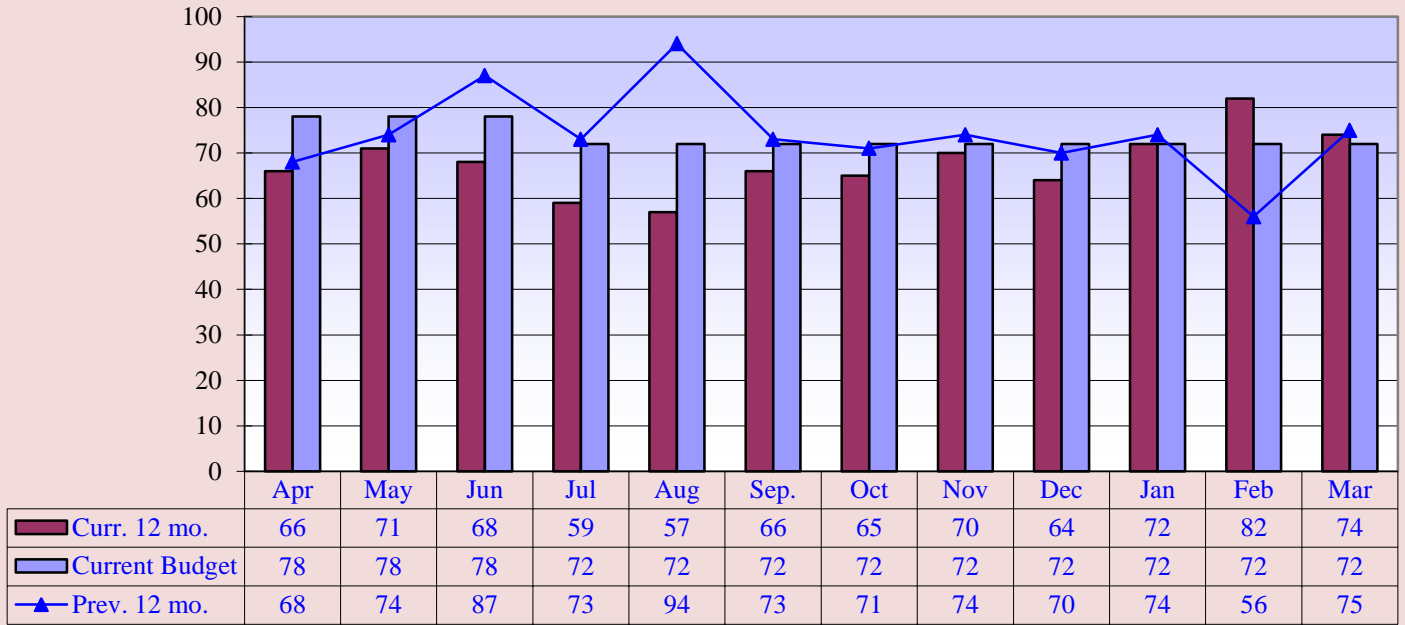


**Memorial Hospital of Converse County**  
**Financial and Statistical Packet**  
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**Memorial Hospital of Converse County  
Admissions and Average IP Daily Census  
Mar. 2018**

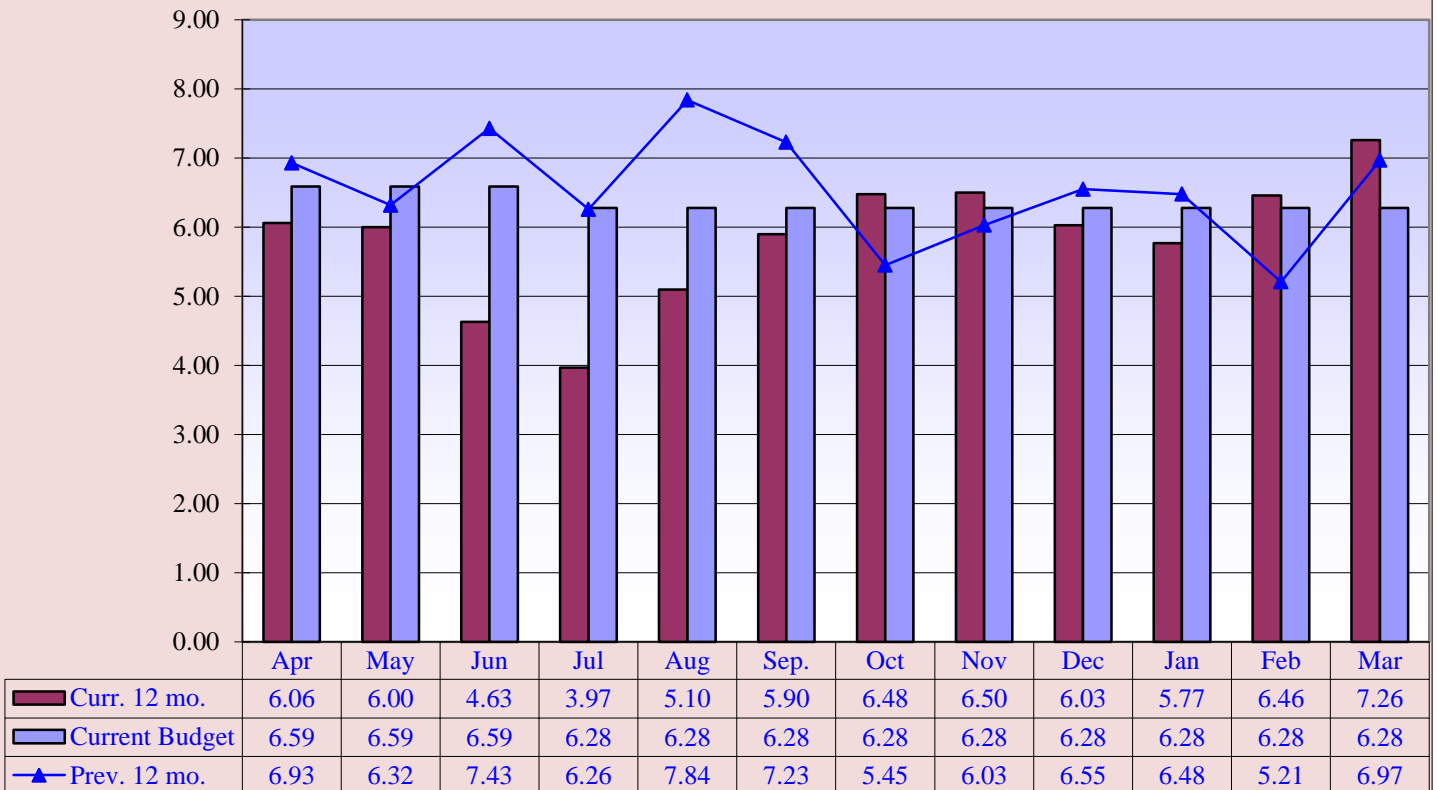
**Admissions**



**Current 12 mo. avg. = 68**

**Previous 12 mo. avg. = 74**

**Average IP Daily Census**

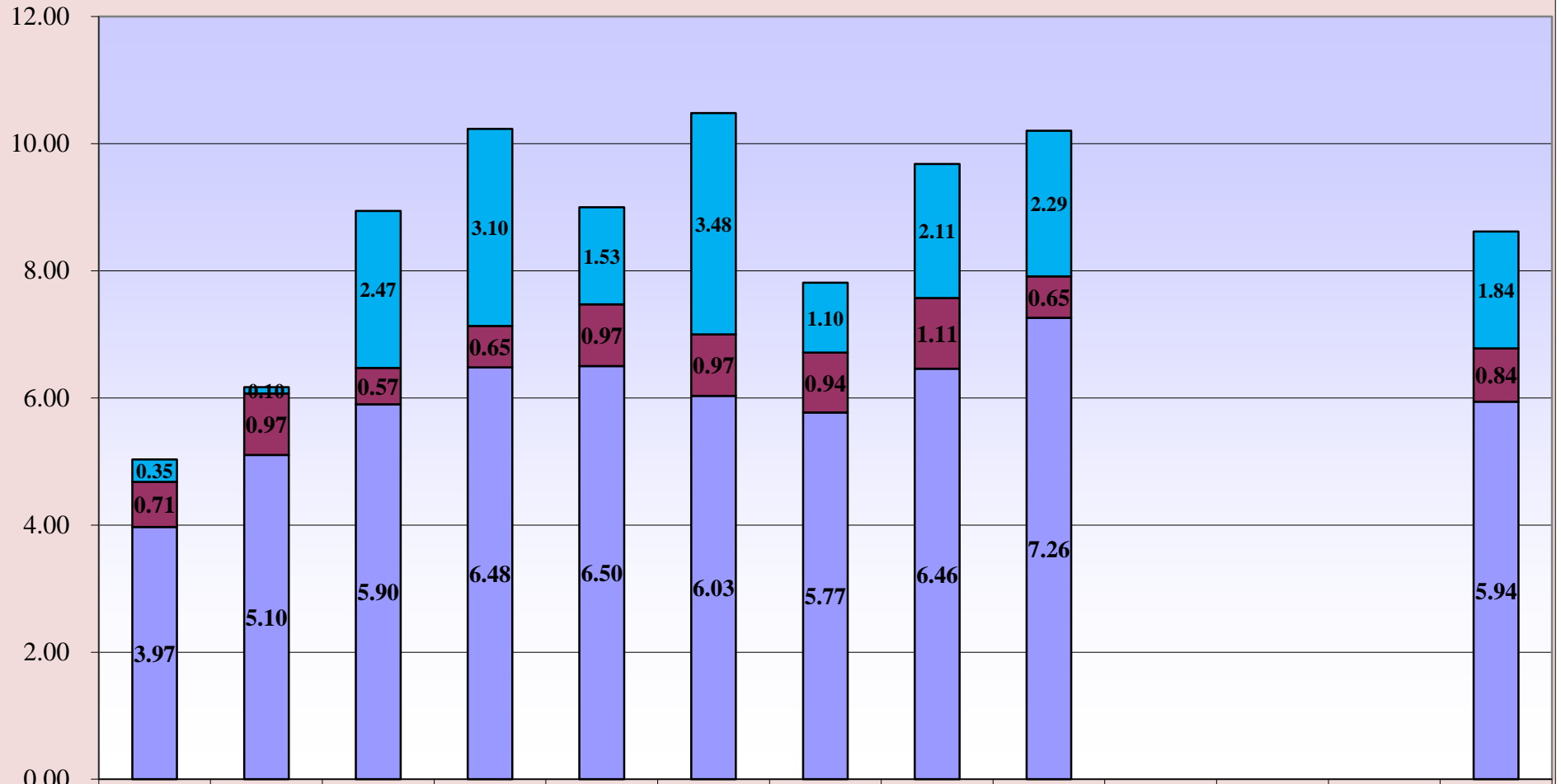


**Curr. 12 mo. avg. = 5.85**

**Prev. 12 mo. avg. = 6.56**

Memorial Hospital of Converse County  
 (FY 2018) Average Floor Census Breakdown  
 Mar. 2018

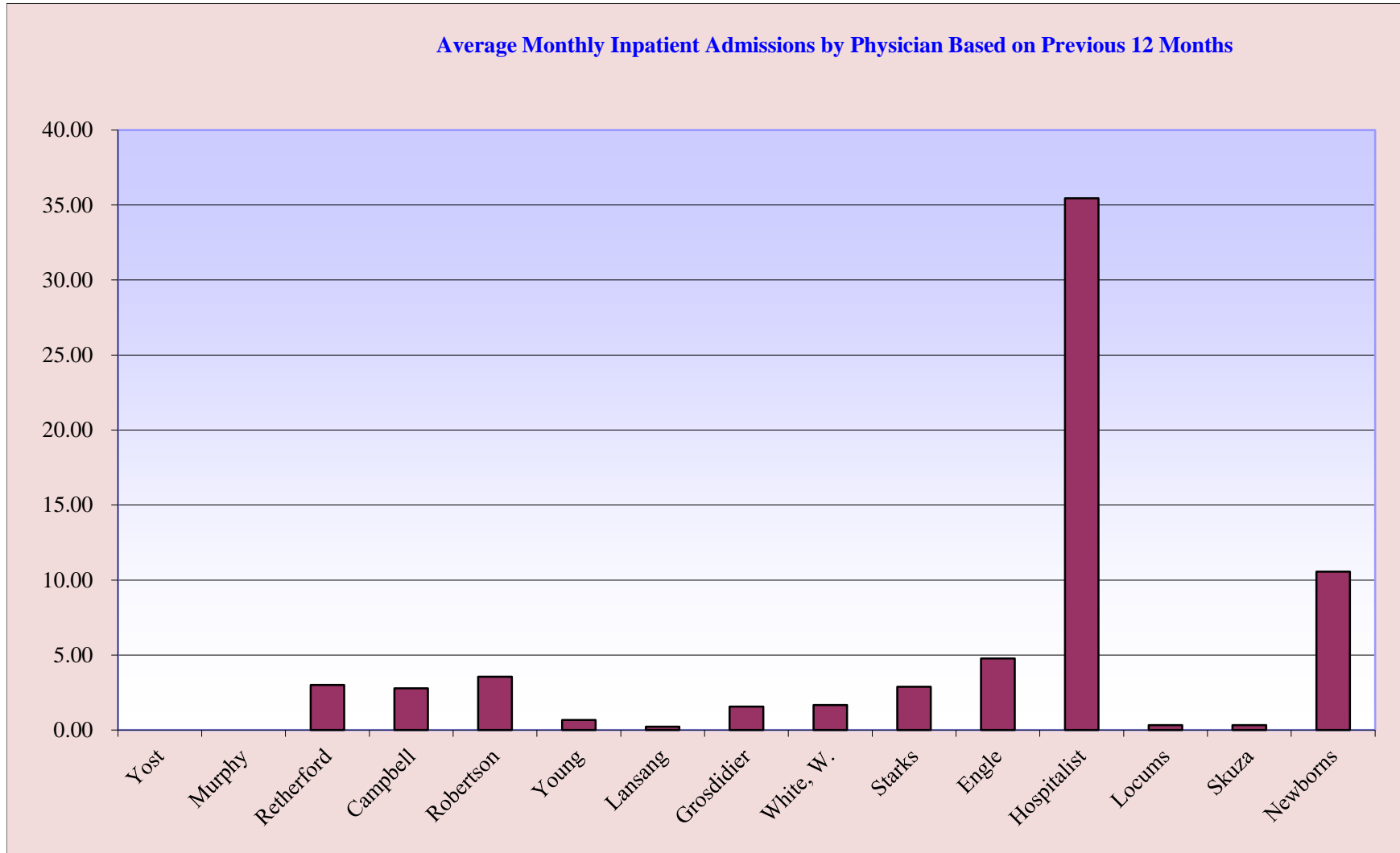
## (FY 2018) Average Floor Census Breakdown



	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Average
Swing Bed	0.35	0.10	2.47	3.10	1.53	3.48	1.10	2.11	2.29				1.84
Observation	0.71	0.97	0.57	0.65	0.97	0.97	0.94	1.11	0.65				0.84
Inpatient	3.97	5.10	5.90	6.48	6.50	6.03	5.77	6.46	7.26				5.94

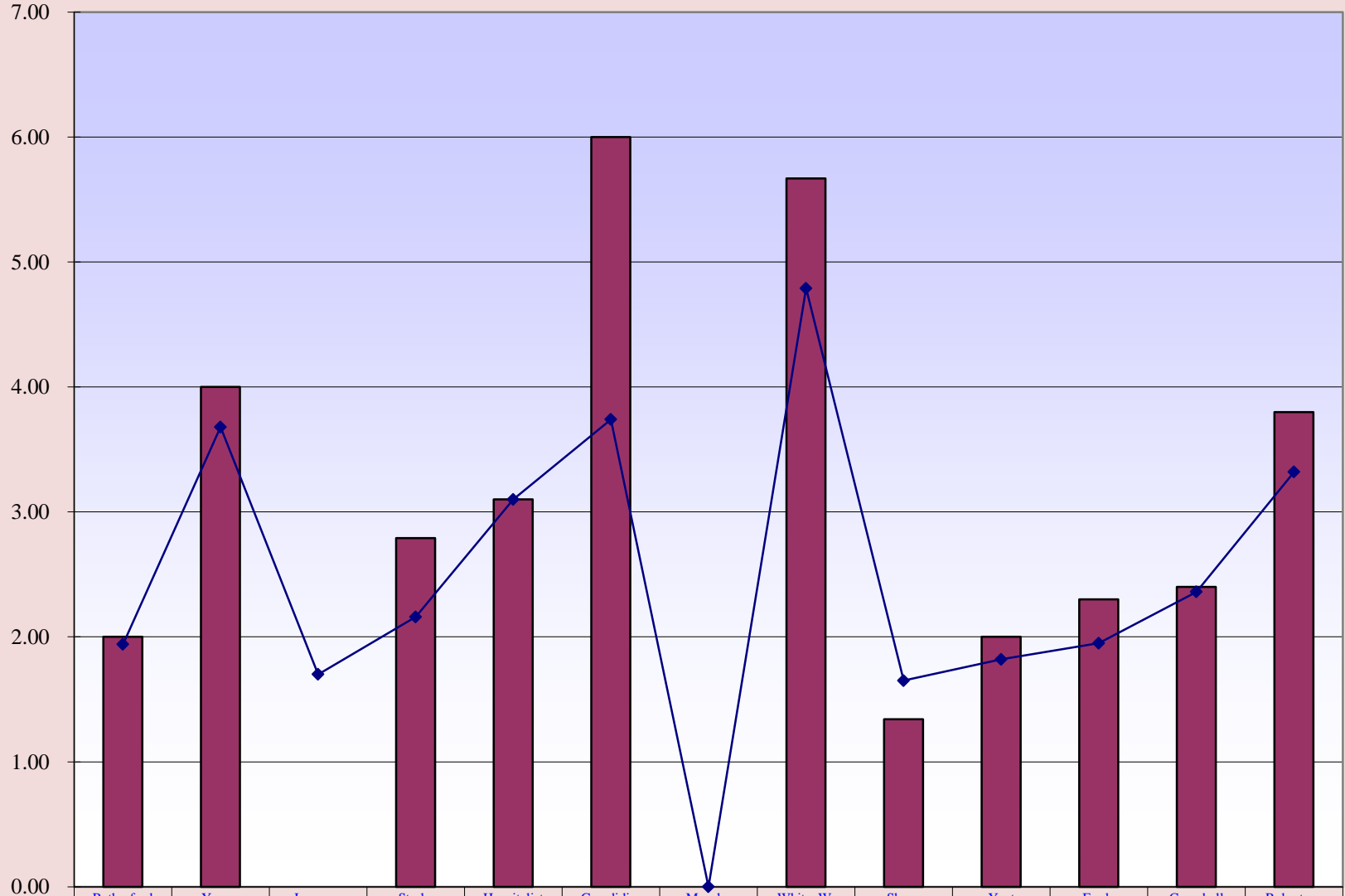
Inpatient
  Observation
  Swing Bed

**Memorial Hospital of Converse County  
Average Monthly Inpatient Admissions by Physician  
Mar. 2018**



**Memorial Hospital of Converse County  
Average Length of Stay by Physician  
Mar. 2018**

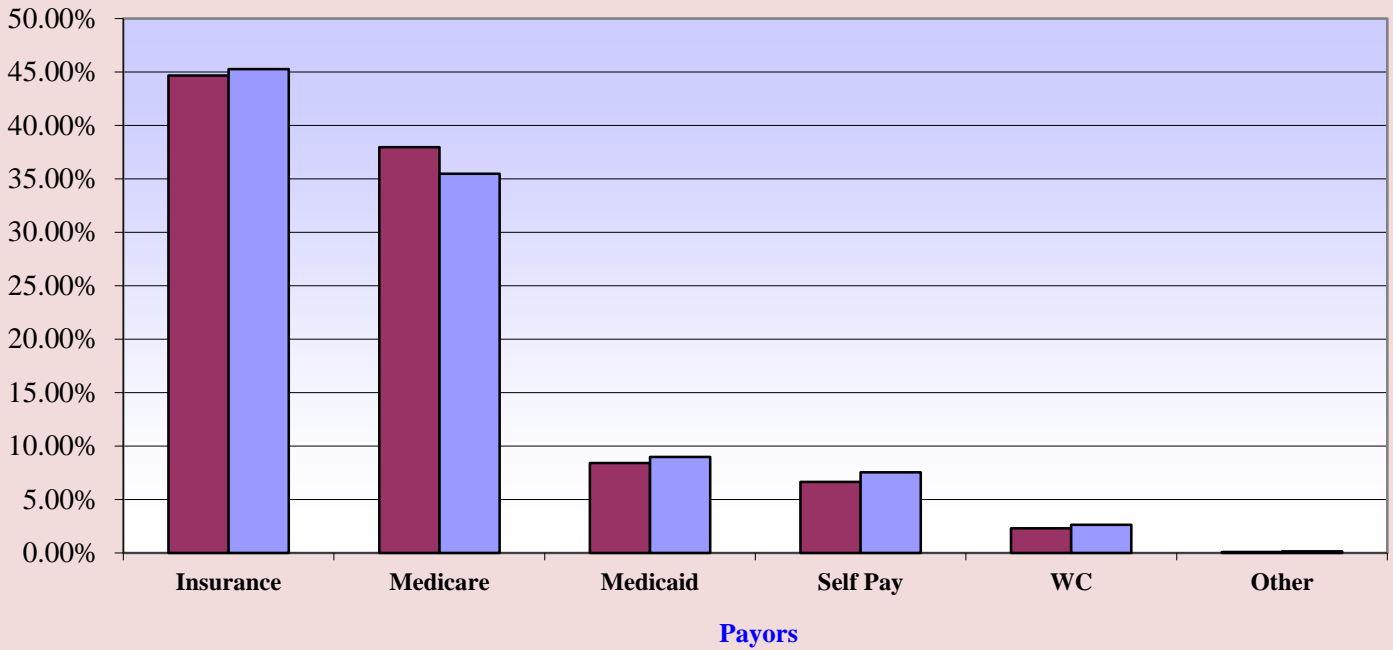
**Average Length of Stay by Physician for Fiscal Year 2018**



Current Month Avg. Length of Stay	2.00	4.00	0.00	2.79	3.10	6.00	0.00	5.67	1.34	2.00	2.30	2.40	3.80
YTD FY 2018 Avg. Length of Stay	1.94	3.68	1.70	2.16	3.10	3.74	0.00	4.79	1.65	1.82	1.95	2.36	3.32

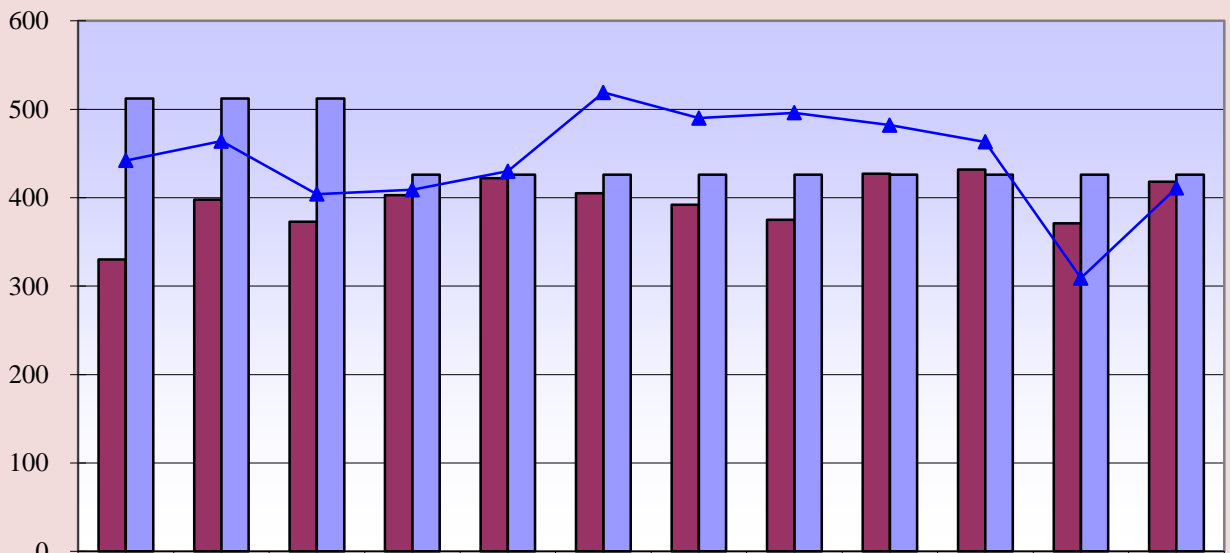
**Memorial Hospital of Converse County  
Payor Mix Comparisons and ER Visits  
Mar. 2018**

**Payor Mix Comparisons**



■ Fiscal Year 2018      
 ■ Fiscal Year 2017

**Emergency Room Visits**



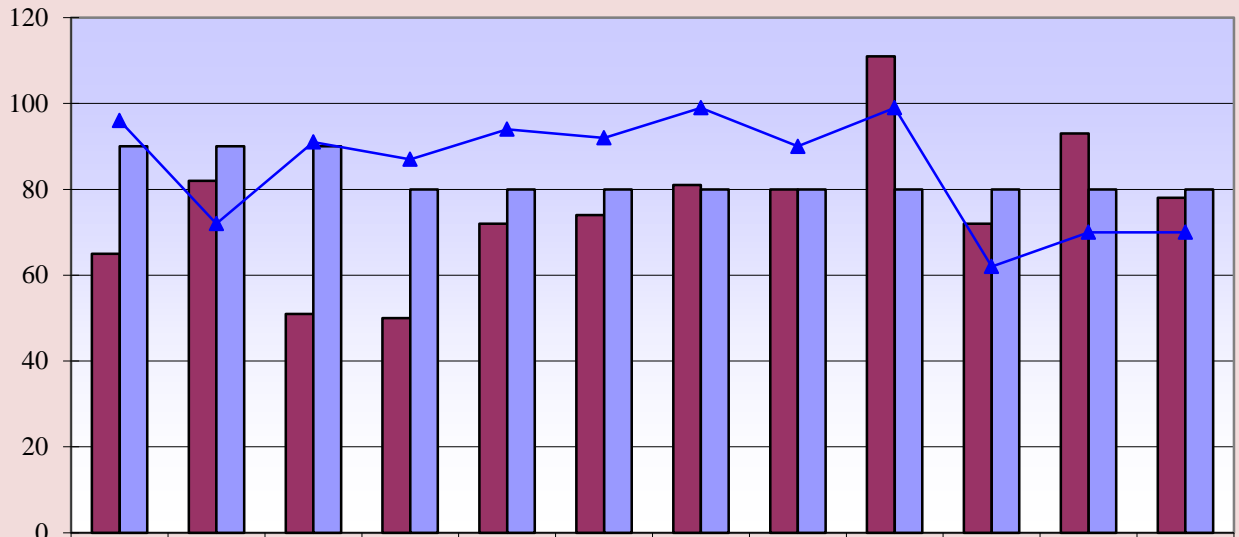
<span style="color: #800000;">■</span> Curr. 12 mo.	330	398	373	403	422	405	392	375	427	432	371	418
<span style="color: #6666FF;">■</span> Current Budget	512	512	512	426	426	426	426	426	426	426	426	426
<span style="color: #0000FF;">▲</span> Prev. 12 mo.	442	464	404	409	430	519	490	496	482	463	309	411

**Curr. 12 mo. avg. = 396**

**Prev. 12 mo. avg. = 443**

**Memorial Hospital of Converse County  
Total Surgeries and Orthopedic Surgeries  
Mar. 2018**

**Total Surgeries**

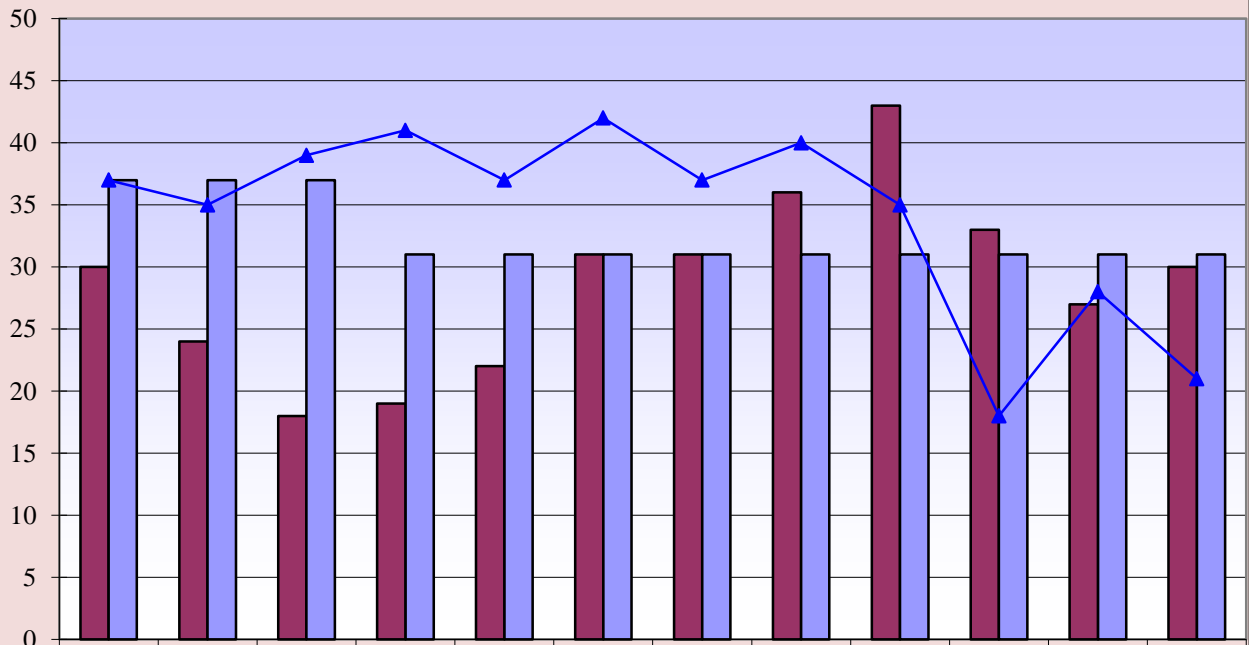


	Apr	May	Jun	Jul	Aug	Sep.	Oct	Nov	Dec	Jan	Feb	Mar
<b>■ Curr. 12 mo.</b>	65	82	51	50	72	74	81	80	111	72	93	78
<b>■ Current Budget</b>	90	90	90	80	80	80	80	80	80	80	80	80
<b>▲ Prev. 12 mo.</b>	96	72	91	87	94	92	99	90	99	62	70	70

**Current 12 mo. avg. = 76**

**Previous 12 mo. avg. = 85**

**Orthopedic Surgeries**



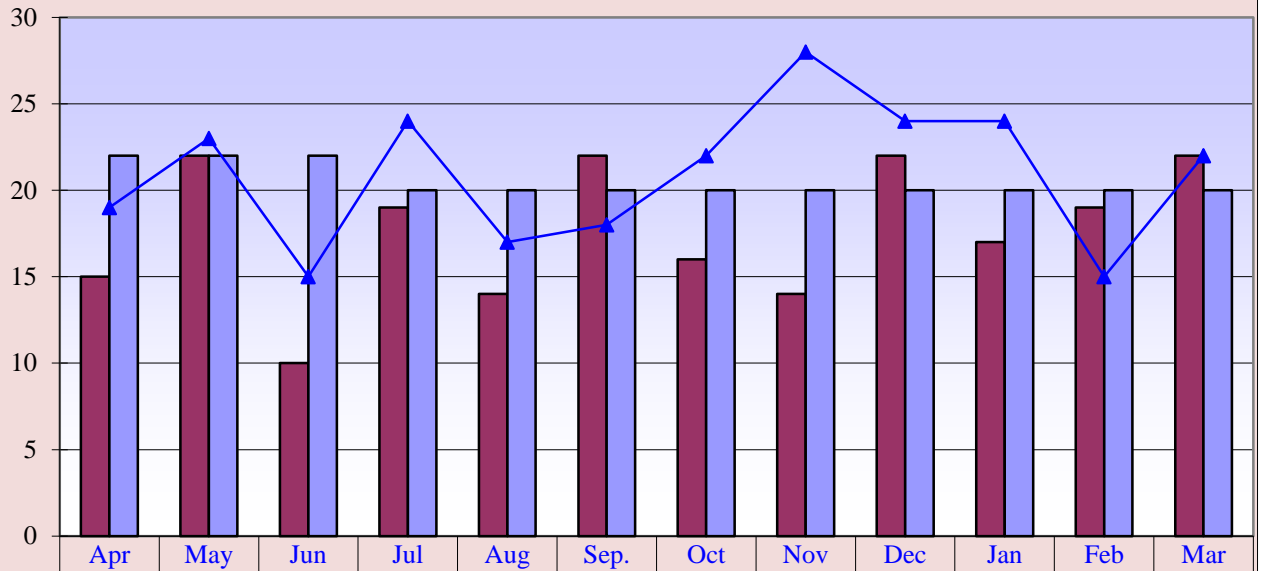
	Apr	May	Jun	Jul	Aug	Sep.	Oct	Nov	Dec	Jan	Feb	Mar
<b>■ Curr. 12 mo.</b>	30	24	18	19	22	31	31	36	43	33	27	30
<b>■ Current Budget</b>	37	37	37	31	31	31	31	31	31	31	31	31
<b>▲ Prev. 12 mo.</b>	37	35	39	41	37	42	37	40	35	18	28	21

**Curr. 12 mo. avg. = 29**

**Prev. 12 mo. avg. = 34**

**Memorial Hospital of Converse County  
General and OB/GYN Surgeries  
Mar. 2018**

**General Surgeries**

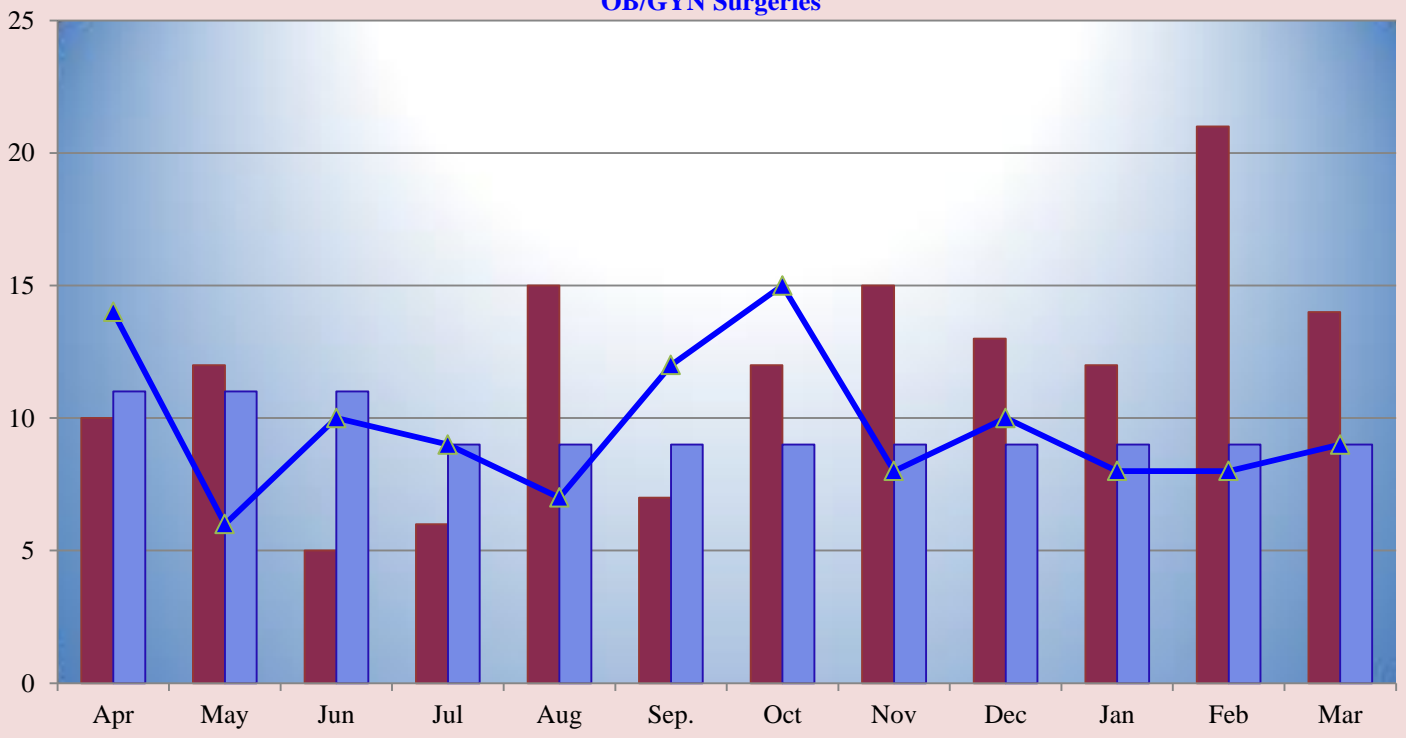


Curr. 12 mo.	15	22	10	19	14	22	16	14	22	17	19	22
Current Budget	22	22	22	20	20	20	20	20	20	20	20	20
Prev. 12 mo.	19	23	15	24	17	18	22	28	24	24	15	22

**Curr. 12 mo. avg. = 18**

**Prev. 12 mo. avg. = 21**

**OB/GYN Surgeries**



**Curr. 12 mo. avg. = 12**

**Prev. 12 mo. avg. = 10**

Curr. 12 mo.

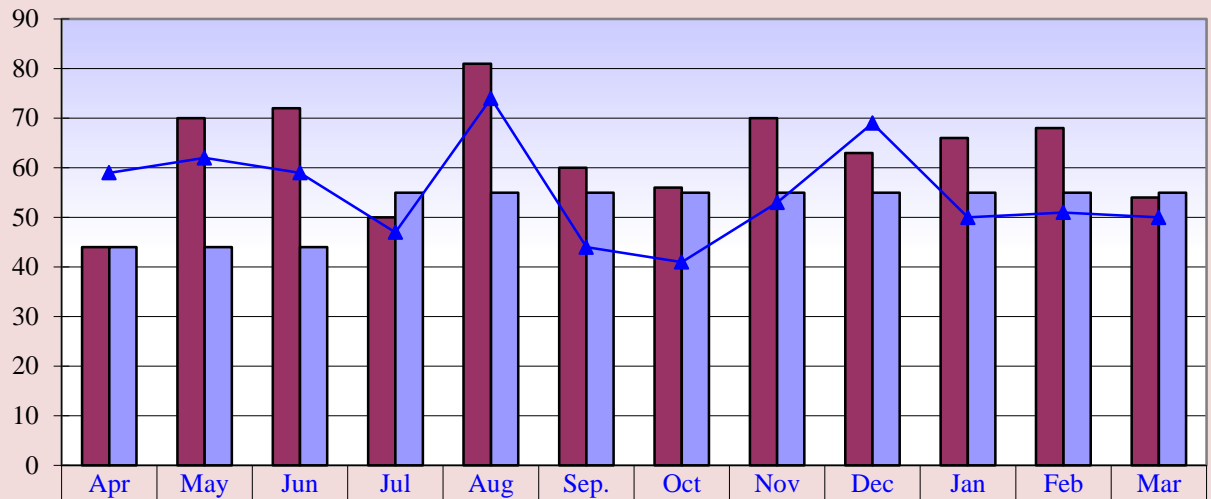
Current Budget

Prev. 12 mo.



**Memorial Hospital of Converse County  
Procedure Core Visits  
Mar. 2018**

**Procedure Core Visits**

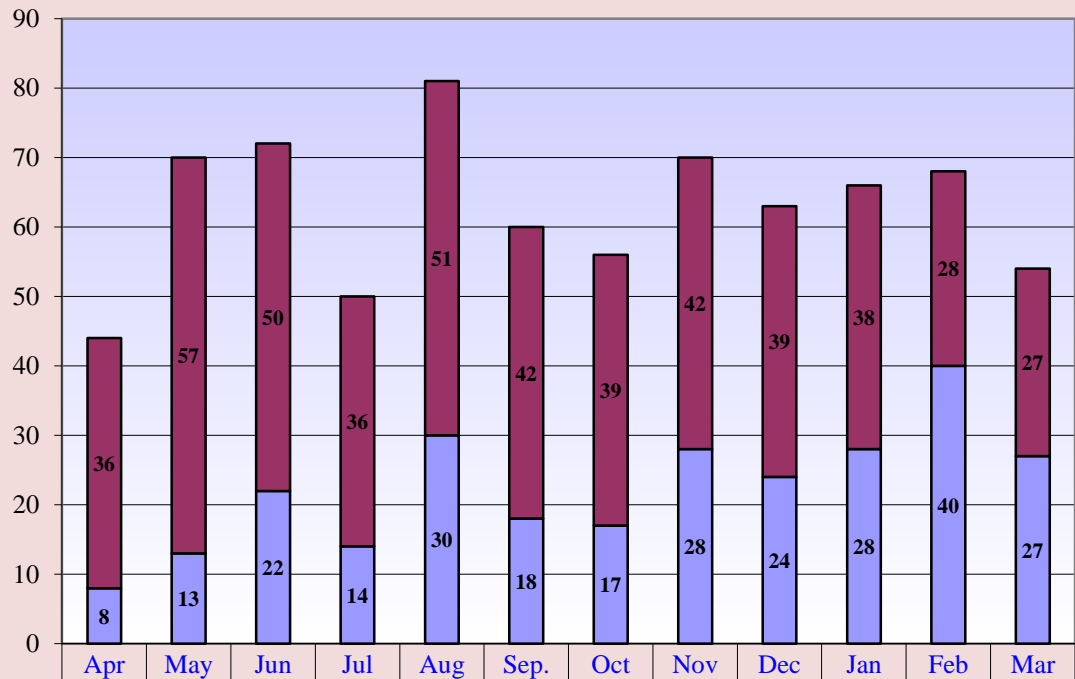


<b>■ Curr. 12 mo.</b>	44	70	72	50	81	60	56	70	63	66	68	54
<b>■ Current Budget</b>	44	44	44	55	55	55	55	55	55	55	55	55
<b>▲ Prev. 12 mo.</b>	59	62	59	47	74	44	41	53	69	50	51	50

**Curr. 12 mo. avg. = 63**

**Prev. 12 mo. avg. = 55**

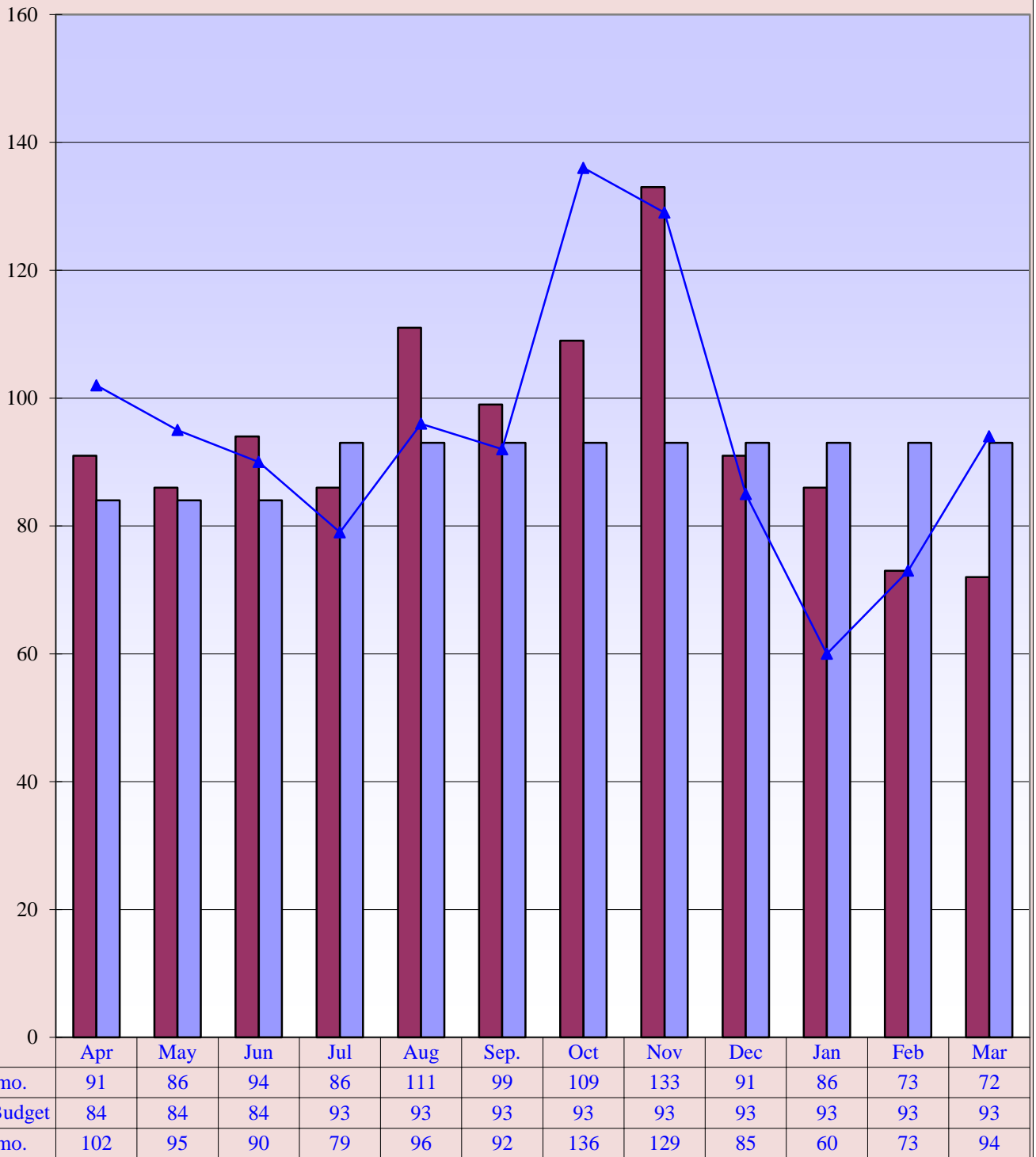
**Procedure Core Visit Types**



<b>■ Curr. 12 mo. Scopes</b>	36	57	50	36	51	42	39	42	39	38	28	27
<b>■ Curr. 12 mo. Minor Procedures</b>	8	13	22	14	30	18	17	28	24	28	40	27

**Memorial Hospital of Converse County  
Mammography Exams  
Mar. 2018**

**Mammography Exams**

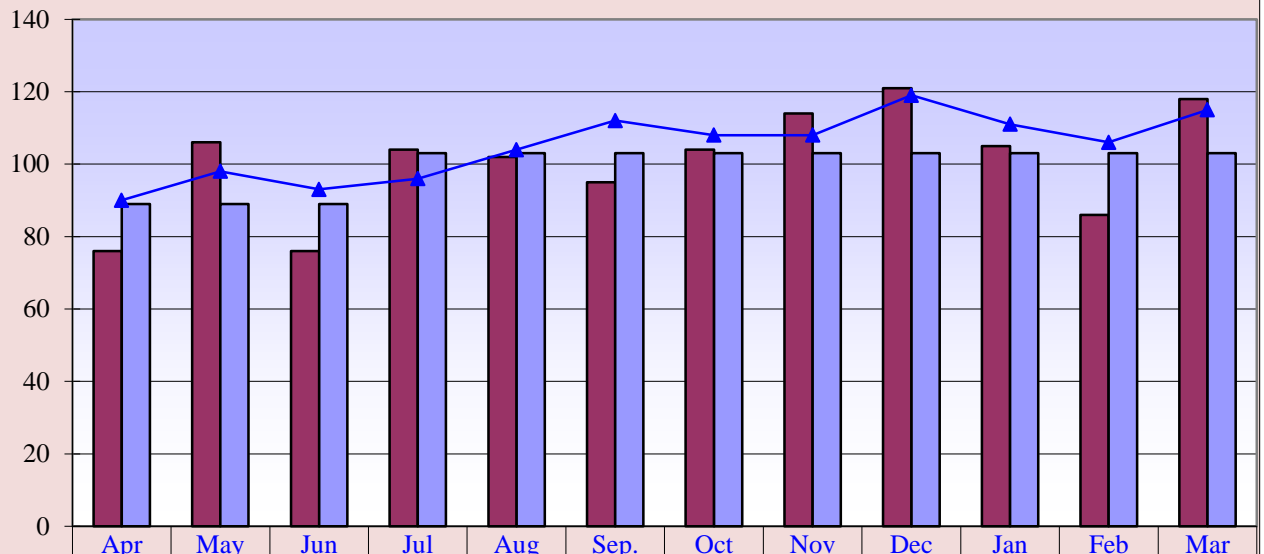


**Curr. 12 mo. avg. = 94**

**Prev. 12 mo. avg. = 94**

**Memorial Hospital of Converse County  
MRI & Cat Scans  
Mar. 2018**

**MRI Exams**

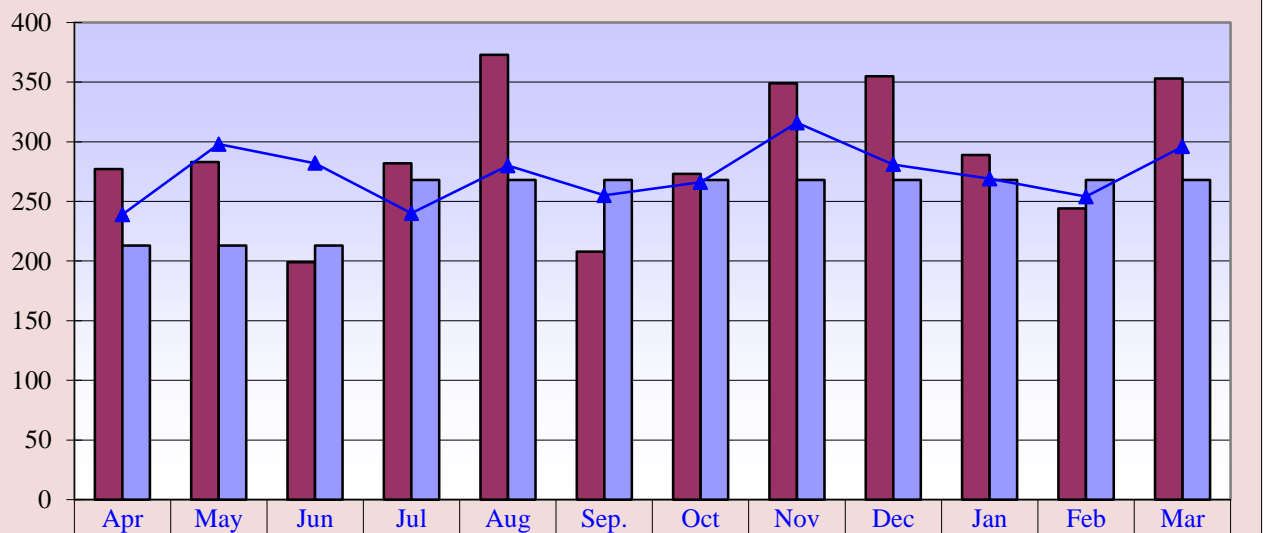


<b>Curr. 12 mo.</b>	76	106	76	104	102	95	104	114	121	105	86	118
<b>Current Budget</b>	89	89	89	103	103	103	103	103	103	103	103	103
<b>Prev. 12 mo.</b>	90	98	93	96	104	112	108	108	119	111	106	115

**Curr. 12 mo. avg. = 101**

**Prev. 12 mo. avg. = 105**

**CT Exams**



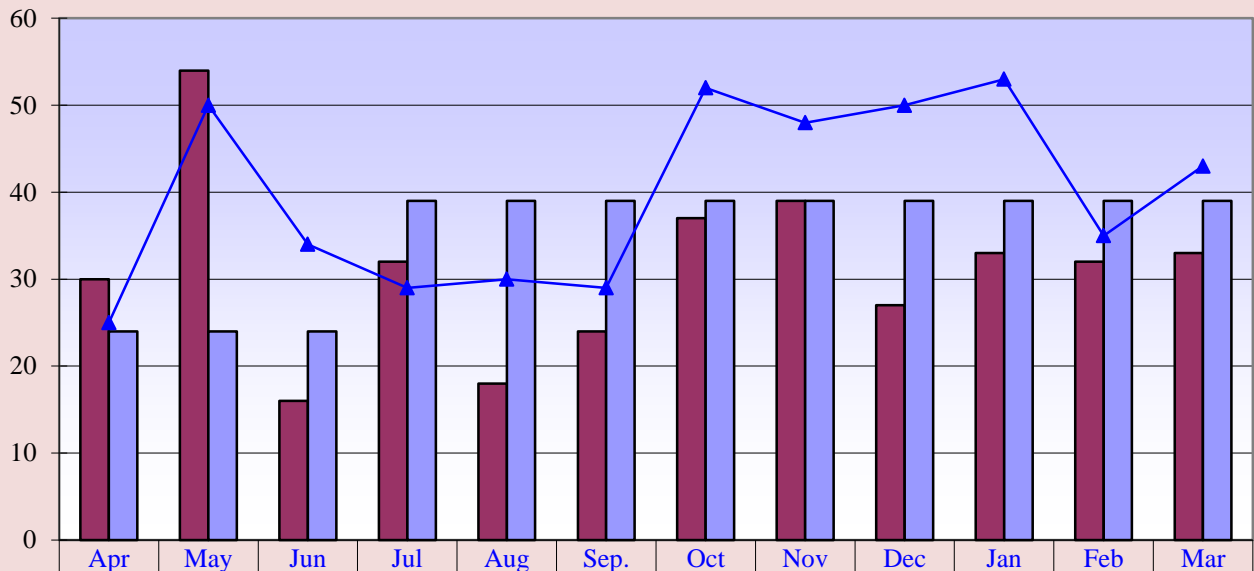
<b>Curr. 12 mo.</b>	277	283	199	282	373	208	273	349	355	289	244	353
<b>Current Budget</b>	213	213	213	268	268	268	268	268	268	268	268	268
<b>Prev. 12 mo.</b>	239	298	282	240	280	255	266	316	281	269	254	296

**Curr. 12 mo. avg. = 290**

**Prev. 12 mo. avg. = 273**

**Memorial Hospital of Converse County  
Nuclear Med and Ultrasound Exams  
Mar. 2018**

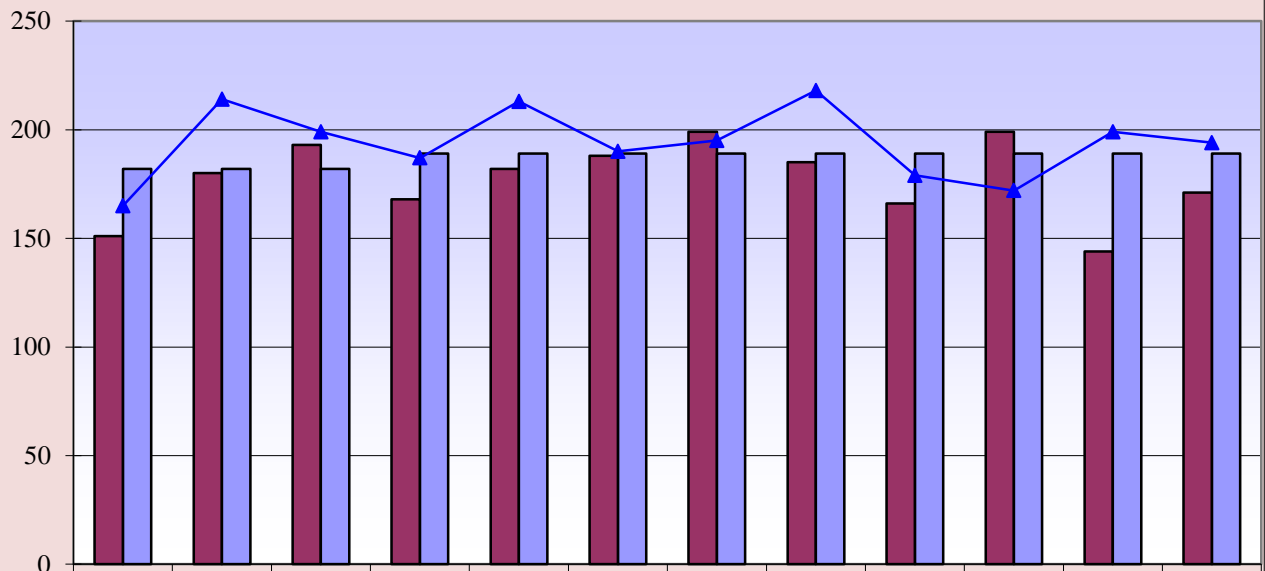
**Nuclear Medicine Exams**



**Curr. 12 mo. avg = 31**

**Prev. 12 mo. avg. = 40**

**Ultrasound Exams**

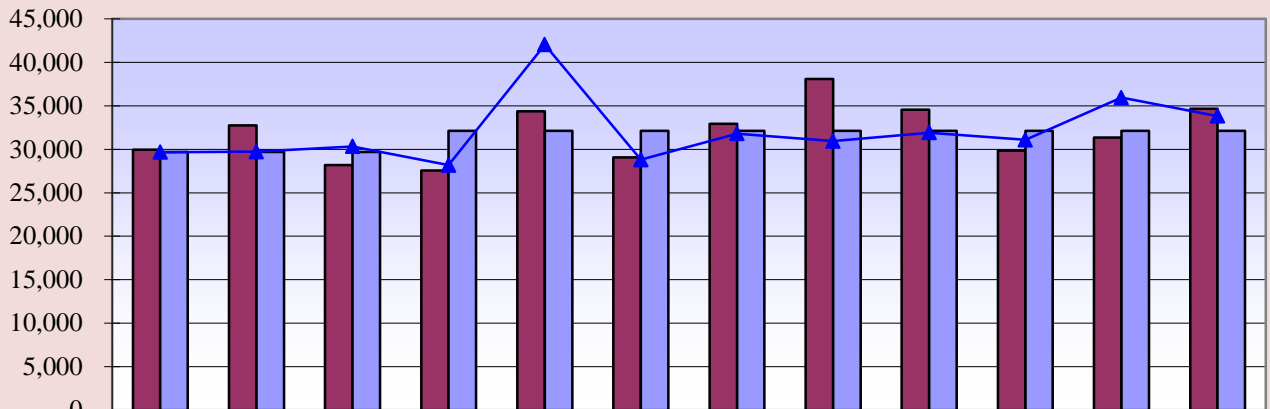


**Curr. 12 mo. avg. = 177**

**Prev. 12 mo. avg. = 194**

**Memorial Hospital of Converse County  
Lab Procedures and Other X-Ray Exams  
Mar. 2018**

**Lab Procedures**

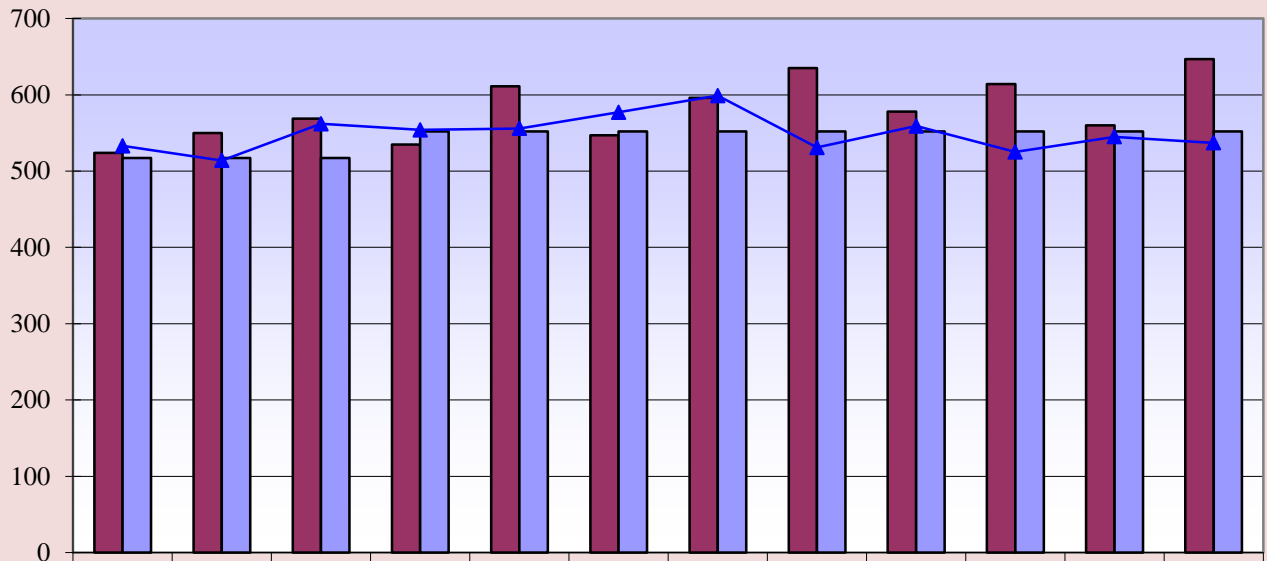


<b>Curr. 12 mo.</b>	29,968	32,749	28,171	27,574	34,385	29,061	32,925	38,078	34,572	29,846	31,360	34,653
<b>Current Budget</b>	29,682	29,682	29,682	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118
<b>Prev. 12 mo.</b>	29,662	29,729	30,331	28,170	42,038	28,795	31,807	30,946	31,922	31,091	35,937	33,821
<b>—x—</b>												

**Curr. 12 mo. avg. = 31,945**

**Prev. 12 mo. avg. = 32,021**

**Other X-Ray Exams**



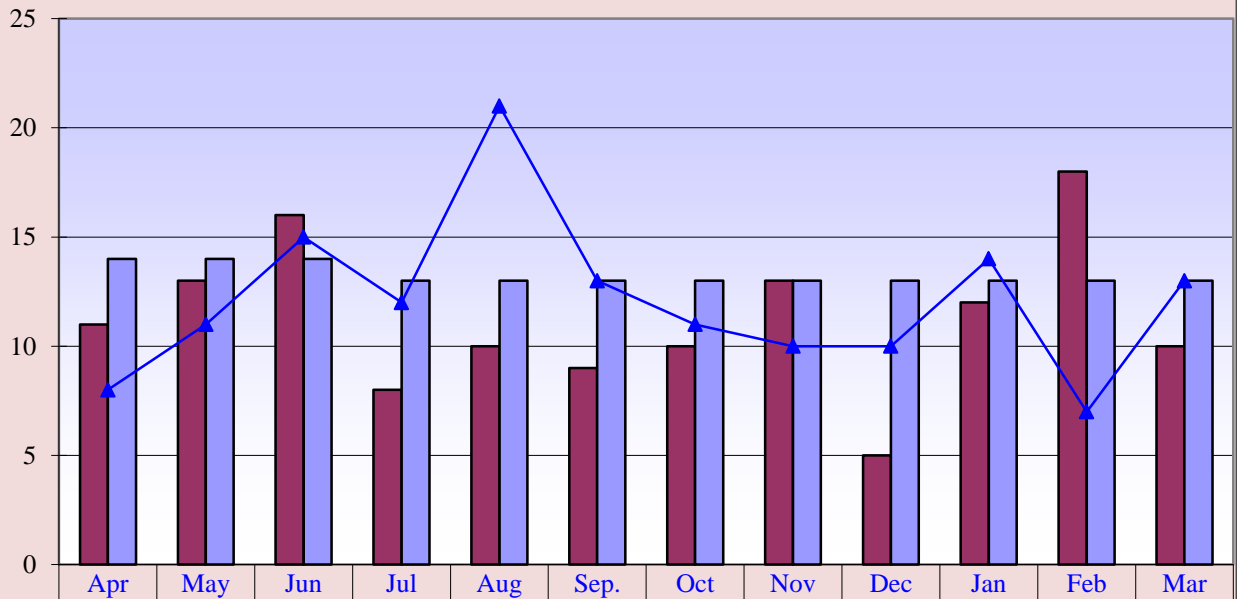
<b>Curr. 12 mo.</b>	524	550	569	535	611	547	596	635	578	614	560	647
<b>Current Budget</b>	517	517	517	552	552	552	552	552	552	552	552	552
<b>Prev. 12 mo.</b>	533	514	562	554	556	577	599	531	559	525	545	537

**Curr. 12 mo. avg. = 581**

**Prev. 12 mo. avg. = 549**

**Memorial Hospital of Converse County  
Newborns and Net A/R Days  
Mar. 2018**

**Newborns**

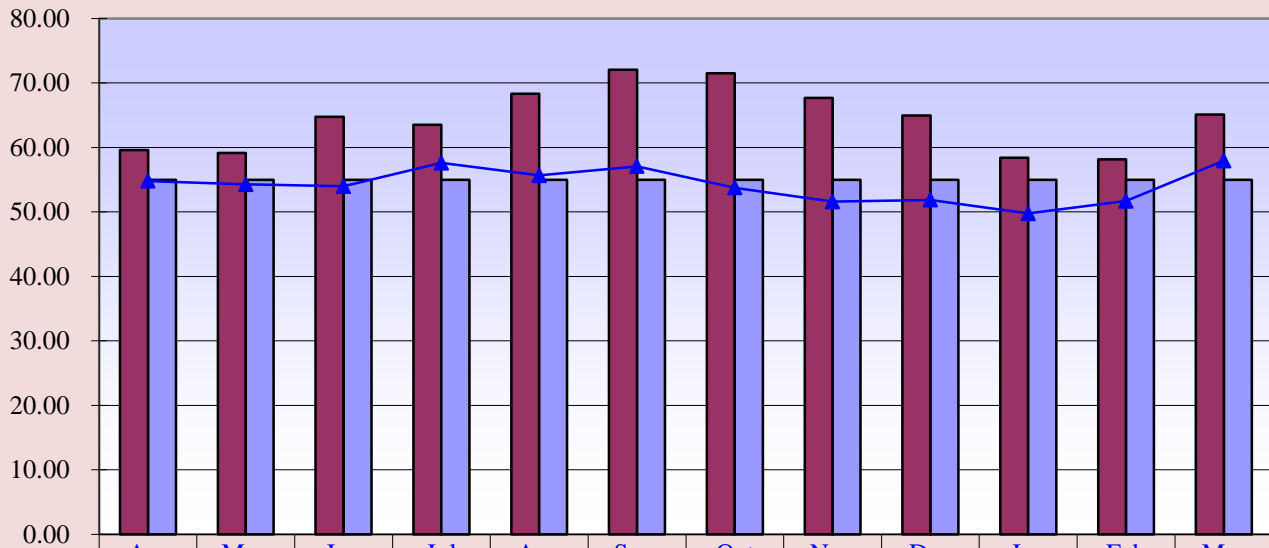


	Apr	May	Jun	Jul	Aug	Sep.	Oct	Nov	Dec	Jan	Feb	Mar
<b>■ Curr. 12 mo.</b>	11	13	16	8	10	9	10	13	5	12	18	10
<b>■ Current Budget</b>	14	14	14	13	13	13	13	13	13	13	13	13
<b>▲ Prev. 12 mo.</b>	8	11	15	12	21	13	11	10	10	14	7	13

**Curr. 12 mo. avg. = 11**

**Prev. 12 mo. avg. = 12**

**Net Days of Revenue in A/R**

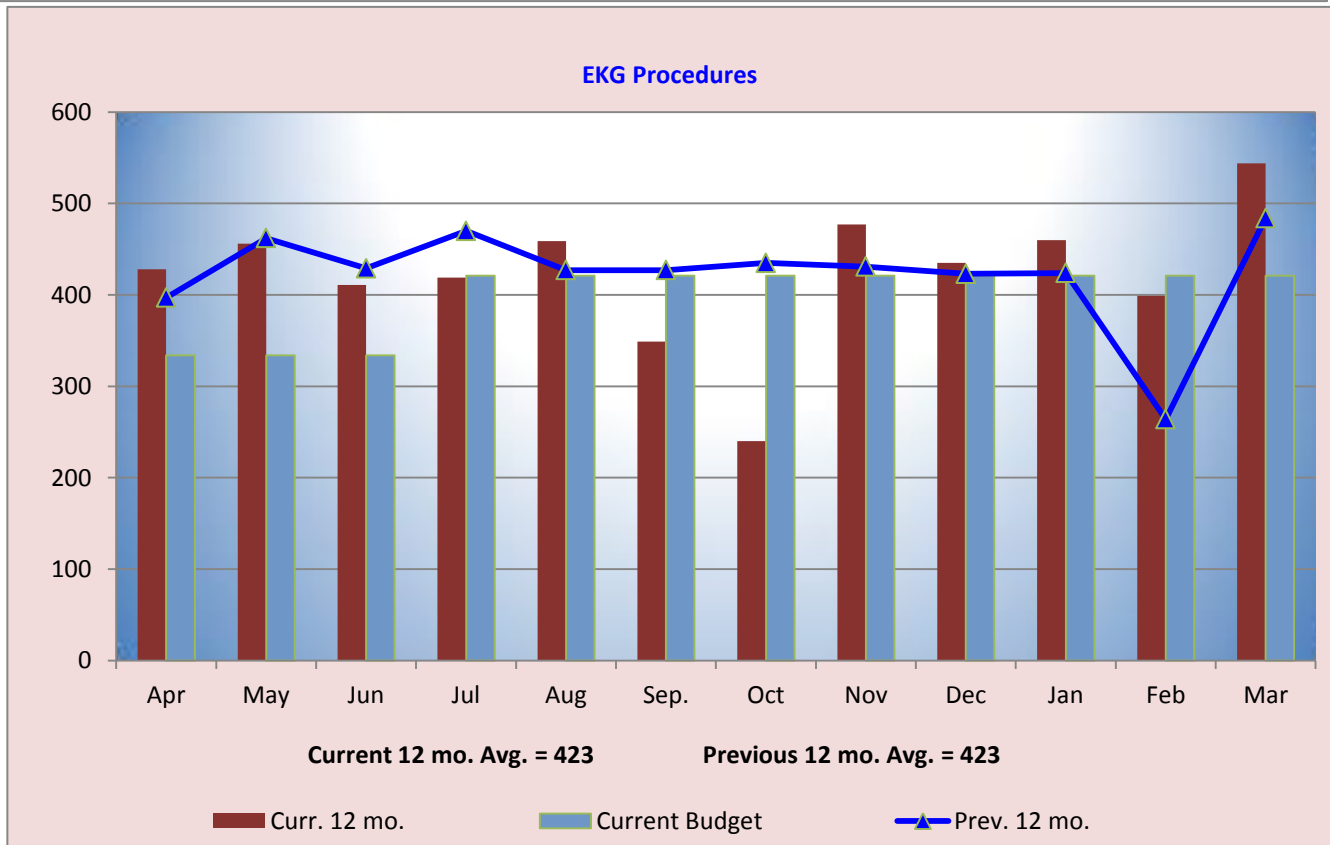
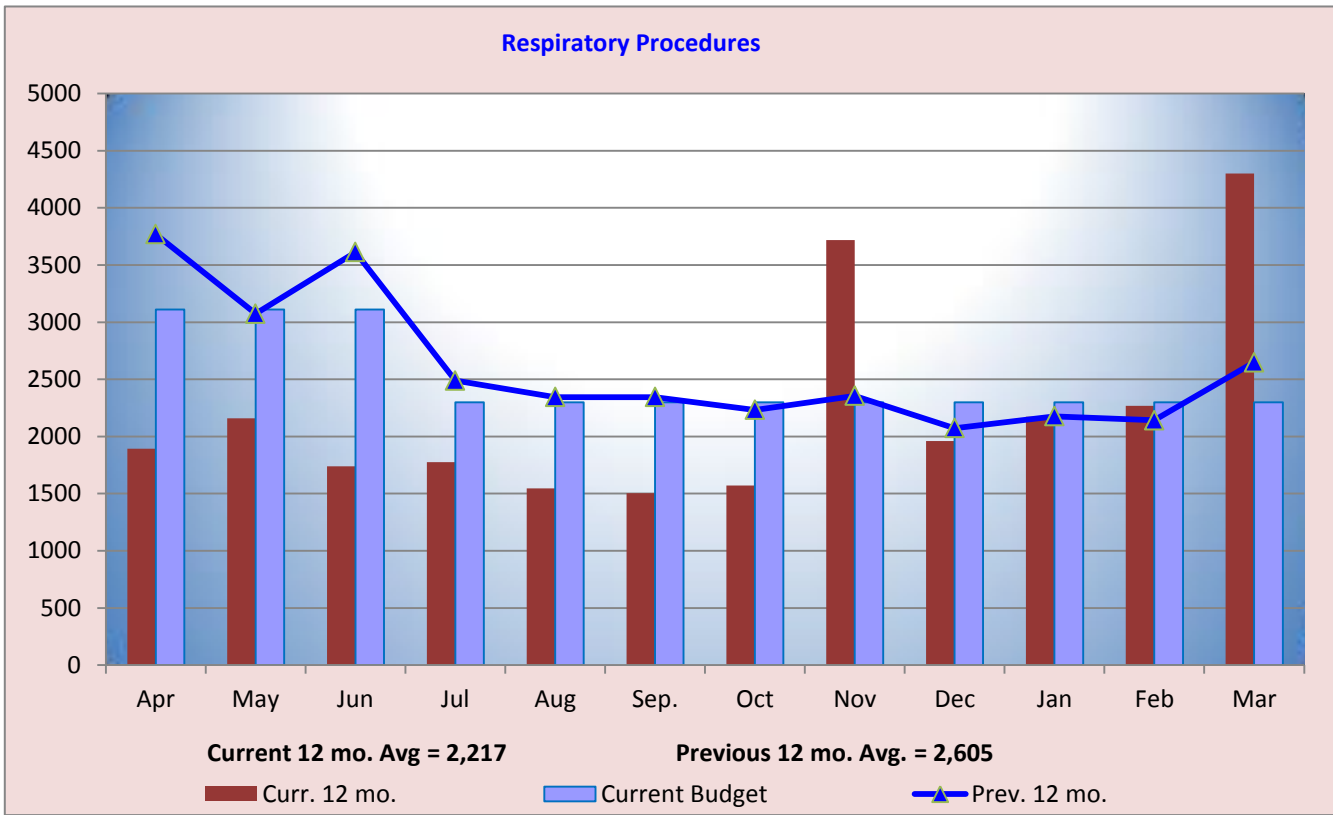


	Apr	May	Jun	Jul	Aug	Sep.	Oct	Nov	Dec	Jan	Feb	Mar
<b>■ Curr. 12 mo.</b>	59.57	59.16	64.74	63.53	68.30	72.03	71.49	67.68	64.96	58.42	58.15	65.12
<b>■ Current Budget</b>	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00
<b>▲ Prev. 12 mo.</b>	54.78	54.26	53.98	57.59	55.66	57.08	53.74	51.58	51.87	49.75	51.70	57.93

**Curr. 12 mo. avg. = 64.43**

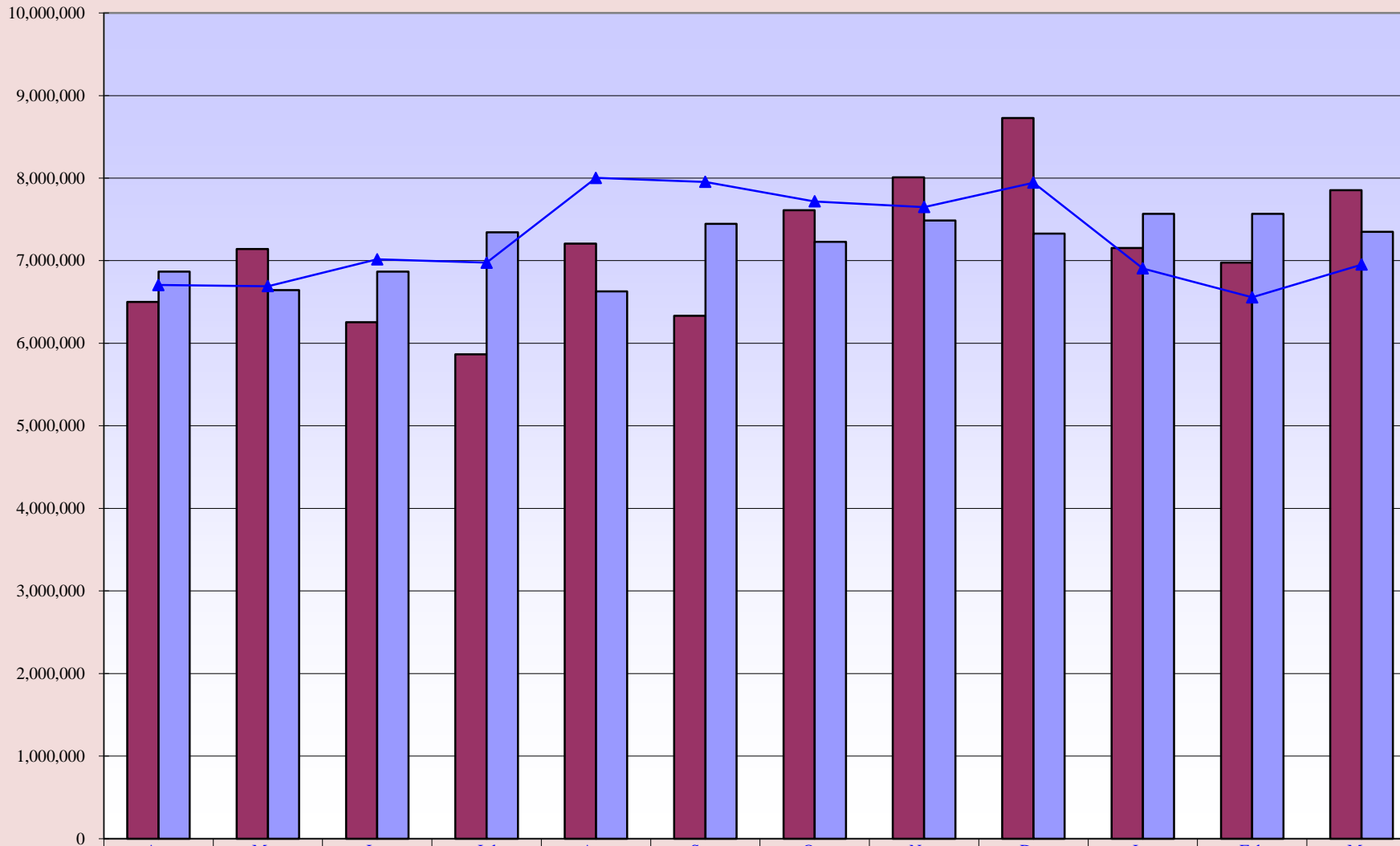
**Prev. 12 mo. avg. = 54.16**

Memorial Hospital of Converse County  
 Respiratory and EKG Procedures  
 Mar. 2018



**Memorial Hospital of Converse County  
Hospital Gross Patient Revenue  
Mar. 2018**

**Hospital Gross Patient Revenue**



	Apr	May	Jun	Jul	Aug	Sep.	Oct	Nov	Dec	Jan	Feb	Mar
Curr. 12 mo.	6,500,977	7,139,920	6,255,174	5,864,849	7,205,694	6,332,126	7,611,719	8,010,058	8,727,329	7,154,020	6,975,520	7,853,999
Current Budget	6,866,692	6,645,198	6,866,725	7,343,433	6,626,991	7,445,939	7,227,118	7,485,940	7,329,611	7,568,456	7,568,456	7,349,621
Prev. 12 mo.	6,704,846	6,691,145	7,016,548	6,976,161	8,002,069	7,954,083	7,717,183	7,649,912	7,944,457	6,905,882	6,555,659	6,952,619

**Curr. 12 mo. avg. = \$7,135,949**

**Prev. 12 mo. avg. = \$7,255,880**



Memorial Hospital of Converse County								
Income Statement Summary - (Statement of Revenues, Expenses, and Changes in Net Position)								
Budget Variance Report								
Current Month			Year to Date				Prior Year YTD	
Mar. 2018	Budget	Variance Amount	March	YTD Thru Mar. 2018	YTD Budget	Variance Amount	YTD Thru Mar. 2017	Change From Prior YTD
			<b>Patient Revenue</b>					
\$1,861,277	\$1,759,436	\$101,841	Inpatient	\$13,467,452	\$16,010,885	(\$2,543,433)	\$16,447,500	(\$2,980,048)
4,591,526	4,209,824	381,702	Outpatient	40,883,732	37,967,293	2,916,439	38,417,348	2,466,384
1,401,196	1,380,361	20,835	Physician Clinics	11,384,128	11,967,371	(583,243)	11,793,177	(409,049)
\$7,853,999	\$7,349,621	\$504,378	<b>Total Patient Revenue</b>	\$65,735,313	\$65,945,549	(\$210,236)	\$66,658,025	(\$922,712)
			<b>Deductions From Revenue</b>					
1,622,724	1,147,154	475,570	Medicare	10,656,477	10,324,388	332,089	9,101,663	1,554,814
468,193	434,623	33,570	Medicaid	3,759,457	3,911,563	(152,106)	3,679,138	80,319
71,188	117,502	(46,314)	Worker's Compensation	881,013	1,057,502	(176,489)	1,204,155	(323,142)
543,761	738,433	(194,672)	Other Contractuals	6,348,728	6,645,881	(297,153)	6,295,735	52,993
134,773	226,183	(91,410)	Other	1,174,170	2,035,610	(861,440)	2,104,817	(930,647)
\$2,840,638	\$2,663,895	\$176,743	<b>Total Deductions</b>	\$22,819,845	\$23,974,944	(\$1,155,099)	\$22,385,508	\$434,337
5,013,360	4,685,726	327,634	<b>Net Patient Revenue</b>	42,915,467	41,970,605	944,862	44,272,517	(1,357,050)
95,102	116,666	(21,564)	<b>Other Operating Revenue</b>	1,222,250	1,050,000	172,250	977,347	244,903
\$5,108,462	\$4,802,392	\$306,070	<b>Total Operating Revenue</b>	\$44,137,717	\$43,020,605	\$1,117,112	\$45,249,864	(\$1,112,147)
			<b>Operating Expenses</b>					
2,412,135	2,242,107	170,028	Salaries & Wages	20,926,240	20,539,956	386,284	21,137,815	(211,575)
551,059	651,941	(100,882)	Benefits	4,798,248	5,882,416	(1,084,168)	5,880,247	(1,081,999)
599,436	491,666	107,770	Supplies	4,824,474	4,425,001	399,473	4,577,756	246,718
132,987	107,912	25,075	Lease & Rentals	862,338	971,199	(108,861)	901,099	(38,761)
131,585	102,577	29,008	Other Expenses	871,447	923,138	(51,691)	886,248	(14,801)
9,033	4,167	4,866	Legal	56,860	37,500	19,360	37,007	19,853
42,828	30,808	12,020	Travel & Education	195,135	277,194	(82,059)	169,774	25,361
143,151	113,505	29,646	Maintenance & Repair	1,283,998	1,021,541	262,457	1,059,948	224,050
18,004	26,320	(8,316)	Physician Fees	246,911	236,883	10,028	236,122	10,789
19,792	17,917	1,875	Interest	180,104	161,250	18,854	185,609	(5,505)
107,260	54,043	53,217	Professional Fees	817,133	486,488	330,645	525,198	291,935
110,712	105,578	5,134	Purchased Services	822,056	950,191	(128,135)	999,492	(177,436)
54,560	41,026	13,534	Insurance	430,779	369,234	61,545	343,188	87,591
57,655	47,634	10,021	Utilities	447,739	428,698	19,041	431,907	15,832
326,903	351,150	(24,247)	Depreciation	3,028,495	3,160,353	(131,858)	3,125,138	(96,643)
726,713	527,750	198,963	Indigent Care	4,749,723	4,749,752	(29)	4,814,375	(64,652)
\$5,443,813	\$4,916,101	\$527,712	<b>Total Expenses</b>	\$44,541,679	\$44,620,794	(\$79,115)	\$45,310,923	(\$769,244)
(335,351)	(113,709)	(221,642)	<b>Operating Income (Loss)</b>	(403,962)	(1,600,189)	1,196,227	(61,059)	(342,903)
			<b>Non-Operating Revenue</b>					
83,833	83,333	500	County - Indigent Care Reimbursement	771,856	750,000	21,856	816,926	(45,070)
37,500	37,500	0	County - Ambulance Reimbursement	337,500	337,500	0	271,874	65,626
69,351	41,667	27,684	Other Non-Operating	325,695	375,000	(49,305)	281,690	44,005
0	0	0	<b>Non-Operating Expense</b>	0	0	0	0	0
(\$144,667)	\$48,791	(\$193,458)	<b>Net Income/(Loss)</b>	\$1,031,089	(\$137,689)	\$1,168,778	\$1,309,431	(\$278,342)

**Memorial Hospital of Converse County**  
**Financial and Statistical Highlights**  
**Mar. 2018**

Page #

**Patient Volumes**

IP Daily Census.....	At 7.26 up 0.29 from March 2017 - up 0.80 from February 2018	1-2
Surgeries.....	At 78 up 8 from March 2017 - down 15 from February 2018	6-7
Radiology Exams.....	At 1,394 up 115 from March 2017 - up 255 from February 2018	9-12
Laboratory Tests.....	At 34,653 up 832 from March 2017 - up 3,293 from Feb 2018	12
Emer. Rm. Visits.....	At 418 up 7 from March 2017 - up 47 from February 2018	5
Clinic Visits.....	At 3,663 up 35 from March 2017 - up 11 from February 2018	
Urgent Care.....	At 754 up 122 from March 2017 - down 91 from February 2018	
Clinic Volumes.....	Up 12.05% compared to last year	
RHC visits.....	At 320 down 31 from March 2017 - down 12 from February 2018	

**Income Statement**

Gross Patient Revenue for the month was \$7,850,000 compared to \$6,900,000 last March and \$6,975,000 last month. Net Income for March is **(\$144,000)** compared to **(\$782,000)** last year and **(\$589,000)** last month. 15

Monthly Revenue - over budget by \$500,000

The departments that are under budget by \$10,000 or more are as follows:

Med/Surg - 37,000	Pharmacy - 36,000
Observation - 24,000	Emergency Room - 59,000
Mammography - 13,000	Hospitalists - 11,000
Nuc Med - 15,000	Surgery - 178,000
Ultrasound - 17,000	

Deductions From Revenue - Over budget by \$176,000

Monthly Expense Variances - Over budget by \$527,000

**Areas that are over budget for the month**

<u>Salaries &amp; Wages 170,000</u>	<u>Legal - 4,800</u>
	Administration
<u>Supplies - 107,000</u>	<u>Travel &amp; Education - 12,000</u>
Lab Reagents - 33,000	Dr. W. White Education - 3,500
340B Pharmacy - 11,000	Dr. Starks Education - 6,000
Arbor Café - 20,000	Administration - 8,000
Cardiopulmonary Gas - 5,000	
Surgery Minor Equip - 12,000	<u>Maintenance &amp; Repair - 29,600</u>
Surgery Implants - 106,000	Ambulance Vehicle - 10,800
Phys Services Drugs - 21,000	IS Maintenance - 6,800
Phys Services Minor Equip - 6,000	Facilities Bldg - 19,500
IS Minor Equip - 8,000	
<u>Lease &amp; Rentals - 25,000</u>	<u>Professional Fees - 53,000</u>
Pharmacy - 35,000	OB - 15,900
	Sleep Study - 7,500
<u>Other Expenses - 29,000</u>	Cardiopulmonary - 17,000
Admin Recruitment - 5,000	Physical Therapy - 15,000
IS Dues - 4,000	
Public Relations Ads - 11,800	<u>Purchased Services - 5,100</u>
Public Relations Dues - 4,500	Facilities - 7,400
<u>Interest - 1,800</u>	<u>Insurance - 13,500</u>
Administration	Physician Services - 6,600
	Administration - 6,800
<u>Indigent Care - 198,000</u>	<u>Utilities - 10,000</u>
Bad Debt	Telephones - 5,600
	MOB - 2,000
	Housing & Storage - 2,800

**Cash Status**

Cash balances as of March 31, 2018 are \$13,345,013.  
This equates to 88 days of expenses on hand.

**Accounts Receivable**

Net Accounts Receivable days are at 65.12 days for the end of March compared to 57.93 last year and 58.15 last month.

**Memorial Hospital of Converse County  
Statistics  
For The Period Ended March 31, 2018**

Monthly						Year to Date					
Mar. 2018	Mar. 2017	Variance From Prior Mar.	Budget	Amount	Variance %	YTD Thru Mar. 2018	YTD Thru Mar. 2017	Variance From Prior YTD	YTD Budget	Amt.	Variance %
74	75	(1)	67	7	10.4%	611	660	(49)	603	8	1.3%
10	3	7	4	6	150.0%	54	38	16	36	18	50.0%
84	78	6	71	13	18.3%	665	698	(33)	639	26	4.1%
225	216	9	176	49	27.8%	1,626	1,770	(144)	1,584	42	2.7%
71	40	31	50	21	42.0%	502	486	16	450	52	11.6%
296	256	40	226	70	31.0%	2,128	2,256	(128)	2,034	94	4.6%
10	13	(3)	14	(4)	-28.6%	84	111	(27)	126	(42)	-33.3%
27	27	0	23	4	17.4%	178	196	(18)	207	(29)	-14.0%
78	70	8	88	(10)	-11.4%	711	763	(52)	792	(81)	-10.2%
1,713	2,958	(1,245)	3,130	(1,417)	-45.3%	18,714	28,851	(10,137)	28,170	(9,456)	-33.6%
418	411	7	518	(100)	-19.3%	3,645	3,948	(303)	4,662	(1,017)	-21.8%
2,131	3,369	(1,238)	3,648	(1,517)	-41.6%	22,359	32,799	(10,440)	32,832	(10,473)	-31.9%
315	305	10	304	10	3.4%	311	315	(4)	304	7	2.3%

Financial Ratios	Mar. 2018	Mar. 2017	YTD	US	WY	Misc. Measurements	YTD - 18	YTD - 17	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	88	91	88	76	99	Total Gross Rev. per FTE	\$281,452	\$281,766	(\$314)	\$145,000	\$136,452
Operating Margin	-6.56%	-25.77%	-0.92%	1.79%	-0.93%	Contractual Deductions	34.71%	33.58%	1.13%	33.13%	1.58%
Net Margin	-2.83%	-2.09%	2.34%	3.09%	4.85%	Inpatient Revenue %	24.78%	29.98%	-5.20%	33.17%	-8.39%
Current Ratio	4.82	5.14	N/A	2.35	3.71	Outpatient Revenue %	75.22%	70.02%	5.20%	66.83%	8.39%
Gross A/R Days	62.12	53.31		50.37	59.90	Average Length of Stay	2.70	2.71	(0.01)	3.30	(0.60)
Net A/R Days	65.12	57.93		52.46	56.82	Medicare Inp. Payer Mix	37.95%	35.06%	2.89%	75.25%	-37.30%
FTEs per Adjusted Occupied Bed - Excluding MOB			10.26	5.51	9.88	Average I/P Daily Census	5.85	6.46	(0.61)	3.50	2.35
			With MOB - 10.72			Salaries to Net Patient Rev.	48.76%	47.74%	1.02%	53.41%	-4.65%
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2015						Salaries to Total Expense	46.98%	46.65%	0.33%	46.32%	0.66%
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2015						Average Salary per FTE	\$89,598	\$89,472	\$126	\$62,062	\$27,536
						Benefits as % of Salaries	22.93%	27.81%	-4.88%		

**Memorial Hospital of Converse County**  
**Balance Sheet - (Statement of Net Position)**  
**March 31, 2018**

	<u>Mar.</u> <u>2018</u>	<u>Mar.</u> <u>2017</u>
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash On Hand And In Banks	\$6,474,597	\$7,341,335
Certificates Of Deposit - Unrestricted	1,370,416	244,770
<b>Total Cash Assets</b>	<u>\$7,845,013</u>	<u>\$7,586,105</u>
<b>Assets Whose Use is Restricted</b>		
Certificates of Deposit Securing Loan	5,500,000	6,500,000
<b>Total Restricted Assets</b>	<u>\$5,500,000</u>	<u>\$6,500,000</u>
Accounts Receivable (Gross)	15,765,535	12,493,587
Uncollectable Accts. & Contratual. Adj.	(5,196,645)	(3,575,581)
<b>Net Patient Accounts</b>	<u>\$10,568,890</u>	<u>\$8,918,006</u>
Due From Physicians/Staff	2,425	30,125
Inventories Of Supplies	1,269,866	945,499
Other Current Assets	1,415,661	1,011,130
Yellowstone Group Investment	54,873	82,305
<b>Total Current Assets</b>	<u>\$26,656,728</u>	<u>\$25,073,170</u>
<b>LAND, BUILDING AND EQUIPMENT, net</b>	\$26,727,279	\$29,246,457
<b>OTHER ASSETS</b>		
Investment - Big Country Rehab	142,004	145,054
Issue Cost to Capitalize	0	0
<b>Total Other Assets</b>	<u>\$142,004</u>	<u>\$145,054</u>
<b>Total Assets</b>	<u><u>\$53,526,011</u></u>	<u><u>\$54,464,681</u></u>
<b>LIABILITIES AND FUND EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Accounts Payable	\$1,661,528	\$1,099,275
Accrued Salaries	2,037,894	1,942,545
Accrued Self Funded Health Insurance	(134,760)	(99,836)
Accrued Taxes And Deductions	857,290	881,680
Current Portion Of Notes Payable	288,570	278,659
Current Portion of CD Secured Note	824,819	775,117
<b>Total Current Liabilities</b>	<u>\$5,535,341</u>	<u>\$4,877,440</u>
<b>OTHER LIABILITIES</b>		
Deferred Loss On Early Retirement Of Bonds	(295,353)	(372,201)
Medicare Cost Report Settlement	0	317,560
Long Term CD Secured Note Obligations	4,917,649	6,037,901
Long Term Notes Payable	313,077	335,227
<b>Total Other Liabilities</b>	<u>\$4,935,373</u>	<u>\$6,318,487</u>
<b>Total Liabilities</b>	\$10,470,713	\$11,195,927
<b>FUND EQUITY</b>		
Fund Balance	\$42,024,209	\$41,959,323
Net Income	1,031,089	1,309,431
<b>Total Fund Balance</b>	<u>\$43,055,298</u>	<u>\$43,268,754</u>
<b>Total Liabilities And Fund Equity</b>	<u><u>\$53,526,011</u></u>	<u><u>\$54,464,681</u></u>

**Cash Flow Statement for March 2018 and FYTD 2018**

<b>Cash Flow From Operations</b>	<b><u>Mar. 2018</u></b>	<b><u>FYTD 2018</u></b>
Net Earnings/(Loss)	(\$144,667)	\$1,031,089
<b><u>Additions/(Subtractions) to Cash</u></b>		
Depreciation/Non-cash Interest	326,903	3,028,494
Decrease/(Increase) in Accounts Receivable	(1,352,454)	(4,609,462)
(Decrease)/Increase in Accounts Payable	52,201	(354,195)
Decrease/(Increase) in Inventory	(85,554)	(356,465)
<b>Net Cash Flow From Operations</b>	<b><u>(\$1,203,571)</u></b>	<b><u>(\$1,260,539)</u></b>
 <b>Cash Flow from Capital Purchases</b>		
Equipment, Fixed Assets, Construction	(42,320)	(948,076)
 <b>Cash Flow from Financing</b>		
Notes Payable	<u>(23,676)</u>	<u>(1,014,070)</u>
 <b>Cash Flow for the Month Ending: Mar. 2018</b>	<b><u><u>(\$1,269,566)</u></u></b>	<b><u><u>(\$3,222,684)</u></u></b>