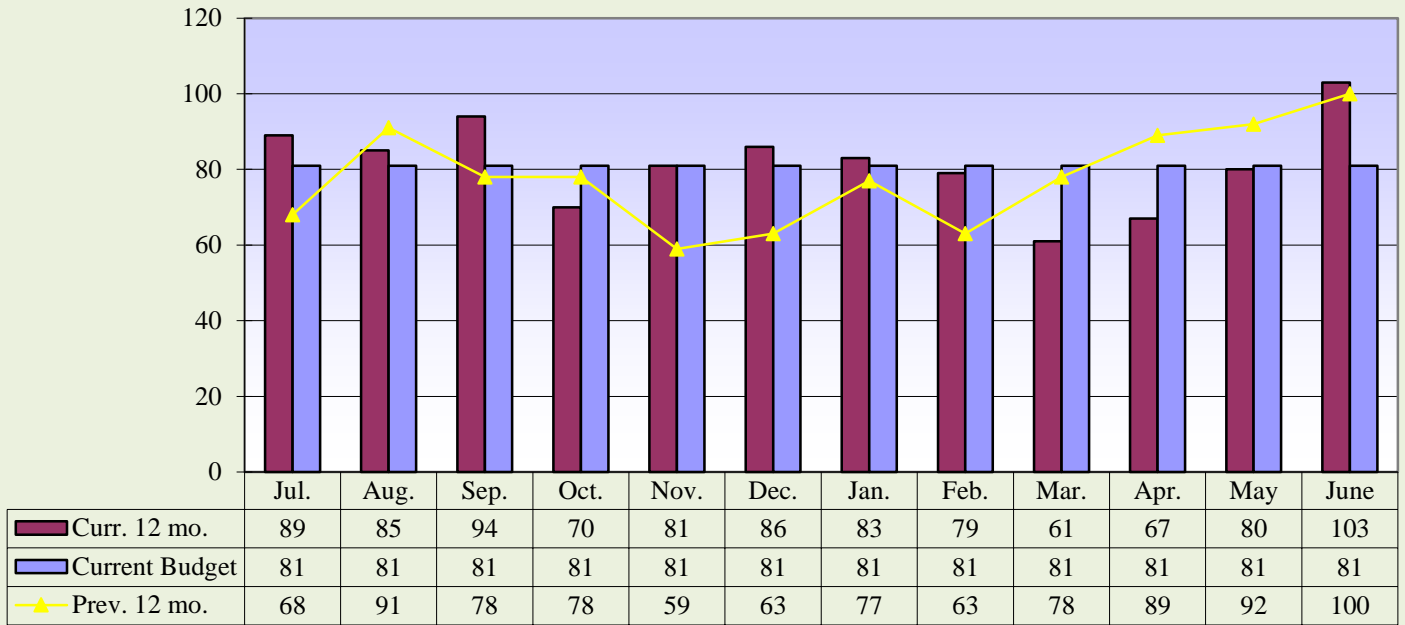


Memorial Hospital of Converse County
Financial and Statistical Packet
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**Memorial Hospital of Converse County
Admissions and Avg. IP Daily Census
June 2015**

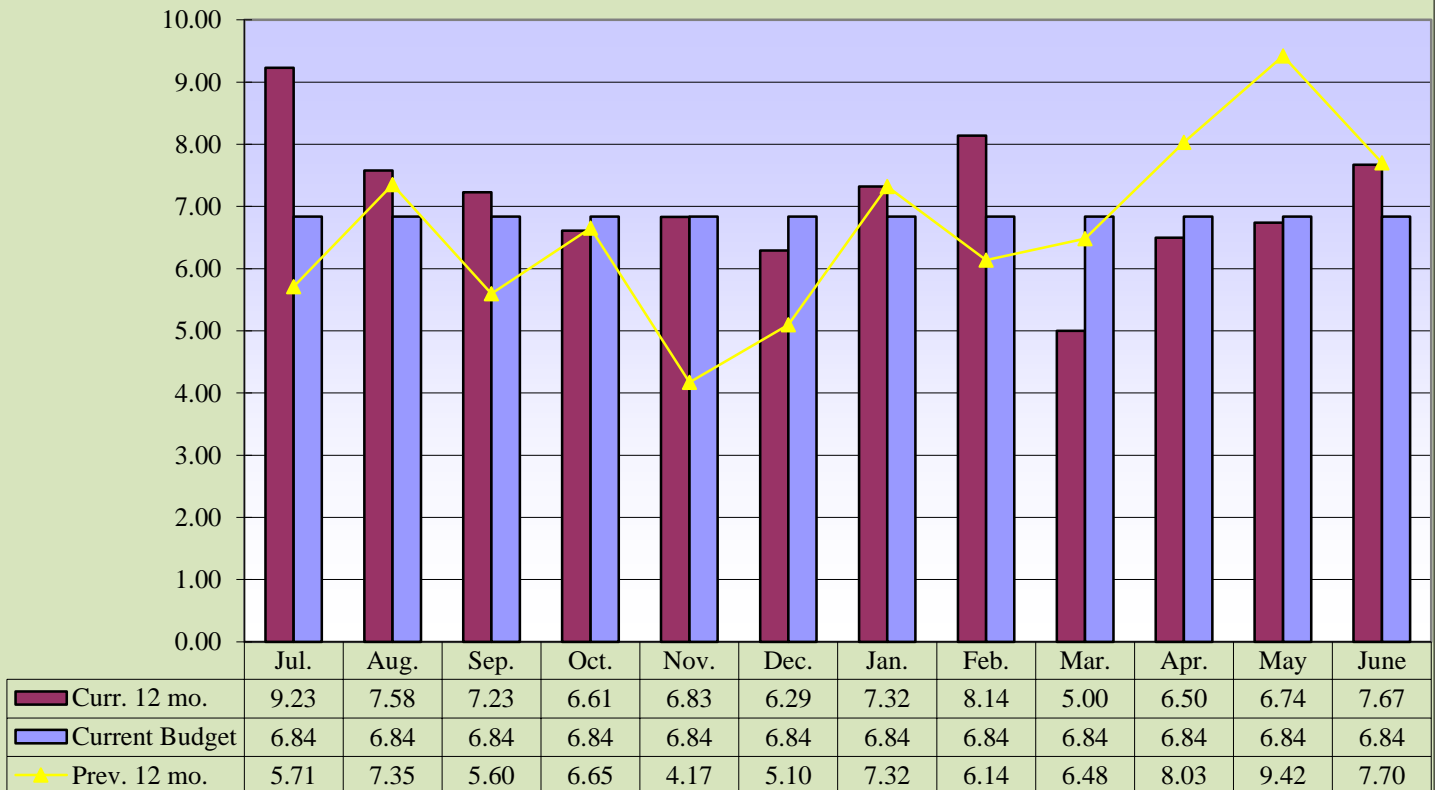
Admissions



Current 12 mo. avg. = 82

Previous 12 mo. avg. = 78

Average IP Daily Census

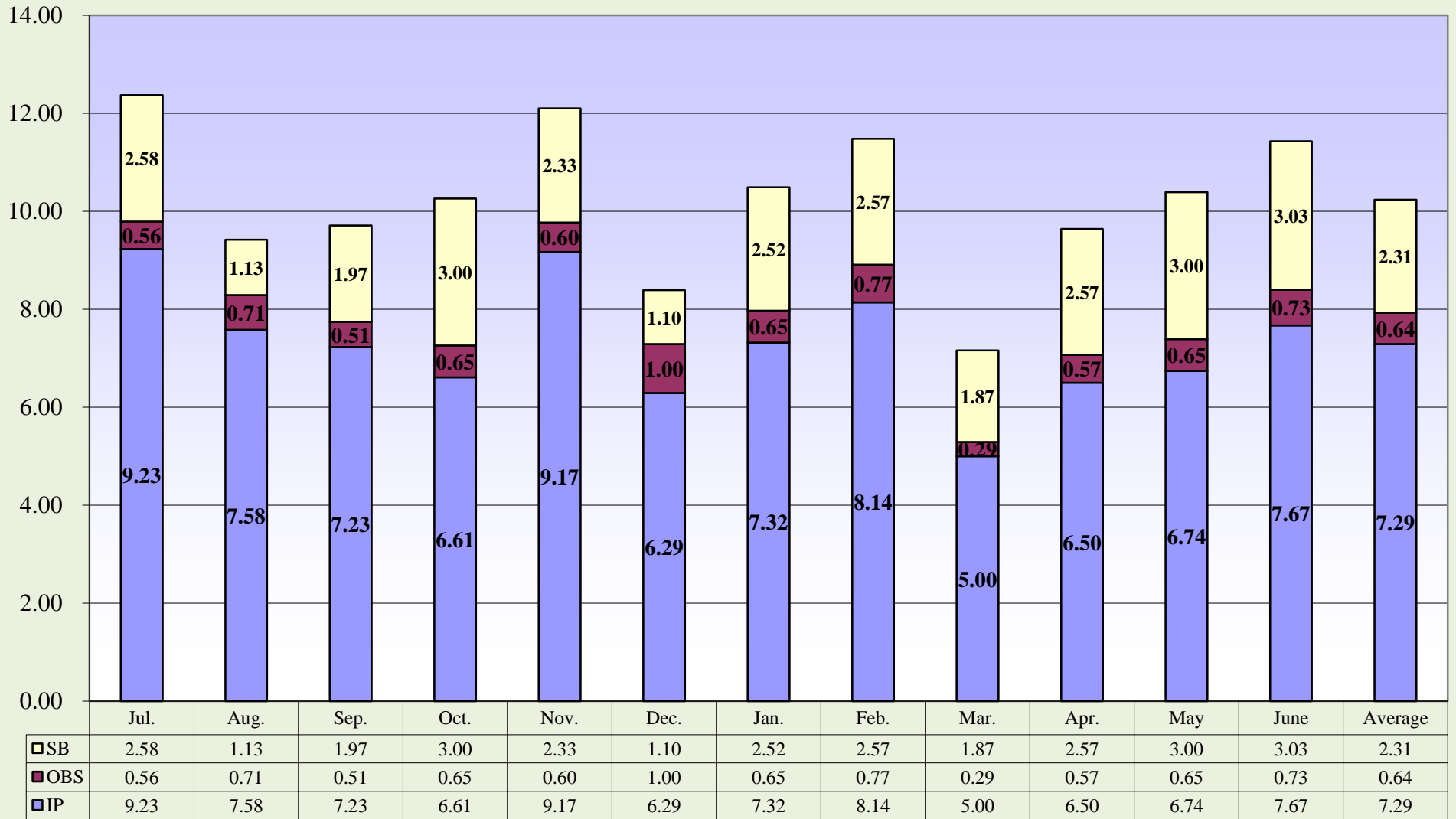


Curr. 12 mo. avg. = 7.10

Prev. 12 mo. avg. = 6.64

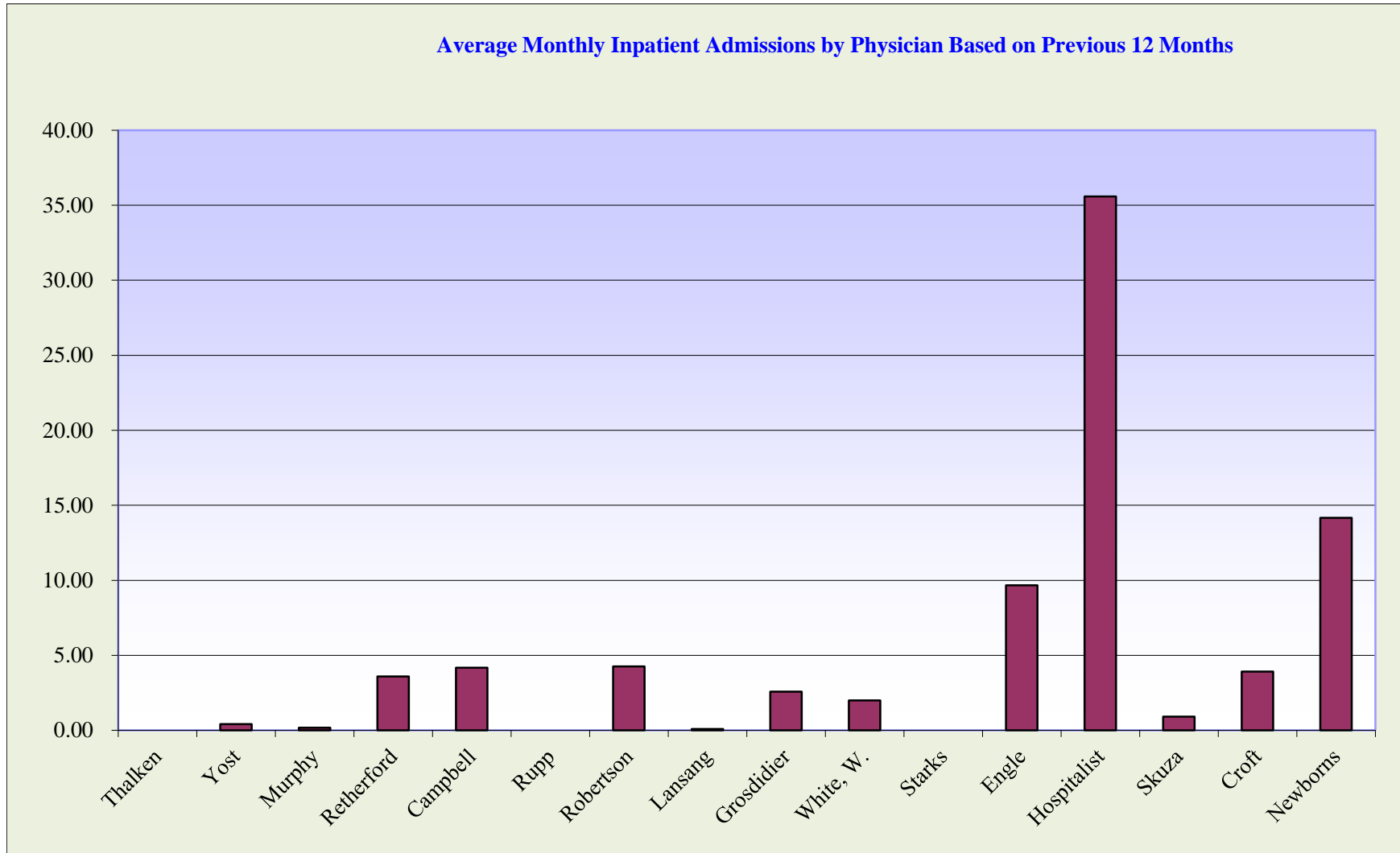
Memorial Hospital of Converse County
(FY 2014) Average Floor Census Breakdown
June 2015

(FY 2015) Average Floor Census Breakdown



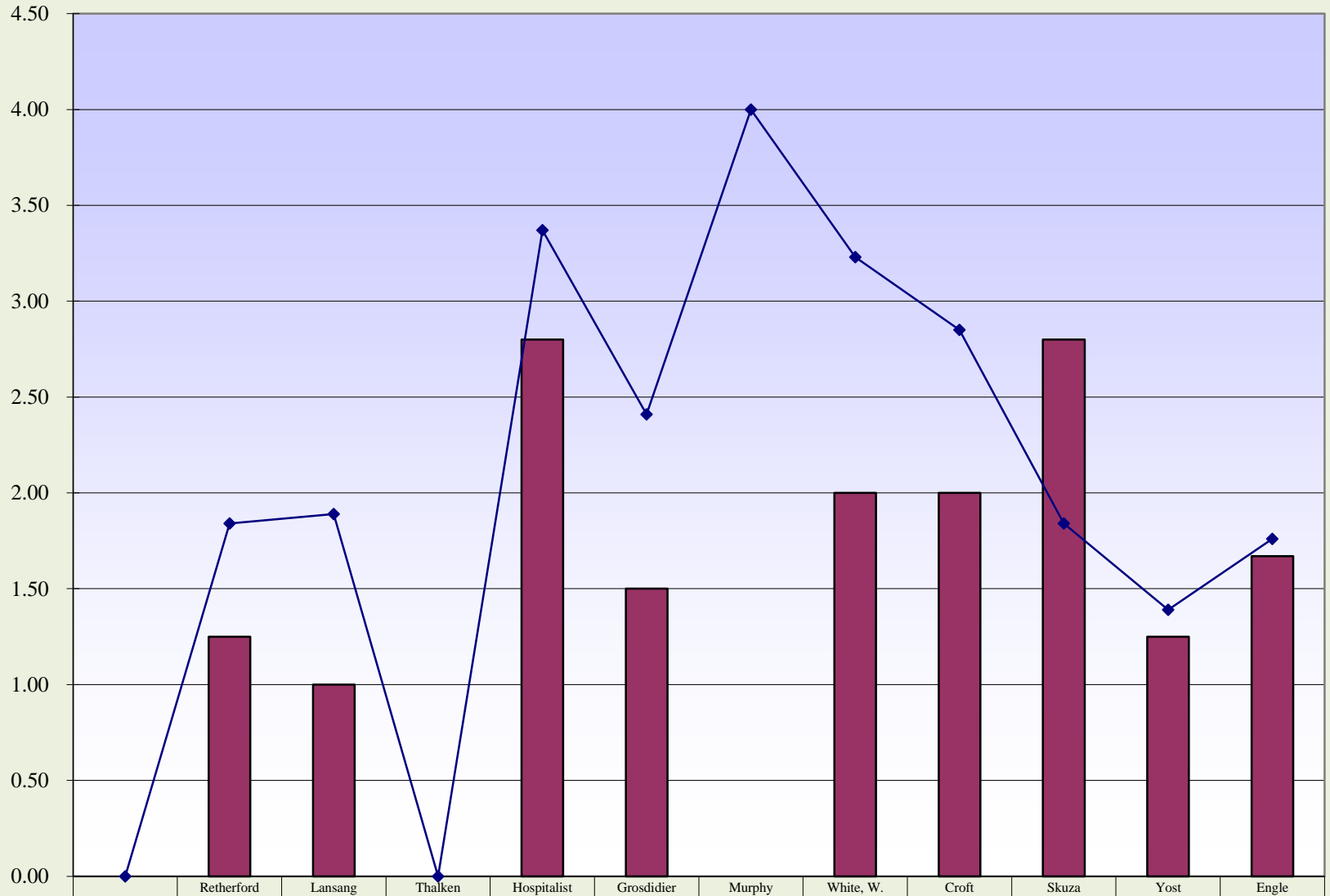
IP
 OBS
 SB

**Memorial Hospital of Converse County
Average Monthly Inpatient Admissions by Physician
June 2015**



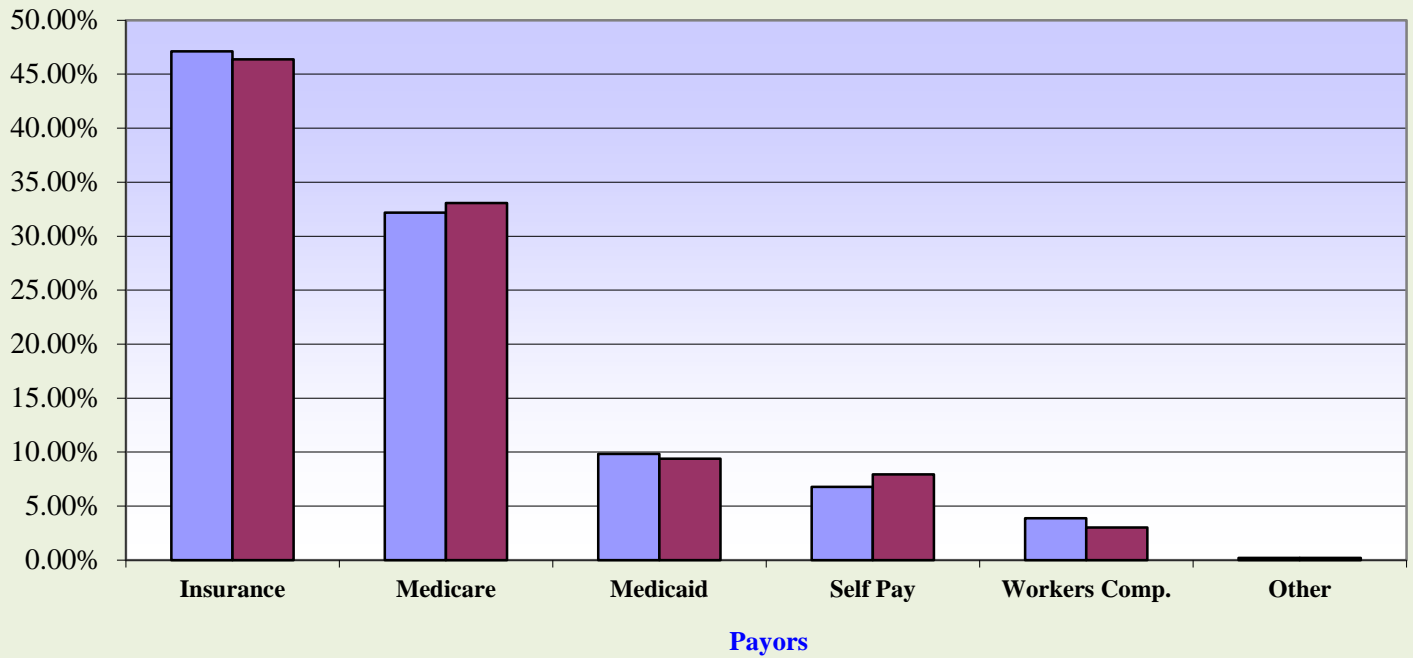
**Memorial Hospital of Converse County
Average Length of Stay by Physician
June 2015**

Average Length of Stay by Physician for Fiscal Year 2015



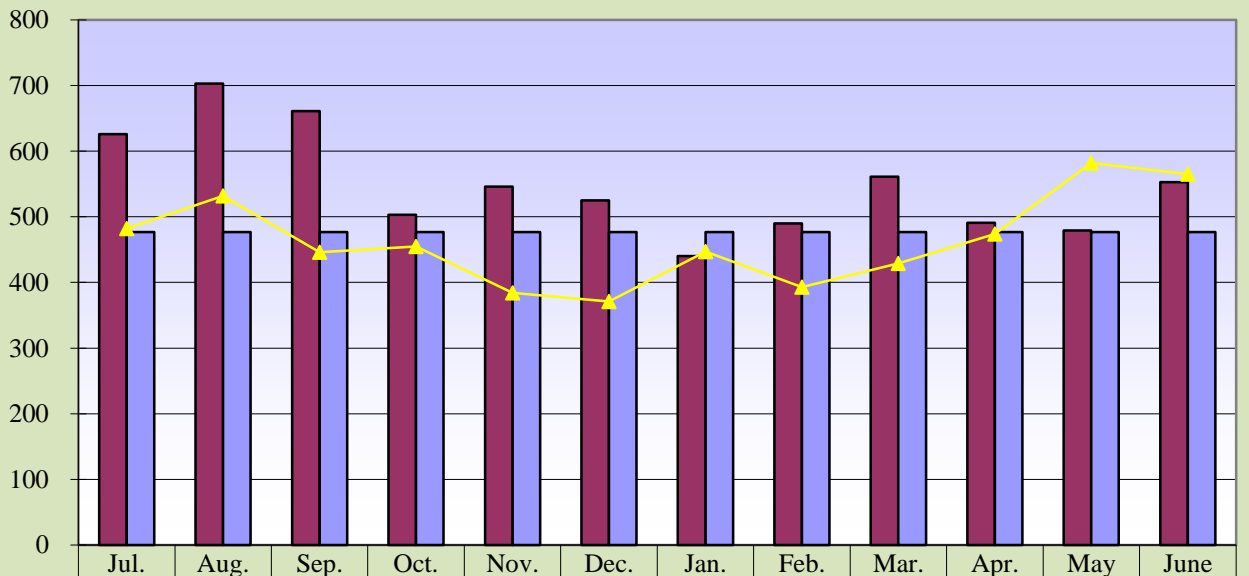
**Memorial Hospital of Converse County
Payor Mix Comparisons and ER Visits
June 2015**

Payor Mix Comparisons



■ Fiscal Year 2014
 ■ Fiscal Year 2015

Emergency Room Visits



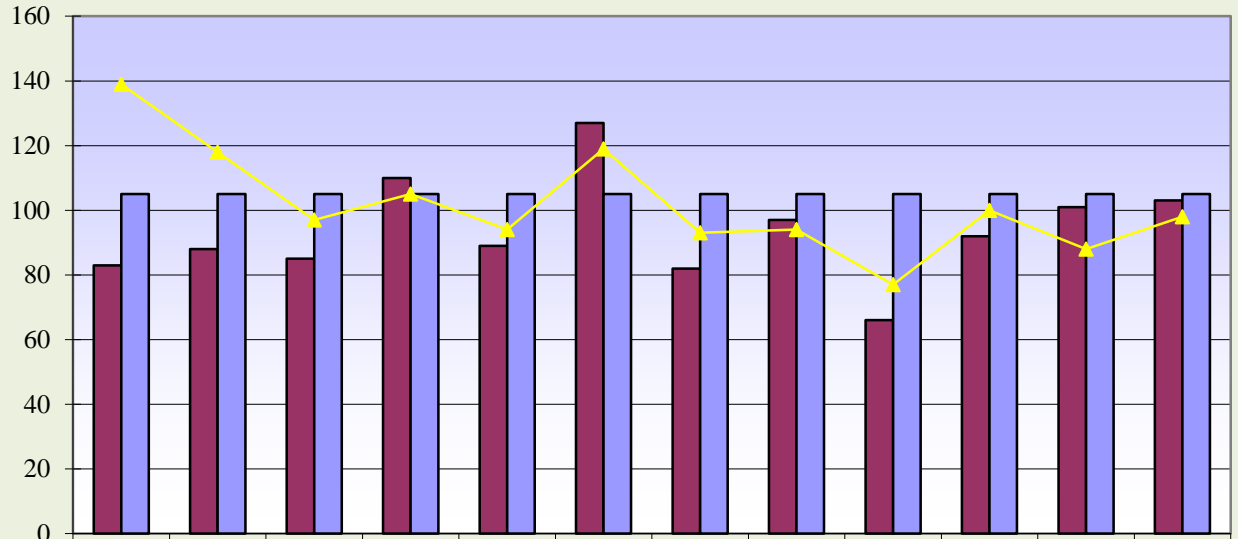
■	Curr. 12 mo.	626	703	661	503	546	525	440	490	561	491	479	553
■	Current Budget	477	477	477	477	477	477	477	477	477	477	477	477
▲	Prev. 12 mo.	482	532	446	455	384	371	447	393	429	474	582	565

Curr. 12 mo. avg. = 548

Prev. 12. mo. avg. = 463

**Memorial Hospital of Converse County
Total Surgeries and Orthopedic Surgeries
June 2015**

Total Surgeries

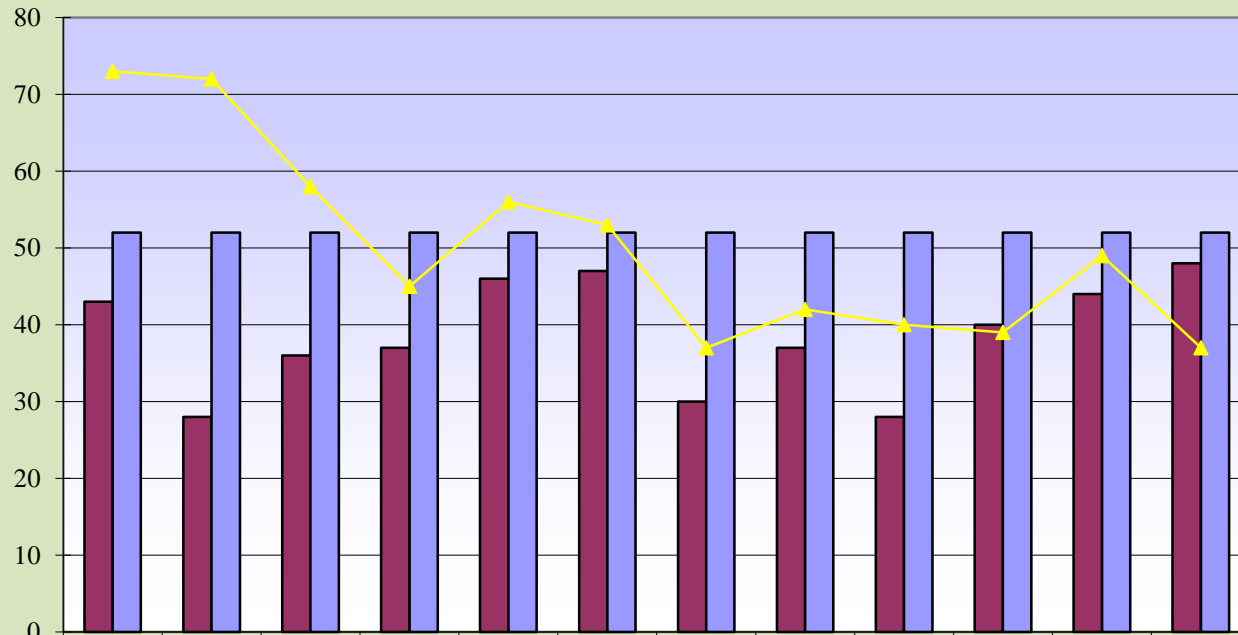


Curr. 12 mo.	83	88	85	110	89	127	82	97	66	92	101	103
Current Budget	105	105	105	105	105	105	105	105	105	105	105	105
Prev. 12 mo.	139	118	97	105	94	119	93	94	77	100	88	98

Current 12 mo. avg. = 94

Previous 12 mo. avg. = 102

Orthopedic Surgeries



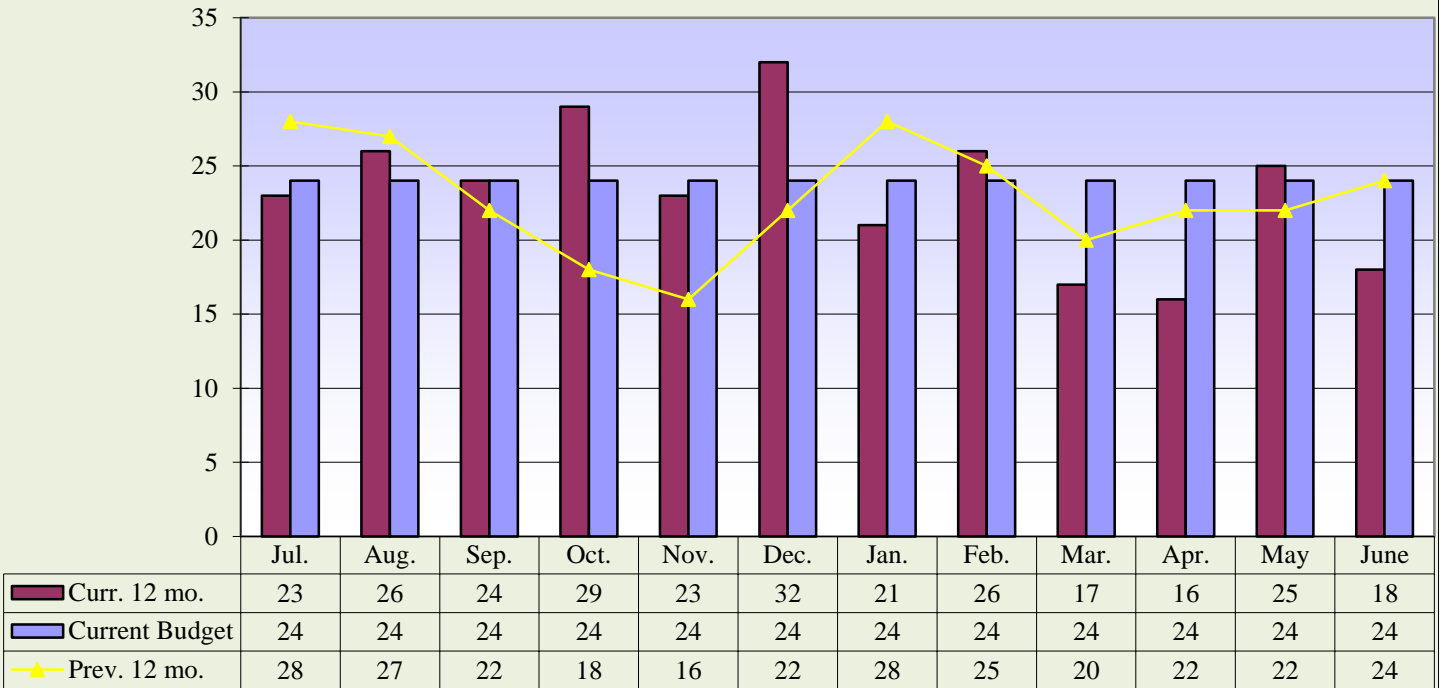
Curr. 12 mo.	43	28	36	37	46	47	30	37	28	40	44	48
Current Budget	52	52	52	52	52	52	52	52	52	52	52	52
Prev. 12 mo.	73	72	58	45	56	53	37	42	40	39	49	37

Curr. 12 mo. avg. = 39

Prev. 12 mo. avg. = 50

**Memorial Hospital of Converse County
General and OB/GYN Surgeries
June 2015**

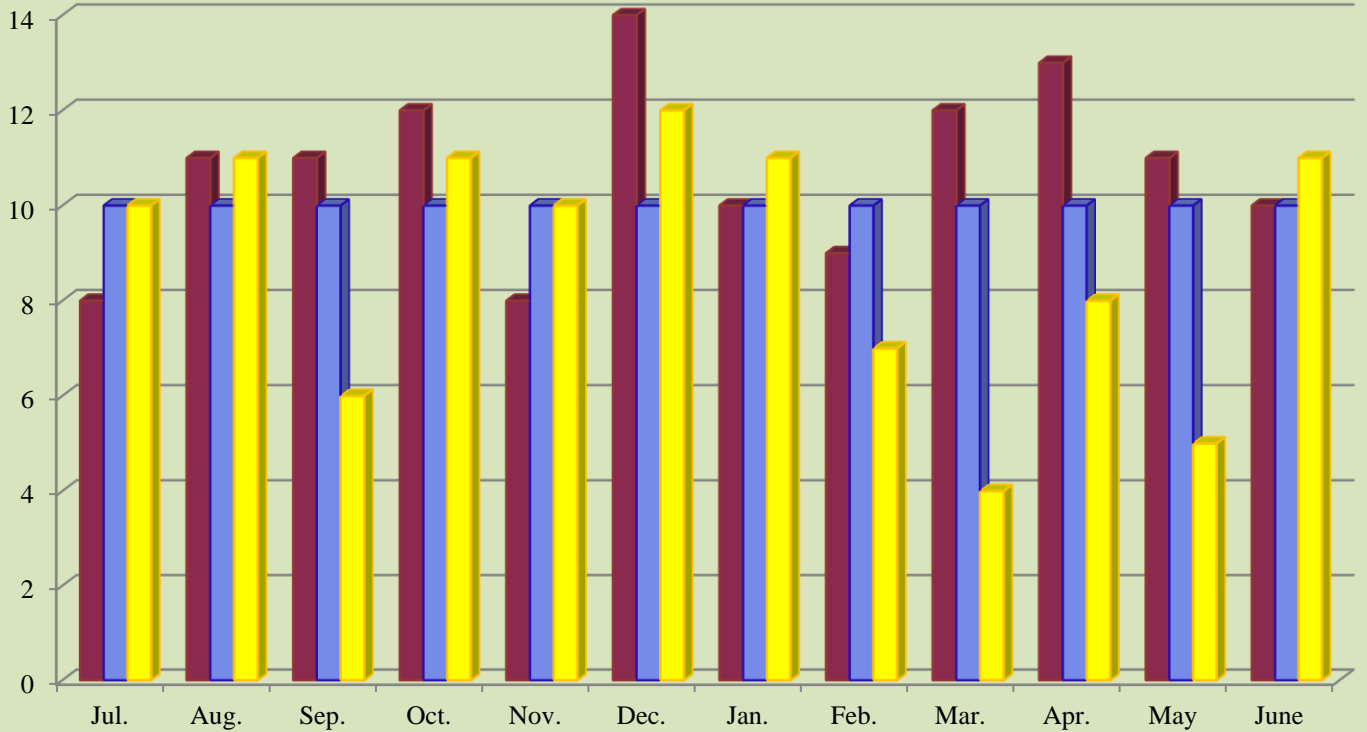
General Surgeries



Curr. 12 mo. avg. = 23

Prev. 12 mo. avg. = 23

OB/GYN Surgeries



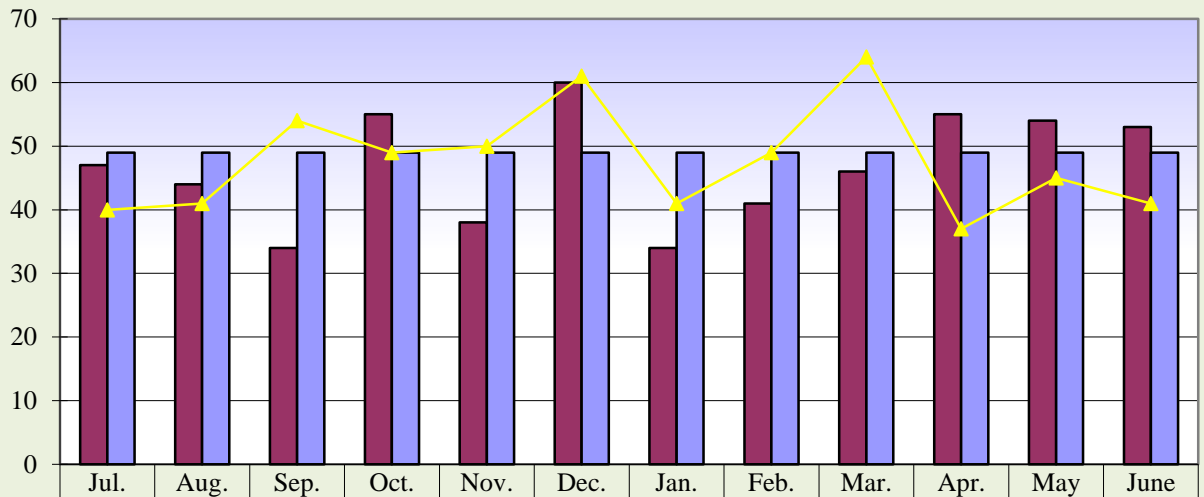
Curr. 12 mo. avg. = 11

Prev. 12 mo. avg. = 9

■ Curr. 12 mo. ■ Current Budget ■ Prev. 12 mo.

**Memorial Hospital of Converse County
Procedure Core Visits
June 2015**

Procedure Core Visits

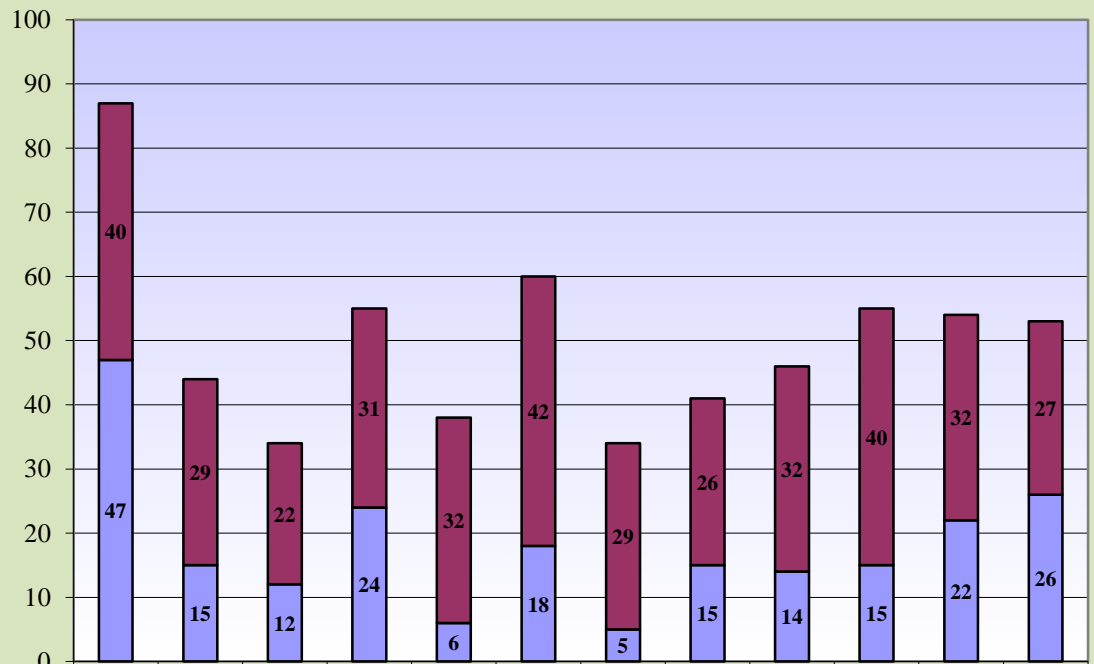


■ Curr. 12 mo.	47	44	34	55	38	60	34	41	46	55	54	53
■ Current Budget	49	49	49	49	49	49	49	49	49	49	49	49
▲ Prev. 12 mo.	40	41	54	49	50	61	41	49	64	37	45	41

Curr. 12 mo. avg. = 47

Prev. 12 mo. avg. = 48

Procedure Core Visit Types



■ Curr. 12 mo. Scopes	40	29	22	31	32	42	29	26	32	40	32	27
■ Curr. 12 mo. Minor Procedures	47	15	12	24	6	18	5	15	14	15	22	26

**Memorial Hospital of Converse County
Mammography Exams
June 2015**

Mammography Exams

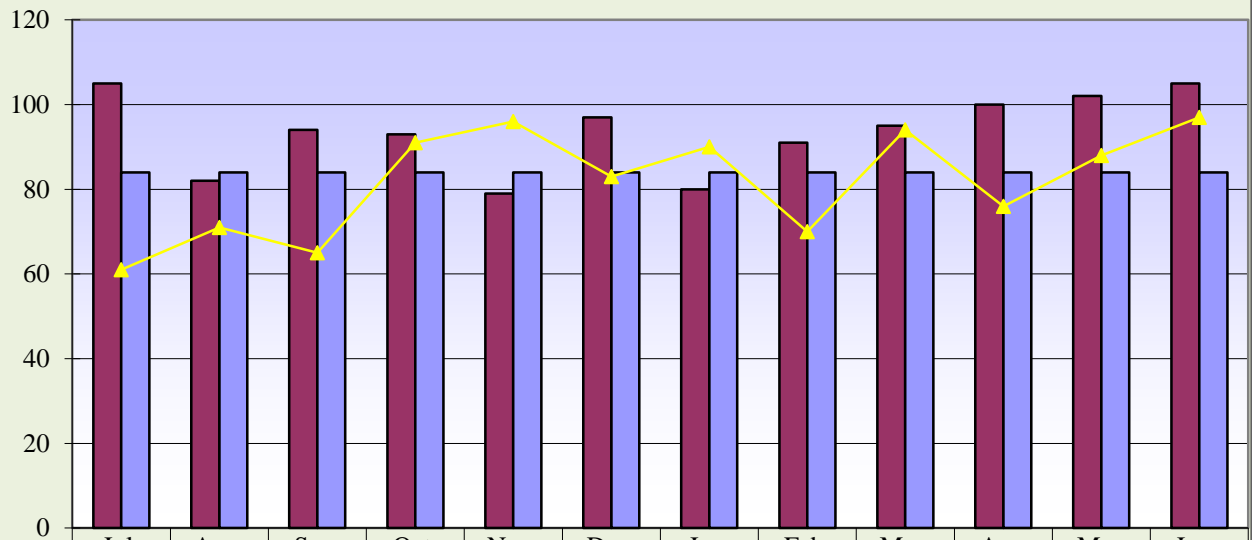


Curr. 12 mo. avg. = 89

Prev. 12 mo. avg. = 89

**Memorial Hospital of Converse County
MRI & Cat Scans
June 2015**

MRI Exams

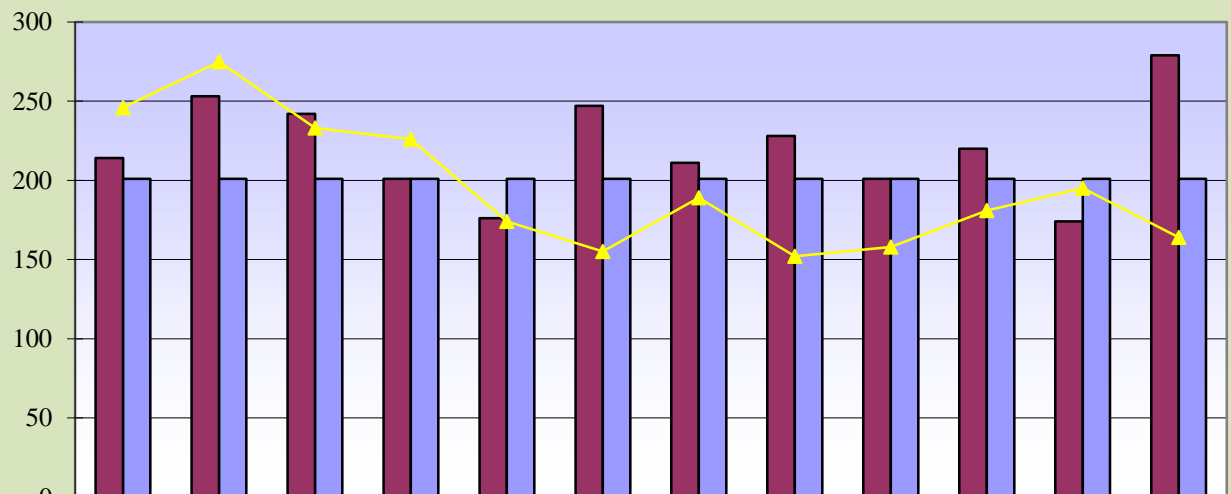


	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June
Curr. 12 mo.	105	82	94	93	79	97	80	91	95	100	102	105
Current Budget	84	84	84	84	84	84	84	84	84	84	84	84
Prev. 12 mo.	61	71	65	91	96	83	90	70	94	76	88	97

Curr. 12 mo. avg. = 94

Prev. 12 mo. avg. = 82

CT Exams



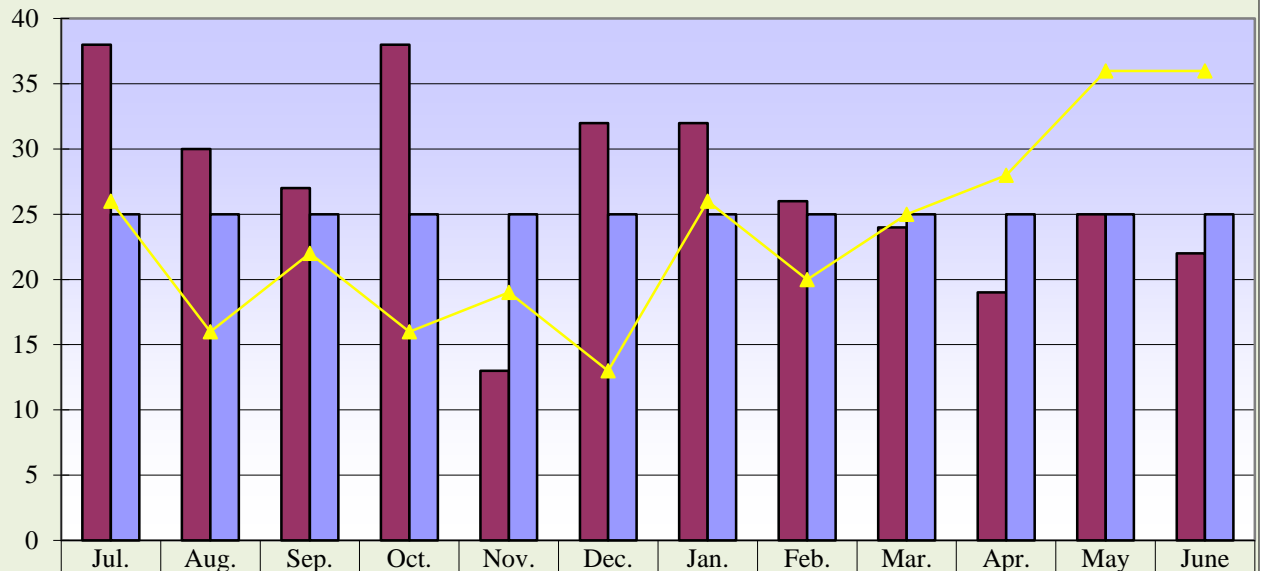
	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June
Curr. 12 mo.	214	253	242	201	176	247	211	228	201	220	174	279
Current Budget	201	201	201	201	201	201	201	201	201	201	201	201
Prev. 12 mo.	246	275	233	226	174	155	189	152	158	181	195	164

Curr. 12 mo. avg. = 221

Prev. 12 mo. avg. = 196

**Memorial Hospital of Converse County
Nuclear Med and Ultrasound Exams
June 2015**

Nuclear Medicine Exams

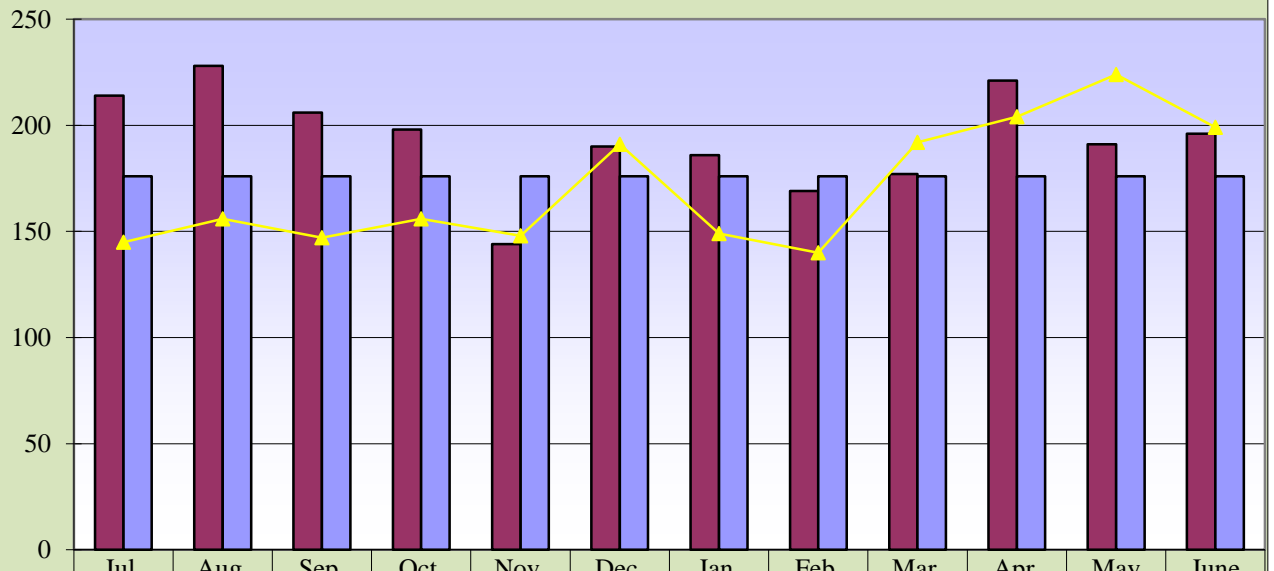


	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June
■ Curr. 12 mo.	38	30	27	38	13	32	32	26	24	19	25	22
■ Current Budget	25	25	25	25	25	25	25	25	25	25	25	25
▲ Prev. 12 mo.	26	16	22	16	19	13	26	20	25	28	36	36

Curr. 12 mo. avg = 27

Prev. 12 mo. avg. = 24

Ultrasound Exams



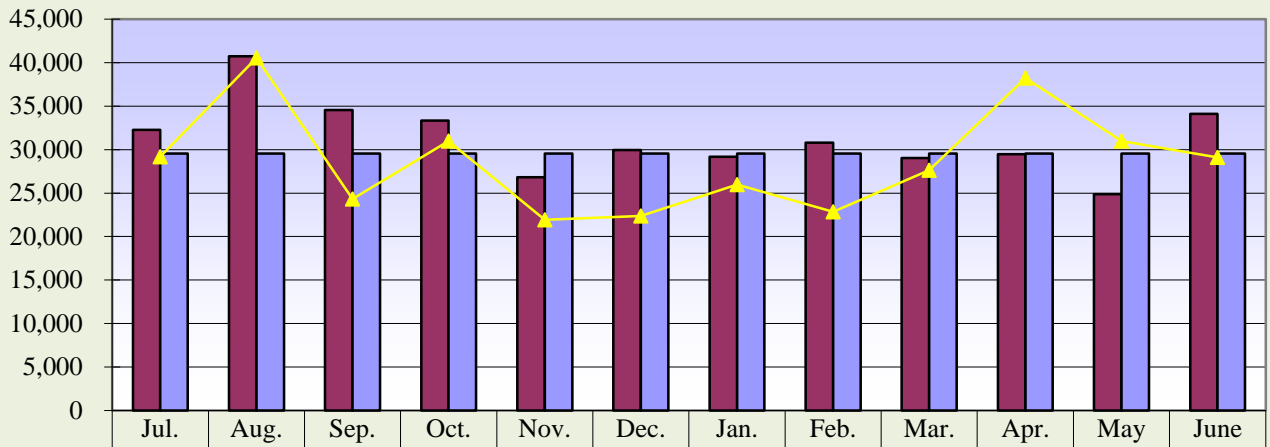
	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June
■ Curr. 12 mo.	214	228	206	198	144	190	186	169	177	221	191	196
■ Current Budget	176	176	176	176	176	176	176	176	176	176	176	176
▲ Prev. 12 mo.	145	156	147	156	148	191	149	140	192	204	224	199

Curr. 12 mo. avg. = 193

Prev. 12 mo. avg. = 171

**Memorial Hospital of Converse County
Lab Procedures and Other X-Ray Exams
June 2015**

Lab Procedures

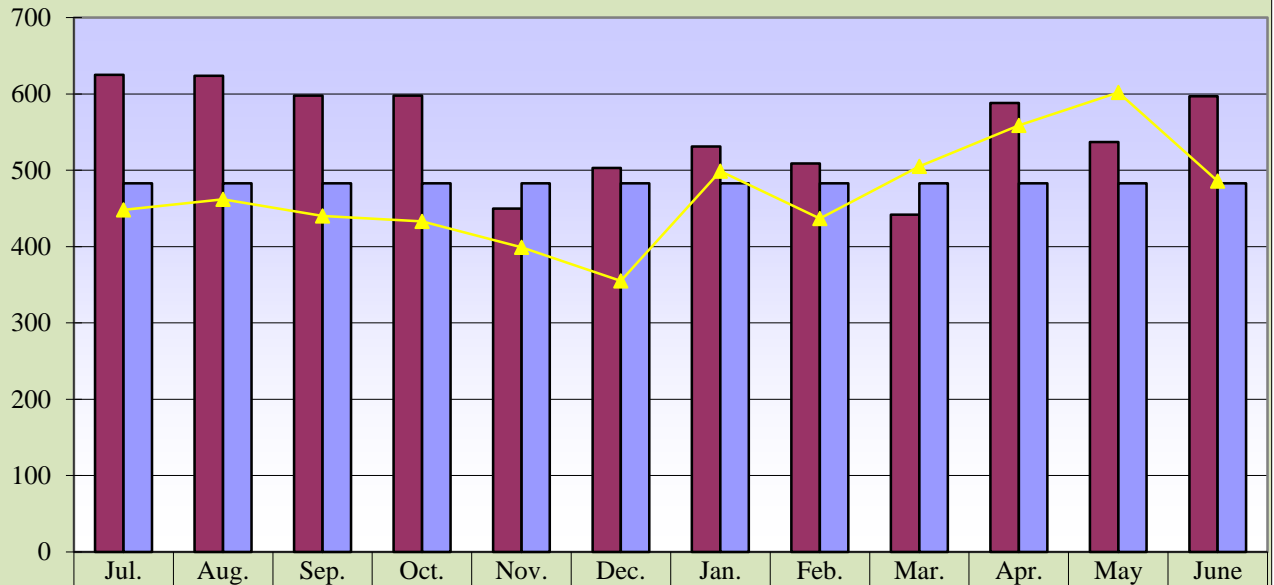


Curr. 12 mo.	32,256	40,728	34,548	33,336	26,829	29,939	29,174	30,794	29,041	29,470	24,854	34,102
Current Budget	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531	29,531
Prev. 12 mo.	29,163	40,549	24,336	30,996	21,915	22,361	25,973	22,836	27,622	38,230	30,980	29,091
—												

Curr. 12 mo. avg. = 31,256

Prev. 12 mo. avg. = 28,671

Total Other X-Ray Exams



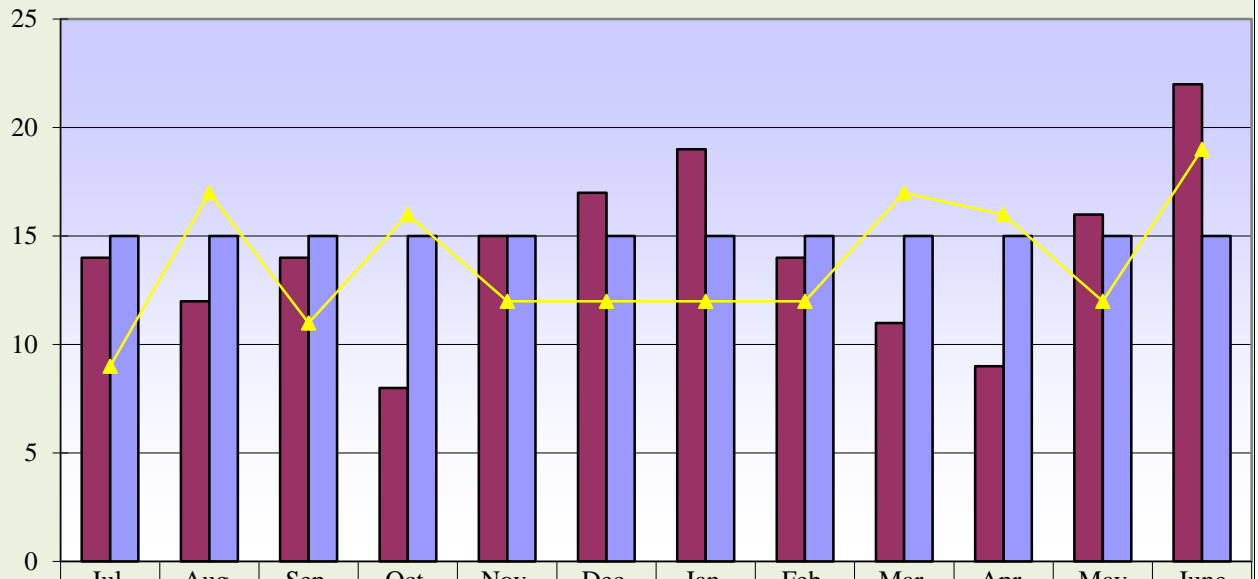
Curr. 12 mo.	625	624	598	598	450	503	531	509	442	588	537	597
Current Budget	483	483	483	483	483	483	483	483	483	483	483	483
Prev. 12 mo.	448	462	440	433	399	355	499	437	505	559	602	486

Curr. 12 mo. avg. = 550

Prev. 12 mo. avg. = 469

**Memorial Hospital of Converse County
Newborns and Net A/R Days
June 2015**

Newborns

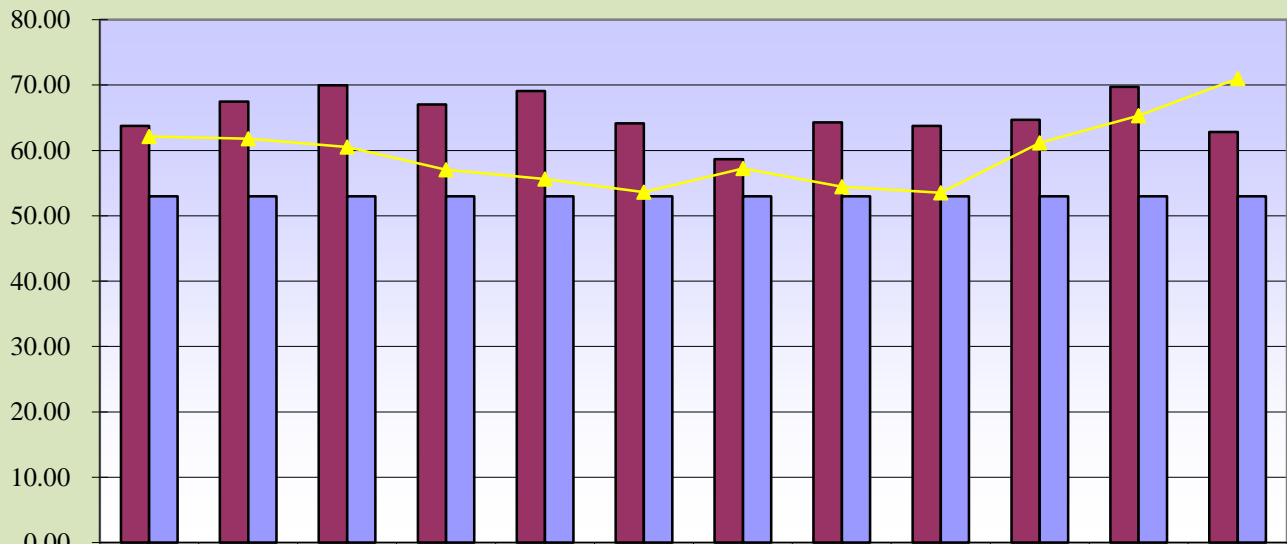


	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June
Curr. 12 mo.	14	12	14	8	15	17	19	14	11	9	16	22
Current Budget	15	15	15	15	15	15	15	15	15	15	15	15
Prev. 12 mo.	9	17	11	16	12	12	12	12	17	16	12	19

Curr. 12 mo. avg. = 14

Prev. 12 mo. avg. = 14

Net Days of Revenue in A/R

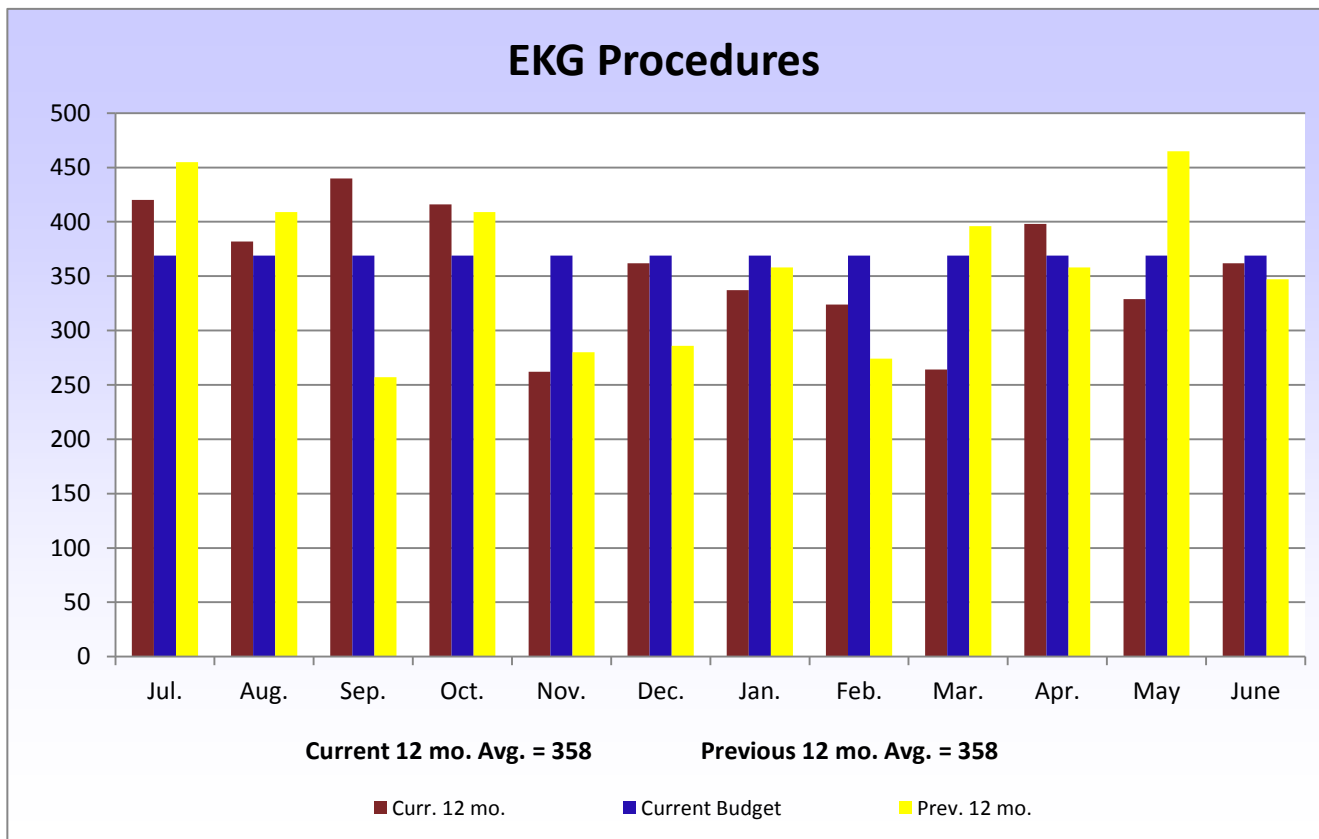
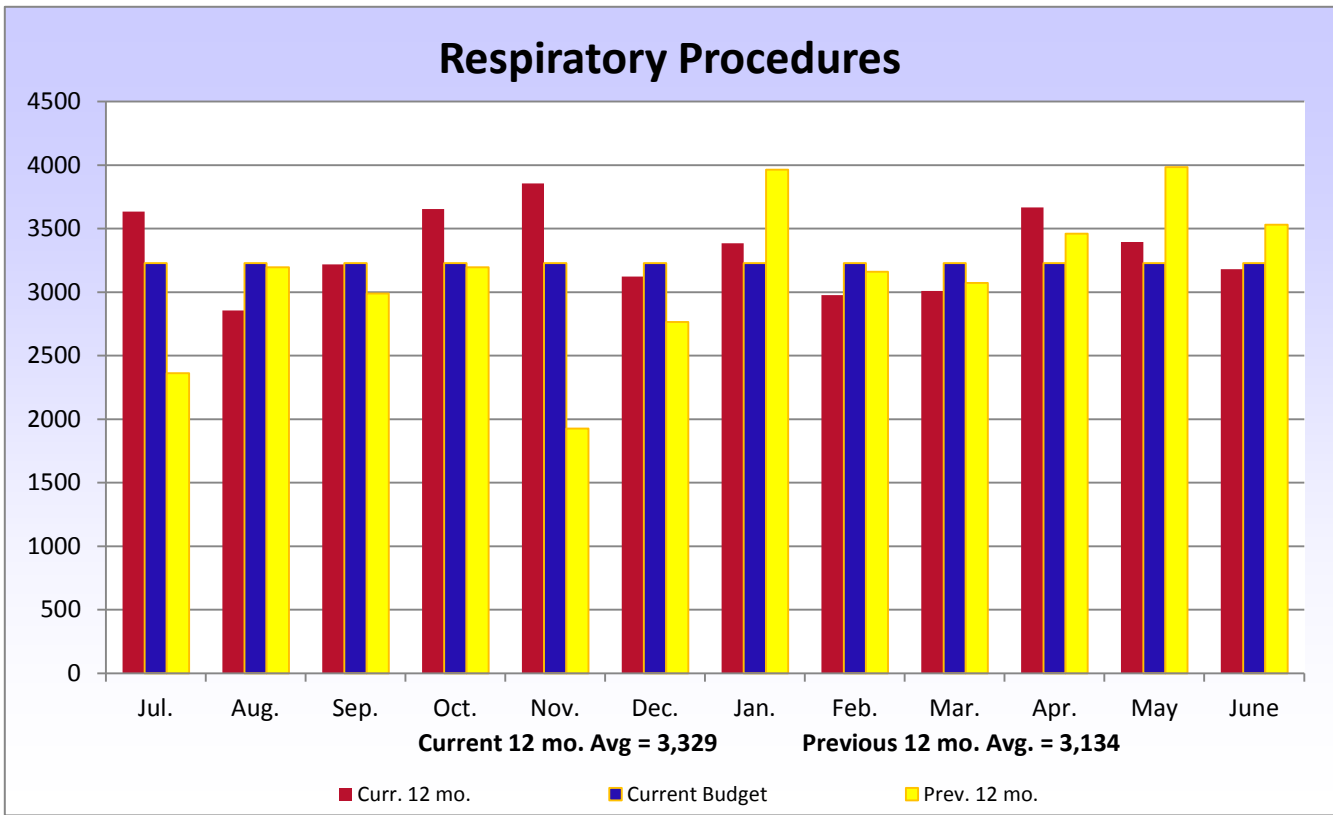


	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June
Curr. 12 mo.	63.76	67.46	69.98	67.01	69.09	64.15	58.68	64.29	63.76	64.67	69.70	62.80
Current Budget	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00	53.00
Prev. 12 mo.	62.15	61.79	60.50	57.03	55.62	53.61	57.25	54.43	53.54	61.17	65.31	71.01

Curr. 12 mo. avg. = 65.45

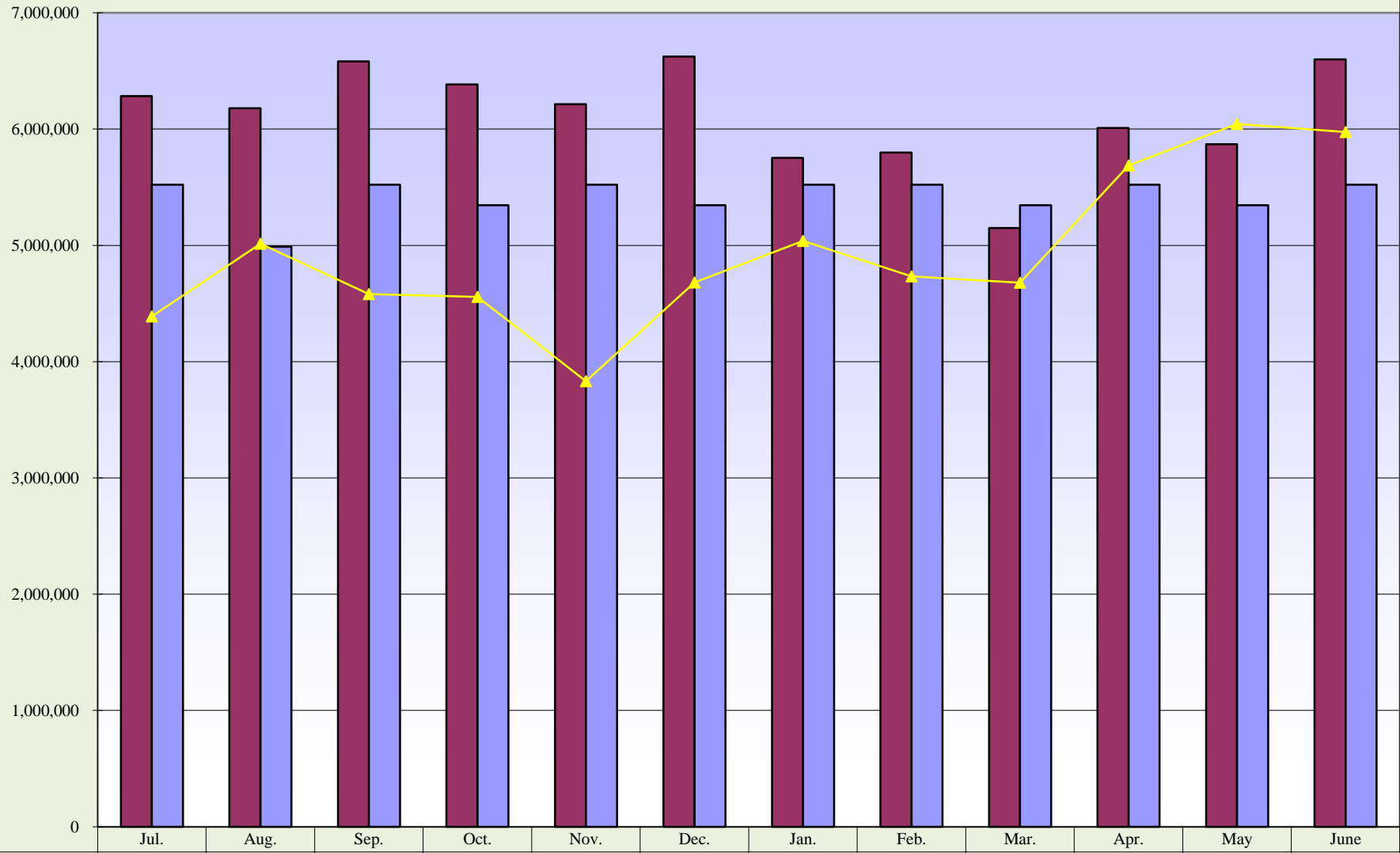
Prev. 12 mo. avg. = 59.45

Memorial Hospital of Converse County
 Respiratory and EKG Procedures
 June 2015



**Memorial Hospital of Converse County
Hospital Patient Revenues
June 2015**

Hospital Patient Revenues



Curr. 12 mo. avg. = \$6,120,530

Prev. 12 mo. avg. = \$4,934,348

**Memorial Hospital of Converse County
Un-Audited Income Statement Summary
Budget Variance Report**

Current Month			Year to Date			Prior Year YTD		
June 2015	Budget	Variance Amount	June	YTD Thru June 2015	YTD Budget	Variance Amount	YTD Thru June 2014	Change From Prior YTD
			<u>Patient Revenue</u>					
\$1,508,157	\$1,334,556	\$173,601	Inpatient	\$19,237,717	\$15,713,266	\$3,524,451	\$15,375,207	\$3,862,510
3,501,847	3,042,967	458,880	Outpatient	38,864,536	35,828,484	3,036,052	30,042,023	8,822,513
1,589,022	1,144,793	444,229	Physician Clinics	15,442,706	13,480,001	1,962,705	13,794,946	1,647,760
<u>\$6,599,027</u>	<u>\$5,522,316</u>	<u>\$1,076,711</u>	Total Patient Revenue	<u>\$73,544,959</u>	<u>\$65,021,751</u>	<u>\$8,523,208</u>	<u>\$59,212,176</u>	<u>\$14,332,783</u>
			<u>Deductions From Revenue</u>					
467,484	380,724	86,760	Medicare	5,949,073	4,482,728	1,466,345	4,412,409	1,536,664
246,905	242,284	4,621	Medicaid	3,607,983	2,852,709	755,274	2,712,560	895,423
61,973	42,359	19,614	Worker's Compensation	1,114,146	498,741	615,405	943,784	170,362
551,262	424,129	127,133	Other Contractuals	6,043,335	4,993,783	1,049,552	3,626,948	2,416,387
137,328	84,718	52,610	Other	1,596,064	997,484	598,580	1,356,193	239,871
<u>\$1,464,952</u>	<u>\$1,174,214</u>	<u>\$290,738</u>	Total Deductions	<u>\$18,310,602</u>	<u>\$13,825,445</u>	<u>\$4,485,157</u>	<u>\$13,051,894</u>	<u>\$5,258,708</u>
5,134,074	4,348,102	785,972	Net Patient Revenue	55,234,357	51,196,306	4,038,051	46,160,282	9,074,075
11,715	85,988	(74,273)	Other Operating Revenue	1,357,026	1,031,856	325,170	1,117,102	239,924
<u>\$5,145,789</u>	<u>\$4,434,090</u>	<u>\$711,699</u>	Total Operating Revenue	<u>\$56,591,383</u>	<u>\$52,228,162</u>	<u>\$4,363,221</u>	<u>\$47,277,384</u>	<u>\$9,313,999</u>
			<u>Operating Expenses</u>					
2,406,698	2,260,925	145,773	Salaries & Wages	27,052,595	26,620,559	432,036	23,507,749	3,544,846
390,459	498,395	(107,936)	Benefits	6,058,327	5,980,759	77,568	5,606,722	451,605
524,769	368,598	156,171	Supplies	5,897,533	4,423,208	1,474,325	5,323,477	574,056
113,286	99,466	13,820	Lease & Rentals	1,098,647	1,193,595	(94,948)	893,952	204,695
185,065	69,655	115,410	Other Expenses	1,067,145	835,959	231,186	1,044,604	22,541
1,500	4,167	(2,667)	Legal	16,535	50,000	(33,465)	93,158	(76,623)
21,114	26,092	(4,978)	Travel & Education	267,668	313,056	(45,388)	281,965	(14,297)
117,326	76,115	41,211	Maintenance & Repair	1,315,214	913,392	401,822	1,023,689	291,525
30,567	31,750	(1,183)	Physician Fees	448,450	381,000	67,450	975,036	(526,586)
14,144	32,500	(18,356)	Interest	521,839	390,000	131,839	492,394	29,445
59,154	33,479	25,675	Professional Fees	727,998	401,744	326,254	1,234,779	(506,781)
179,394	120,296	59,098	Purchased Services	1,535,194	1,443,565	91,629	1,739,610	(204,416)
34,796	32,883	1,913	Insurance	418,585	394,600	23,985	350,711	67,874
41,891	47,951	(6,060)	Utilities	565,139	575,420	(10,281)	580,819	(15,680)
380,169	385,833	(5,664)	Depreciation	4,416,416	4,630,000	(213,584)	3,976,218	440,198
537,363	378,056	159,307	Indigent Care	5,982,569	4,532,015	1,450,554	3,729,702	2,252,867
<u>\$5,037,693</u>	<u>\$4,466,161</u>	<u>\$571,532</u>	Total Expenses	<u>\$57,389,855</u>	<u>\$53,078,872</u>	<u>\$4,310,983</u>	<u>\$50,854,585</u>	<u>\$6,535,270</u>
108,096	(32,071)	140,167	Operating Income (Loss)	(798,472)	(850,710)	52,238	(3,577,201)	2,778,729
			<u>Non-Operating Revenue</u>					
177,636	87,500	90,136	County - Indigent Care Reimbursement	1,160,766	1,050,000	110,766	965,637	195,129
58,130	37,500	20,630	County - Ambulance Reimbursement	600,000	450,000	150,000	400,000	200,000
42,158	47,424	(5,266)	Other Non-Operating	392,849	569,100	(176,251)	804,327	(411,478)
0	0	0	Non-Operating Expense	0	0	0	0	0
<u>\$386,021</u>	<u>\$140,353</u>	<u>\$245,668</u>	Net Income/(Loss)	<u>\$1,355,143</u>	<u>\$1,218,390</u>	<u>\$136,753</u>	<u>(\$1,407,237)</u>	<u>\$2,762,380</u>

**Memorial Hospital of Converse County
Financial and Statistical Highlights
June 2015**

Page #

Patient Volumes

IP Daily Census.....	At 7.67 down 0.03 from June 2014 - up 0.93 from May 2015	1-2
Surgeries.....	At 103 up 5 from June 2014 - up 2 from May 2015	6-7
Radiology Exams.....	At 1,296 up 329 from June 2014 - up 195 from May 2015	9-12
Laboratory Tests.....	At 34,102 up 5,011 from June 2014 - up 9,248 from May 2015	12
Emer. Rm. Visits.....	At 553 down 12 from June 2014 - up 74 from May 2015	5

Income Statement

Gross Patient Revenue for the month was \$6,599,000 compared to \$5,973,921 last June and \$5,869,000 last month. Net Income for June is 386,021 compared to **(\$637,568)** last year and **(\$158,000)** last month. 15

Monthly Revenue - over budget by \$1,076,000

The departments that are under budget by \$10,000 or more are as follows:

Med/Surg - 126,000
Sleep Study - 14,000 Surgery - 182,000

Deductions From Revenue - Over budget by \$290,000

Monthly Expense Variances - Over budget by \$571,000

Supplies - \$156,000

Med/Surg - 7,000
Lab - 8,500
340B - 4,900
Pharmacy - 42,000
Arbor Café - 24,800
Surgery - 58,000
Procedure Core - 3,000
Physician Services - 29,000
Central Supply - 5,800
Public Relations - 10,000

Lease & Rentals - \$13,000

Ortho - 2,000
Information Services - 4,100
Housing & Storage - 5,900

Purchased Services - \$59,000

Lab - 27,000
Admin - 35,000
Quality - 13,000

Insurance - \$1,900

Administration - 1,900

Indigent Care - \$159,000

Bad Debt - 121,000
Charity Care - 38,000

Other Expenses - \$115,000

Public Relations Advertising - 117,000

Maintenance & Repairs -\$41,000

Nuc Med - 9,000
Cardio - 12,300
Surgery - 7,400
PACU - 4,000
Information Services - 9,400

Professional Fees - \$25,000

Physical Therapy - 25,000
Lab - 7,500
Mammo - 2,800

Salary and Wages - \$145,000

Incentive accrual

Cash Status

Cash balances as of June 30, 2015 are \$12,740,995
This equates to 89 days of expenses on hand.

Accounts Receivable

Net Accounts Receivable days are at 62.80 days for the end of June compared to 71.01 last year and 69.70 last month.

**Memorial Hospital of Converse County
Statistics
For The Period Ended June 30, 2015**

Monthly						Year to Date					
June 2015	June 2014	Variance From Prior June	Budget	Variance Amount	%	YTD Thru June 2015	YTD Thru June 2014	Variance From Prior YTD	YTD Budget	Variance Amt.	%
103	100	3	79	24	30.4%	977	924	53	948	29	3.1%
4	19	(15)	4	0	0.0%	52	45	7	48	4	8.3%
107	119	(12)	83	24	28.9%	1,029	969	60	996	33	3.3%
230	231	(1)	208	22	10.6%	2,581	2,426	155	2,496	85	3.4%
91	78	13	55	36	65.5%	840	642	198	660	180	27.3%
321	309	12	263	58	22.1%	3,421	3,068	353	3,156	265	8.4%
22	19	3	15	7	46.7%	171	165	6	180	(9)	-5.0%
39	28	11	23	16	69.6%	294	273	21	276	18	6.5%
103	98	5	105	(2)	-1.9%	1,123	1,222	(99)	1,260	(137)	-10.9%
3,467	3,290	177	2,817	650	23.1%	39,749	32,815	6,934	33,804	5,945	17.6%
553	565	(12)	477	76	15.9%	6,578	5,560	1,018	5,724	854	14.9%
4,020	3,855	165	3,294	726	22.0%	46,327	38,375	7,952	39,528	6,799	17.2%
331	326	5	331	0	0.1%	326	326	0	331	(5)	-1.4%

Financial Ratios	June 2015	June 2014	YTD	US	WY	Misc. Measurements	YTD - 15	YTD - 14	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand	89	102	N/A	69	86	Total Revenue per FTE	\$225,598	\$181,632	\$43,966	\$114,924	\$110,674
Operating Margin	2.10%	-18.80%	-1.40%	0.68%	0.64%	Contractual Deductions	24.90%	22.00%	2.90%	27.29%	-2.39%
Net Margin	7.50%	-14.10%	2.39%	2.33%	4.98%	Inpatient Revenue %	33.11%	33.90%	-0.79%	31.41%	1.70%
Current Ratio	4.79	4.89	N/A	2.32	4.29	Outpatient Revenue %	66.89%	66.10%	0.79%	68.59%	-1.70%
Gross A/R Days	71.42	75.58		51.53	55.62	Average Length of Stay	2.63	2.62	0.01	3.30	(0.67)
Net A/R Days	62.80	71.01				Medicare Inp. Payer Mix	33.06%	30.00%	3.06%	31.00%	2.06%
FTEs per Adjusted Occupied Bed - Excluding MOB			11.31	With MOB	12.03	Average I/P Daily Census	7.07	6.55	0.52	3.92	3.15
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2011						Salaries to Total Expense	47.14%	46.23%	0.91%	46.32%	0.82%
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2011						Benefits as % of Salaries	22.39%	23.85%	-1.46%		

Memorial Hospital of Converse County
Un-Audited Balance Sheet
June 30, 2015

	<u>June 2015</u>	<u>June 2014</u>
<u>ASSETS</u>		
CURRENT ASSETS		
Cash On Hand And In Banks	\$4,189,808	\$4,865,231
Certificates Of Deposit - Unrestricted	38,774	676,606
Total Cash Assets	<u>\$4,228,582</u>	<u>\$5,541,837</u>
Assets Whose Use is Restricted		
Bond Reserve Fund - (Bond Covenant Requirement)	0	626,261
Bond Payment Fund-(Bond Covenant Requirement)	0	260,433
Certificates of Deposit Securing Loan	8,500,000	6,000,000
Reserve Account - (Patient Contracts)	12,413	12,413
Additional (Bond Covenant Requirement)	0	722,101
Total Restricted Assets	<u>\$8,512,413</u>	<u>\$7,621,208</u>
Accounts Receivable (Gross)	13,831,572	13,868,903
Uncollectable Accts. & Contratual. Adj.	<u>(4,622,494)</u>	<u>(4,378,256)</u>
Net Patient Accounts	<u>\$9,209,078</u>	<u>\$9,490,647</u>
Due From Physicians	120,501	167,392
Inventories Of Supplies	1,012,335	1,096,791
Other Current Assets	<u>3,974,141</u>	<u>3,194,198</u>
Total Current Assets	<u>\$27,057,049</u>	<u>\$27,112,073</u>
LAND, BUILDING AND EQUIPMENT, net	29,925,164	31,484,000
OTHER ASSETS		
Investment - Big Country Rehab	173,321	317,001
Investment - Powder River Imaging	<u>0</u>	<u>26,905</u>
Total Other Assets	<u>\$173,321</u>	<u>\$343,906</u>
Total Assets	<u><u>\$57,155,533</u></u>	<u><u>\$58,939,979</u></u>
<u>LIABILITIES AND FUND EQUITY</u>		
CURRENT LIABILITIES		
Accounts Payable	1,889,767	1,557,190
Accrued Bond Interest/Principal Payable	0	37,462
Accrued Salaries	2,153,450	1,956,510
Accrued Taxes And Deductions	498,273	724,341
Current Portion Of Capital Leases	1,259,761	1,253,146
Contingent Liability-(Patient Contracts)	<u>12,413</u>	<u>12,413</u>
Total Current Liabilities	<u>\$5,813,664</u>	<u>\$5,541,062</u>
OTHER LIABILITIES		
Revenue Bonds Payable	0	6,533,367
Long Term EIB Accrual	85,057	87,038
Deferred Loss On Early Retirement Of Bonds	<u>(499,808)</u>	<u>(701,091)</u>
Discount On Bonds	0	<u>(30,494)</u>
Medicare Cost Report Settlement	0	95,000
Long Term Capital Lease Obligations	<u>8,275,415</u>	<u>5,062,493</u>
Total Other Liabilities	<u>\$7,860,664</u>	<u>\$11,046,313</u>
Total Liabilities	\$13,674,328	\$16,587,374
FUND EQUITY		
Fund Balance	42,126,062	43,759,842
Net Income	1,355,143	<u>(1,407,237)</u>
Total Fund Balance	<u>\$43,481,205</u>	<u>\$42,352,605</u>
Total Liabilities And Fund Equity	<u><u>\$57,155,533</u></u>	<u><u>\$58,939,979</u></u>

Cash Flow Statement for June 2015 and FYTD 2015

Cash Flow From Operations	June 2015	FYTD
Net Earnings/(Loss)	\$386,021	\$1,256,551
Additions/Subtractions to Cash		
Depreciation/Non-cash Interest	380,169	4,563,854
Decrease/(Increase) in AR	456,952	155,959
(Decrease)/Increase in AP	333,196	332,576
Decrease/(Increase) in Inventory	72,345	84,455
Net Cash Flow From Operations	<u>\$1,628,683</u>	<u>\$6,393,395</u>
Cash Flow from Investing		
Equipment, Fixed Assets	(686,214)	(2,650,966)
Loan Advance	0	8,500,000
Cash Flow from Financing		
Bonds, Notes Payable	<u>(21,376)</u>	<u>(11,266,284)</u>
Cash Flow for the Month Ending: June 2015	<u><u>\$921,093</u></u>	<u><u>\$976,145</u></u>
