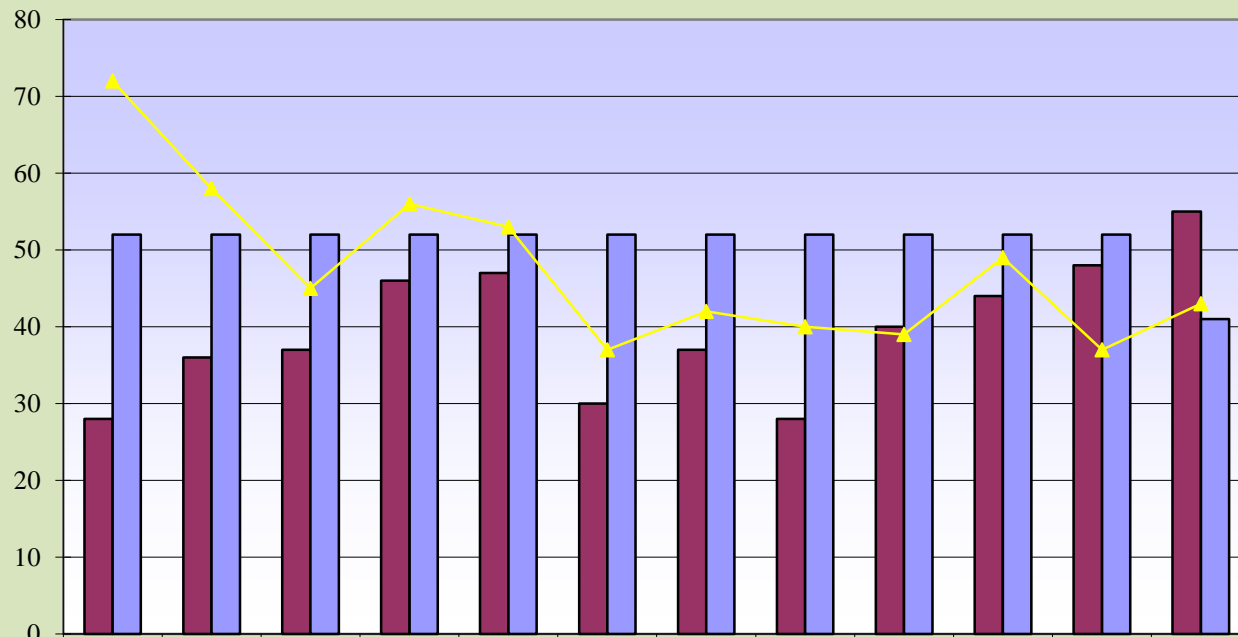


<b>Curr. 12 mo.</b>	88	85	110	89	127	82	97	66	92	101	103	105
<b>Current Budget</b>	105	105	105	105	105	105	105	105	105	105	105	100
<b>Prev. 12 mo.</b>	118	97	105	94	119	93	94	77	100	88	98	83

**Current 12 mo. avg. = 95**

**Previous 12 mo. avg. = 97**

**Orthopedic Surgeries**



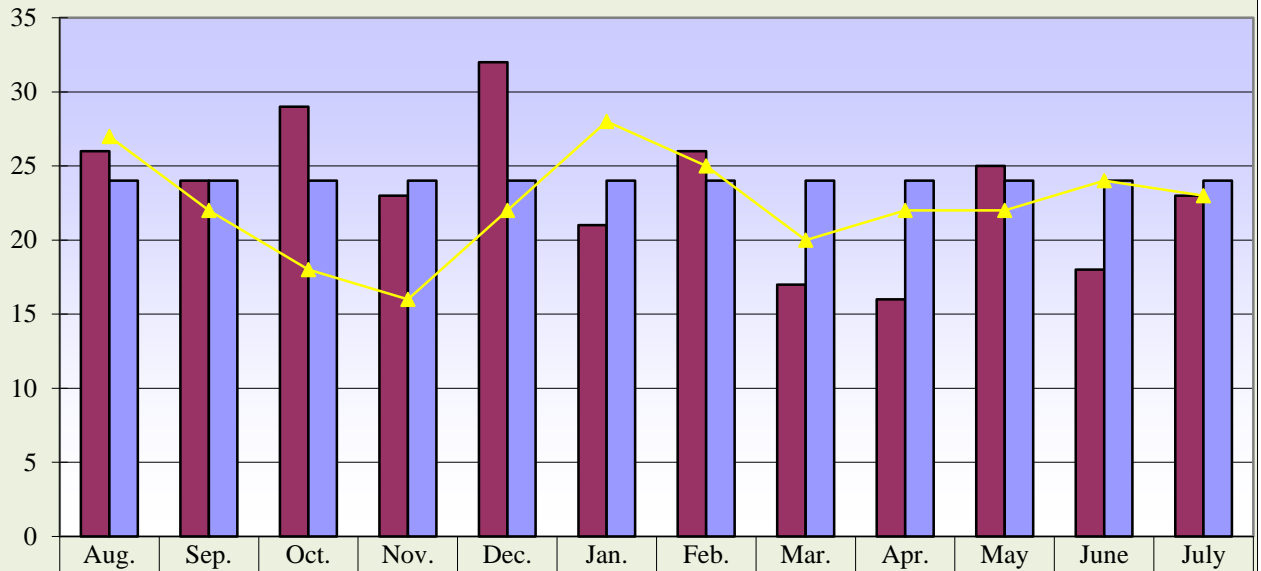
<b>Curr. 12 mo.</b>	28	36	37	46	47	30	37	28	40	44	48	55
<b>Current Budget</b>	52	52	52	52	52	52	52	52	52	52	52	41
<b>Prev. 12 mo.</b>	72	58	45	56	53	37	42	40	39	49	37	43

**Curr. 12 mo. avg. = 40**

**Prev. 12 mo. avg. = 48**

**Memorial Hospital of Converse County  
General and OB/GYN Surgeries  
July 2015**

**General Surgeries**

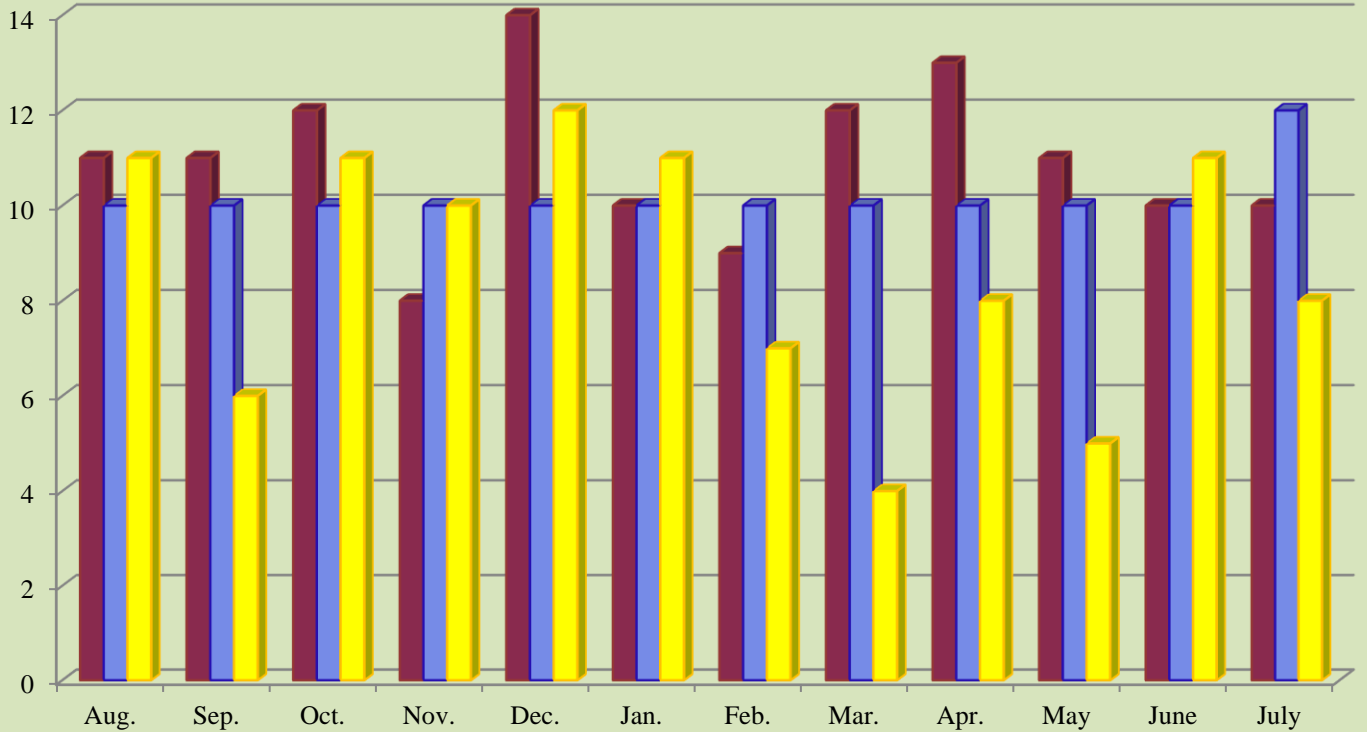


	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	July
Curr. 12 mo.	26	24	29	23	32	21	26	17	16	25	18	23
Current Budget	24	24	24	24	24	24	24	24	24	24	24	24
Prev. 12 mo.	27	22	18	16	22	28	25	20	22	22	24	23

**Curr. 12 mo. avg. = 23**

**Prev. 12 mo. avg. = 22**

**OB/GYN Surgeries**



**Curr. 12 mo. avg. = 11**

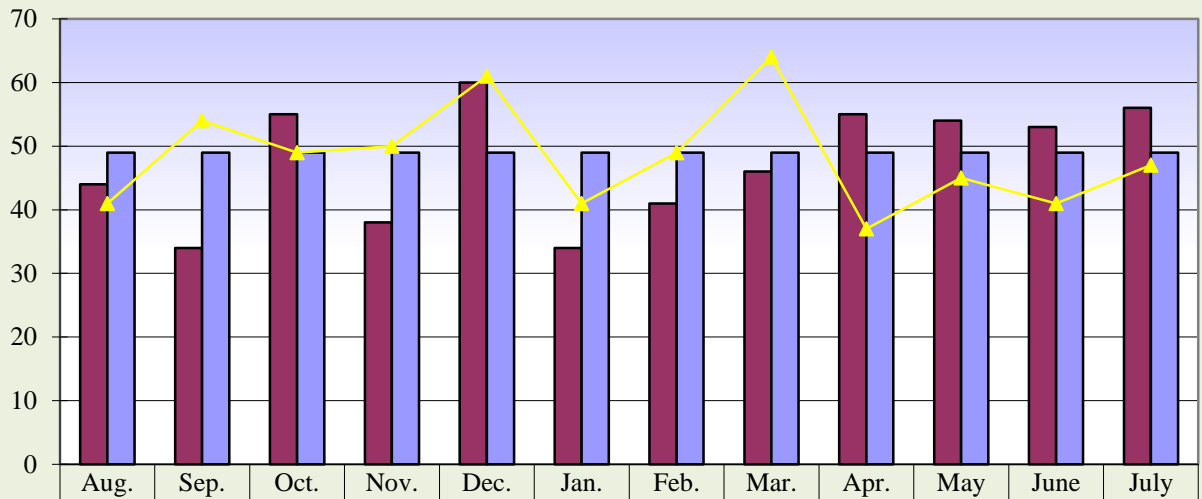
**Prev. 12 mo. avg. = 9**

Curr. 12 mo.	Current Budget	Prev. 12 mo.
--------------	----------------	--------------



**Memorial Hospital of Converse County  
Procedure Core Visits  
July 2015**

**Procedure Core Visits**

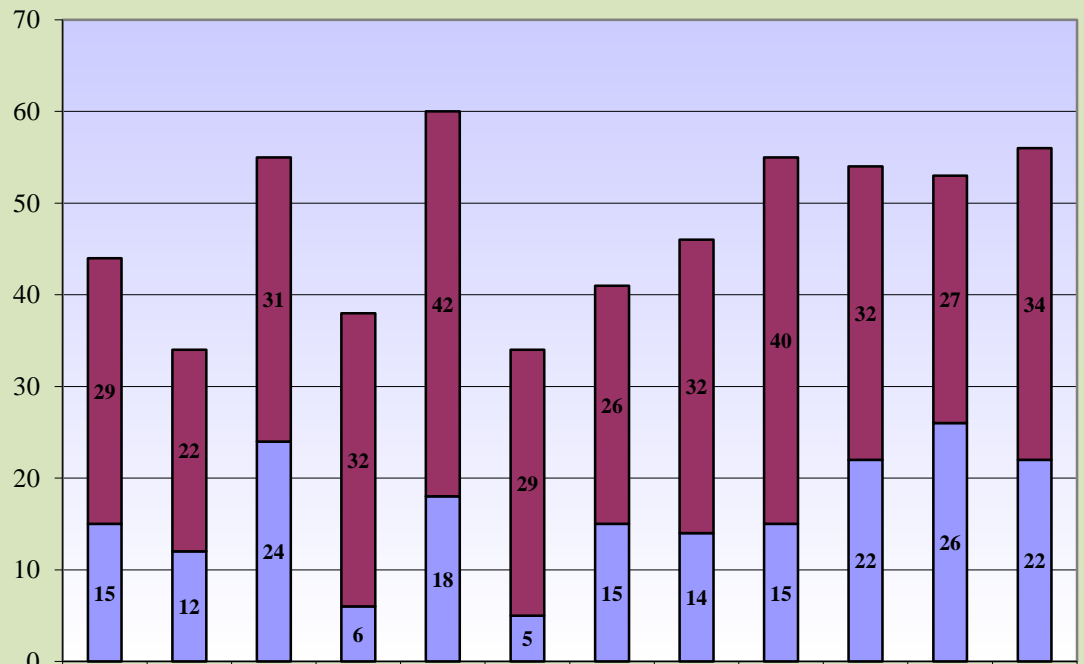


■ Curr. 12 mo.	44	34	55	38	60	34	41	46	55	54	53	56
■ Current Budget	49	49	49	49	49	49	49	49	49	49	49	49
▲ Prev. 12 mo.	41	54	49	50	61	41	49	64	37	45	41	47

**Curr. 12 mo. avg. = 48**

**Prev. 12 mo. avg. = 48**

**Procedure Core Visit Types**



■ Curr. 12 mo. Scopes	29	22	31	32	42	29	26	32	40	32	27	34
■ Curr. 12 mo. Minor Procedures	15	12	24	6	18	5	15	14	15	22	26	22

**Memorial Hospital of Converse County  
Mammography Exams  
July 2015**

**Mammography Exams**



	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	July
Curr. 12 mo.	96	92	112	81	92	70	95	85	81	72	97	103
Current Budget	94	94	94	94	94	94	94	94	94	94	94	93
Prev. 12 mo.	84	65	75	117	95	93	96	102	90	90	82	95

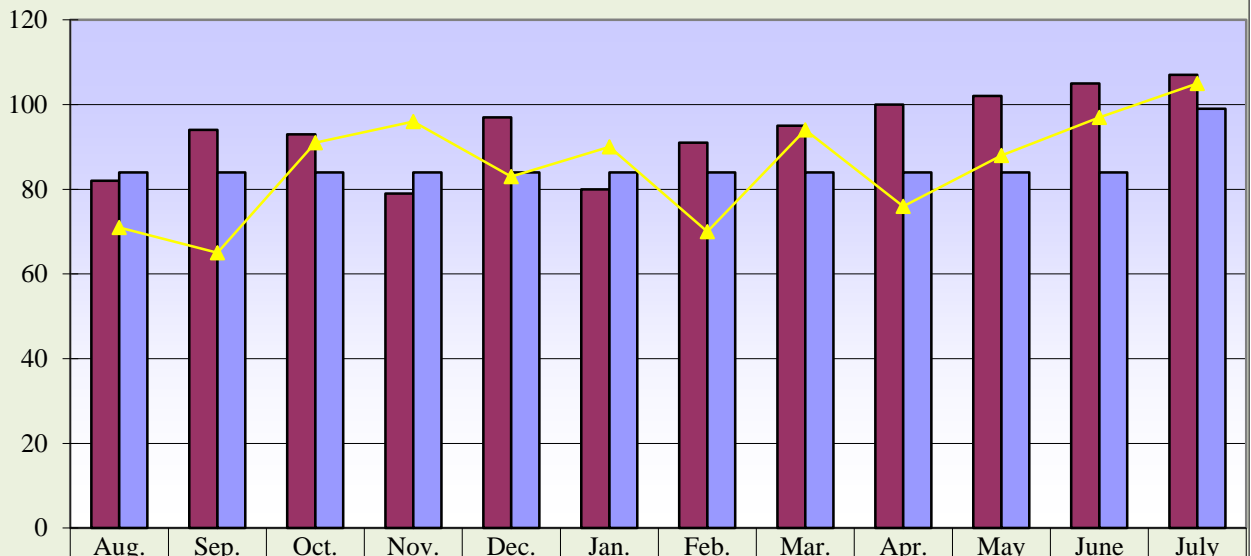
**Curr. 12 mo. avg. = 90**

**Prev. 12 mo. avg. = 90**



**Memorial Hospital of Converse County  
MRI & Cat Scans  
July 2015**

**MRI Exams**

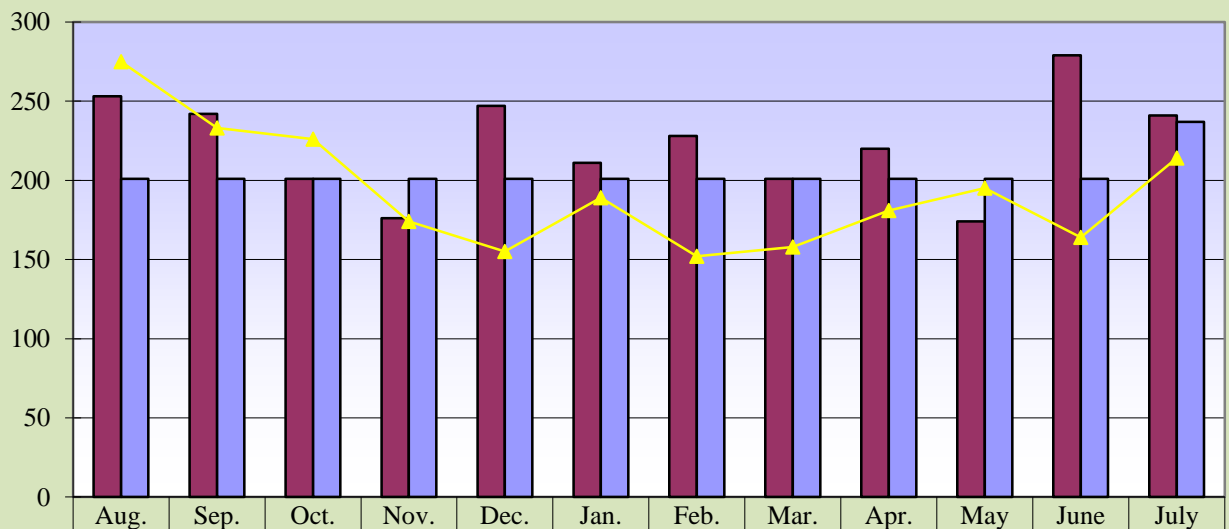


	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	July
Curr. 12 mo.	82	94	93	79	97	80	91	95	100	102	105	107
Current Budget	84	84	84	84	84	84	84	84	84	84	84	99
Prev. 12 mo.	71	65	91	96	83	90	70	94	76	88	97	105

**Curr. 12 mo. avg. = 94**

**Prev. 12 mo. avg. = 86**

**CT Exams**



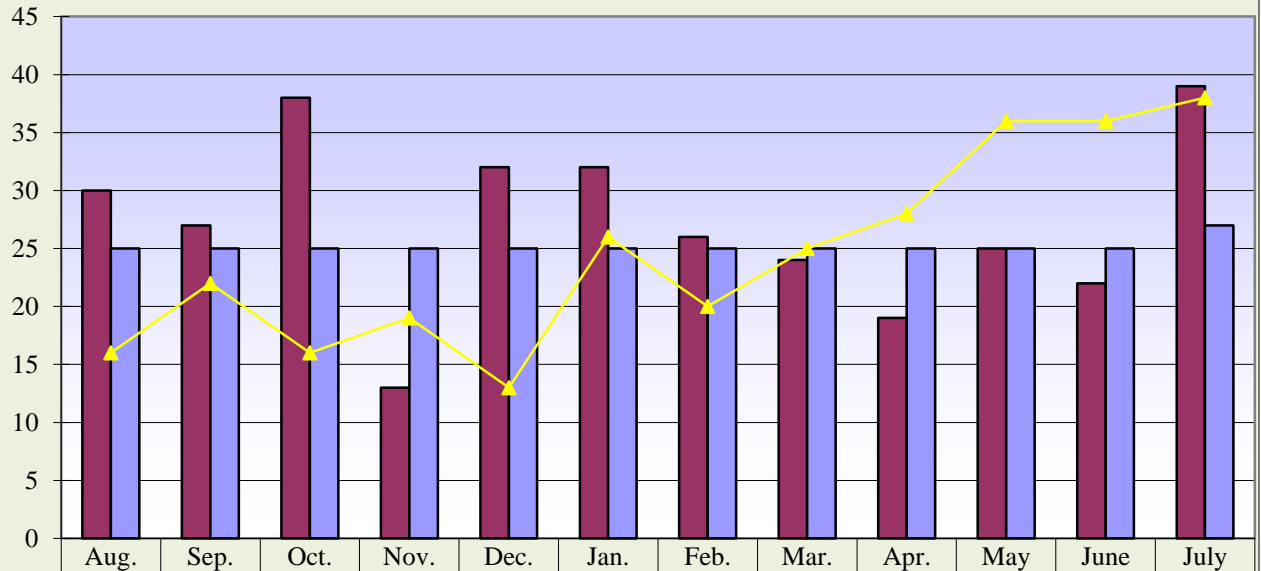
	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	July
Curr. 12 mo.	253	242	201	176	247	211	228	201	220	174	279	241
Current Budget	201	201	201	201	201	201	201	201	201	201	201	237
Prev. 12 mo.	275	233	226	174	155	189	152	158	181	195	164	214

**Curr. 12 mo. avg. = 223**

**Prev. 12 mo. avg. = 193**

**Memorial Hospital of Converse County  
Nuclear Med and Ultrasound Exams  
July 2015**

**Nuclear Medicine Exams**

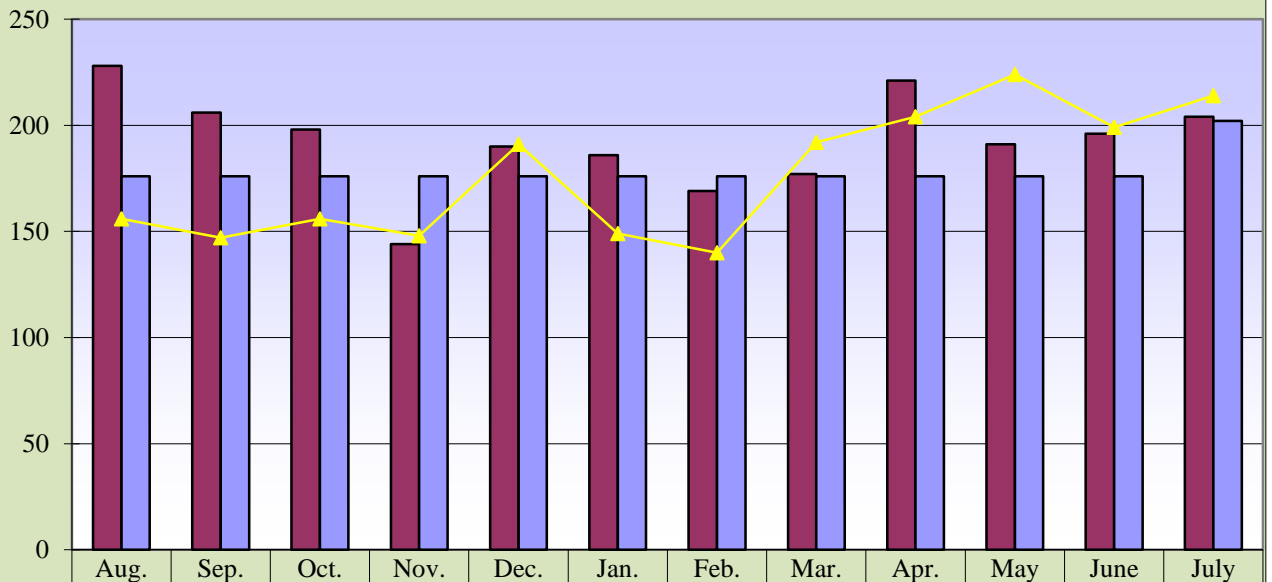


	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	July
Curr. 12 mo.	30	27	38	13	32	32	26	24	19	25	22	39
Current Budget	25	25	25	25	25	25	25	25	25	25	25	27
Prev. 12 mo.	16	22	16	19	13	26	20	25	28	36	36	38

**Curr. 12 mo. avg = 27**

**Prev. 12 mo. avg. = 25**

**Ultrasound Exams**



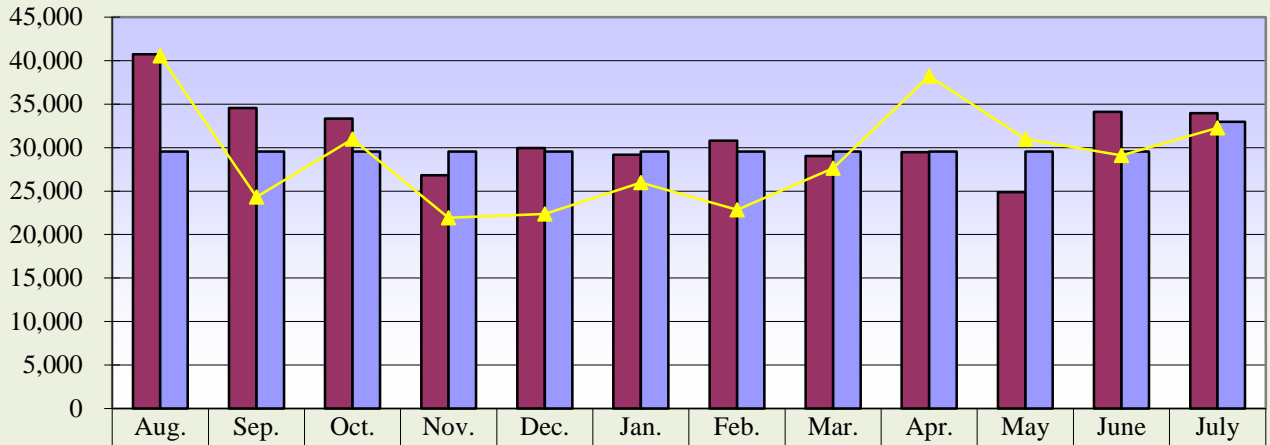
	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	July
Curr. 12 mo.	228	206	198	144	190	186	169	177	221	191	196	204
Current Budget	176	176	176	176	176	176	176	176	176	176	176	202
Prev. 12 mo.	156	147	156	148	191	149	140	192	204	224	199	214

**Curr. 12 mo. avg. = 193**

**Prev. 12 mo. avg. = 177**

**Memorial Hospital of Converse County  
Lab Procedures and Other X-Ray Exams  
July 2015**

**Lab Procedures**

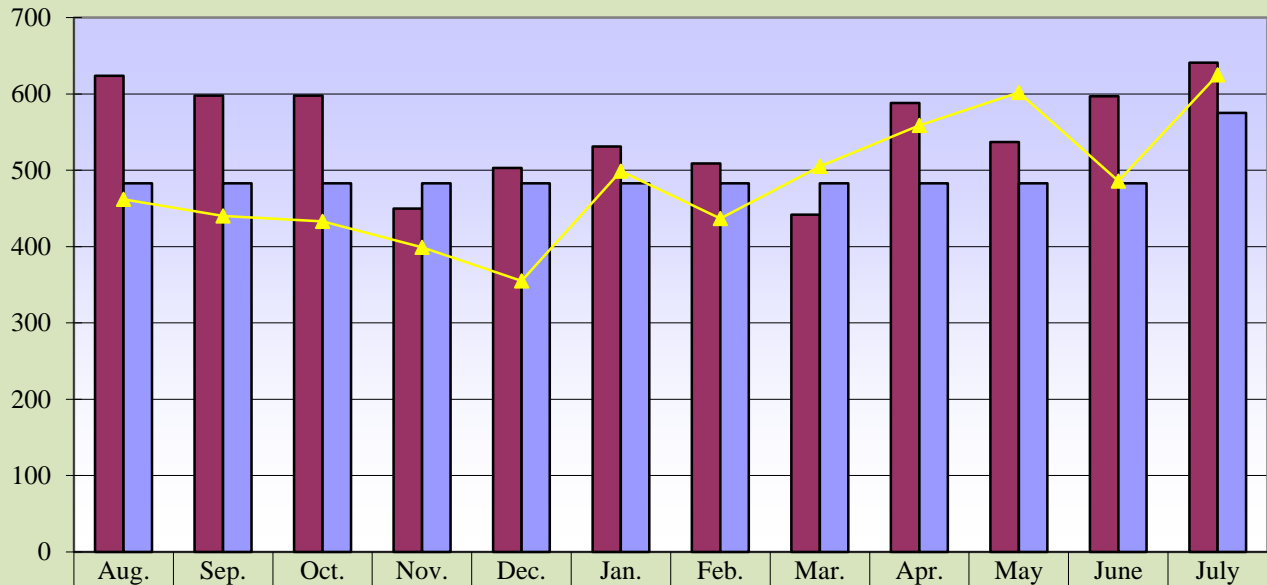


	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	July
Curr. 12 mo.	40,728	34,548	33,336	26,829	29,939	29,174	30,794	29,041	29,470	24,854	34,102	33,960
Current Budget	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	32,981
Prev. 12 mo.	40,549	24,336	30,996	21,915	22,361	25,973	22,836	27,622	38,230	30,980	29,091	32,256

**Curr. 12 mo. avg. = 31,398**

**Prev. 12 mo. avg. = 28,929**

**Total Other X-Ray Exams**



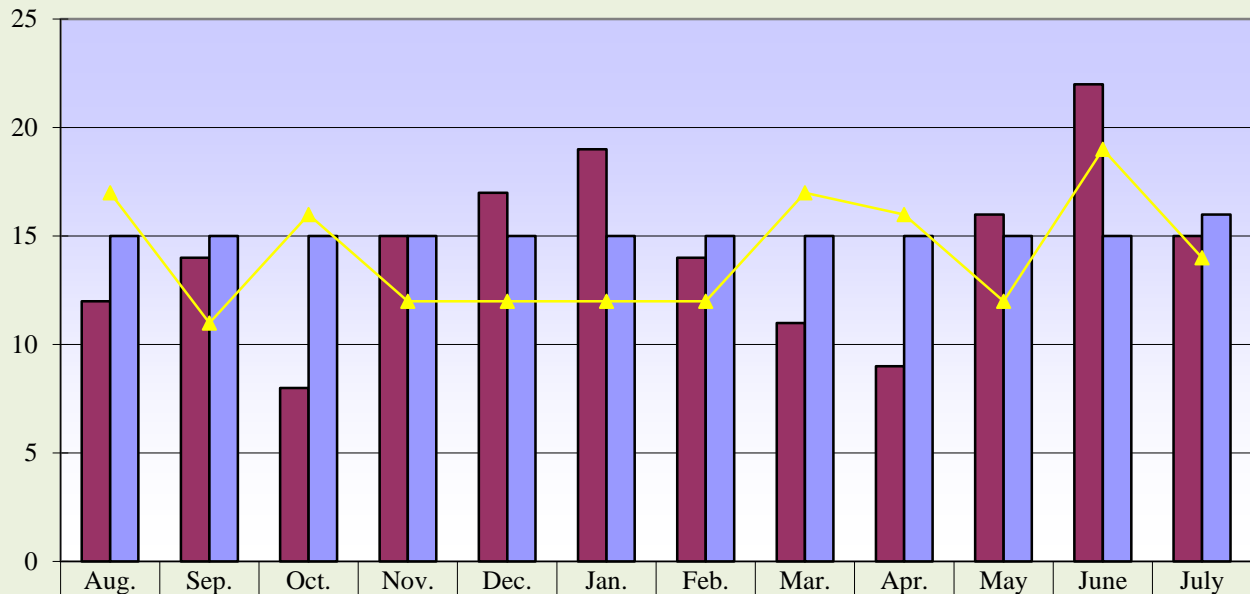
	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	July
Curr. 12 mo.	624	598	598	450	503	531	509	442	588	537	597	641
Current Budget	483	483	483	483	483	483	483	483	483	483	483	575
Prev. 12 mo.	462	440	433	399	355	499	437	505	559	602	486	625

**Curr. 12 mo. avg. = 552**

**Prev. 12 mo. avg. = 484**

**Memorial Hospital of Converse County  
Newborns and Net A/R Days  
July 2015**

**Newborns**

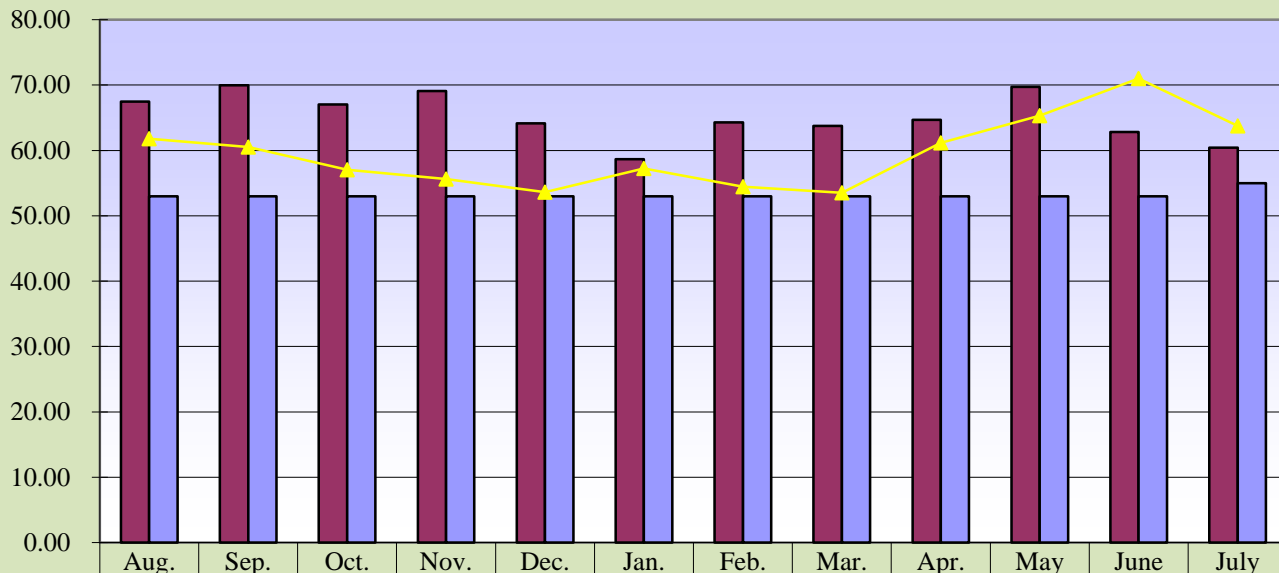


<b>■ Curr. 12 mo.</b>	12	14	8	15	17	19	14	11	9	16	22	15
<b>■ Current Budget</b>	15	15	15	15	15	15	15	15	15	15	15	16
<b>▲ Prev. 12 mo.</b>	17	11	16	12	12	12	12	17	16	12	19	14

**Curr. 12 mo. avg. = 14**

**Prev. 12 mo. avg. = 14**

**Net Days of Revenue in A/R**



<b>■ Curr. 12 mo.</b>	67.46	69.98	67.01	69.09	64.15	58.68	64.29	63.76	64.67	69.70	62.80	60.41
<b>■ Current Budget</b>	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	55.00
<b>▲ Prev. 12 mo.</b>	61.79	60.50	57.03	55.62	53.61	57.25	54.43	53.54	61.17	65.31	71.01	63.76

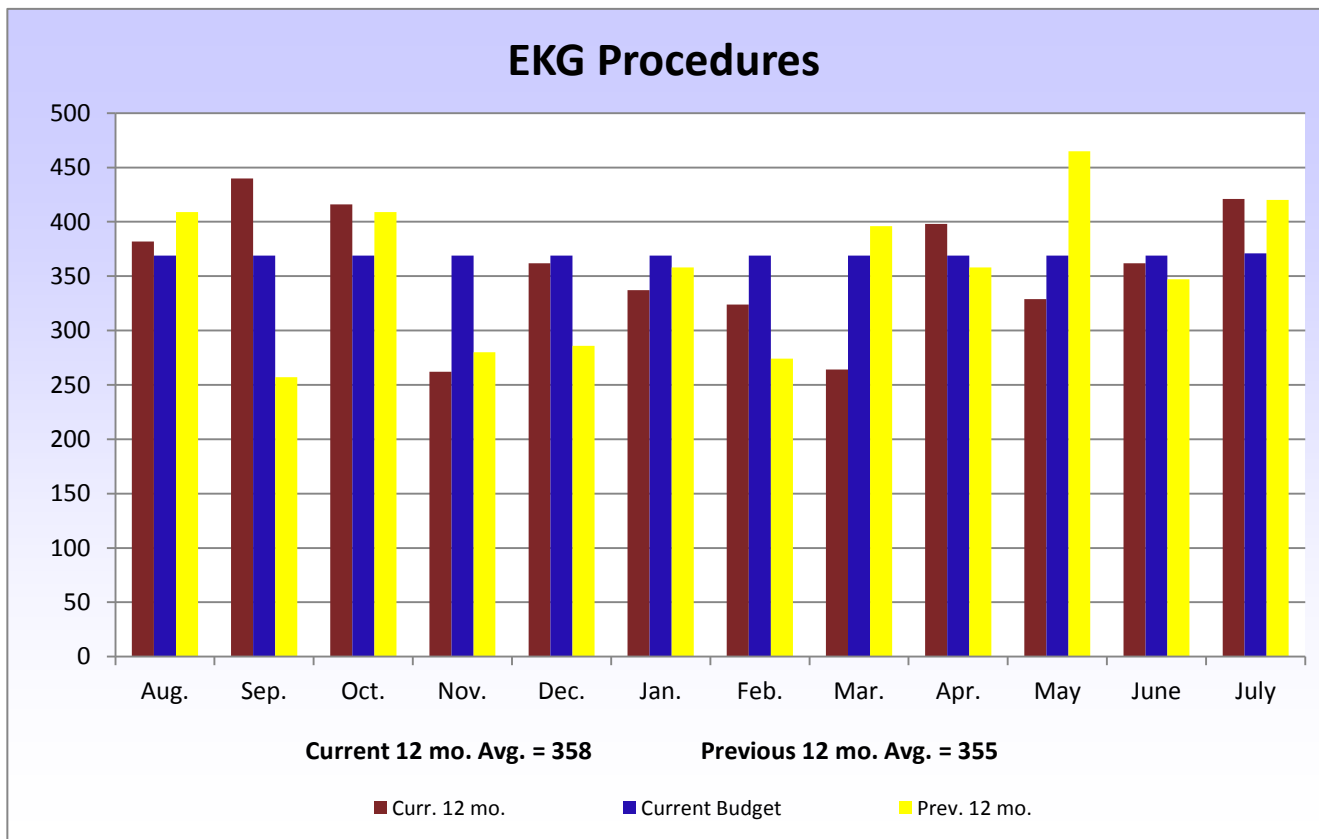
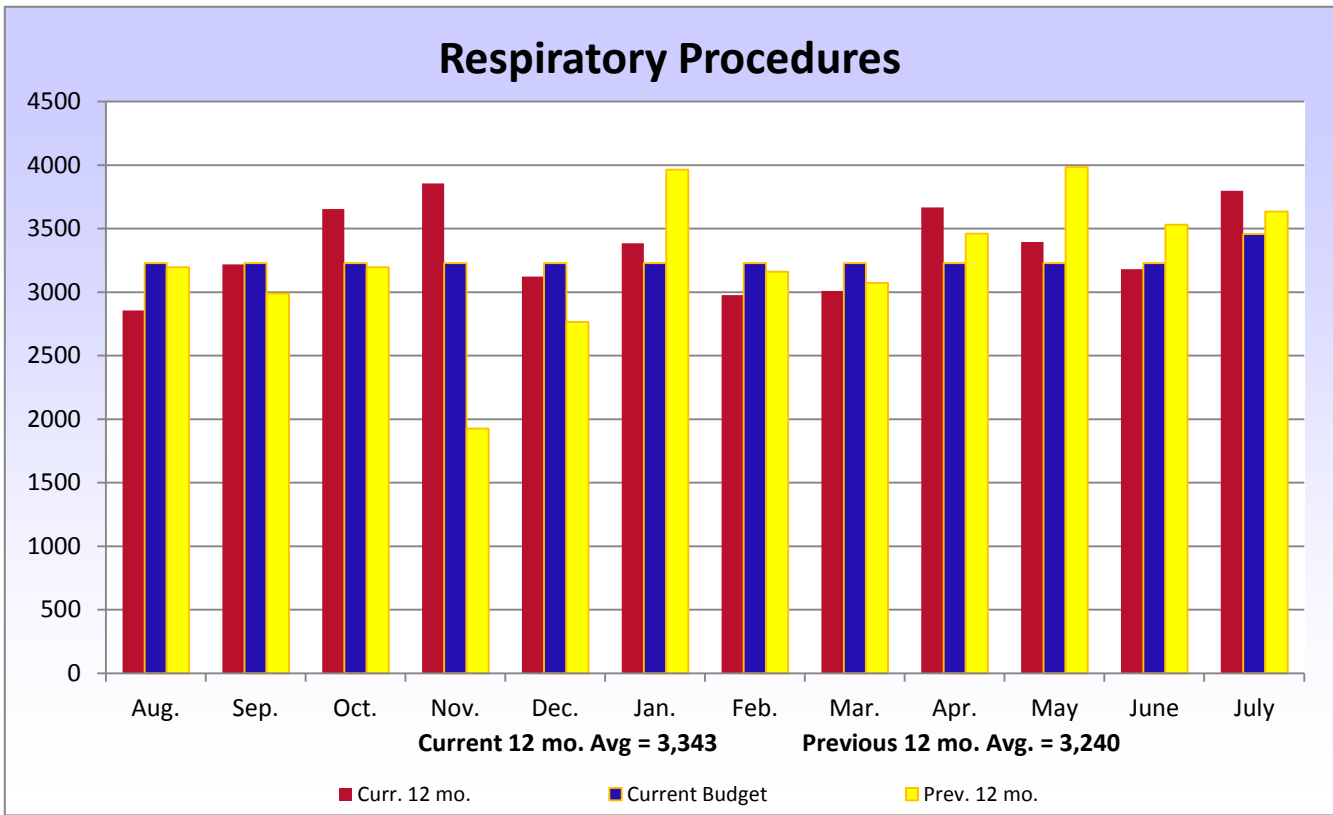
**Curr. 12 mo. avg. = 65.17**

**Prev. 12 mo. avg. = 59.59**

\_\_\_\_\_

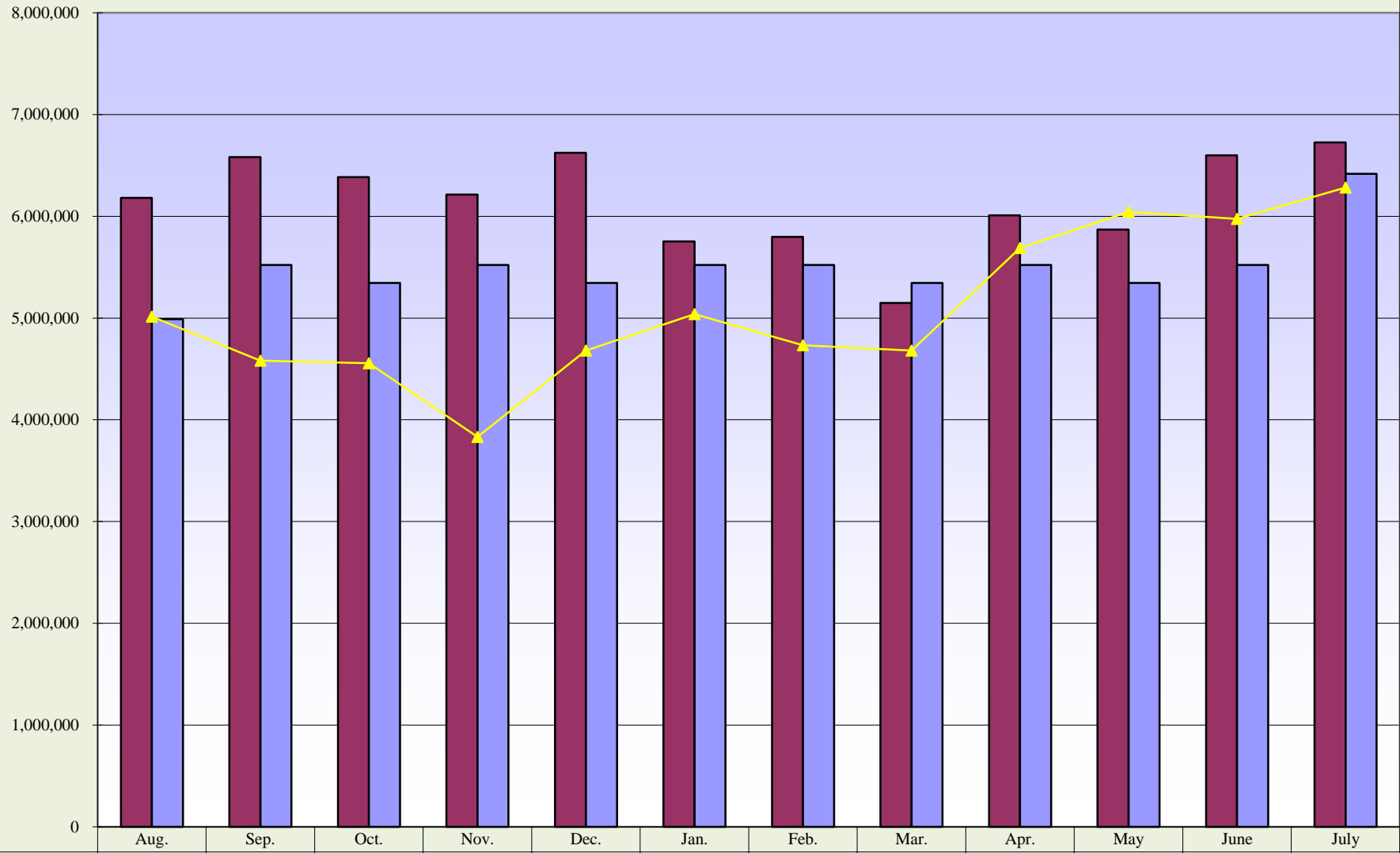


Memorial Hospital of Converse County  
Respiratory and EKG Procedures  
July 2015



**Memorial Hospital of Converse County  
Hospital Patient Revenues  
July 2015**

**Hospital Patient Revenues**



**Curr. 12 mo. avg. = \$6,157,307**

**Prev. 12 mo. avg. = \$5,092,276**

**Memorial Hospital of Converse County  
Un-Audited Income Statement Summary  
Budget Variance Report**

Current Month			Year to Date			Prior Year YTD		
July 2015	Budget	Variance Amount	<u>July</u>			YTD Thru July 2014	Change From Prior YTD	
July 2015	Budget	Variance Amount	YTD Thru July 2015	YTD Budget	Variance Amount	YTD Thru July 2014	Change From Prior YTD	
<b>Patient Revenue</b>								
\$1,888,638	\$1,705,800	\$182,838	Inpatient	\$1,888,638	\$1,705,800	\$182,838	\$1,915,439	(\$26,801)
3,559,735	3,325,209	234,526	Outpatient	3,559,735	3,325,209	234,526	2,918,172	641,563
1,276,984	1,386,508	(109,524)	Physician Clinics	1,276,984	1,386,508	(109,524)	1,450,424	(173,440)
\$6,725,357	\$6,417,517	\$307,840	<b>Total Patient Revenue</b>	\$6,725,357	\$6,417,517	\$307,840	\$6,284,035	\$441,322
<b>Deductions From Revenue</b>								
438,575	533,147	(94,572)	Medicare	438,575	533,147	(94,572)	408,411	30,164
350,361	327,840	22,521	Medicaid	350,361	327,840	22,521	440,730	(90,369)
66,795	55,163	11,632	Worker's Compensation	66,795	55,163	11,632	47,825	18,970
554,995	575,167	(20,172)	Other Contractuals	554,995	575,167	(20,172)	413,803	141,192
144,450	155,336	(10,886)	Other	144,450	155,336	(10,886)	102,219	42,231
\$1,555,175	\$1,646,653	(\$91,478)	<b>Total Deductions</b>	\$1,555,175	\$1,646,653	(\$91,478)	\$1,412,988	\$142,187
5,170,182	4,770,864	399,318	<b>Net Patient Revenue</b>	5,170,182	4,770,864	399,318	4,871,047	299,135
74,311	90,260	(15,949)	<b>Other Operating Revenue</b>	74,311	90,260	(15,949)	116,292	(41,981)
\$5,244,493	\$4,861,124	\$383,369	<b>Total Operating Revenue</b>	\$5,244,493	\$4,861,124	\$383,369	\$4,987,339	\$257,154
<b>Operating Expenses</b>								
2,289,300	2,276,384	12,916	Salaries & Wages	2,289,300	2,276,384	12,916	1,940,761	348,539
528,211	494,230	33,981	Benefits	528,211	494,230	33,981	578,707	(50,496)
551,318	462,502	88,816	Supplies	551,318	462,502	88,816	364,471	186,847
44,498	99,713	(55,215)	Lease & Rentals	44,498	99,713	(55,215)	54,439	(9,941)
71,190	80,849	(9,659)	Other Expenses	71,190	80,849	(9,659)	81,143	(9,953)
480	2,500	(2,020)	Legal	480	2,500	(2,020)	121	359
33,647	20,010	13,637	Travel & Education	33,647	20,010	13,637	1,014	32,633
76,978	108,235	(31,257)	Maintenance & Repair	76,978	108,235	(31,257)	34,809	42,169
15,549	38,833	(23,284)	Physician Fees	15,549	38,833	(23,284)	31,250	(15,701)
12,310	16,667	(4,357)	Interest	12,310	16,667	(4,357)	43,270	(30,960)
42,503	62,909	(20,406)	Professional Fees	42,503	62,909	(20,406)	46,140	(3,637)
85,528	122,279	(36,751)	Purchased Services	85,528	122,279	(36,751)	129,512	(43,984)
33,295	35,584	(2,289)	Insurance	33,295	35,584	(2,289)	32,771	524
51,741	47,976	3,765	Utilities	51,741	47,976	3,765	42,206	9,535
381,508	425,792	(44,284)	Depreciation	381,508	425,792	(44,284)	391,747	(10,239)
550,002	522,585	27,417	Indigent Care	550,002	522,585	27,417	379,961	170,041
\$4,768,058	\$4,817,048	(\$48,990)	<b>Total Expenses</b>	\$4,768,058	\$4,817,048	(\$48,990)	\$4,152,322	\$615,736
476,435	44,076	432,359	<b>Operating Income (Loss)</b>	476,435	44,076	432,359	835,017	(358,582)
<b>Non-Operating Revenue</b>								
110,853	105,000	5,853	County - Indigent Care Reimbursement	110,853	105,000	5,853	87,500	23,353
47,509	45,000	2,509	County - Ambulance Reimbursement	47,509	45,000	2,509	37,500	10,009
55,205	31,833	23,372	Other Non-Operating	55,205	31,833	23,372	554	54,651
0	0	0	<b>Non-Operating Expense</b>	0	0	0	0	0
\$690,001	\$225,909	\$464,092	<b>Net Income/(Loss)</b>	\$690,001	\$225,909	\$464,092	\$960,571	(\$270,570)

**Memorial Hospital of Converse County  
Financial and Statistical Highlights  
July 2015**

<b>Patient Volumes</b>	<u>Page #</u>
IP Daily Census..... At 8.52 down 0.71 from July 2014 - up 0.85 from June 2015	1-2
Surgeries..... At 105 up 22 from July 2014 - up 2 from June 2015	6-7
Radiology Exams..... At 1,335 up 43 from July 2014 - up 39 from June 2015	9-12
Laboratory Tests..... At 33,960 up 1,704 from July 2014 - down 142 from June 2015	12
Emer. Rm. Visits..... At 579 down 47 from July 2014 - up 26 from June 2015	5

**Income Statement**

Gross Patient Revenue for the month was \$6,725,000 compared to \$6,284,000 last July and \$6,599,000 last month. Net Income for July is 690,000 compared to \$960,000 last year and \$386,000 last month. 15

Monthly Revenue - over budget by \$307,000

The departments that are under budget by \$10,000 or more are as follows:

Ambulance - 30,000  
 CRNAs - 41,000                      Clinics - 109,000

Deductions From Revenue - Under budget by \$91,000

Monthly Expense Variances - Under budget by \$49,000

Supplies - \$88,000                      Travel & Education - 13,000  
 Surgery Supplies                      Physician Education

Benefits - \$33,000                      Indigent Care - \$27,000  
 Retirement and Health Ins.                      Increased Bad Debt

**Cash Status**

Cash balances as of July 31, 2015 are \$12,380,775  
 This equates to 82 days of expenses on hand.

**Accounts Receivable**

Net Accounts Receivable days are at 60.41 days for the end of July compared to 63.76 last year and 62.80 last month.

**Memorial Hospital of Converse County  
Statistics  
For The Period Ended July 31, 2015**

Monthly						Year to Date					
July 2015	July 2014	Variance From Prior July	Budget	Variance Amount	%	YTD Thru July 2015	YTD Thru July 2014	Variance From Prior YTD	YTD Budget	Variance Amt.	%
90	89	1	85	5	5.9%	90	89	1	85	5	5.9%
4	2	2	5	(1)	-20.0%	4	2	2	5	(1)	-20.0%
94	91	3	90	4	4.4%	94	91	3	90	4	4.4%
264	286	(22)	226	38	16.8%	264	286	(22)	226	38	16.8%
48	80	(32)	74	(26)	-35.1%	48	80	(32)	74	(26)	-35.1%
312	366	(54)	300	12	4.0%	312	366	(54)	300	12	4.0%
15	14	1	16	(1)	-6.3%	15	14	1	16	(1)	-6.3%
26	28	(2)	26	0	0.0%	26	28	(2)	26	0	0.0%
105	83	22	98	7	7.1%	105	83	22	98	7	7.1%
3,485	3,185	300	3,478	7	0.2%	3,485	3,185	300	3,478	7	0.2%
579	626	(47)	576	3	0.5%	579	626	(47)	576	3	0.5%
4,064	3,811	253	4,054	10	0.2%	4,064	3,811	253	4,054	10	0.2%
325	326	(1)	333	(8)	-2.3%	325	326	(1)	333	(8)	-2.4%

Financial Ratios	July 2015	July 2014	YTD	US	WY	Misc. Measurements	YTD - 15	YTD - 14	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand	82	112	N/A	69	86	Total Revenue per FTE	\$248,320	\$231,314	\$17,006	\$114,924	\$133,396
Operating Margin	9.08%	16.74%	9.08%	0.68%	0.64%	Contractual Deductions	23.12%	22.49%	0.63%	27.29%	-4.17%
Net Margin	13.16%	19.26%	13.16%	2.33%	4.98%	Inpatient Revenue %	34.66%	39.63%	-4.97%	31.41%	3.25%
Current Ratio	5.31	5.36	N/A	2.32	4.29	Outpatient Revenue %	65.34%	60.37%	4.97%	68.59%	-3.25%
Gross A/R Days	65.76	71.08				Average Length of Stay	2.82	3.14	(0.32)	3.30	(0.48)
Net A/R Days	60.41	63.76		51.53	55.62	Medicare Inp. Payer Mix	34.00%	31.00%	3.00%	31.00%	3.00%
FTEs per Adjusted Occupied Bed - Excluding MOB			10.50	With MOB	10.72	Average I/P Daily Census	8.52	9.23	(0.71)	3.92	4.60
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2011						Salaries to Total Expense	48.01%	46.75%	1.26%	46.32%	1.69%
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2011						Benefits as % of Salaries	23.07%	29.82%	-6.75%		

**Memorial Hospital of Converse County**  
**Un-Audited Balance Sheet**  
**July 31, 2015**

	<b>July 2015</b>	<b>July 2014</b>
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash On Hand And In Banks	\$4,799,399	\$5,633,605
Certificates Of Deposit - Unrestricted	68,963	676,884
<b>Total Cash Assets</b>	<b>\$4,868,362</b>	<b>\$6,310,489</b>
<b>Assets Whose Use is Restricted</b>		
Bond Reserve Fund - (Bond Covenant Requirement)	0	626,261
Bond Payment Fund-(Bond Covenant Requirement)	0	328,159
Certificates of Deposit Securing Loan	7,500,000	6,000,000
Reserve Account - (Patient Contracts)	12,413	12,413
Additional (Bond Covenant Requirement)	0	310,319
<b>Total Restricted Assets</b>	<b>\$7,512,413</b>	<b>\$7,277,152</b>
Accounts Receivable (Gross)	13,588,778	13,984,125
Uncollectable Accts. & Contratual. Adj.	(4,244,569)	(4,521,574)
<b>Net Patient Accounts</b>	<b>\$9,344,209</b>	<b>\$9,462,551</b>
Due From Physicians	109,769	165,529
Inventories Of Supplies	1,051,147	1,140,713
Other Current Assets	3,388,187	3,223,780
<b>Total Current Assets</b>	<b>\$26,274,086</b>	<b>\$27,580,214</b>
<b>LAND, BUILDING AND EQUIPMENT, net</b>	29,624,653	31,514,464
<b>OTHER ASSETS</b>		
Investment - Big Country Rehab	191,648	327,234
Investment - Powder River Imaging	0	26,905
<b>Total Other Assets</b>	<b>\$191,648</b>	<b>\$354,139</b>
<b>Total Assets</b>	<b>\$56,090,387</b>	<b>\$59,448,817</b>
<b>LIABILITIES AND FUND EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Accounts Payable	831,180	1,123,100
Accrued Bond Interest/Principal Payable	0	105,187
Accrued Salaries	2,385,283	2,200,697
Accrued Taxes And Deductions	459,258	454,719
Current Portion Of Capital Leases	259,761	1,253,146
Current Portion of CD Secured Note	1,000,000	0
Contingent Liability-(Patient Contracts)	12,413	12,412
<b>Total Current Liabilities</b>	<b>\$4,947,895</b>	<b>\$5,149,261</b>
<b>OTHER LIABILITIES</b>		
Revenue Bonds Payable	0	6,494,234
Long Term EIB Accrual	87,676	87,052
Deferred Loss On Early Retirement Of Bonds	(499,808)	(701,091)
Discount On Bonds	0	(30,494)
Medicare Cost Report Settlement	0	95,000
Long Term CD Secured Note Obligations	6,500,000	0
Long Term Capital Lease Obligations	883,418	5,041,680
<b>Total Other Liabilities</b>	<b>\$6,971,285</b>	<b>\$10,986,381</b>
<b>Total Liabilities</b>	<b>\$11,919,180</b>	<b>\$16,135,642</b>
<b>FUND EQUITY</b>		
Fund Balance	43,481,205	42,352,604
Net Income	690,001	960,571
<b>Total Fund Balance</b>	<b>\$44,171,206</b>	<b>\$43,313,175</b>
<b>Total Liabilities And Fund Equity</b>	<b>\$56,090,387</b>	<b>\$59,448,817</b>

**Cash Flow Statement for July 2015 and FYTD 2016**

<b>Cash Flow From Operations</b>	<b><u>July 2015</u></b>	<b><u>FYTD 2016</u></b>
Net Earnings/(Loss)	\$690,001	\$690,001
<b><u>Additions/(Subtractions) to Cash</u></b>		
Depreciation/Non-cash Interest	381,508	381,508
Decrease/(Increase) in Accounts Receivable	242,794	242,794
(Decrease)/Increase in Accounts Payable	(1,058,587)	(1,058,587)
Decrease/(Increase) in Inventory	(38,812)	(38,812)
<b>Net Cash Flow From Operations</b>	<u>\$216,904</u>	<u>\$216,904</u>
<b>Cash Flow from Capital Purchases</b>		
Equipment, Fixed Assets	(48,902)	(48,902)
Loan Advance	0	0
<b>Cash Flow from Financing</b>		
Notes Payable	<u>(891,997)</u>	<u>(891,997)</u>
<b>Cash Flow for the Month Ending:      July 2015</b>	<u><u>(\$723,995)</u></u>	<u><u>(\$723,995)</u></u>

October

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	7	5	5	4	5	5	5	6	6	4	10	12	11	2	0	0	2	8	10	12	10	10	7	9	10	8	8	7	6	5	3
OBS	0	2	1	4	0	1	3	0	1	2	1	1	2	0	0	0	1	4	1	2	0	0	0	1	4	2	0	1	0	0	1
SW	2	2	2	1	1	1	1	1	1	1	1	1	2	2	2	2	1	1	1	1	1	1	1	1	2	2	2	2	2	2	4
	9	9	8	9	6	7	9	7	8	7	12	14	14	4	2	5	13	12	15	11	11	8	11	16	12	10	10	8	7	8	

Days Recorded: 31

202 6.5  
35 1.1  
47 1.5  
9.2

November

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	4	9	8	11	11	11	8	11	10	7	5	4	5	10	13	9	8	9	8	7	8	9	11	12	7	6	4	6	16	16	
OBS	4	0	1	4	0	0	3	1	1	2	0	0	1	1	2	2	0	0	0	0	0	3	2	0	0	0	0	1	0	1	
SW	4	3	2	2	2	2	3	4	2	3	4	3	3	3	3	2	3	3	3	3	3	5	5	4	4	6	6	6	5	5	
	12	12	11	17	13	13	14	16	13	12	9	7	9	14	18	13	11	12	11	10	13	17	17	16	13	12	10	13	21	22	0

Days Recorded: 30

263 8.8  
29 1.0  
109 3.6  
13.4

December

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	10	7	6	8	7	9	14	12	15	7	7	8	9	12	11	7	4	4	10	12	8	7	5	5	8	5	8	11	9	6	8
OBS	0	0	0	0	2	5	0	1	0	0	1	0	1	0	1	0	0	1	2	2	0	1	1	0	0	1	0	0	2	1	0
SB	5	5	5	5	3	2	3	4	4	4	3	3	1	2	2	1	1	1	1	1	1	1	1	2	2	2	2	3	3	4	4

Days Recorded: 31

259 8.4  
22 0.7  
81 2.6  
11.7

		Mo's Rec											1	Average		
		Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June			
IP		8.52													8.52	
OBS		1.42													1.42	
SB		1.55													1.55	
		11.49	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.49	0.00
Hi		16	22													
Lo		2	7													

January

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	6	5	8	8	13	12	11	9	8	8	7	8	3	2	4	7	10	10	11	10	13	13	14	16	7	9	8	9	8	9	12
OBS	0	0	1	0	1	1	0	0	1	2	0	1	3	1	0	0	3	2	4	2	1	1	0	2	0	1	1	0	0	1	2
SB	3	4	4	3	3	2	4	4	6	4	3	3	4	5	5	5	3	3	2	3	3	3	3	3	6	4	3	3	3	4	4

Days Recorded: 31

278 9.0  
31 1.0  
112 3.6  
13.6

February

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	13	13	7	8	7	10	11	12	8	9	1	2	4	9	14	18	20	16	13	6	10	8	6	5	4	5	8	13			
OBS	1	1	1	0	3	1	1	1	3	1	0	0	4	3	0	1	1	1	0	1	2	1	1	0	0	0	0	0			
SB	4	3	4	3	3	2	3	2	3	5	4	4	3	2	2	2	3	4	4	2	2	2	2	2	2	2	3	3			

Days Recorded: 28

260 9.3  
28 1.0  
80 2.9  
13.1

March

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	11	12	5	10	7	4	4	3	3	5	5	3	9	11	7	7	8	4	5	8	11	11	11	12	11	7	7	9	8	10	12
OBS	0	2	1	0	0	1	1	1	1	0	0	1	1	1	0	2	0	0	0	0	1	1	1	0	0	1	1	3	3	2	3
SB	4	4	4	4	4	3	2	2	3	3	3	3	3	3	3	1	1	1	1	1	2	2	3	2	2	1	1	2	2	2	2

Days Recorded: 31

240 7.7  
28 0.9  
75 2.4  
11.1

April

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8	
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2	
SB	2	2	2	2	2	2	1	1	1	1	1	1	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	5	

Days Recorded: 30

205 6.8  
21 0.7  
72 2.4  
9.9

May

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8	
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2	
SB	2	2	2	2	2	2	1	1	1	1	1	1	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	5	

Days Recorded: 31

205 6.6  
21 0.7  
72 2.3  
9.6



Statistics	July 2015	July	Prior July	Thru July	July 2014	July 2015	July 2014	Prior July						
	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>		
Curr. 12 mo.	88	85	110	89	127	82	97	66	92	101	103	105		95
Current Budget	105	105	105	105	105	105	105	105	105	105	105	100		
Prev. 12 mo.	118	97	105	94	119	93	94	77	100	88	98	83		97
Surgeries														
Curr. 12 mo.	7.58	7.23	6.61	6.83	6.29	7.32	8.14	5.00	6.50	6.74	7.67	8.52		7.04
Current Budget	6.84	6.84	6.84	6.84	6.84	6.84	6.84	6.84	6.84	6.84	6.84	7.32		
Prev. 12 mo.	7.35	5.60	6.65	4.17	5.10	7.32	6.14	6.48	8.03	9.42	7.70	9.23		6.93
IP Daily Census														
Curr. 12 mo.	253	242	201	176	247	211	228	201	220	174	279	241		223
Current Budget	201	201	201	201	201	201	201	201	201	201	201	237		
Prev. 12 mo.	275	233	226	174	155	189	152	158	181	195	164	214		193
CTs														
Curr. 12 mo.	82	94	93	79	97	80	91	95	100	102	105	107		94
Current Budget	84	84	84	84	84	84	84	84	84	84	84	99		
Prev. 12 mo.	71	65	91	96	83	90	70	94	76	88	97	105		86
MRIs														
Curr. 12 mo.	624	598	598	450	503	531	509	442	588	537	597	641		552
Current Budget	483	483	483	483	483	483	483	483	483	483	483	575		
Prev. 12 mo.	462	440	433	399	355	499	437	505	559	602	486	625		484
Total Other X-ray Exams														
Lab Procedures														
Curr. 12 mo.	40,728	34,548	33,336	26,829	29,939	29,174	30,794	29,041	29,470	24,854	34,102	33,960		31,398
Current Budget	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	32,981		
Prev. 12 mo.	40,549	24,336	30,996	21,915	22,361	25,973	22,836	27,622	38,230	30,980	29,091	32,256		28,929
														0
Curr. 12 mo.	703	661	503	546	525	440	490	561	491	479	553	579		544
Current Budget	477	477	477	477	477	477	477	477	477	477	477	569		
Prev. 12 mo.	532	446	455	384	371	447	393	429	474	582	565	626		475
Emergency Room Visits														
	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>		
Curr. 12 mo.	6,179,897	6,582,246	6,384,088	6,214,322	6,623,555	5,752,805	5,798,463	5,148,635	6,010,185	5,869,108	6,599,027	6,725,357		6,157,307
Current Budget	4,988,287	5,522,327	5,344,299	5,522,325	5,344,304	5,522,322	5,522,317	5,344,310	5,522,314	5,344,307	5,522,316	6,417,517		
Prev. 12 mo.	5,014,654	4,581,501	4,556,531	3,832,418	4,681,439	5,037,823	4,732,954	4,679,530	5,688,110	6,044,398	5,973,921	6,284,035		5,092,276
Hospital Revenues														
	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>		
Curr. 12 mo.	67.46	69.98	67.01	69.09	64.15	58.68	64.29	63.76	64.67	69.70	62.80	60.41		65.17
Current Budget	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	55.00		
Prev. 12 mo.	61.79	60.50	57.03	55.62	53.61	57.25	54.43	53.54	61.17	65.31	71.01	63.76		59.59
Net Days of Revenue in A/R														
	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>		
Curr. 12 mo.	28	36	37	46	47	30	37	28	40	44	48	55		40
Current Budget	52	52	52	52	52	52	52	52	52	52	52	41		
Prev. 12 mo.	72	58	45	56	53	37	42	40	39	49	37	43		48
Orthopedic Surgeries														
	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>		

Curr. 12 mo.	12	14	8	15	17	19	14	11	9	16	22	15	14
Current Budget	15	15	15	15	15	15	15	15	15	15	15	16	
Prev. 12 mo.	17	11	16	12	12	12	12	17	16	12	19	14	14

Newborns

	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	
Curr. 12 mo.	26	24	29	23	32	21	26	17	16	25	18	23	23
Current Budget	24	24	24	24	24	24	24	24	24	24	24	24	
Prev. 12 mo.	27	22	18	16	22	28	25	20	22	22	24	23	22

General Surgeries

	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	
Curr. 12 mo.	44	34	55	38	60	34	41	46	55	54	53	56	48
Current Budget	49	49	49	49	49	49	49	49	49	49	49	49	
Prev. 12 mo.	41	54	49	50	61	41	49	64	37	45	41	47	48

Procedure Core Visits

	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	
Curr. 12 mo.	96	92	112	81	92	70	95	85	81	72	97	103	90
Current Budget	94	94	94	94	94	94	94	94	94	94	94	93	
Prev. 12 mo.	84	65	75	117	95	93	96	102	90	90	82	95	90

Mammography

Year	Mammo Exams
Dec-04	977
Dec-05	1,037
Dec-06	1,081
Dec-07	1,101
Dec-08	1,154
Dec-09	1,231
Dec-10	1,208
Dec-11	979

	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	
Curr. 12 mo.	228	206	198	144	190	186	169	177	221	191	196	204	193
Current Budget	176	176	176	176	176	176	176	176	176	176	176	202	
Prev. 12 mo.	156	147	156	148	191	149	140	192	204	224	199	214	177

Ultrasound

	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	
Curr. 12 mo.	30	27	38	13	32	32	26	24	19	25	22	39	27
Current Budget	25	25	25	25	25	25	25	25	25	25	25	27	
Prev. 12 mo.	16	22	16	19	13	26	20	25	28	36	36	38	25

Nuclear Medicine

	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	
Curr. 12 mo.	11	11	12	8	14	10	9	12	13	11	10	10	11
Current Budget	10	10	10	10	10	10	10	10	10	10	10	12	
Prev. 12 mo.	11	6	11	10	12	11	7	4	8	5	11	8	9

OB/GYN Surgeries

	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	
Curr. 12 mo.	85	94	70	81	86	83	79	61	67	80	103	90	82
Current Budget	81	81	81	81	81	81	81	81	81	81	81	87	
Prev. 12 mo.	91	78	78	59	63	77	63	78	89	92	100	89	80

Admissions

	Insurance	Medicare	Medicaid	Self Pay	Workers Comp.	Other
Fiscal Year 2015	46.37%	33.06%	9.38%	7.95%	3.03%	0.21%
Fiscal Year 2016	46.13%	33.34%	9.27%	8.09%	3.01%	0.16%

Payor Mix

<u>Aug.</u>	<u>July</u>	<u>June</u>	<u>May</u>	<u>Apr.</u>	<u>Mar.</u>	<u>Feb.</u>	<u>Jan.</u>	<u>Dec.</u>	<u>Nov.</u>	<u>Oct.</u>	<u>Sep.</u>	<u>Aug.</u>
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Thalken	0.00	0	0	0	0	0	0	0	0	0	0	0	0
Yost	0.42	0	0	0	0	0	0	2	0	0	0	2	1
Murphy	0.25	1	0	1	0	0	1	0	0	0	0	0	0
Retherford	3.50	5	4	6	4	0	3	4	2	2	3	4	5
Campbell	4.42	7	9	3	2	6	4	3	5	5	3	4	2
Rupp	0.00	0	0	0	0	0	0	0	0	0	0	0	0
Robertson	4.33	5	1	5	5	0	5	4	6	7	6	6	2
Lansang	0.08	0	0	0	0	0	1	0	0	0	0	0	0
Grosdidier	2.50	1	2	1	1	2	1	4	3	5	3	3	4
White, W.	1.92	3	1	3	2	0	1	1	4	2	2	2	2
Starks	0.00	0	0	0	0	0	0	0	0	0	0	0	0
Engle	9.58	6	14	11	5	8	11	14	12	10	8	10	6
Hospitalist	35.58	43	47	29	38	30	34	29	29	30	30	42	46
Skuza	0.92	0	0	0	0	0	3	0	2	0	3	3	0
Croft	3.83	4	3	5	1	4	1	3	6	5	4	5	5
Newborns	14.25	15	22	16	9	11	14	19	17	15	8	13	12
Admissions	81.58	90	103	80	67	61	79	83	86	81	70	94	85

Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00
0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0

	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	
Curr. 12 mo. Minor Procedures	15	12	24	6	18	5	15	14	15	22	26	22	
Curr. 12 mo. Scopes	29	22	31	32	42	29	26	32	40	32	27	34	
Procedure Core Visits													

	Current Month	YTD FY 2015 Avg. Length of Stay
Retherford	0.00	0.00
Lansang	2.17	2.17
Thalken	2.25	2.25
Hospitalist	0.00	0.00
Grosdidier	3.52	3.52
Murphy	1.00	1.00
White, W.	3.00	3.00
Croft	1.00	1.00
Skuza	3.20	0.32
Yost	0.00	0.00
Engle	1.00	1.00
Rupp	2.00	2.00
Campbell	0.00	0.00
Robertson	1.67	1.67
	2.25	2.25

	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	
Curr. 12 mo.	2855	3219	3654	3857	3124	3384	2976	3009	3666	3395	3181	3798	3,343
Current Budget	3228	3228	3228	3228	3228	3228	3228	3228	3228	3228	3228	3457	
Prev. 12 mo.	3195	2988	3195	1925	2765	3965	3160	3073	3461	3985	3531	3633	3,240
RT Procedures													

	<u>Aug.</u>	<u>Sep.</u>	<u>Oct.</u>	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	
Curr. 12 mo.	382	440	416	262	362	337	324	264	398	329	362	421	358
Current Budget	369	369	369	369	369	369	369	369	369	369	369	371	
Prev. 12 mo.	409	257	409	280	286	358	274	396	358	465	347	420	355

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