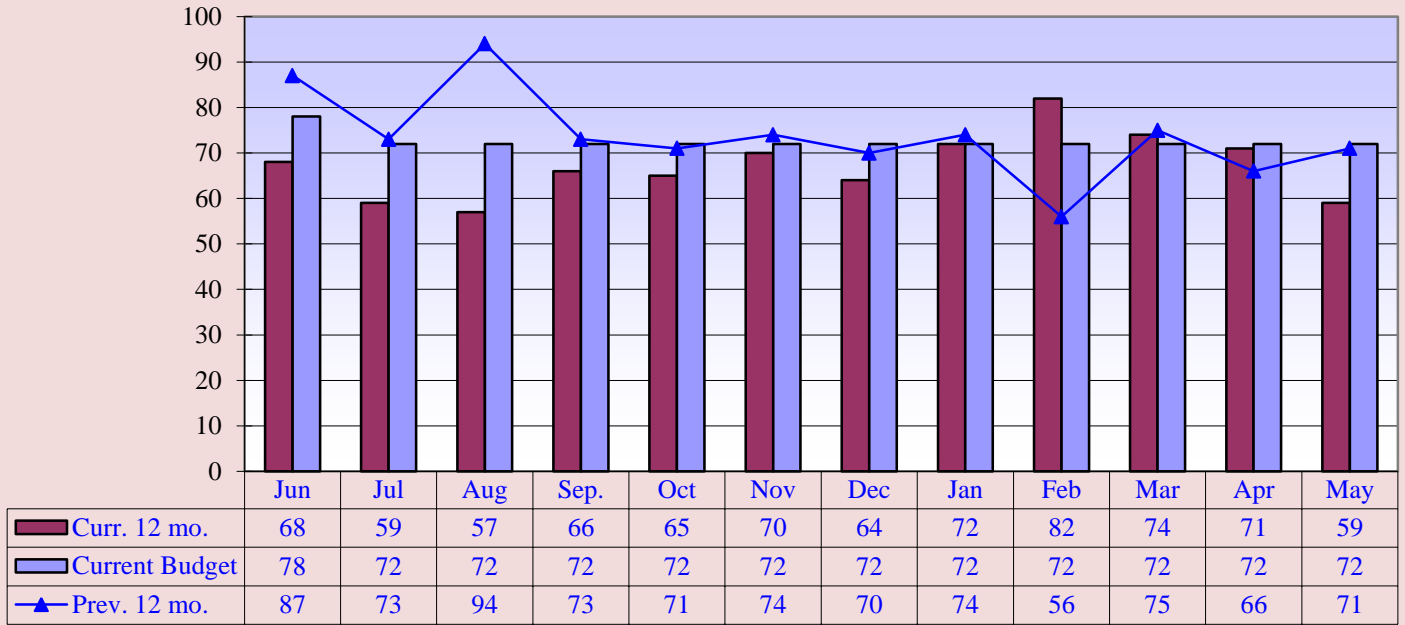


**Memorial Hospital of Converse County**  
**Financial and Statistical Packet**  
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**Memorial Hospital of Converse County  
Admissions and Average IP Daily Census  
May, 2018**

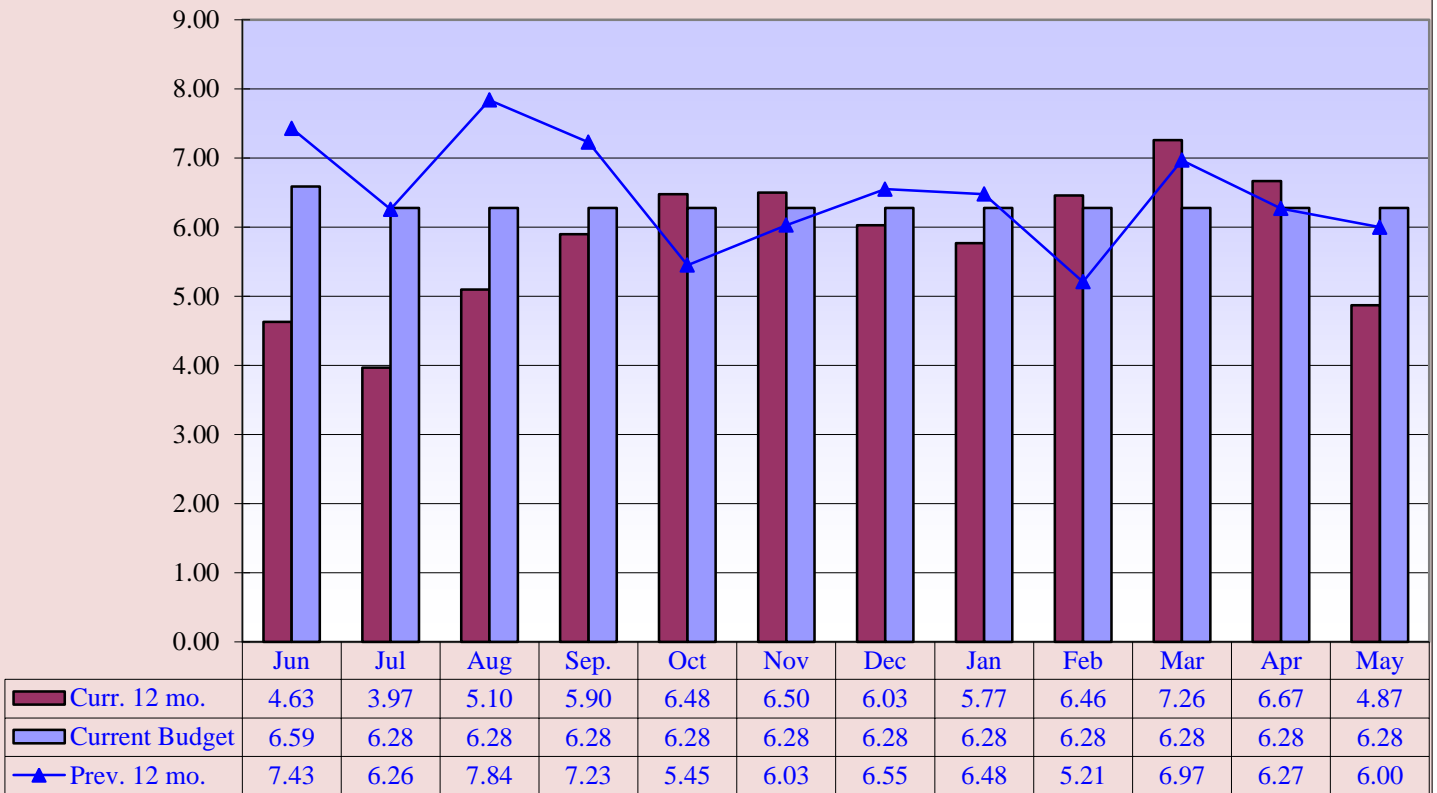
**Admissions**



**Current 12 mo. avg. = 67**

**Previous 12 mo. avg. = 74**

**Average IP Daily Census**

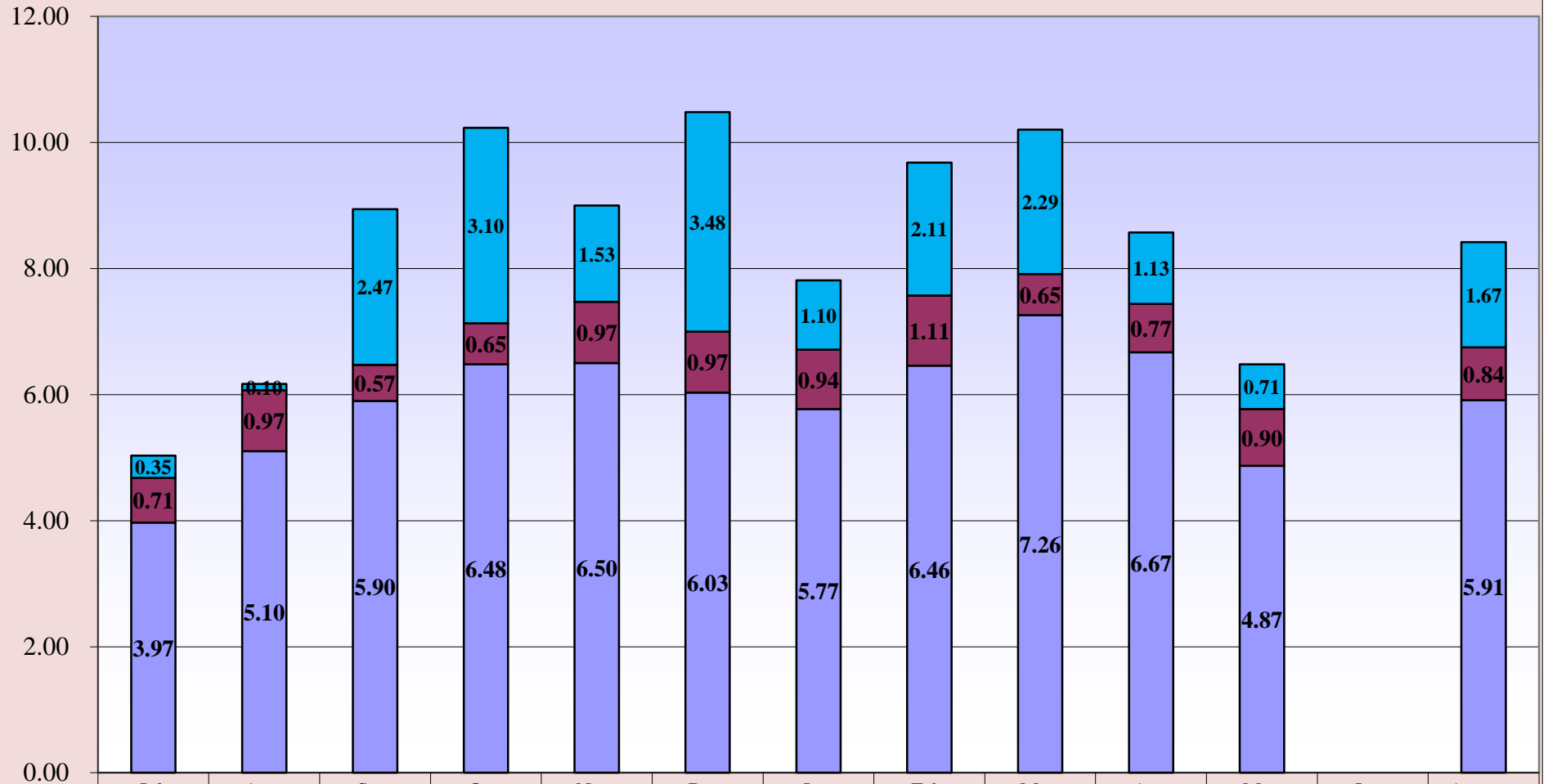


**Curr. 12 mo. avg. = 5.80**

**Prev. 12 mo. avg. = 6.48**

Memorial Hospital of Converse County  
 (FY 2018) Average Floor Census Breakdown  
 May, 2018

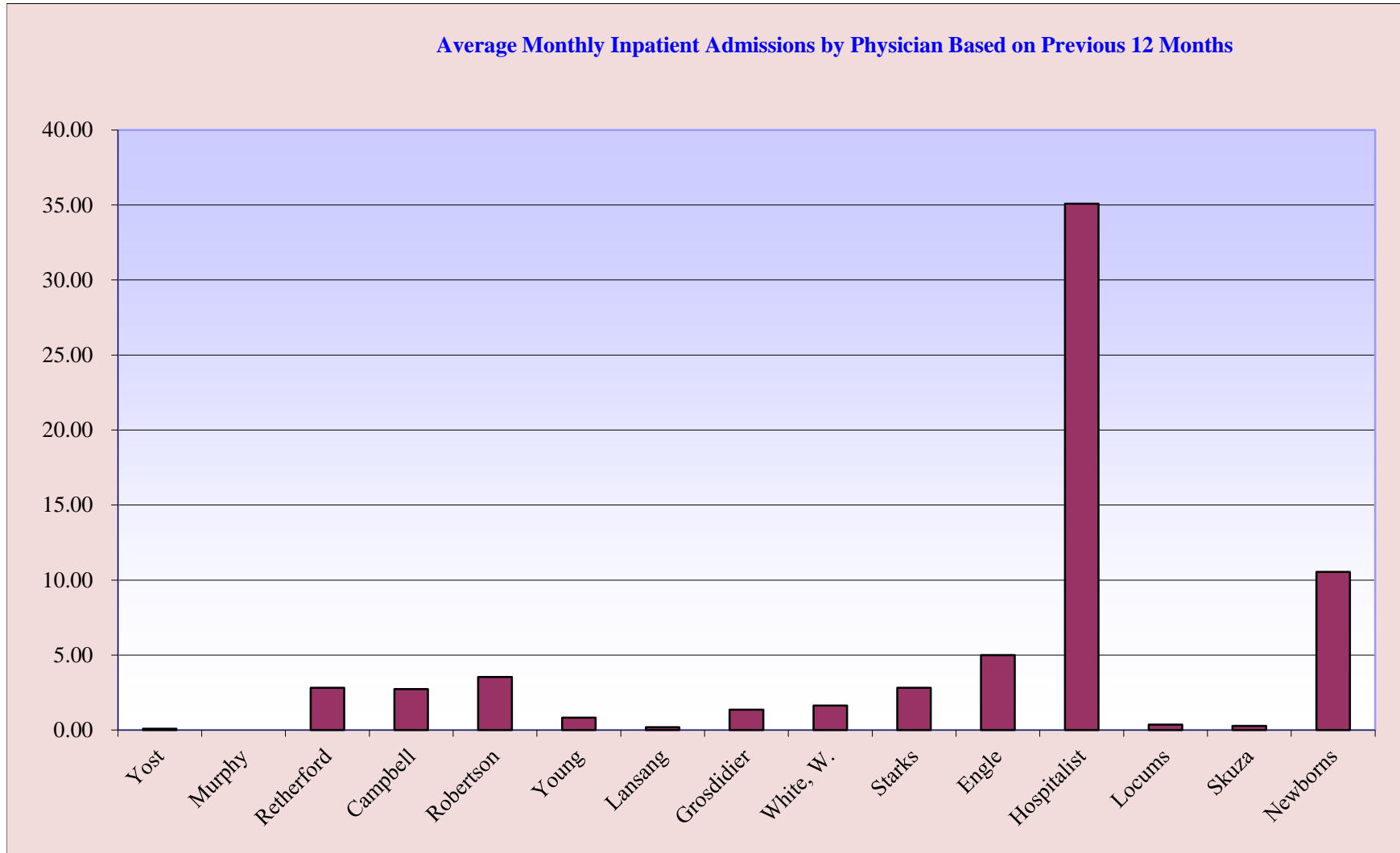
## (FY 2018) Average Floor Census Breakdown



	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Average
Swing Bed	0.35	0.10	2.47	3.10	1.53	3.48	1.10	2.11	2.29	1.13	0.71		1.67
Observation	0.71	0.97	0.57	0.65	0.97	0.97	0.94	1.11	0.65	0.77	0.90		0.84
Inpatient	3.97	5.10	5.90	6.48	6.50	6.03	5.77	6.46	7.26	6.67	4.87		5.91

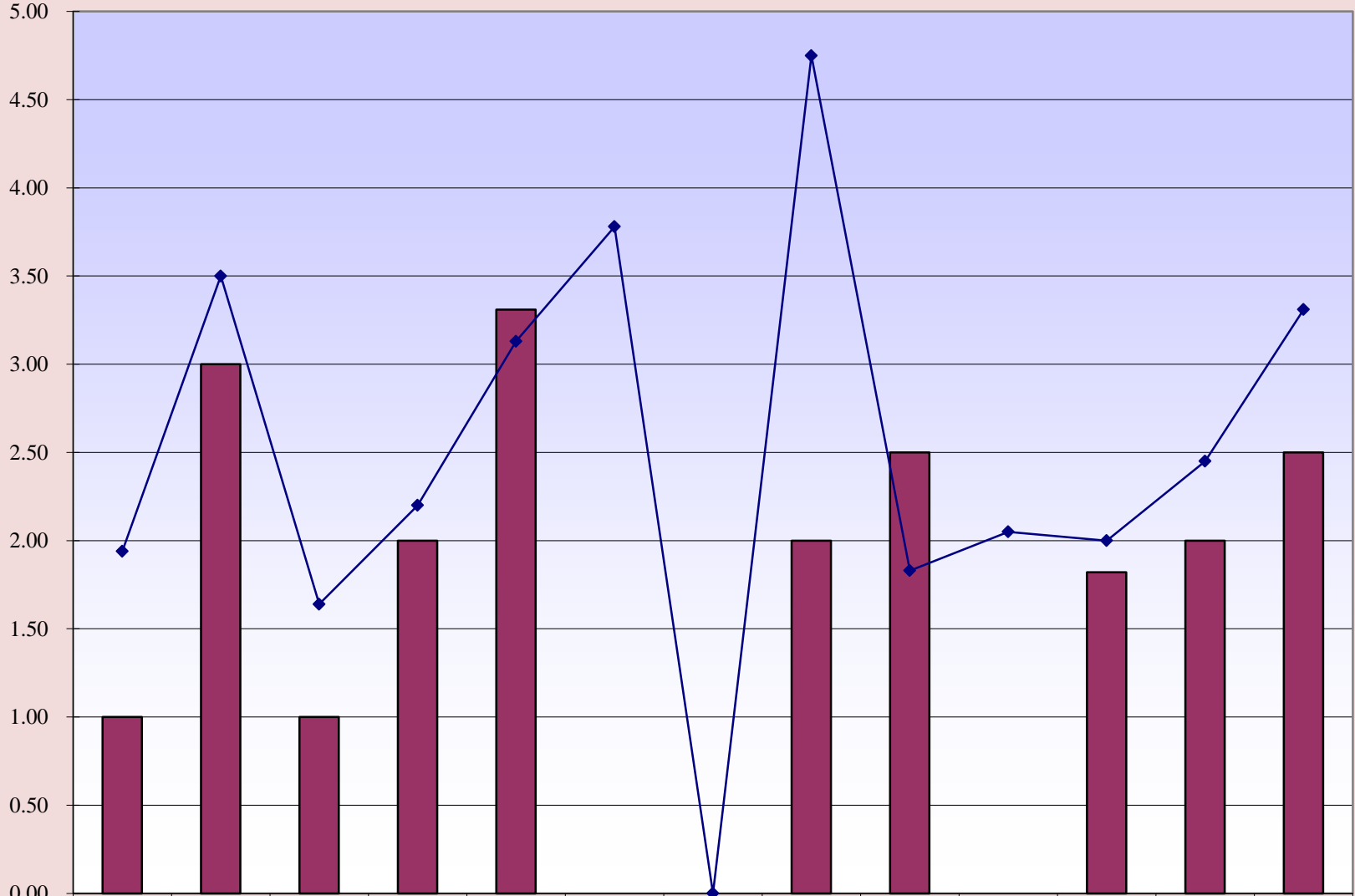
Inpatient
  Observation
  Swing Bed

**Memorial Hospital of Converse County  
Average Monthly Inpatient Admissions by Physician  
May. 2018**



**Memorial Hospital of Converse County  
Average Length of Stay by Physician  
May, 2018**

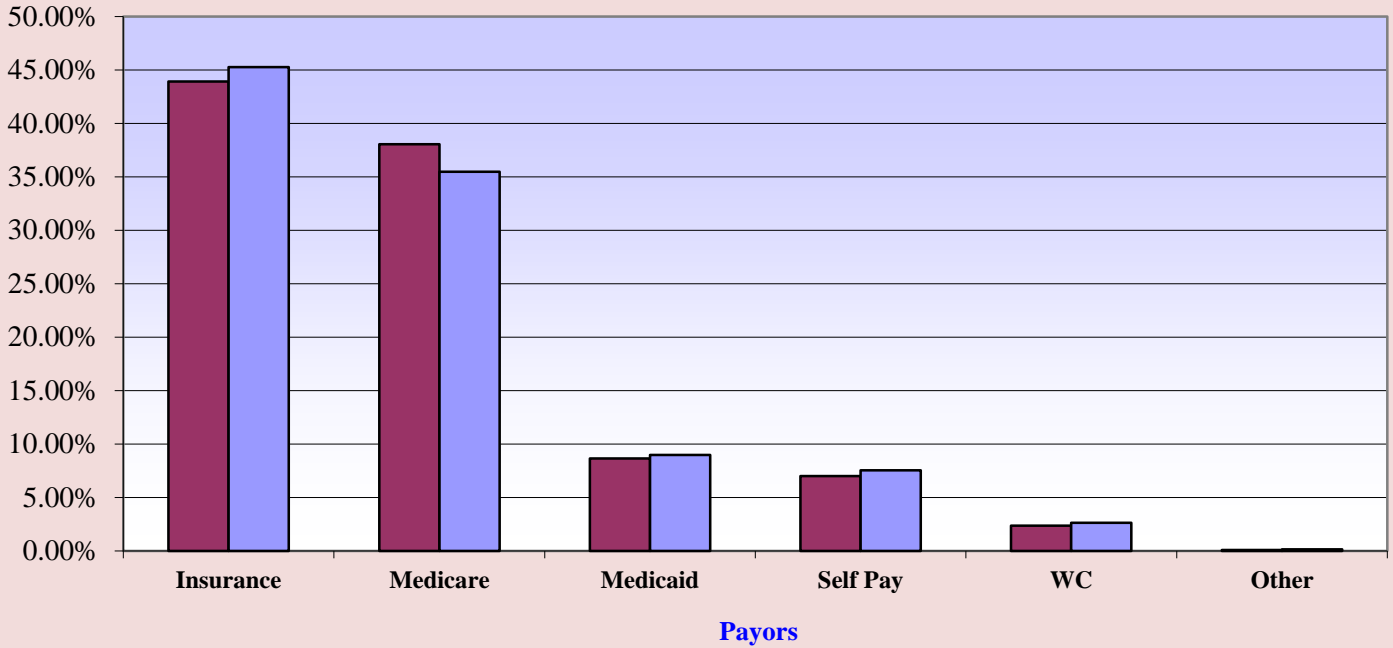
**Average Length of Stay by Physician for Fiscal Year 2018**



Current Month Avg. Length of Stay	1.00	3.00	1.00	2.00	3.31	0.00	0.00	2.00	2.50	0.00	1.82	2.00	2.50
YTD FY 2018 Avg. Length of Stay	1.94	3.50	1.64	2.20	3.13	3.78	0.00	4.75	1.83	2.05	2.00	2.45	3.31

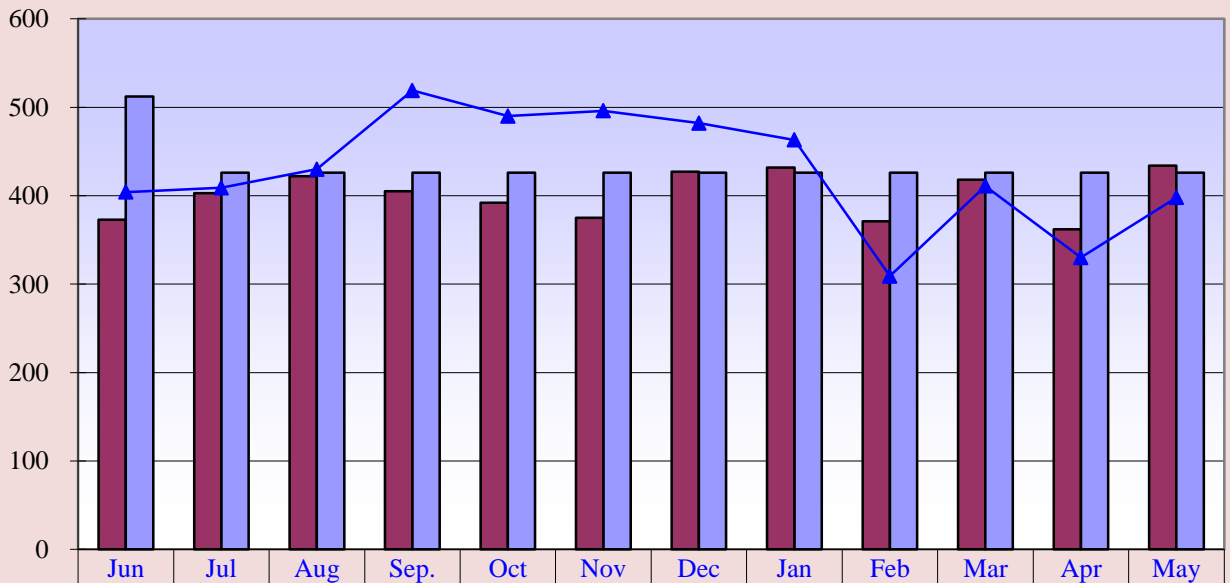
**Memorial Hospital of Converse County  
Payor Mix Comparisons and ER Visits  
May. 2018**

**Payor Mix Comparisons**



■ Fiscal Year 2018      
 ■ Fiscal Year 2017

**Emergency Room Visits**



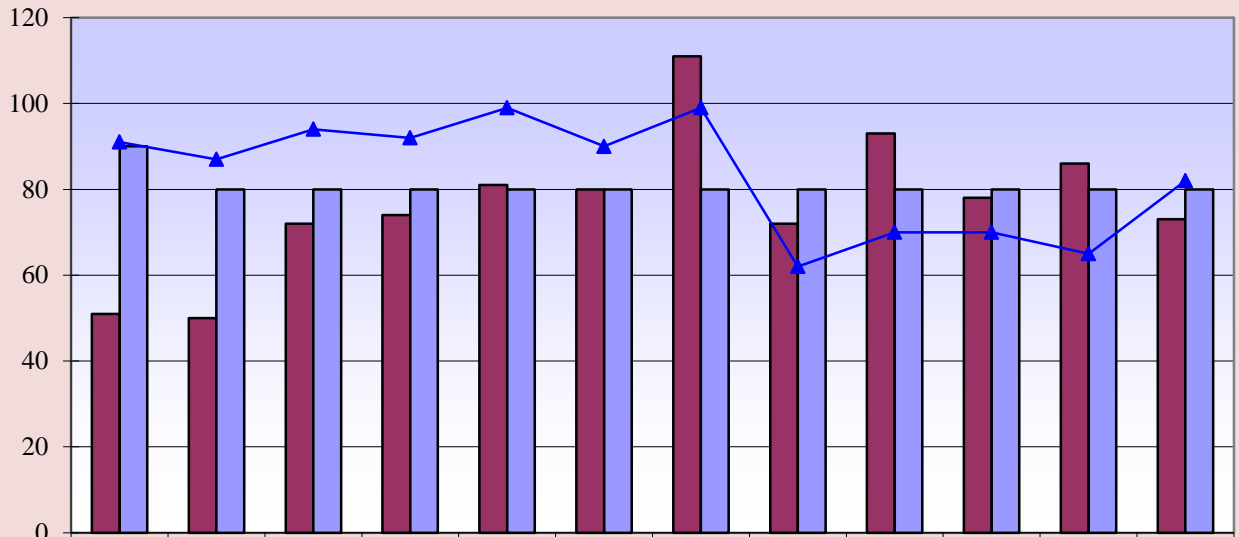
<span style="color: #800000;">■</span> Curr. 12 mo.	373	403	422	405	392	375	427	432	371	418	362	434
<span style="color: #6666FF;">■</span> Current Budget	512	426	426	426	426	426	426	426	426	426	426	426
<span style="color: #0000FF;">▲</span> Prev. 12 mo.	404	409	430	519	490	496	482	463	309	411	330	398

**Curr. 12 mo. avg. = 401**

**Prev. 12. mo. avg. = 428**

**Memorial Hospital of Converse County  
Total Surgeries and Orthopedic Surgeries  
May, 2018**

**Total Surgeries**

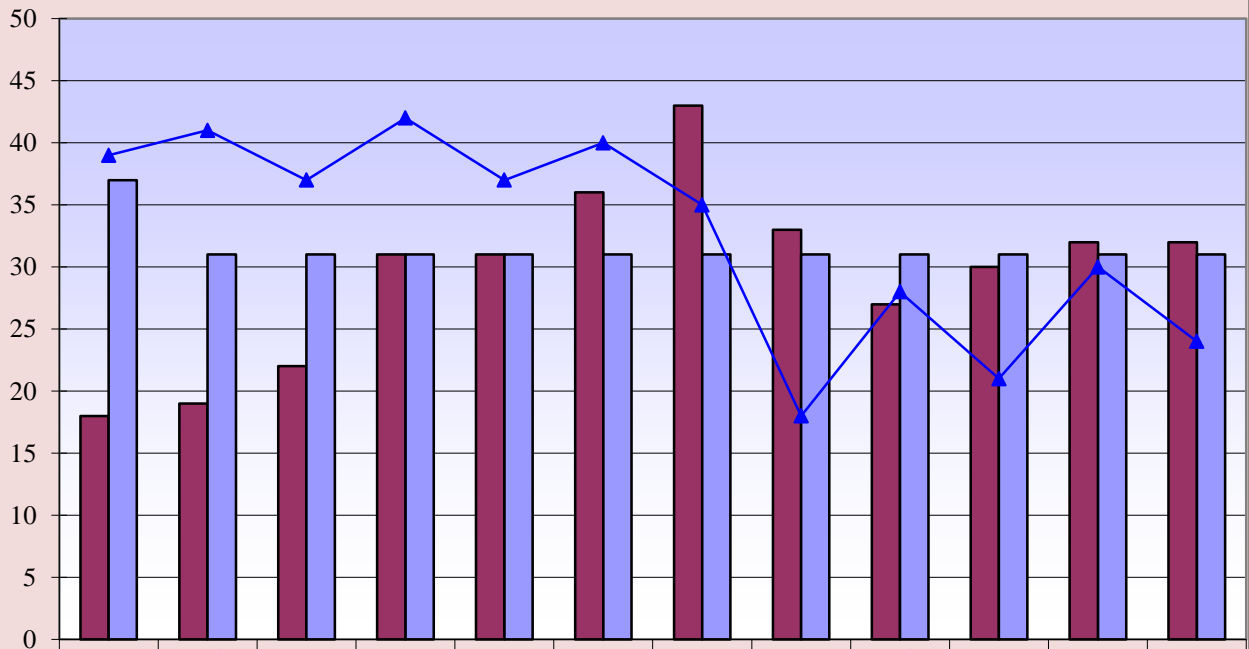


<b>■ Curr. 12 mo.</b>	51	50	72	74	81	80	111	72	93	78	86	73
<b>■ Current Budget</b>	90	80	80	80	80	80	80	80	80	80	80	80
<b>—▲ Prev. 12 mo.</b>	91	87	94	92	99	90	99	62	70	70	65	82

**Current 12 mo. avg. = 77**

**Previous 12 mo. avg. = 83**

**Orthopedic Surgeries**



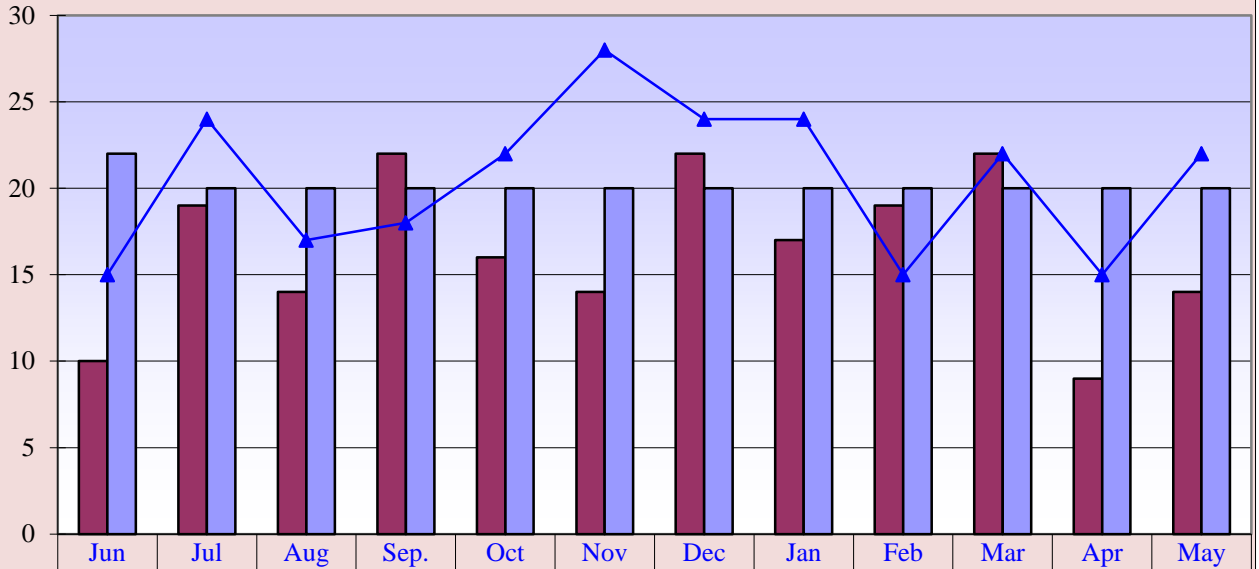
<b>■ Curr. 12 mo.</b>	18	19	22	31	31	36	43	33	27	30	32	32
<b>■ Current Budget</b>	37	31	31	31	31	31	31	31	31	31	31	31
<b>—▲ Prev. 12 mo.</b>	39	41	37	42	37	40	35	18	28	21	30	24

**Curr. 12 mo. avg. = 30**

**Prev. 12 mo. avg. = 33**

**Memorial Hospital of Converse County  
General and OB/GYN Surgeries  
May, 2018**

**General Surgeries**

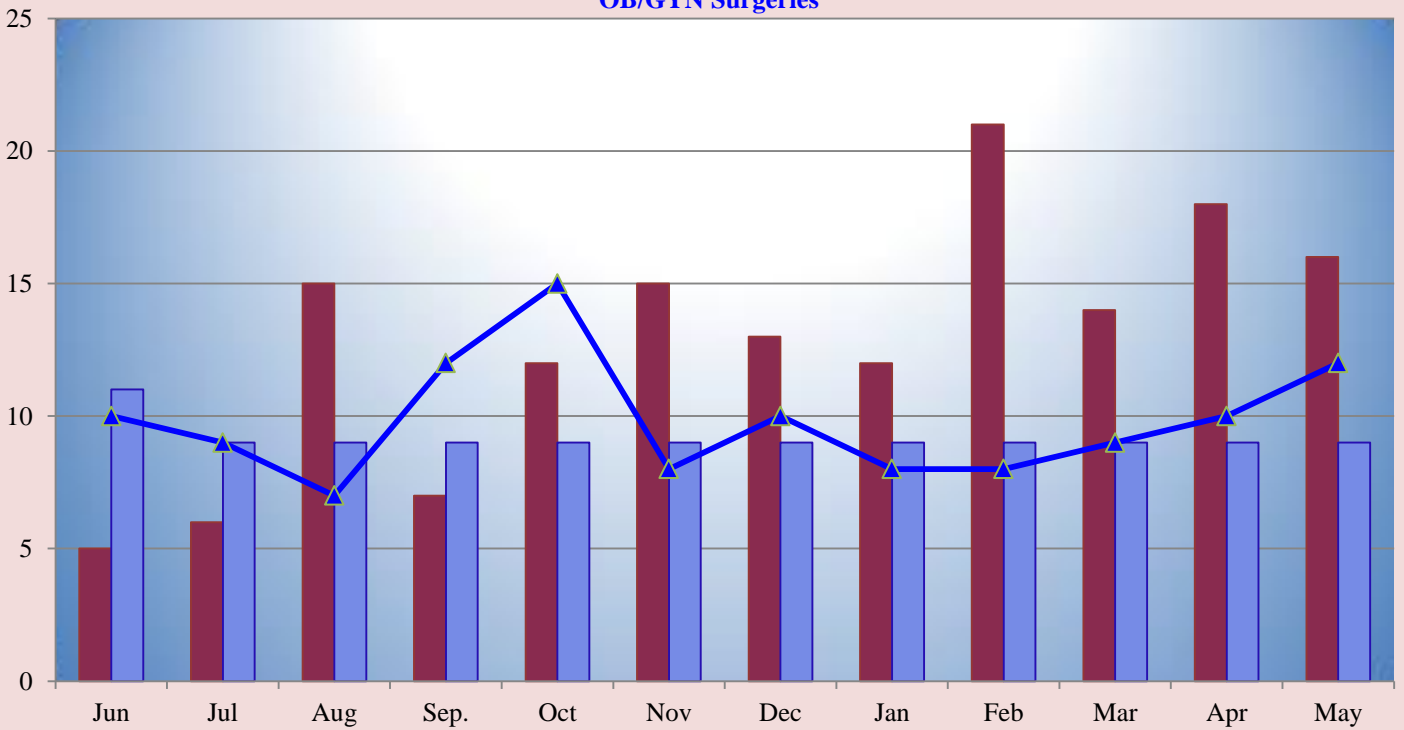


Curr. 12 mo.	10	19	14	22	16	14	22	17	19	22	9	14
Current Budget	22	20	20	20	20	20	20	20	20	20	20	20
Prev. 12 mo.	15	24	17	18	22	28	24	24	15	22	15	22

**Curr. 12 mo. avg. = 17**

**Prev. 12 mo. avg. = 21**

**OB/GYN Surgeries**



**Curr. 12 mo. avg. = 13**

**Prev. 12 mo. avg. = 10**

Curr. 12 mo.

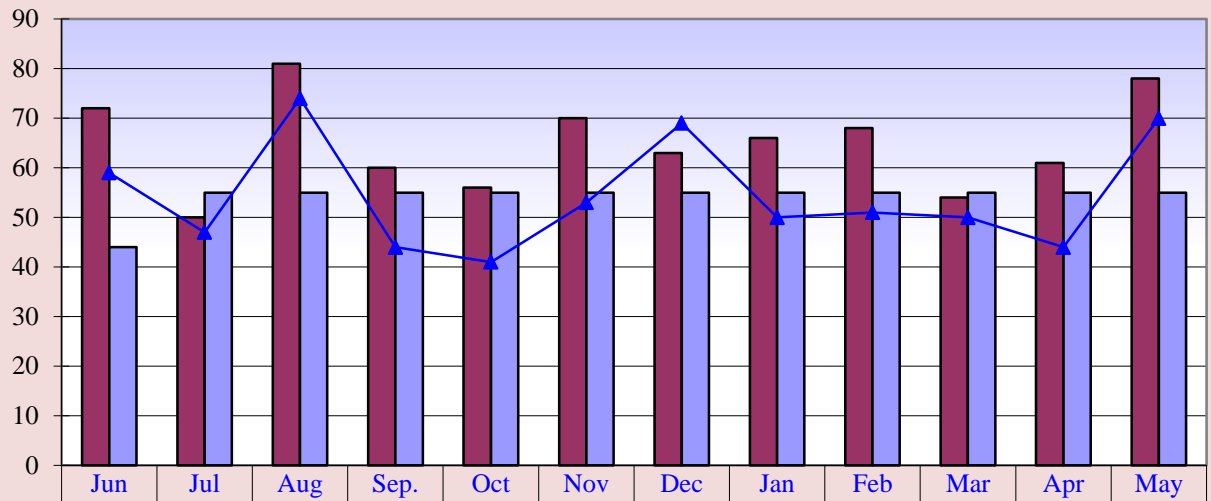
Current Budget

Prev. 12 mo.



**Memorial Hospital of Converse County  
Procedure Core Visits  
May, 2018**

**Procedure Core Visits**

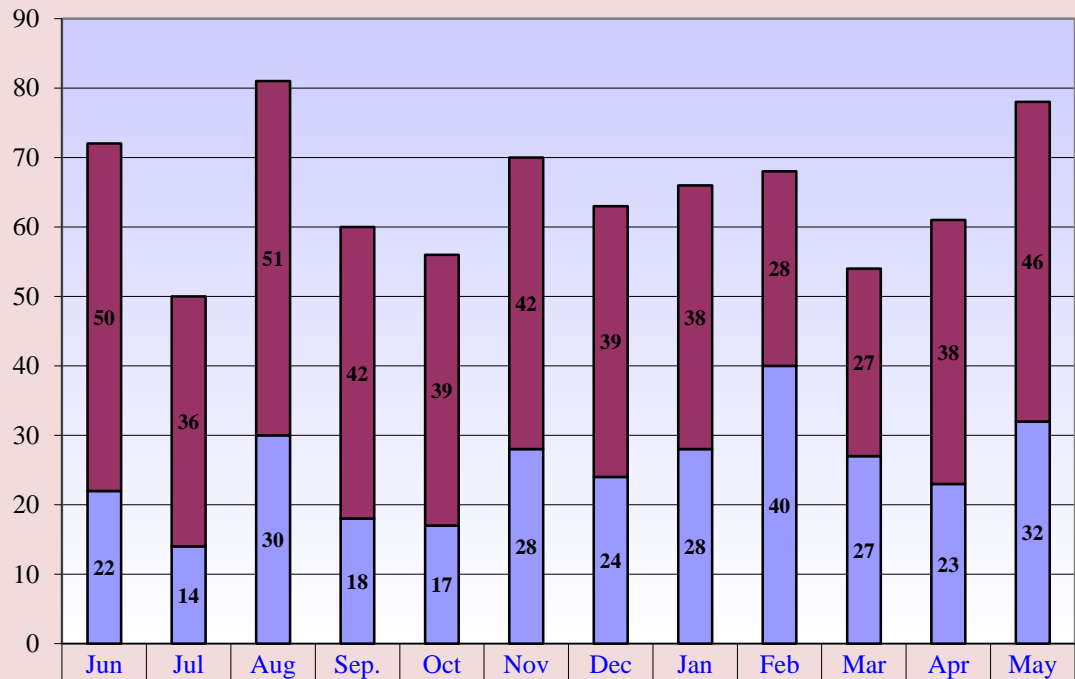


<b>■ Curr. 12 mo.</b>	72	50	81	60	56	70	63	66	68	54	61	78
<b>■ Current Budget</b>	44	55	55	55	55	55	55	55	55	55	55	55
<b>▲ Prev. 12 mo.</b>	59	47	74	44	41	53	69	50	51	50	44	70

**Curr. 12 mo. avg. = 65**

**Prev. 12 mo. avg. = 54**

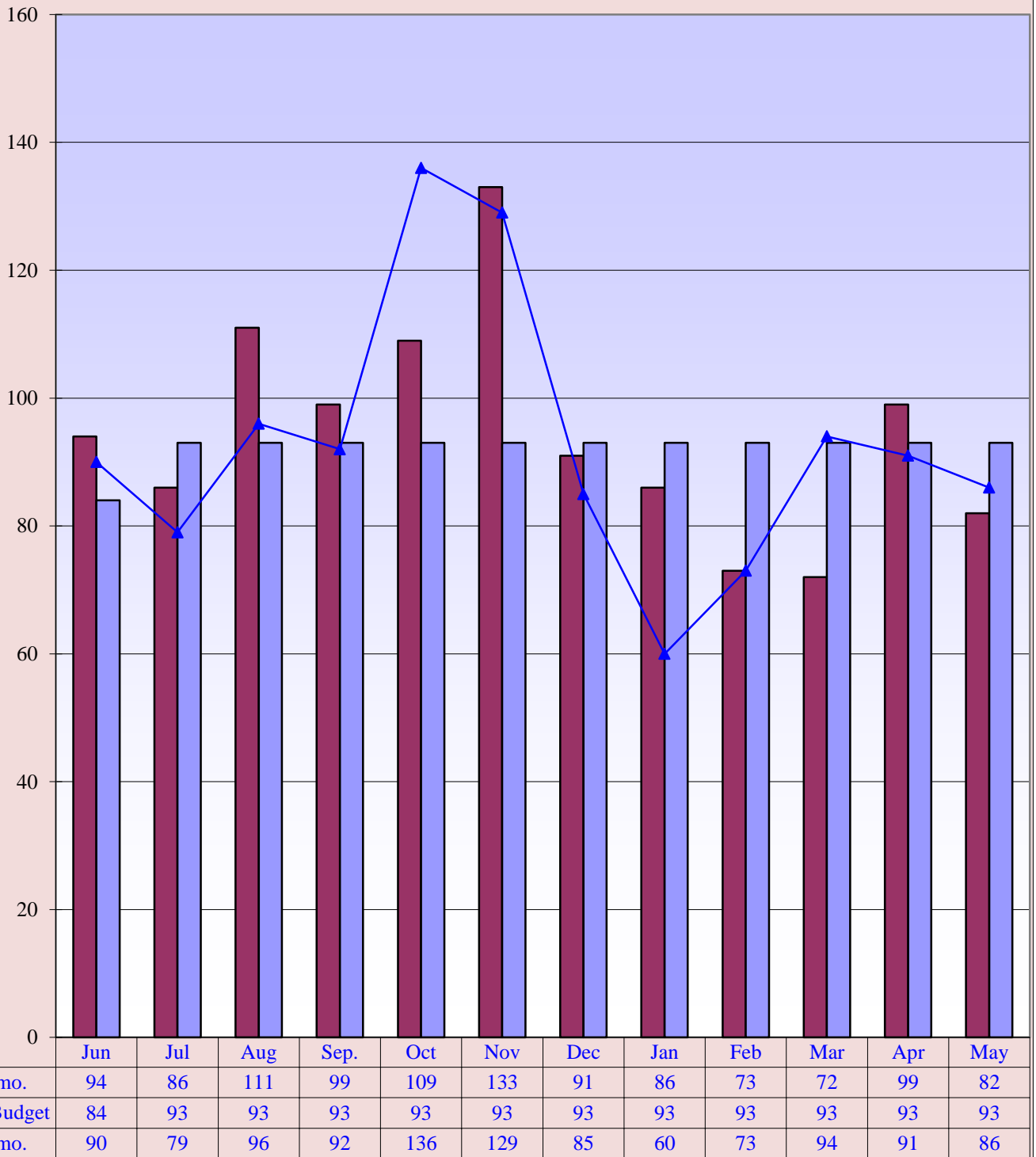
**Procedure Core Visit Types**



<b>■ Curr. 12 mo. Scopes</b>	50	36	51	42	39	42	39	38	28	27	38	46
<b>■ Curr. 12 mo. Minor Procedures</b>	22	14	30	18	17	28	24	28	40	27	23	32

**Memorial Hospital of Converse County  
Mammography Exams  
May. 2018**

**Mammography Exams**

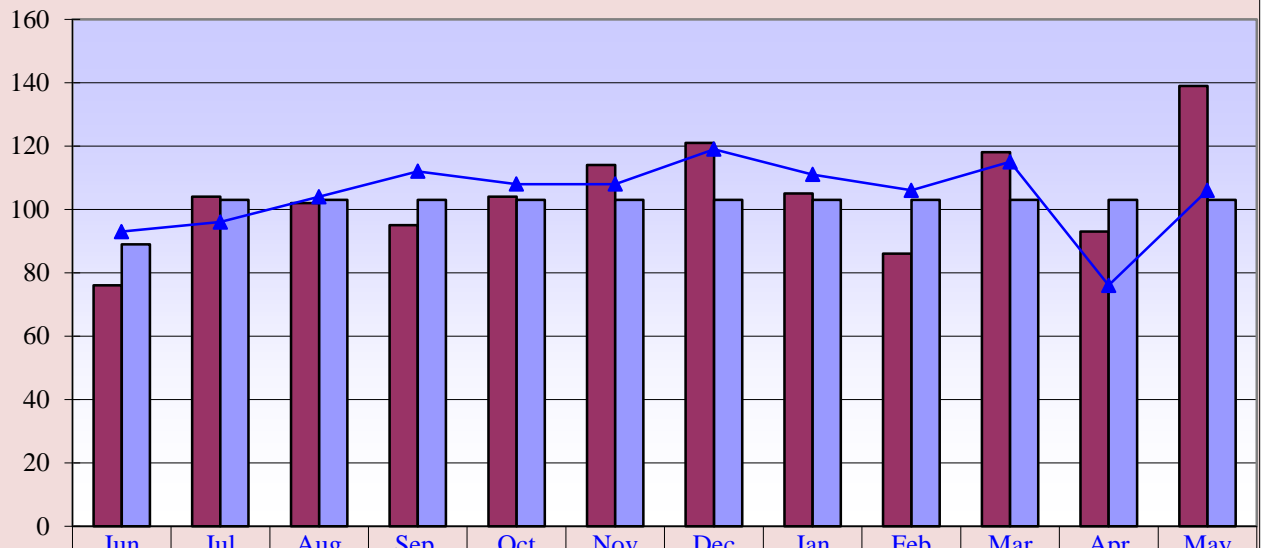


**Curr. 12 mo. avg. = 95**

**Prev. 12 mo. avg. = 93**

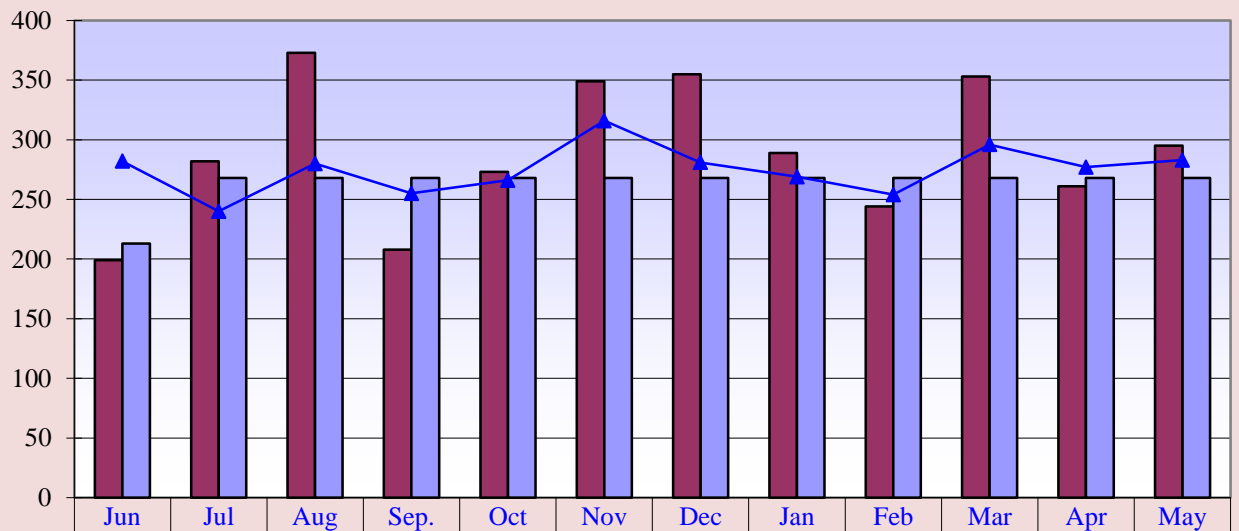
**Memorial Hospital of Converse County  
MRI & Cat Scans  
May, 2018**

**MRI Exams**



<b>Curr. 12 mo. avg. = 105</b>	<b>Prev. 12 mo. avg. = 105</b>
--------------------------------	--------------------------------

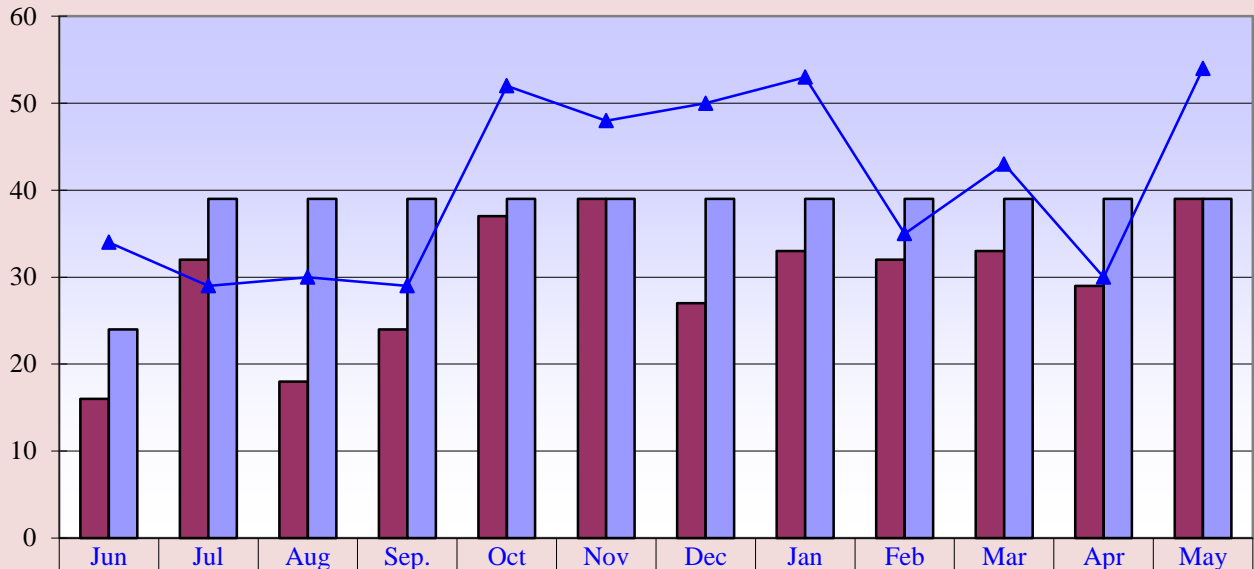
**CT Exams**



<b>Curr. 12 mo. avg. = 290</b>	<b>Prev. 12 mo. avg. = 275</b>
--------------------------------	--------------------------------

**Memorial Hospital of Converse County  
Nuclear Med and Ultrasound Exams  
May. 2018**

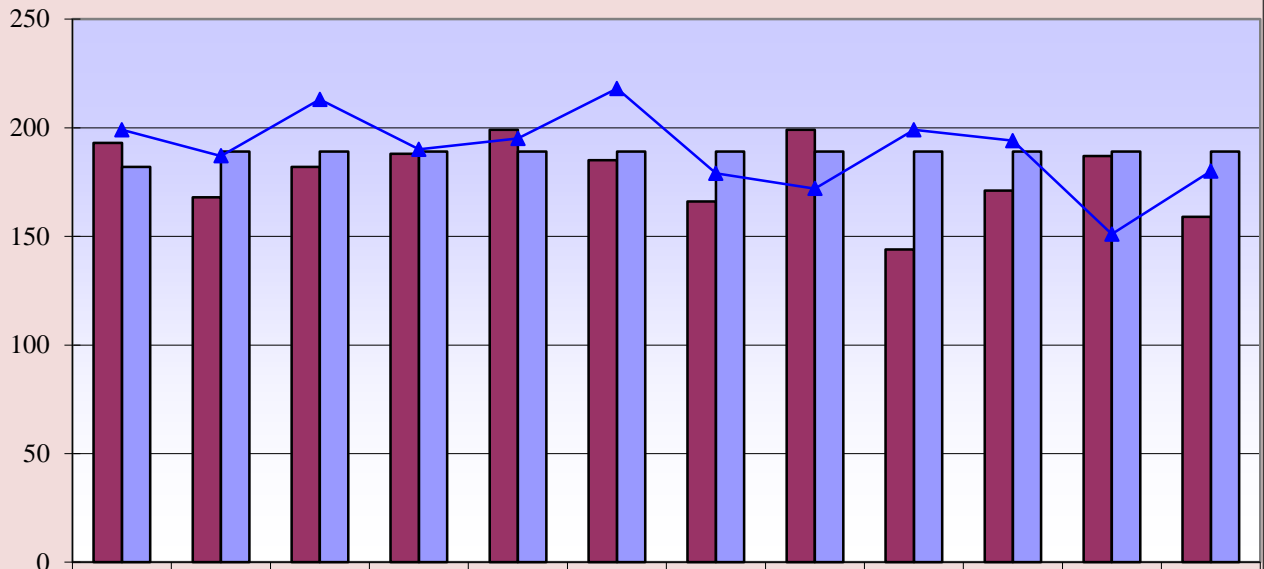
**Nuclear Medicine Exams**



**Curr. 12 mo. avg = 30**

**Prev. 12 mo. avg. = 41**

**Ultrasound Exams**

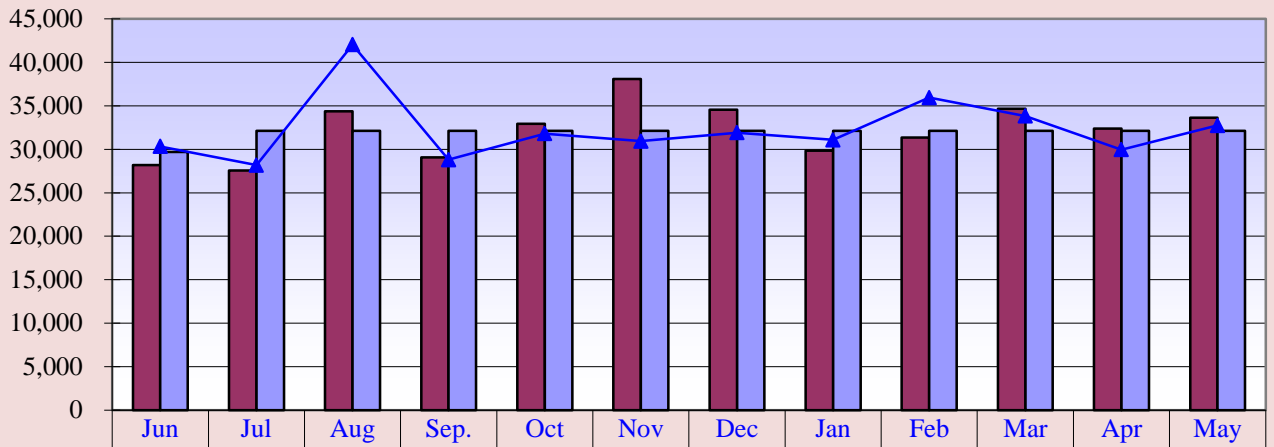


**Curr. 12 mo. avg. = 178**

**Prev. 12 mo. avg. = 190**

**Memorial Hospital of Converse County  
Lab Procedures and Other X-Ray Exams  
May. 2018**

**Lab Procedures**

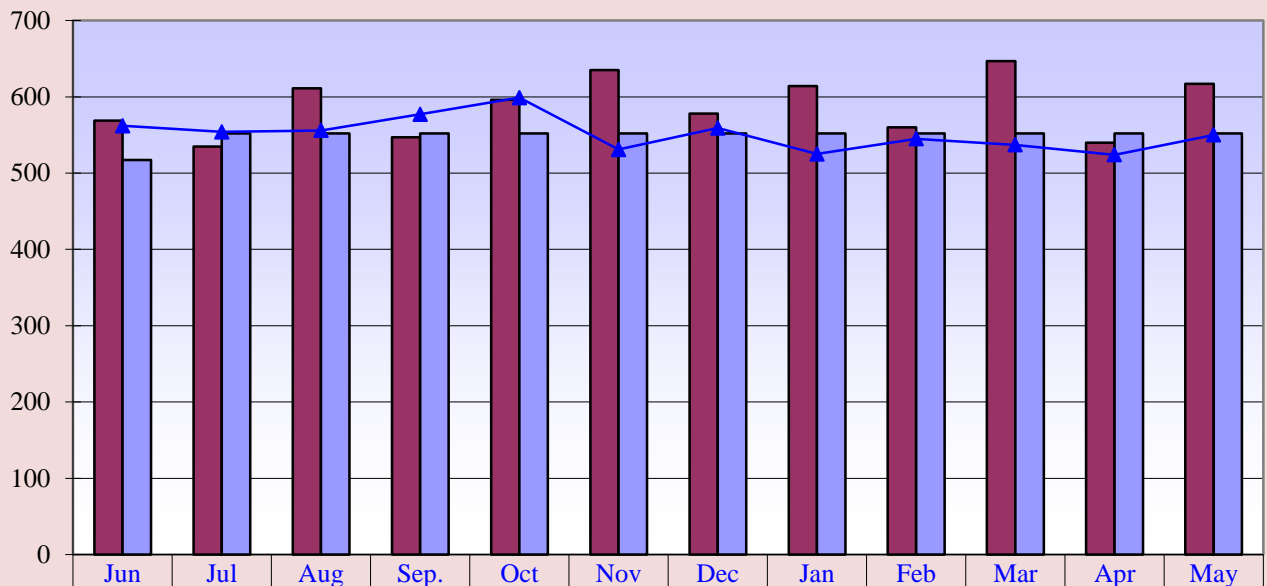


<b>Curr. 12 mo.</b>	28,171	27,574	34,385	29,061	32,925	38,078	34,572	29,846	31,360	34,653	32,381	33,621
<b>Current Budget</b>	29,682	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118
<b>Prev. 12 mo.</b>	30,331	28,170	42,038	28,795	31,807	30,946	31,922	31,091	35,937	33,821	29,968	32,749
<b>—x—</b>												

**Curr. 12 mo. avg. = 32,219**

**Prev. 12 mo. avg. = 32,298**

**Other X-Ray Exams**



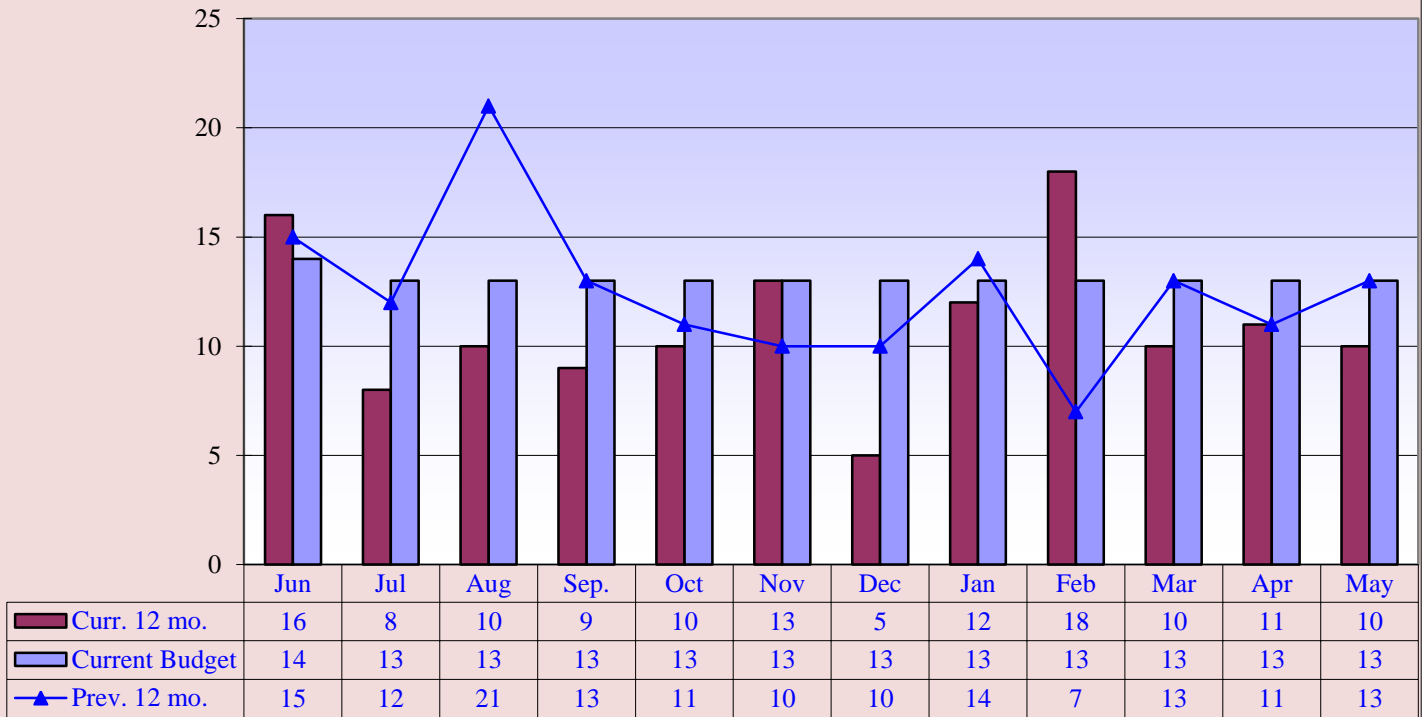
<b>Curr. 12 mo.</b>	569	535	611	547	596	635	578	614	560	647	540	617
<b>Current Budget</b>	517	552	552	552	552	552	552	552	552	552	552	552
<b>Prev. 12 mo.</b>	562	554	556	577	599	531	559	525	545	537	524	550

**Curr. 12 mo. avg. = 587**

**Prev. 12 mo. avg. = 552**

**Memorial Hospital of Converse County  
Newborns and Net A/R Days  
May, 2018**

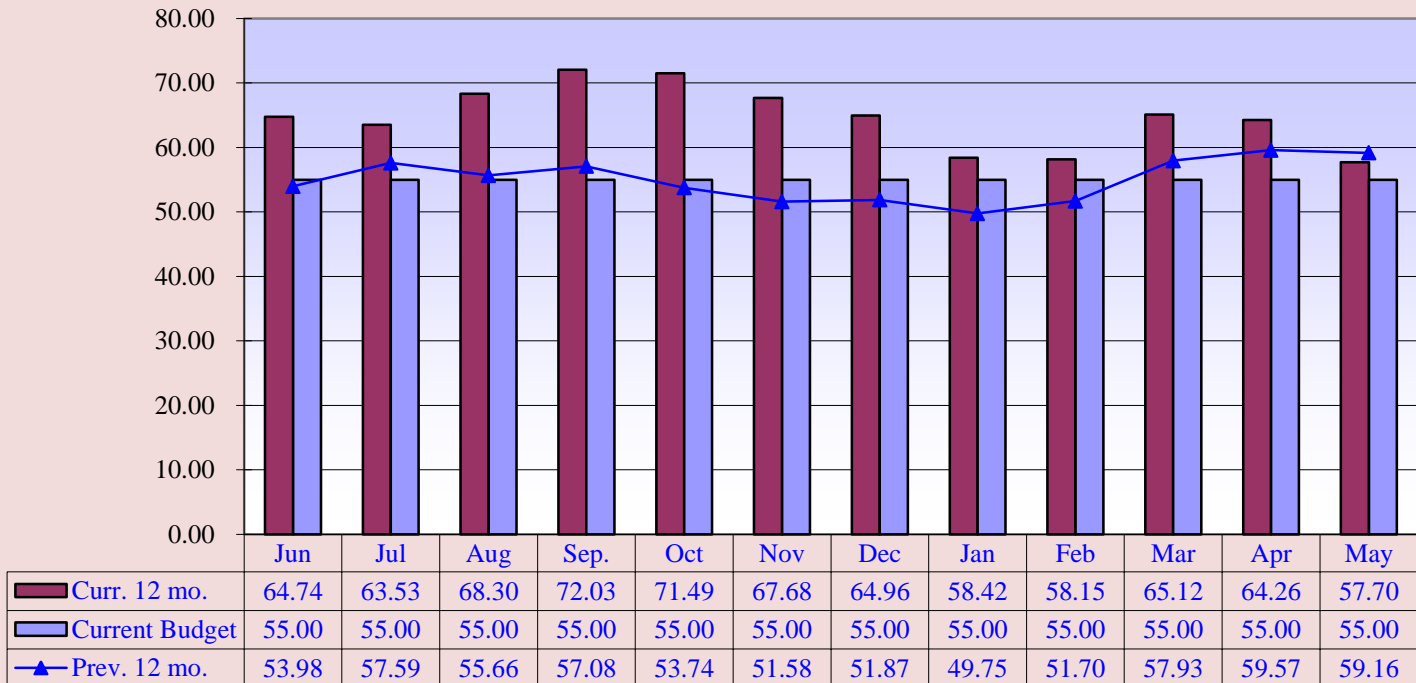
**Newborns**



**Curr. 12 mo. avg. = 11**

**Prev. 12 mo. avg. = 13**

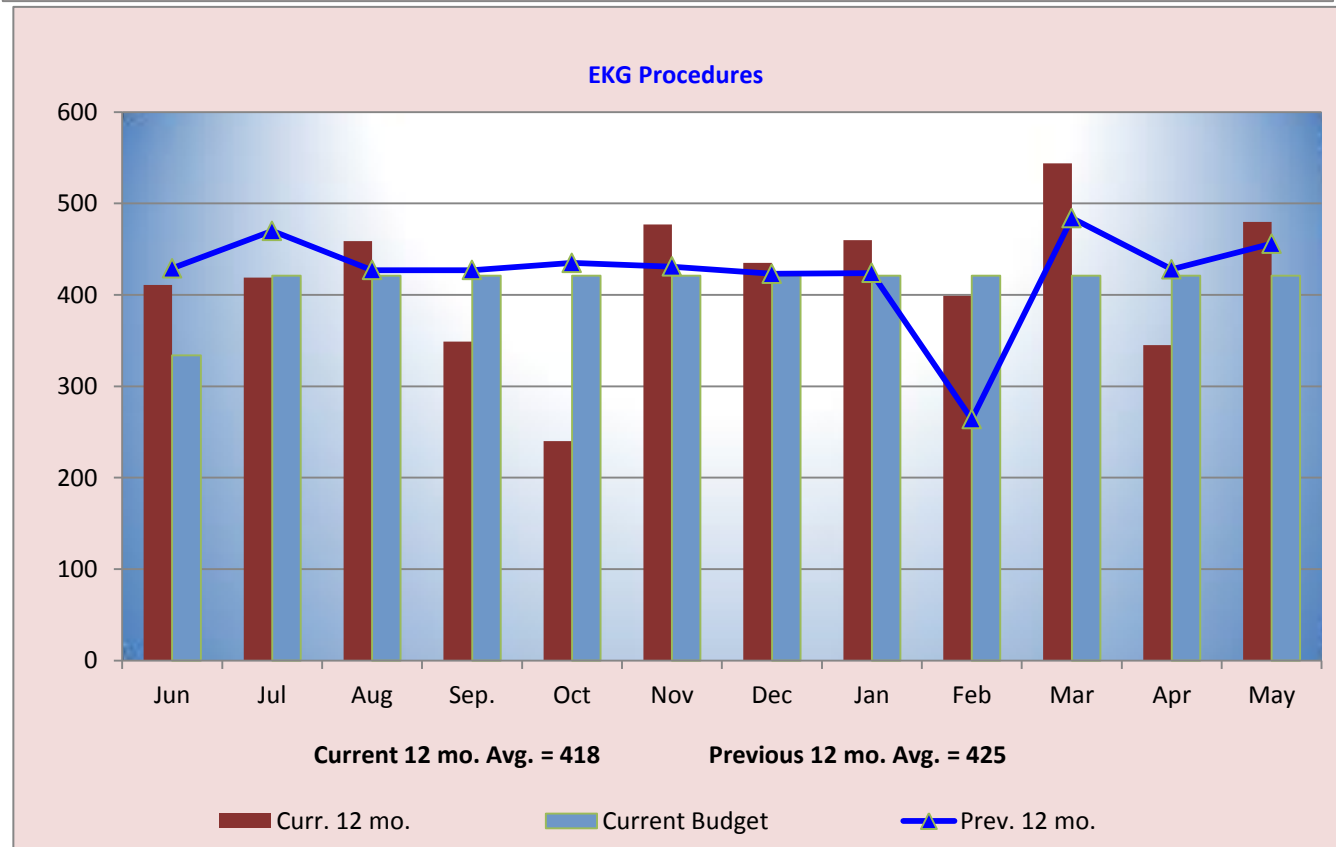
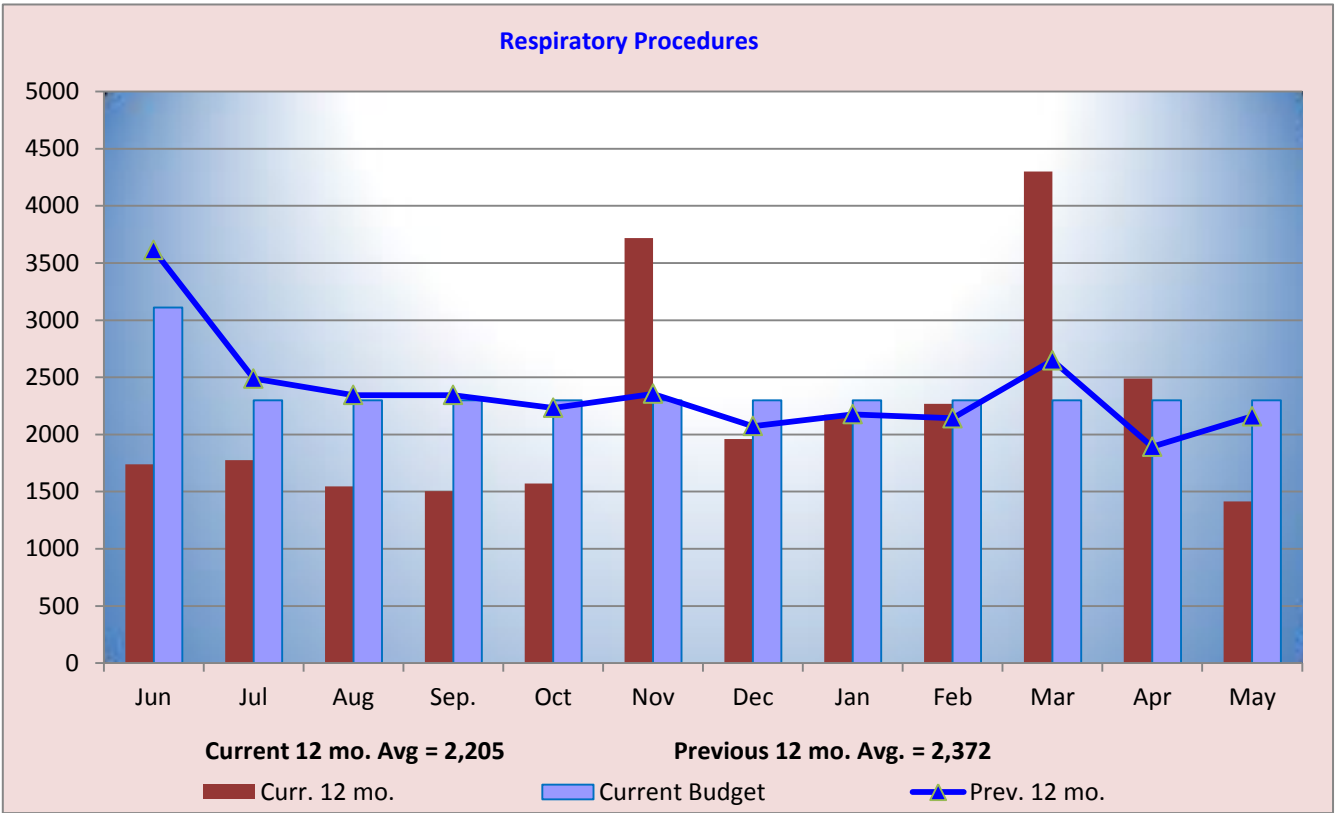
**Net Days of Revenue in A/R**



**Curr. 12 mo. avg. = 64.70**

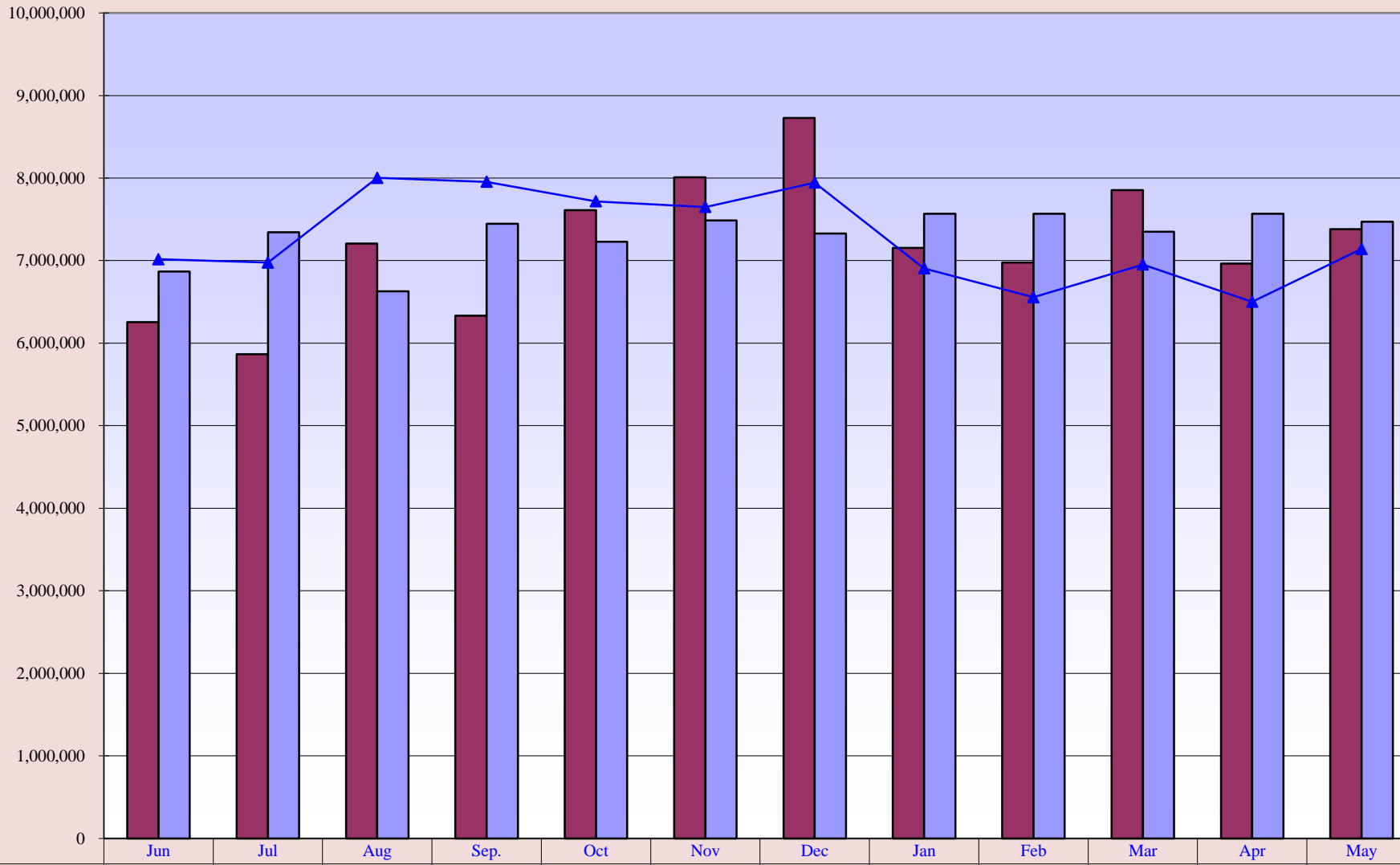
**Prev. 12 mo. avg. = 54.97**

Memorial Hospital of Converse County  
 Respiratory and EKG Procedures  
 May. 2018



**Memorial Hospital of Converse County  
Hospital Gross Patient Revenue  
May. 2018**

**Hospital Gross Patient Revenue**



**Curr. 12 mo. avg. = \$7,194,804**

**Prev. 12 mo. avg. = \$7,276,289**



**Memorial Hospital of Converse County**  
**Income Statement Summary - (Statement of Revenues, Expenses, and Changes in Net Position)**  
**Budget Variance Report**

<b>Current Month</b>			<b>Year to Date</b>			<b>Prior Year YTD</b>		
<b>May. 2018</b>	<b>Budget</b>	<b>Variance Amount</b>	<b>May</b>	<b>YTD Thru May. 2018</b>	<b>YTD Budget</b>	<b>Variance Amount</b>	<b>YTD Thru May. 2017</b>	<b>Change From Prior YTD</b>
			<b><u>Patient Revenue</u></b>					
\$1,094,190	\$1,759,430	(\$665,240)	<b>Inpatient</b>	\$16,082,157	\$19,588,417	(\$3,506,260)	\$19,714,250	(\$3,632,093)
5,094,830	4,249,800	845,030	<b>Outpatient</b>	50,532,071	46,464,527	4,067,544	46,263,297	4,268,774
1,192,907	1,462,876	(269,969)	<b>Physician Clinics</b>	13,468,245	14,933,627	(1,465,382)	14,321,375	(853,130)
\$7,381,928	\$7,472,106	(\$90,178)	<b>Total Patient Revenue</b>	\$80,082,473	\$80,986,571	(\$904,098)	\$80,298,922	(\$216,449)
			<b><u>Deductions From Revenue</u></b>					
1,510,599	1,147,157	363,442	<b>Medicare</b>	13,467,515	12,618,700	848,815	11,860,417	1,607,098
612,234	434,620	177,614	<b>Medicaid</b>	4,948,194	4,780,799	167,395	4,609,514	338,680
60,748	117,503	(56,755)	<b>Worker's Compensation</b>	1,066,174	1,292,502	(226,328)	1,433,088	(366,914)
765,386	738,434	26,952	<b>Other Contractuals</b>	8,082,577	8,122,744	(40,167)	7,809,228	273,349
143,447	226,181	(82,734)	<b>Other</b>	1,447,456	2,487,967	(1,040,511)	2,442,345	(994,889)
\$3,092,414	\$2,663,895	\$428,519	<b>Total Deductions</b>	\$29,011,915	\$29,302,712	(\$290,797)	\$28,154,592	\$857,323
4,289,514	4,808,211	(518,697)	<b>Net Patient Revenue</b>	51,070,557	51,683,859	(613,302)	52,144,330	(1,073,773)
82,742	116,668	(33,926)	<b><u>Other Operating Revenue</u></b>	1,478,151	1,283,334	194,817	1,279,435	198,716
\$4,372,256	\$4,924,879	(\$552,623)	<b>Total Operating Revenue</b>	\$52,548,708	\$52,967,193	(\$418,485)	\$53,423,765	(\$875,057)
			<b><u>Operating Expenses</u></b>					
2,373,202	2,242,106	131,096	<b>Salaries &amp; Wages</b>	25,591,800	25,142,720	449,080	25,569,401	22,399
529,282	651,941	(122,659)	<b>Benefits</b>	5,738,407	7,191,281	(1,452,874)	6,982,956	(1,244,549)
605,335	491,671	113,664	<b>Supplies</b>	5,943,874	5,408,337	535,537	5,380,519	563,355
100,151	107,912	(7,761)	<b>Lease &amp; Rentals</b>	1,058,082	1,187,020	(128,938)	1,094,489	(36,407)
89,028	102,553	(13,525)	<b>Other Expenses</b>	1,077,242	1,128,264	(51,022)	1,100,294	(23,052)
23,073	4,166	18,907	<b>Legal</b>	101,466	45,833	55,633	44,737	56,729
33,018	30,786	2,232	<b>Travel &amp; Education</b>	246,525	338,783	(92,258)	202,973	43,552
87,761	113,505	(25,744)	<b>Maintenance &amp; Repair</b>	1,495,341	1,248,551	246,790	1,288,471	206,870
9,995	26,321	(16,326)	<b>Physician Fees</b>	287,725	289,524	(1,799)	299,065	(11,340)
19,106	17,916	1,190	<b>Interest</b>	219,147	197,083	22,064	225,904	(6,757)
85,116	54,040	31,076	<b>Professional Fees</b>	1,008,817	594,608	414,209	643,911	364,906
117,926	105,576	12,350	<b>Purchased Services</b>	1,052,288	1,161,343	(109,055)	1,171,492	(119,204)
48,689	41,026	7,663	<b>Insurance</b>	527,433	451,286	76,147	429,025	98,408
49,977	47,632	2,345	<b>Utilities</b>	544,097	523,964	20,133	518,722	25,375
326,842	351,151	(24,309)	<b>Depreciation</b>	3,681,694	3,862,654	(180,960)	3,808,674	(126,980)
896,082	527,752	368,330	<b>Indigent Care</b>	6,363,440	5,805,253	558,187	5,829,192	534,248
\$5,394,584	\$4,916,054	\$478,530	<b>Total Expenses</b>	\$54,937,378	\$54,576,504	\$360,874	\$54,589,825	\$347,553
(1,022,327)	8,825	(1,031,152)	<b>Operating Income (Loss)</b>	(2,388,670)	(1,609,311)	(779,359)	(1,166,060)	(1,222,610)
			<b><u>Non-Operating Revenue</u></b>					
83,554	83,334	220	<b>County - Indigent Care Reimbursement</b>	938,915	916,667	22,248	1,059,122	(120,207)
37,500	37,500	0	<b>County - Ambulance Reimbursement</b>	412,500	412,500	0	271,874	140,626
32,987	41,666	(8,680)	<b>Other Non-Operating</b>	408,464	458,333	(49,869)	368,835	39,629
0	0	0	<b><u>Non-Operating Expense</u></b>	0	0	0	0	0
(\$868,287)	\$171,325	(\$1,039,612)	<b>Net Income/(Loss)</b>	(\$628,791)	\$178,189	(\$806,980)	\$533,771	(\$1,162,562)

**Memorial Hospital of Converse County**  
**Financial and Statistical Highlights**  
**May, 2018**

Page #

**Patient Volumes**

IP Daily Census.....	At 4.87 down 1.13 from May 2017 - down 1.80 from April 2018	1-2
Surgeries.....	At 73 down 9 from May 2017 - down 13 from April 2018	6-7
Radiology Exams.....	At 1,331 up 72 from May 2017 - up 122 from April 2018	9-12
Laboratory Tests.....	At 33,621 up 872 from May 2017 - up 1,240 from Apr 2018	12
Emer. Rm. Visits.....	At 434 up 36 from May 2017 - up 72 from April 2018	5
Clinic Visits.....	At 3,598 down 130 from May 2017 - down 58 from April 2018	
Urgent Care.....	At 618 up 72 from May 2017 - down 4 from April 2018	
Clinic Volumes.....	Down 3.41% compared to last year	
RHC visits.....	Down 2.20% compared to last year	

**Income Statement**

Gross Patient Revenue for the month was \$7,380,000 compared to \$7,100,000 last May and \$6,960,000 last month. Net Income for May is **(\$868,000)** compared to **(\$459,000)** last year and **(\$791,000)** last month. 15

Monthly Revenue - under budget by **(\$90,000)**

The departments that are under budget by \$10,000 or more are as follows:

Med/Surg - 147,000	340B Pharmacy - 57,000	Podiatry - 14,000
Obstetrics - 24,000	Pharmacy - 23,000	Surgery - 168,000
Swing Bed - 22,000	Cardiopulmonary - 80,000	
Nuclear Medicine - 13,000	Physical Therapy - 18,000	
Ultrasound - 31,000	Hospitalists - 12,000	

Deductions From Revenue - Over budget by \$428,000

Monthly Expense Variances - Over budget by \$478,000

**Areas that are over budget for the month**

Salaries & Wages - 131,000

Legal - 18,900

Administration

Supplies - 113,000

340B Pharmacy Drugs - 15,000

Pharmacy Drugs - 37,000

Podiatry Minor Equip - 7,000

Surgery Implants - 57,000

Surgery Instruments - 10,000

Surgery Supplies - 10,000

Physician Services Drugs - 15,000

Travel & Education - 2,200

Marso CME - 4,000

Human Resources - 2,000

Professional Fees - 31,000

OB - 23,000

Surgical Services - 7,600

Cardiopulmonary - 4,500

Interest - 1,100

Administration

Utilities - 2,300

Telephone - 4,400

Indigent Care - 368,000

Bad Debt

Purchased Services - 12,000

Podiatry - 3,900

Administration - 17,000

Quality - 4,900

Insurance - 7,600

Administration

**Cash Status**

Cash balances as of May 31, 2018 are \$14,891,807.

This equates to 97 days of expenses on hand.

**Accounts Receivable**

Net Accounts Receivable days are at 57.70 days for the end of May compared to 59.16 last year and 64.26 last month.

**Memorial Hospital of Converse County  
Statistics  
For The Period Ended May 31, 2018**

<b>Monthly</b>						<b>Year to Date</b>					
<b>May. 2018</b>	<b>May. 2017</b>	<b>Variance From Prior May.</b>	<b>Budget</b>	<b>Variance Amount</b>	<b>%</b>	<b>YTD Thru May. 2018</b>	<b>YTD Thru May. 2017</b>	<b>Variance From Prior YTD</b>	<b>YTD Budget</b>	<b>Variance Amt.</b>	<b>%</b>
59	71	(12)	67	(8)	-11.9%	741	797	(56)	737	4	0.5%
1	4	(3)	4	(3)	-75.0%	60	46	14	44	16	36.4%
60	75	(15)	71	(11)	-15.5%	801	843	(42)	781	20	2.6%
151	186	(35)	176	(25)	-14.2%	1,977	2,144	(167)	1,936	41	2.1%
22	38	(16)	50	(28)	-56.0%	558	558	0	550	8	1.5%
173	224	(51)	226	(53)	-23.5%	2,535	2,702	(167)	2,486	49	2.0%
10	13	(3)	14	(4)	-28.6%	105	135	(30)	154	(49)	-31.8%
19	20	(1)	23	(4)	-17.4%	220	231	(11)	253	(33)	-13.0%
73	82	(9)	88	(15)	-17.0%	870	910	(40)	968	(98)	-10.1%
1,869	3,039	(1,170)	3,130	(1,261)	-40.3%	22,333	34,816	(12,483)	34,430	(12,097)	-35.1%
434	398	36	518	(84)	-16.2%	4,441	4,676	(235)	5,698	(1,257)	-22.1%
2,303	3,437	(1,134)	3,648	(1,345)	-36.9%	26,774	39,492	(12,718)	40,128	(13,354)	-33.3%
313	298	15	304	9	2.9%	311	312	(1)	304	7	2.2%

<b>Financial Ratios</b>	<b>May. 2018</b>	<b>May. 2017</b>	<b>YTD</b>	<b>US</b>	<b>WY</b>	<b>Misc. Measurements</b>	<b>YTD - 18</b>	<b>YTD - 17</b>	<b>Variance From Prior Year</b>	<b>WY</b>	<b>Variance From WY</b>
<b>Days Cash on Hand YTD</b>	97	99	97	76	99	<b>Total Gross Rev. per FTE</b>	\$280,638	\$280,442	\$196	\$145,000	\$135,638
<b>Operating Margin</b>	-23.38%	-15.90%	-4.55%	1.79%	-0.93%	<b>Contractual Deductions</b>	36.23%	35.06%	1.17%	33.13%	3.10%
<b>Net Margin</b>	-19.86%	-10.99%	-1.20%	3.09%	4.85%	<b>Inpatient Revenue %</b>	24.14%	29.88%	-5.74%	33.17%	-9.03%
<b>Current Ratio</b>	4.17	4.37	4.17	2.35	3.71	<b>Outpatient Revenue %</b>	75.86%	70.12%	5.74%	66.83%	9.03%
<b>Gross A/R Days</b>	55.42	51.96		50.37	59.90	<b>Average Length of Stay</b>	2.70	2.71	(0.01)	3.30	(0.60)
<b>Net A/R Days</b>	57.70	59.16		52.46	56.82	<b>Medicare Inp. Payer Mix</b>	38.04%	35.54%	2.50%	75.25%	-37.21%
<b>FTEs per Adjusted Occupied Bed - Excluding MOB</b>			10.04	5.51	9.88	<b>Average I/P Daily Census</b>	5.90	6.40	(0.50)	3.50	2.40
<b>With MOB -</b>			10.56			<b>Salaries to Net Patient Rev.</b>	50.11%	49.03%	1.08%	53.41%	-3.30%
<b>Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2015</b>						<b>Salaries to Total Expense</b>	46.58%	46.83%	-0.25%	46.32%	0.26%
<b>Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2015</b>						<b>Average Salary per FTE</b>	\$89,683	\$81,859	\$7,824	\$62,062	\$27,621
						<b>Benefits as % of Salaries</b>	22.42%	27.30%	-4.88%		

**Memorial Hospital of Converse County**  
**Balance Sheet - (Statement of Net Position)**  
**May 31, 2018**

	<u>May.</u> <u>2018</u>	<u>May.</u> <u>2017</u>
<b><u>ASSETS</u></b>		
<b>CURRENT ASSETS</b>		
Cash On Hand And In Banks	\$7,990,051	\$8,214,628
Certificates Of Deposit - Unrestricted	1,401,756	275,537
<b>Total Cash Assets</b>	<u>\$9,391,807</u>	<u>\$8,490,165</u>
<b>Assets Whose Use is Restricted</b>		
Certificates of Deposit Securing Loan	5,500,000	6,500,000
<b>Total Restricted Assets</b>	<u>\$5,500,000</u>	<u>\$6,500,000</u>
Accounts Receivable (Gross)	13,473,909	11,754,844
Uncollectable Accts. & Contratual. Adj.	(5,201,709)	(3,798,816)
<b>Net Patient Accounts</b>	<u>\$8,272,200</u>	<u>\$7,956,028</u>
Due From Physicians/Staff	1,718	19,016
Inventories Of Supplies	1,303,718	905,899
Other Current Assets	1,474,590	1,010,908
Yellowstone Group Investment	54,873	82,305
<b>Total Current Assets</b>	<u>\$25,998,906</u>	<u>\$24,964,321</u>
<b>LAND, BUILDING AND EQUIPMENT, net</b>	\$26,475,150	\$28,883,505
<b>OTHER ASSETS</b>		
Investment - Big Country Rehab	179,799	178,616
Issue Cost to Capitalize	0	0
<b>Total Other Assets</b>	<u>\$179,799</u>	<u>\$178,616</u>
<b>Total Assets</b>	<u><u>\$52,653,855</u></u>	<u><u>\$54,026,442</u></u>
<b><u>LIABILITIES AND FUND EQUITY</u></b>		
<b>CURRENT LIABILITIES</b>		
Accounts Payable	\$2,225,824	\$1,438,939
Accrued Salaries	2,475,607	2,333,727
Accrued Self Funded Health Insurance	(134,760)	(111,331)
Accrued Taxes And Deductions	555,752	1,003,548
Current Portion Of Notes Payable	265,681	275,537
Current Portion of CD Secured Note	847,708	778,240
<b>Total Current Liabilities</b>	<u>\$6,235,812</u>	<u>\$5,718,660</u>
<b>OTHER LIABILITIES</b>		
Deferred Loss On Early Retirement Of Bonds	(295,353)	(372,201)
Medicare Cost Report Settlement	134,648	(140,472)
Long Term CD Secured Note Obligations	4,917,648	6,047,072
Long Term Notes Payable	265,681	280,292
<b>Total Other Liabilities</b>	<u>\$5,022,624</u>	<u>\$5,814,691</u>
<b>Total Liabilities</b>	\$11,258,437	\$11,533,349
<b>FUND EQUITY</b>		
Fund Balance	\$42,024,209	\$41,959,323
Net Income	(628,791)	533,770
<b>Total Fund Balance</b>	<u>\$41,395,418</u>	<u>\$42,493,093</u>
<b>Total Liabilities And Fund Equity</b>	<u><u>\$52,653,855</u></u>	<u><u>\$54,026,442</u></u>

**Cash Flow Statement for May 2018 and FYTD 2018**

<b>Cash Flow From Operations</b>	<b><u>May. 2018</u></b>	<b><u>FYTD 2018</u></b>
Net Earnings/(Loss)	(\$868,287)	(\$628,791)
<b><u>Additions/(Subtractions) to Cash</u></b>		
Depreciation/Non-cash Interest	326,842	3,681,693
Decrease/(Increase) in Accounts Receivable	594,219	(2,317,836)
(Decrease)/Increase in Accounts Payable	100,617	210,101
Decrease/(Increase) in Inventory	(14,717)	(390,317)
<b>Net Cash Flow From Operations</b>	<u>\$138,674</u>	<u>\$554,850</u>
<b>Cash Flow from Capital Purchases</b>		
Equipment, Fixed Assets, Construction	(281,807)	(1,294,681)
<b>Cash Flow from Financing</b>		
Notes Payable	<u>(23,749)</u>	<u>(1,061,468)</u>
<b>Cash Flow for the Month Ending:      May. 2018</b>	<u><u>(\$166,882)</u></u>	<u><u>(\$1,801,299)</u></u>