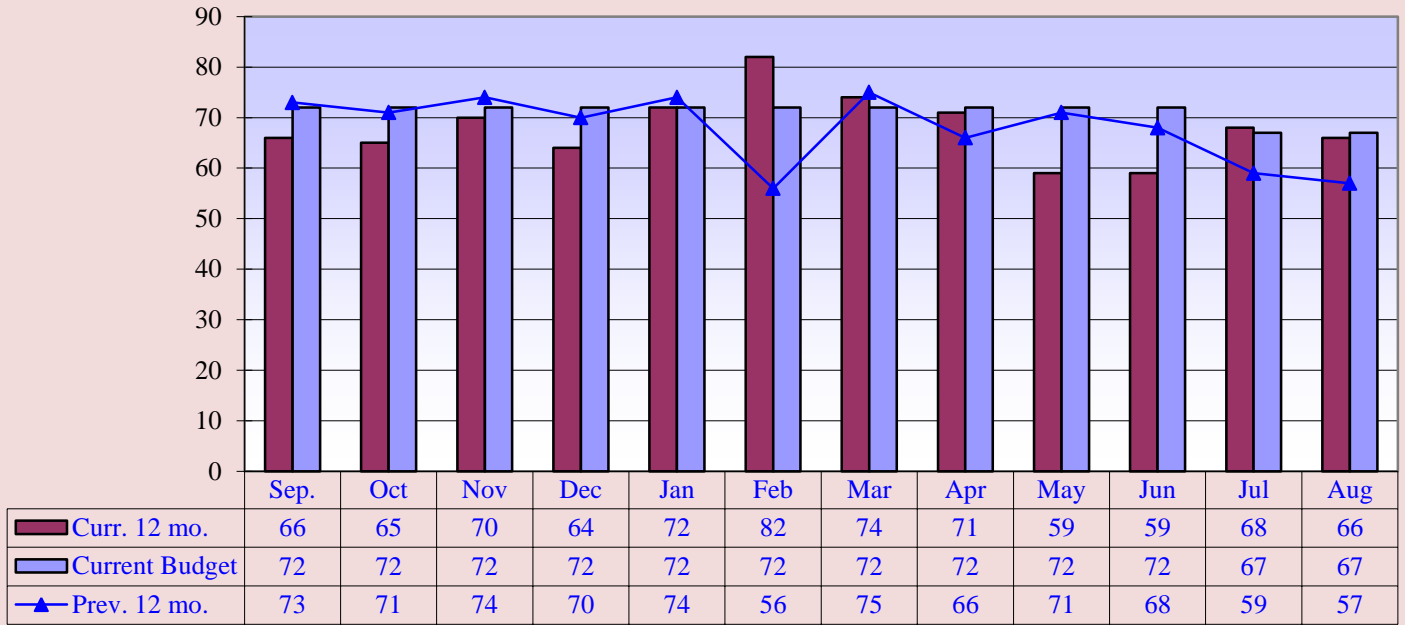


**Memorial Hospital of Converse County**  
**Financial and Statistical Packet**  
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**Memorial Hospital of Converse County  
Admissions and Average IP Daily Census  
Aug. 2018**

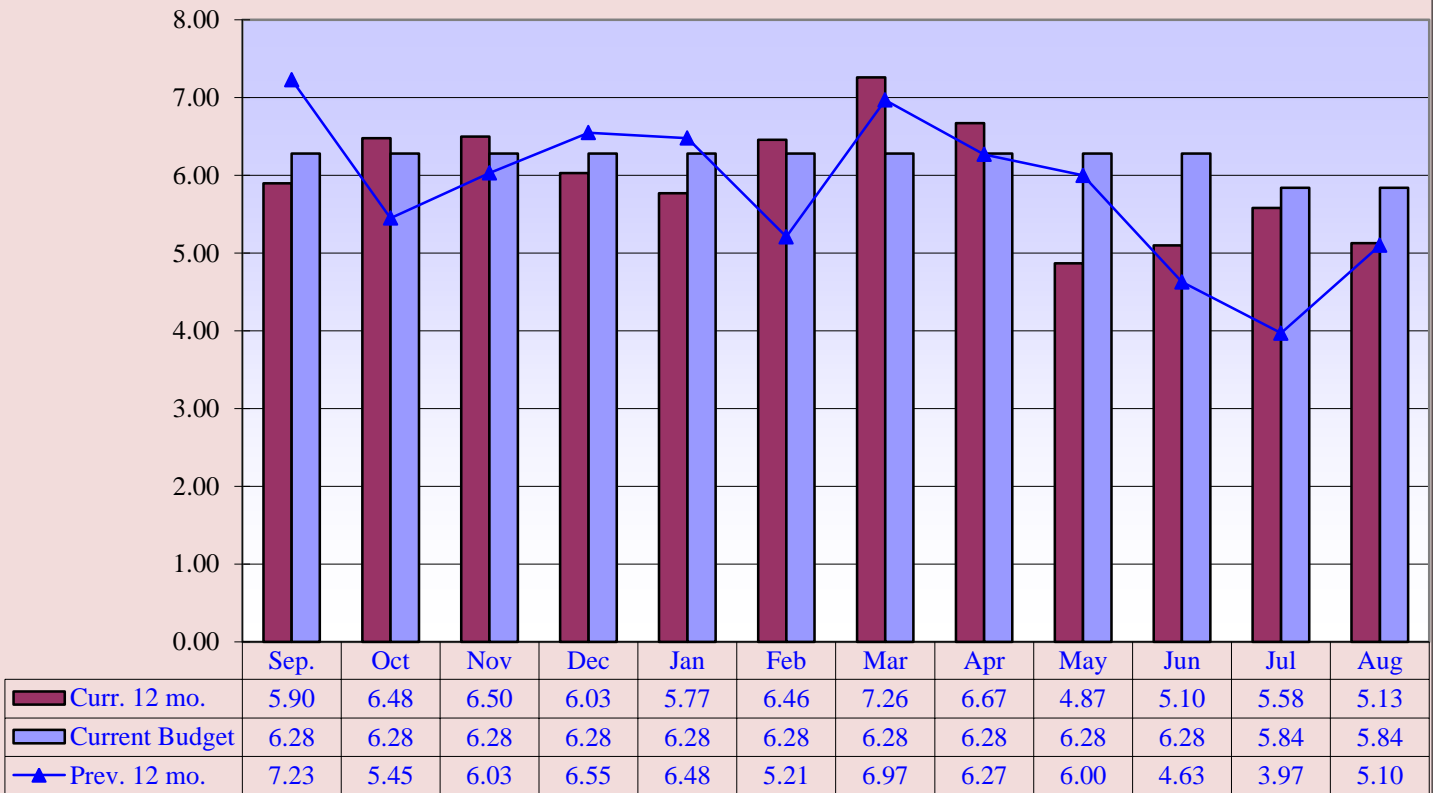
**Admissions**



**Current 12 mo. avg. = 68**

**Previous 12 mo. avg. = 68**

**Average IP Daily Census**

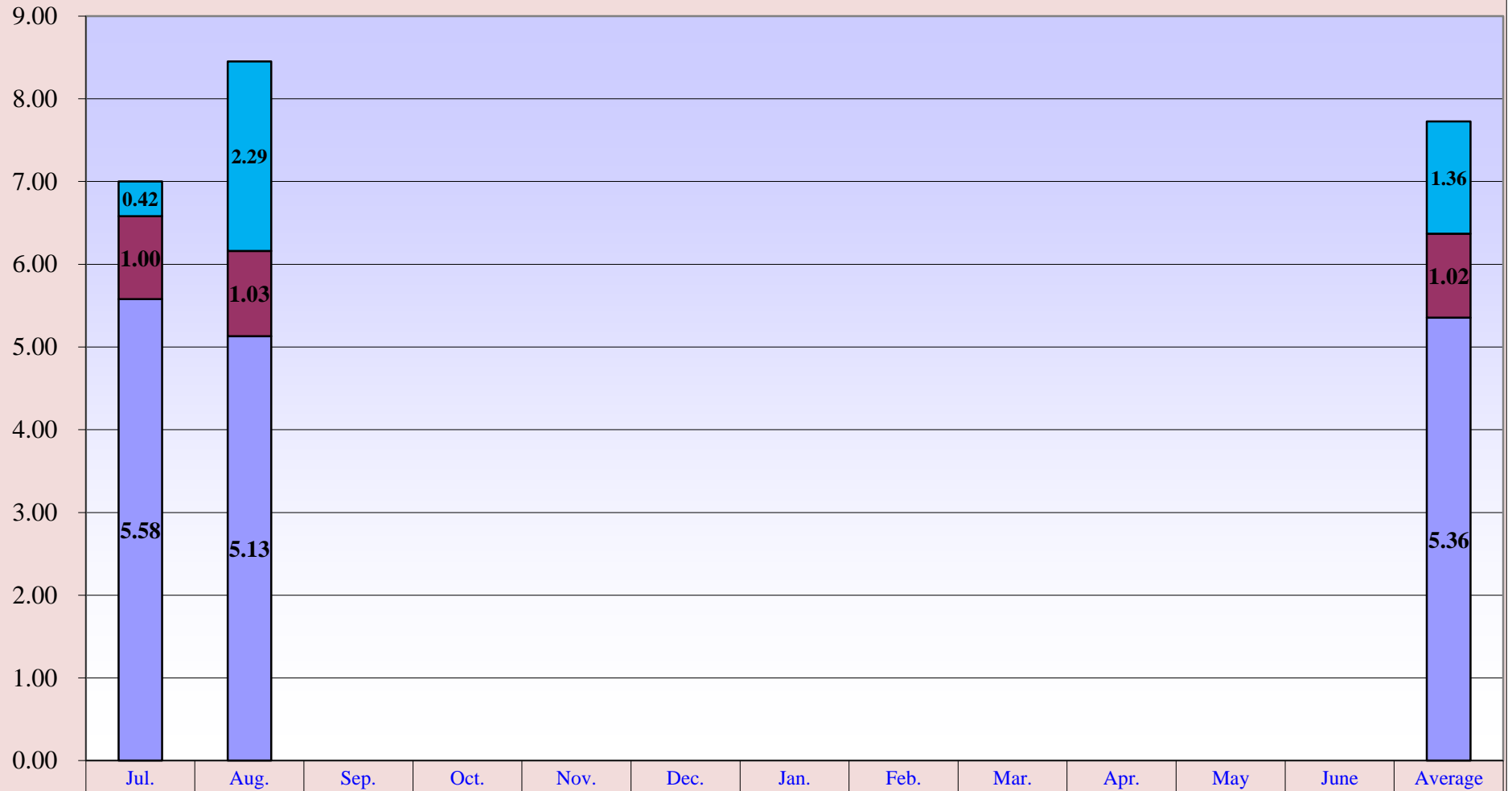


**Curr. 12 mo. avg. = 5.98**

**Prev. 12 mo. avg. = 5.82**

Memorial Hospital of Converse County  
 (FY 2018) Average Floor Census Breakdown  
 Aug. 2018

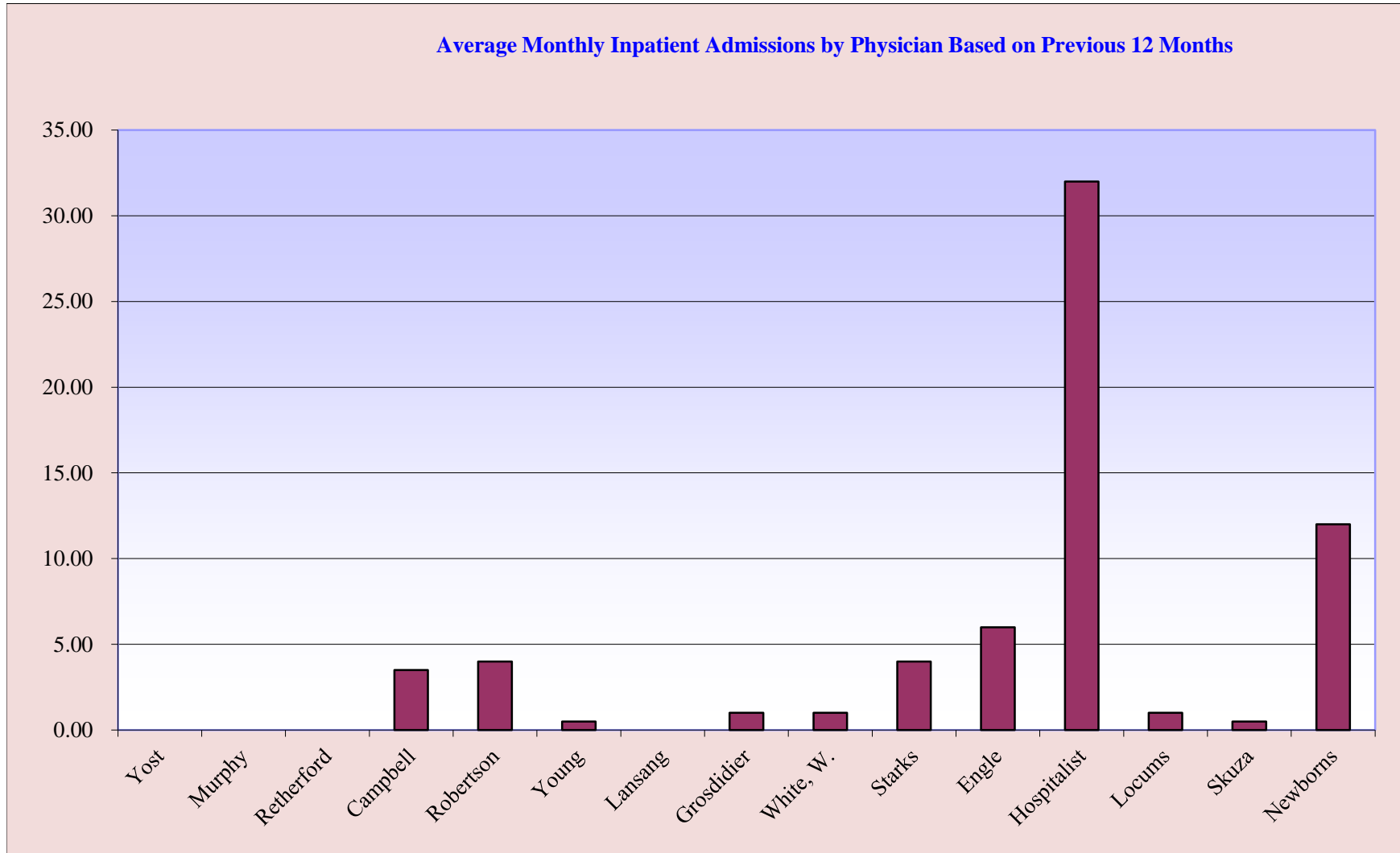
## (FY 2019) Average Floor Census Breakdown



■	Swing Bed	0.42	2.29										1.36
■	Observation	1.00	1.03										1.02
■	Inpatient	5.58	5.13										5.36

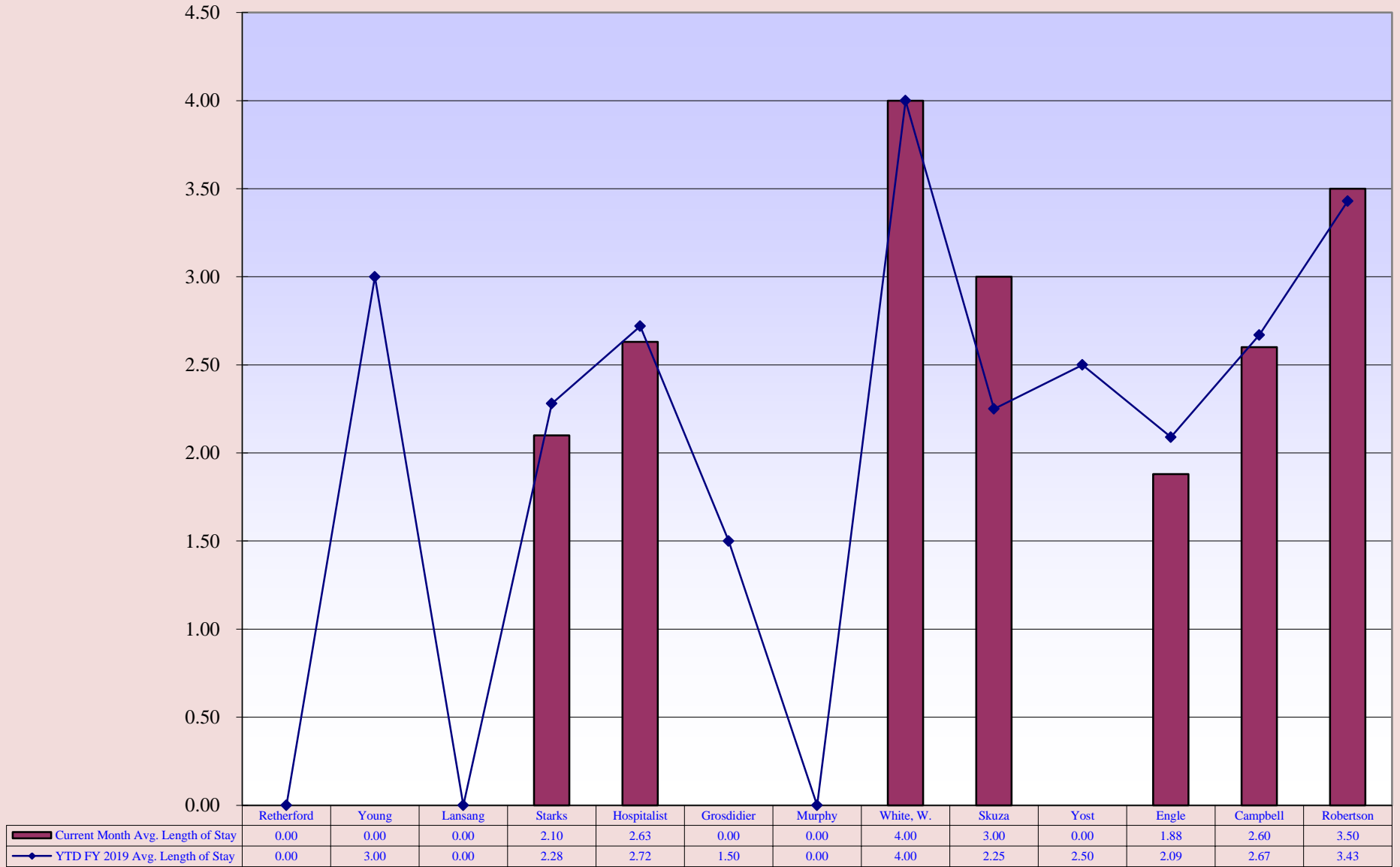
■ Inpatient
 ■ Observation
 ■ Swing Bed

**Memorial Hospital of Converse County  
Average Monthly Inpatient Admissions by Physician  
Aug. 2018**



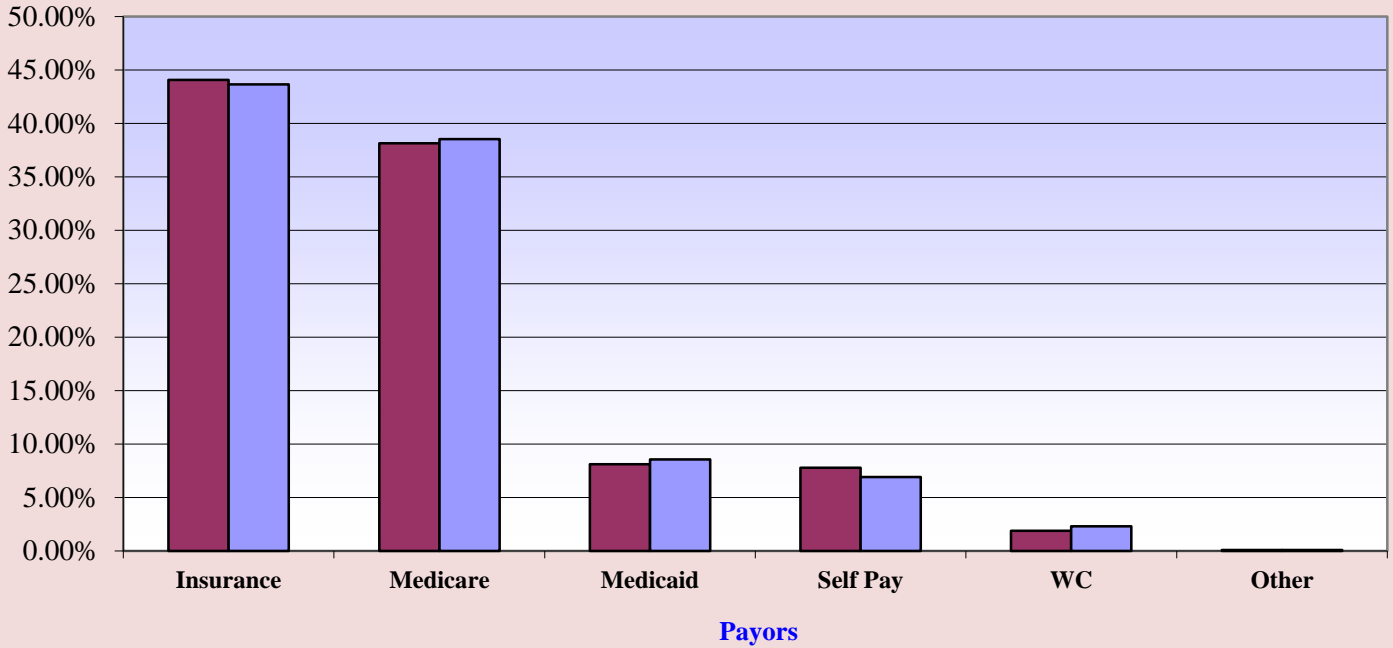
**Memorial Hospital of Converse County  
Average Length of Stay by Physician  
Aug. 2018**

**Average Length of Stay by Physician for Fiscal Year 2019**



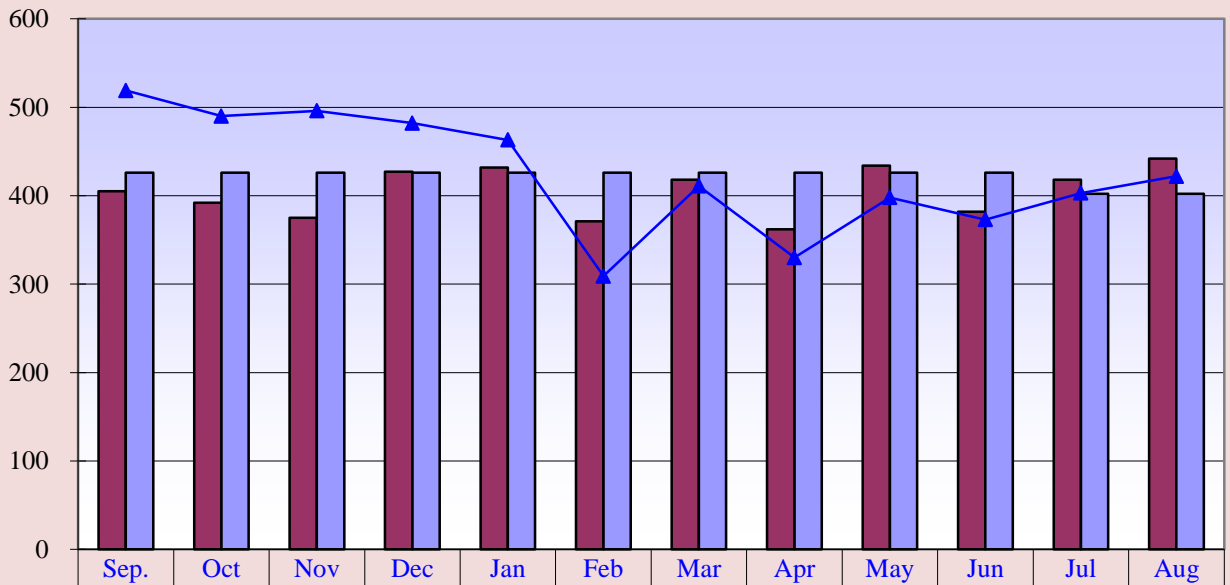
**Memorial Hospital of Converse County  
Payor Mix Comparisons and ER Visits  
Aug. 2018**

**Payor Mix Comparisons**



■ Fiscal Year 2019      
 ■ Fiscal Year 2018

**Emergency Room Visits**



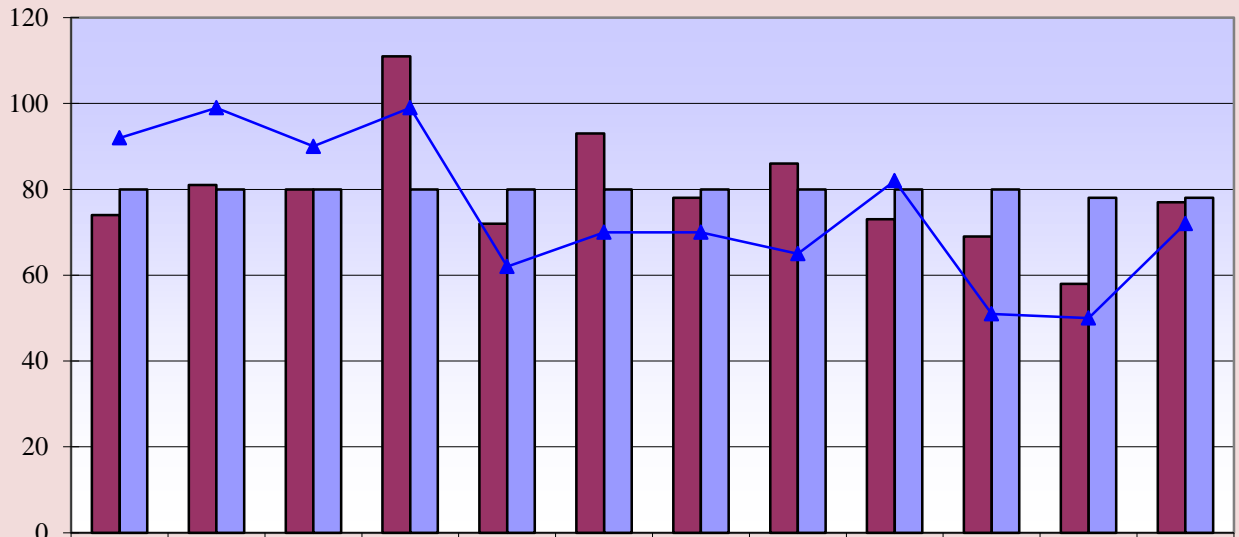
<span style="color: #800000;">■</span> Curr. 12 mo.	405	392	375	427	432	371	418	362	434	382	418	442
<span style="color: #6666FF;">■</span> Current Budget	426	426	426	426	426	426	426	426	426	426	402	402
<span style="color: #0000FF;">▲</span> Prev. 12 mo.	519	490	496	482	463	309	411	330	398	373	403	422

**Curr. 12 mo. avg. = 405**

**Prev. 12. mo. avg. = 425**

**Memorial Hospital of Converse County  
Total Surgeries and Orthopedic Surgeries  
Aug. 2018**

**Total Surgeries**

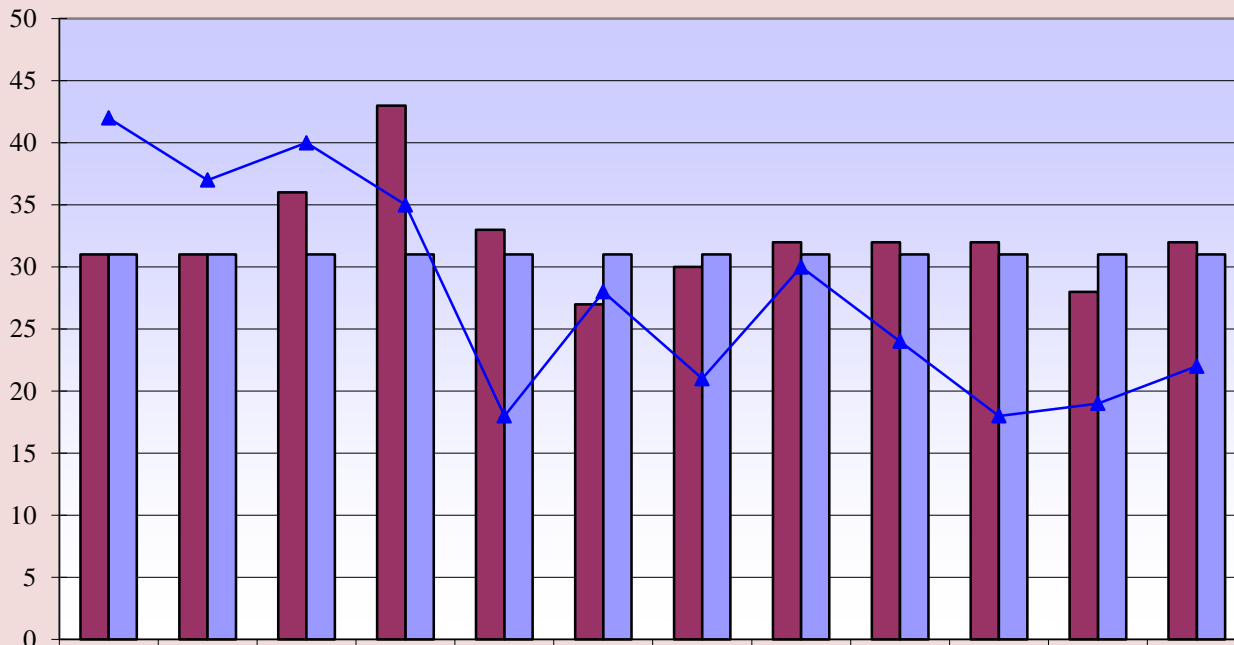


	Sep.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
Curr. 12 mo.	74	81	80	111	72	93	78	86	73	69	58	77
Current Budget	80	80	80	80	80	80	80	80	80	80	78	78
Prev. 12 mo.	92	99	90	99	62	70	70	65	82	51	50	72

**Current 12 mo. avg. = 79**

**Previous 12 mo. avg. = 75**

**Orthopedic Surgeries**



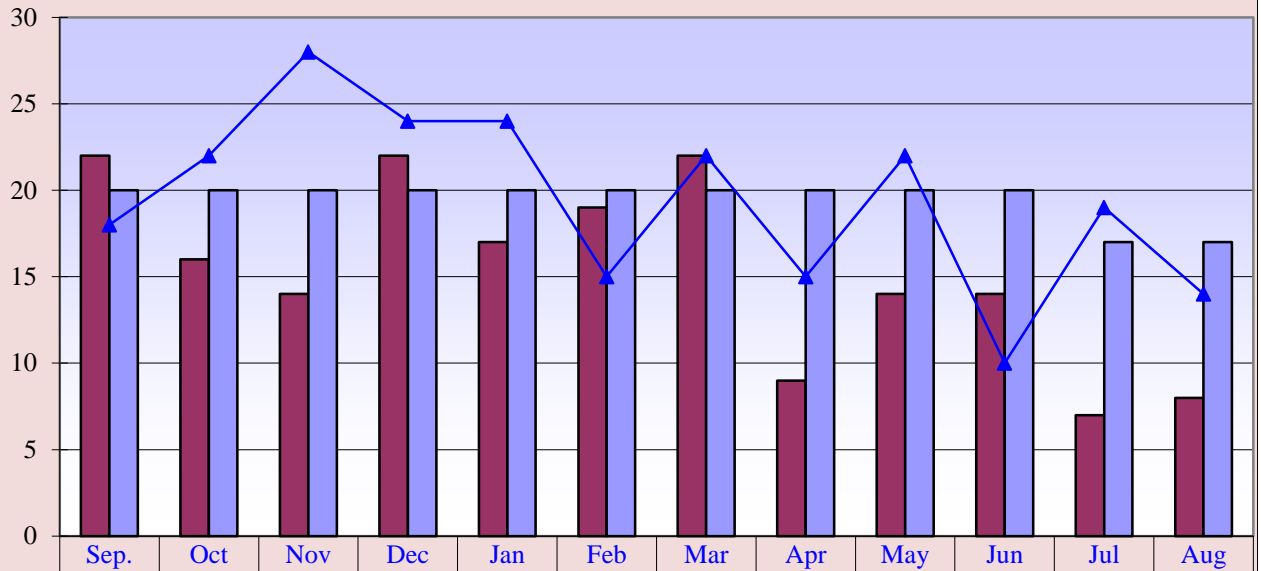
	Sep.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
Curr. 12 mo.	31	31	36	43	33	27	30	32	32	32	28	32
Current Budget	31	31	31	31	31	31	31	31	31	31	31	31
Prev. 12 mo.	42	37	40	35	18	28	21	30	24	18	19	22

**Curr. 12 mo. avg. = 32**

**Prev. 12 mo. avg. = 28**

**Memorial Hospital of Converse County  
General and OB/GYN Surgeries  
Aug. 2018**

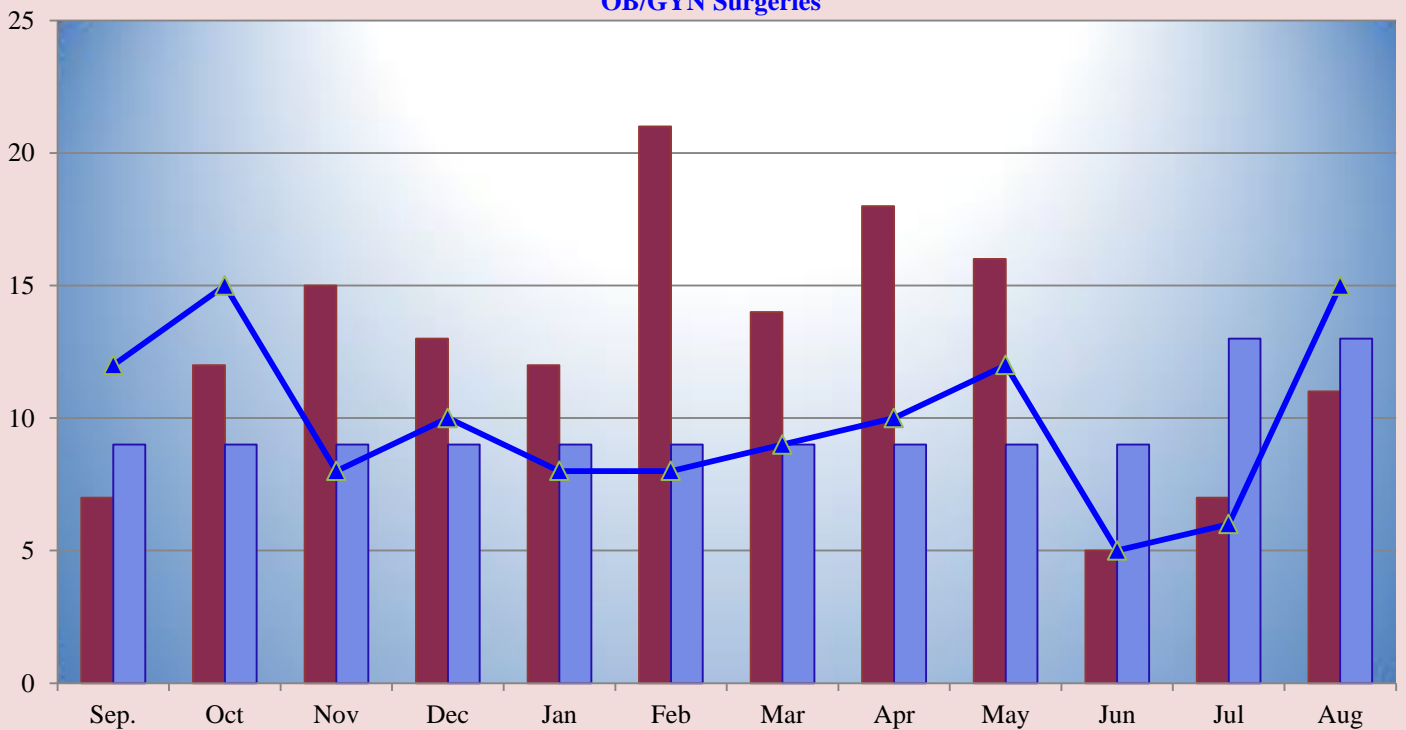
**General Surgeries**



**Curr. 12 mo. avg. = 15**

**Prev. 12 mo. avg. = 19**

**OB/GYN Surgeries**



**Curr. 12 mo. avg. = 13**

**Prev. 12 mo. avg. = 10**

**Curr. 12 mo.**

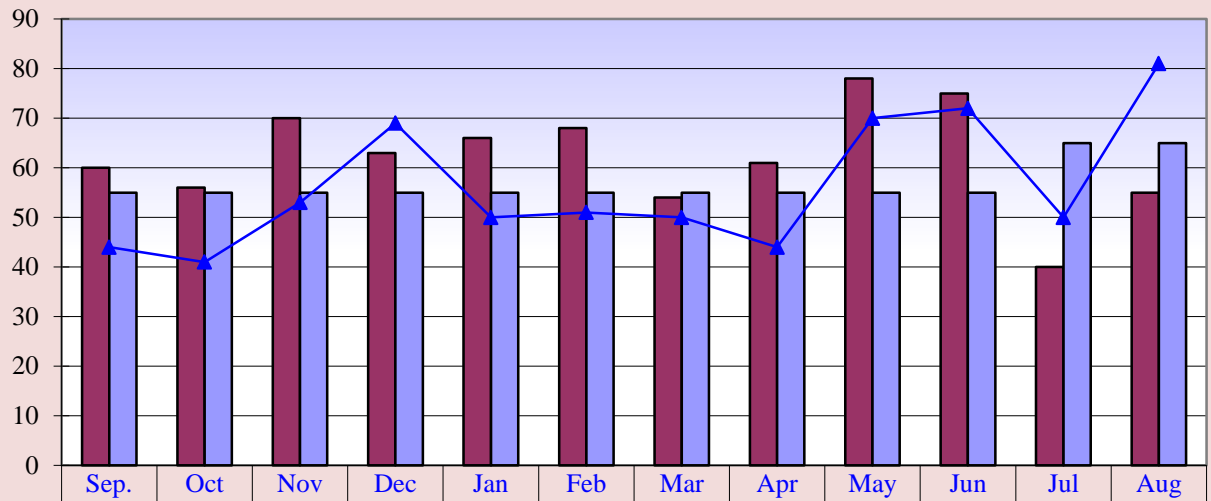
**Current Budget**

**Prev. 12 mo.**



**Memorial Hospital of Converse County  
Procedure Core Visits  
Aug. 2018**

**Procedure Core Visits**

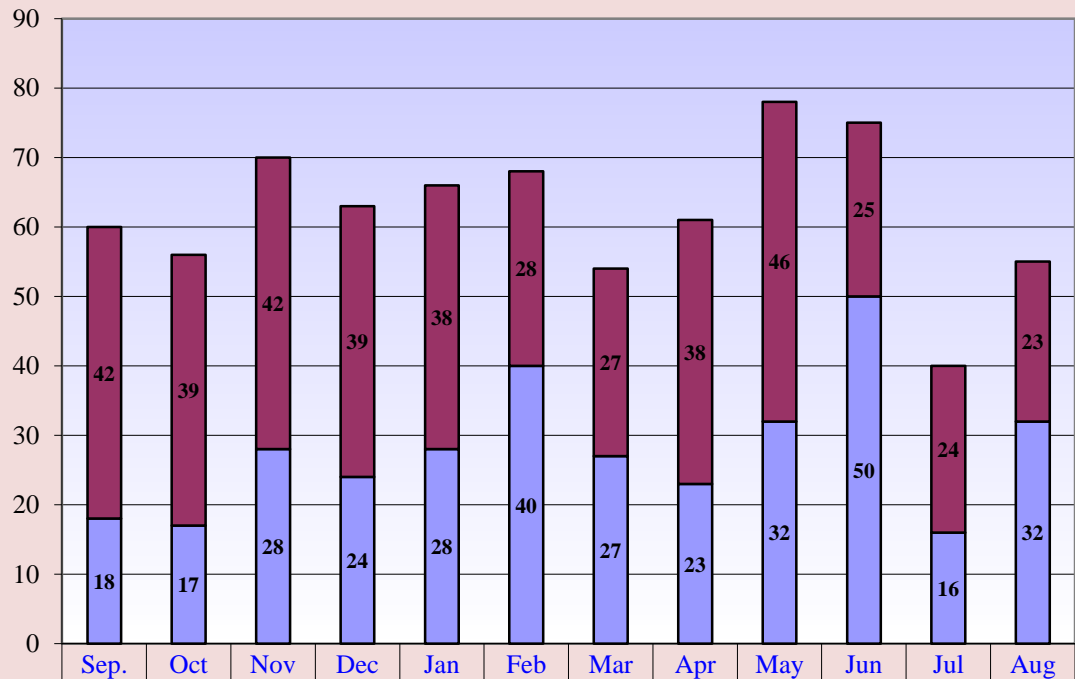


<b>Curr. 12 mo.</b>	60	56	70	63	66	68	54	61	78	75	40	55
<b>Current Budget</b>	55	55	55	55	55	55	55	55	55	55	65	65
<b>Prev. 12 mo.</b>	44	41	53	69	50	51	50	44	70	72	50	81

**Curr. 12 mo. avg. = 62**

**Prev. 12 mo. avg. = 56**

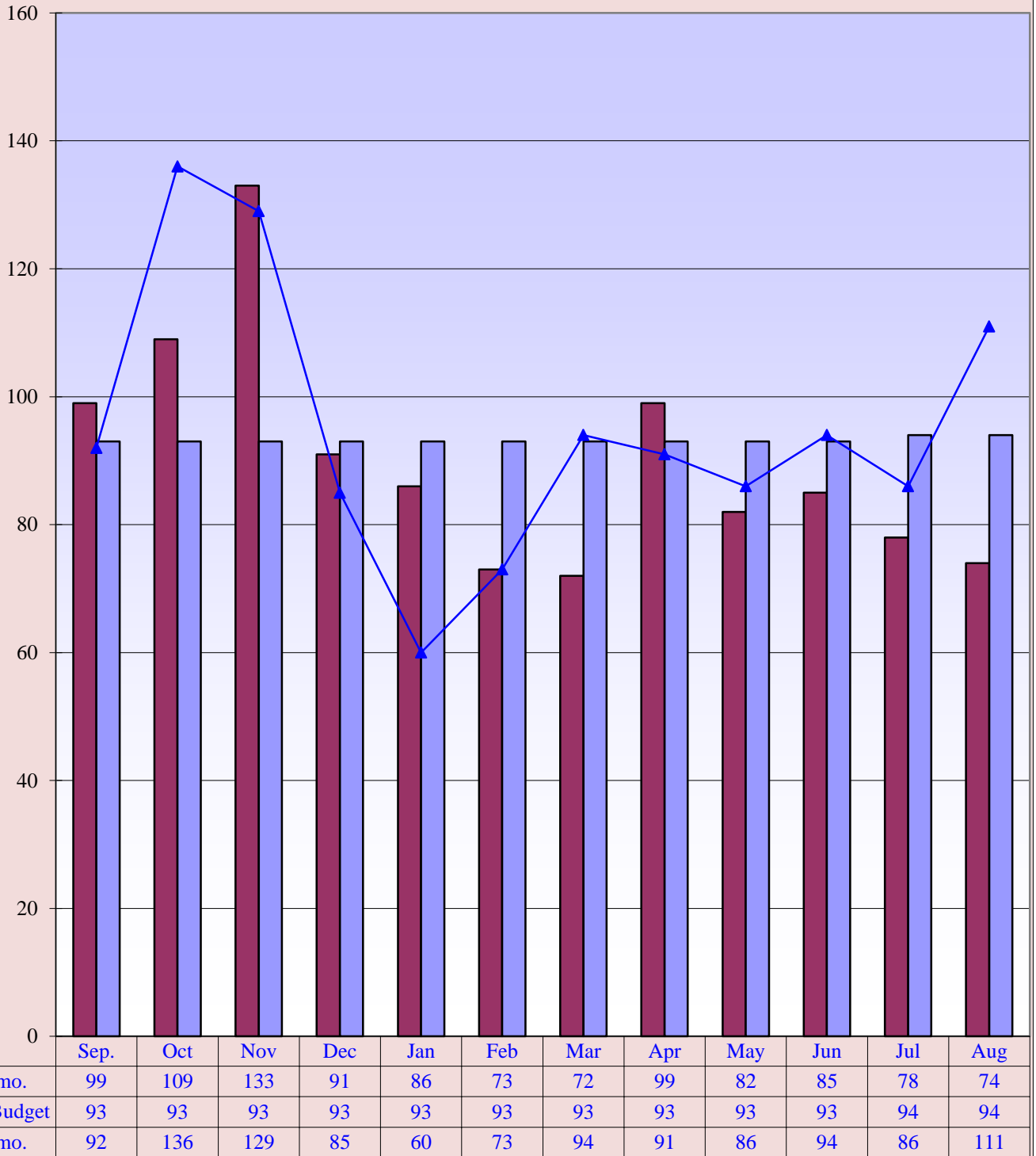
**Procedure Core Visit Types**



<b>Curr. 12 mo. Scopes</b>	42	39	42	39	38	28	27	38	46	25	24	23
<b>Curr. 12 mo. Minor Procedures</b>	18	17	28	24	28	40	27	23	32	50	16	32

**Memorial Hospital of Converse County  
Mammography Exams  
Aug. 2018**

**Mammography Exams**

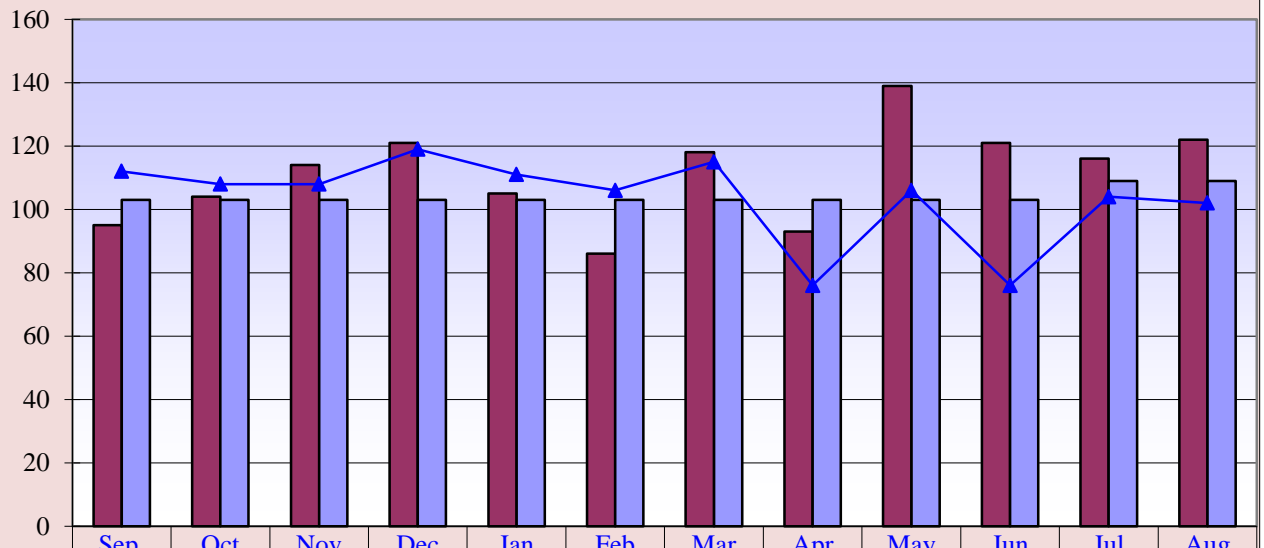


**Curr. 12 mo. avg. = 90**

**Prev. 12 mo. avg. = 95**

**Memorial Hospital of Converse County  
MRI & Cat Scans  
Aug. 2018**

**MRI Exams**

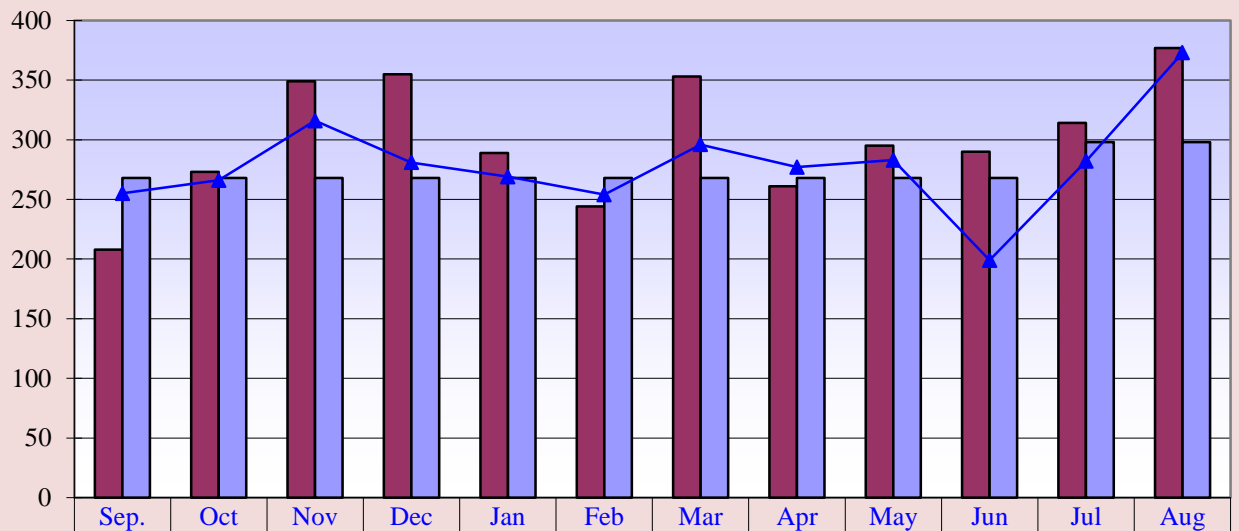


<b>■ Curr. 12 mo.</b>	95	104	114	121	105	86	118	93	139	121	116	122
<b>■ Current Budget</b>	103	103	103	103	103	103	103	103	103	103	109	109
<b>—▲ Prev. 12 mo.</b>	112	108	108	119	111	106	115	76	106	76	104	102

**Curr. 12 mo. avg. = 111**

**Prev. 12 mo. avg. = 104**

**CT Exams**



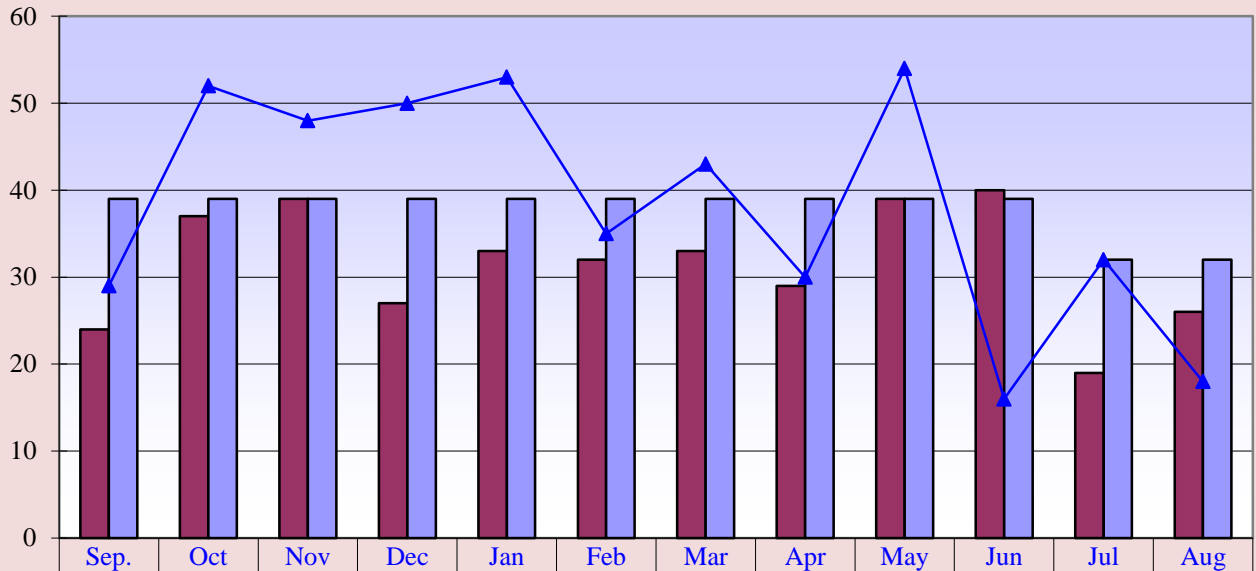
<b>■ Curr. 12 mo.</b>	208	273	349	355	289	244	353	261	295	290	314	377
<b>■ Current Budget</b>	268	268	268	268	268	268	268	268	268	268	298	298
<b>—▲ Prev. 12 mo.</b>	255	266	316	281	269	254	296	277	283	199	282	373

**Curr. 12 mo. avg. = 294**

**Prev. 12 mo. avg. = 279**

**Memorial Hospital of Converse County  
Nuclear Med and Ultrasound Exams  
Aug. 2018**

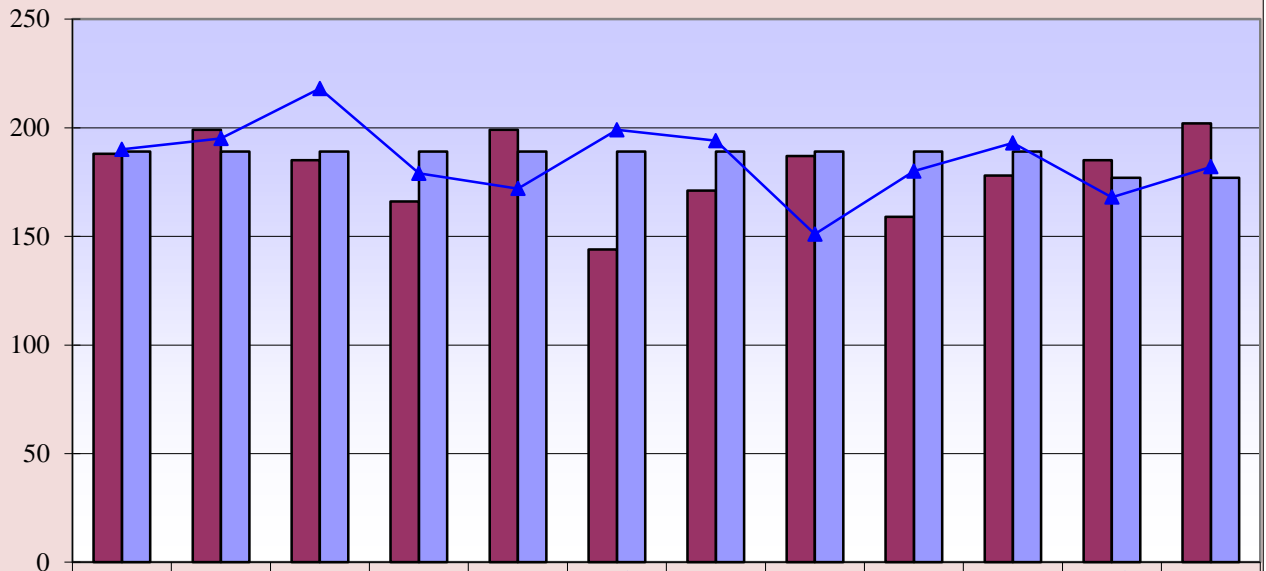
**Nuclear Medicine Exams**



**Curr. 12 mo. avg = 32**

**Prev. 12 mo. avg. = 38**

**Ultrasound Exams**

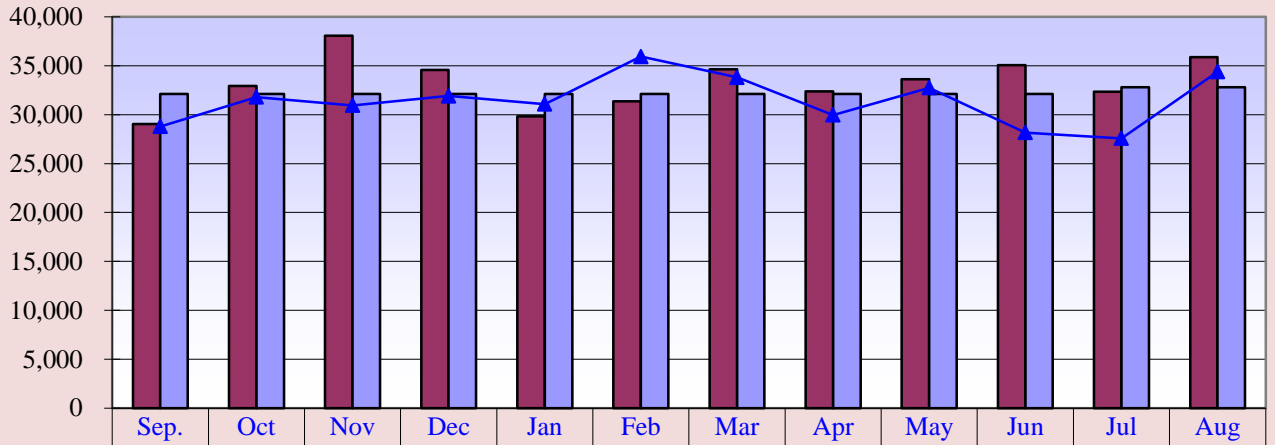


**Curr. 12 mo. avg. = 180**

**Prev. 12 mo. avg. = 185**

**Memorial Hospital of Converse County  
Lab Procedures and Other X-Ray Exams  
Aug. 2018**

**Lab Procedures**

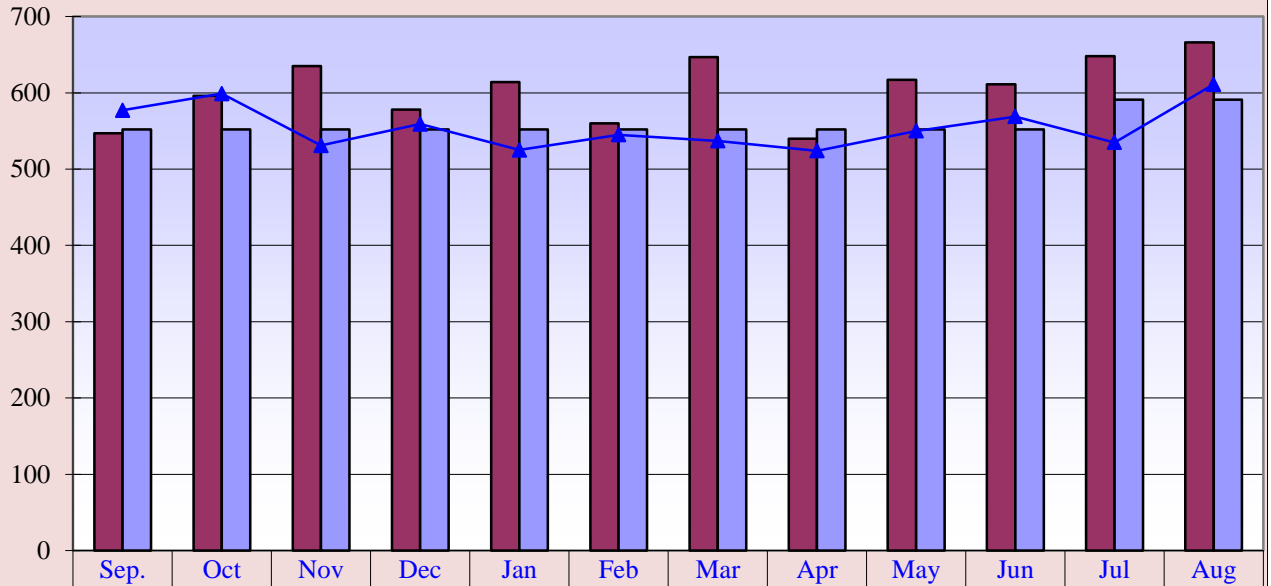


	Sep.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
Curr. 12 mo.	29,061	32,925	38,078	34,572	29,846	31,360	34,653	32,381	33,621	35,084	32,349	35,873
Current Budget	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,795	32,795
Prev. 12 mo.	28,795	31,807	30,946	31,922	31,091	35,937	33,821	29,968	32,749	28,171	27,574	34,385

**Curr. 12 mo. avg. = 33,317**

**Prev. 12 mo. avg. = 31,431**

**Other X-Ray Exams**



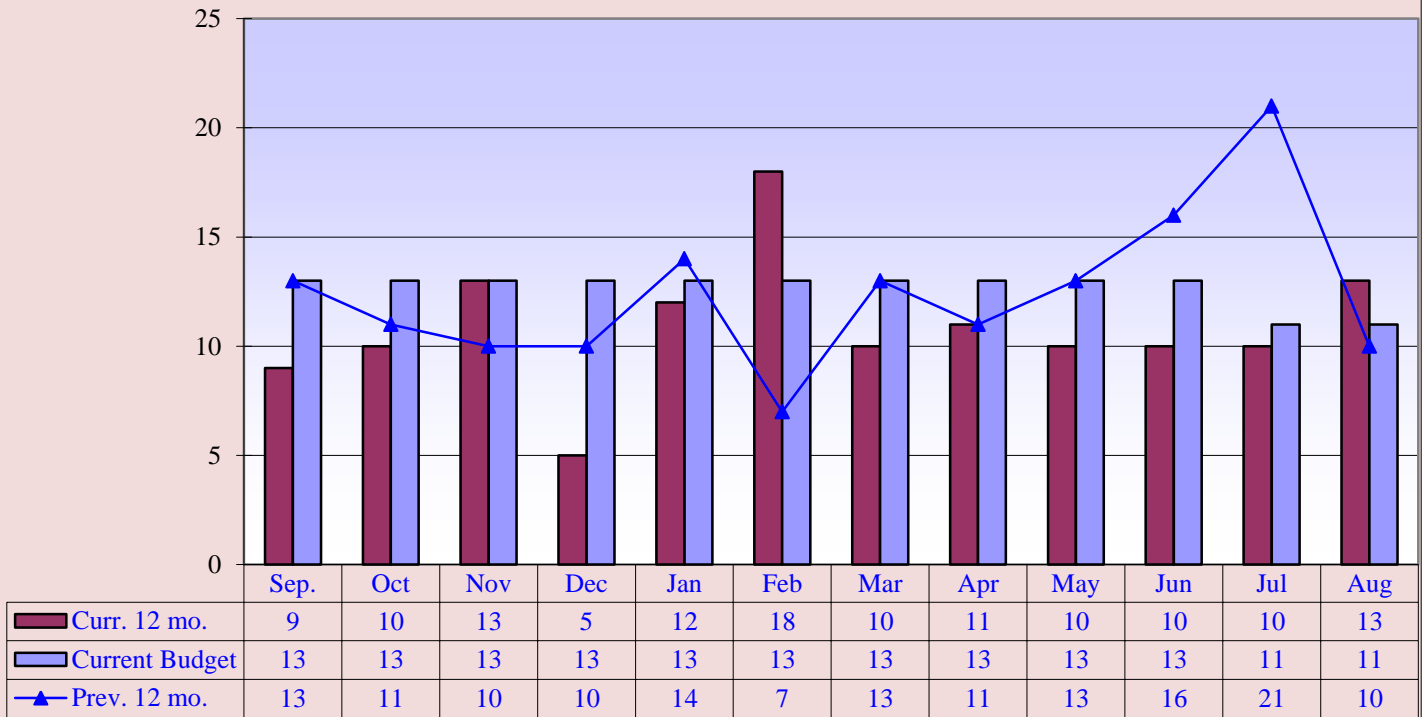
	Sep.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
Curr. 12 mo.	547	596	635	578	614	560	647	540	617	611	648	666
Current Budget	552	552	552	552	552	552	552	552	552	552	591	591
Prev. 12 mo.	577	599	531	559	525	545	537	524	550	569	535	611

**Curr. 12 mo. avg. = 605**

**Prev. 12 mo. avg. = 555**

**Memorial Hospital of Converse County  
Newborns and Net A/R Days  
Aug. 2018**

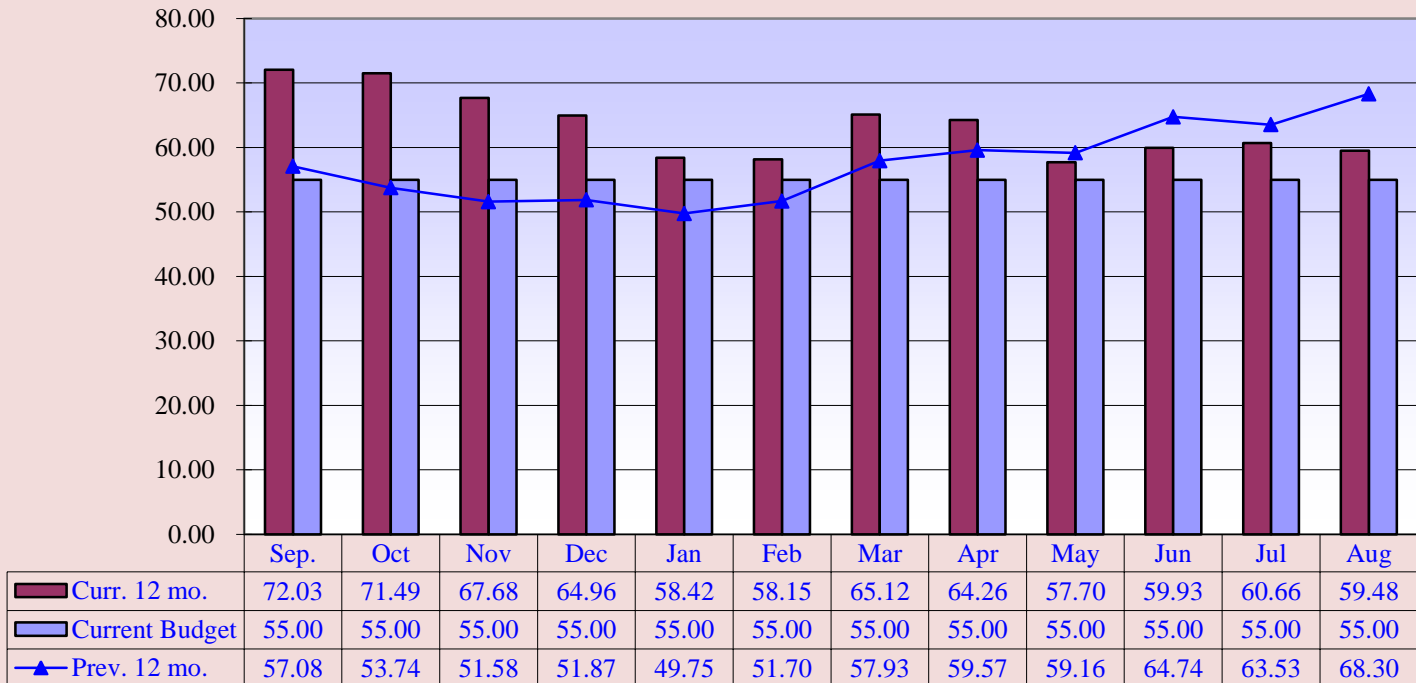
**Newborns**



**Curr. 12 mo. avg. = 11**

**Prev. 12 mo. avg. = 12**

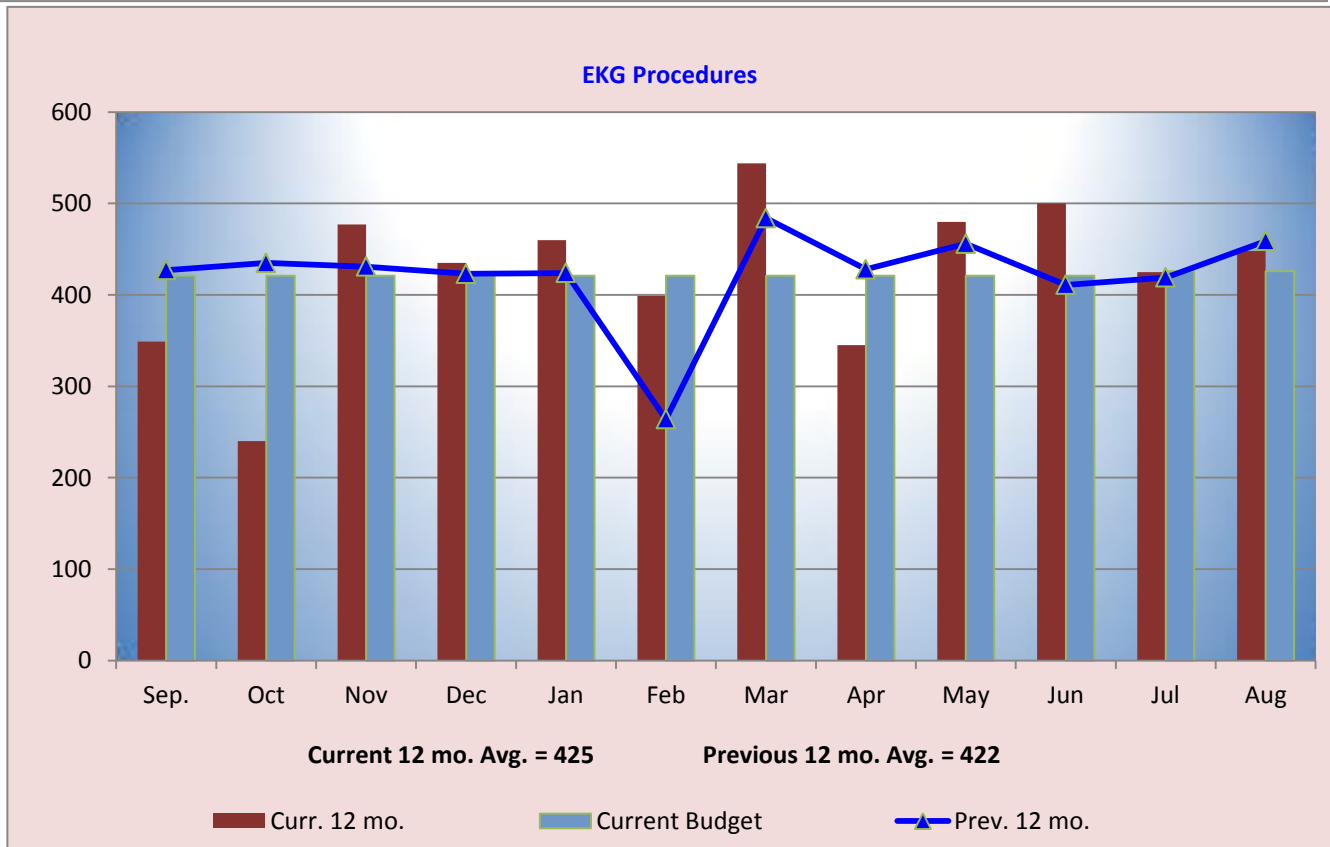
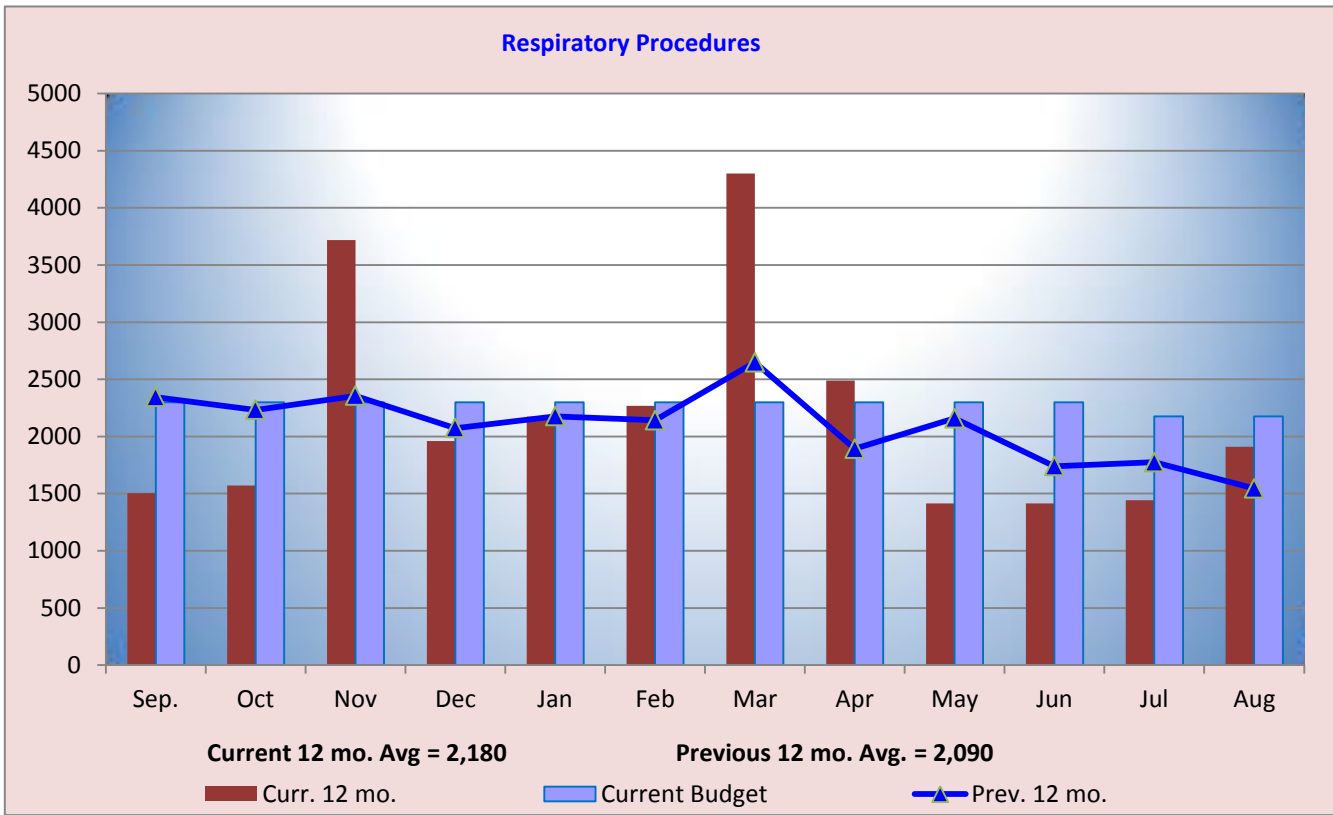
**Net Days of Revenue in A/R**



**Curr. 12 mo. avg. = 63.32**

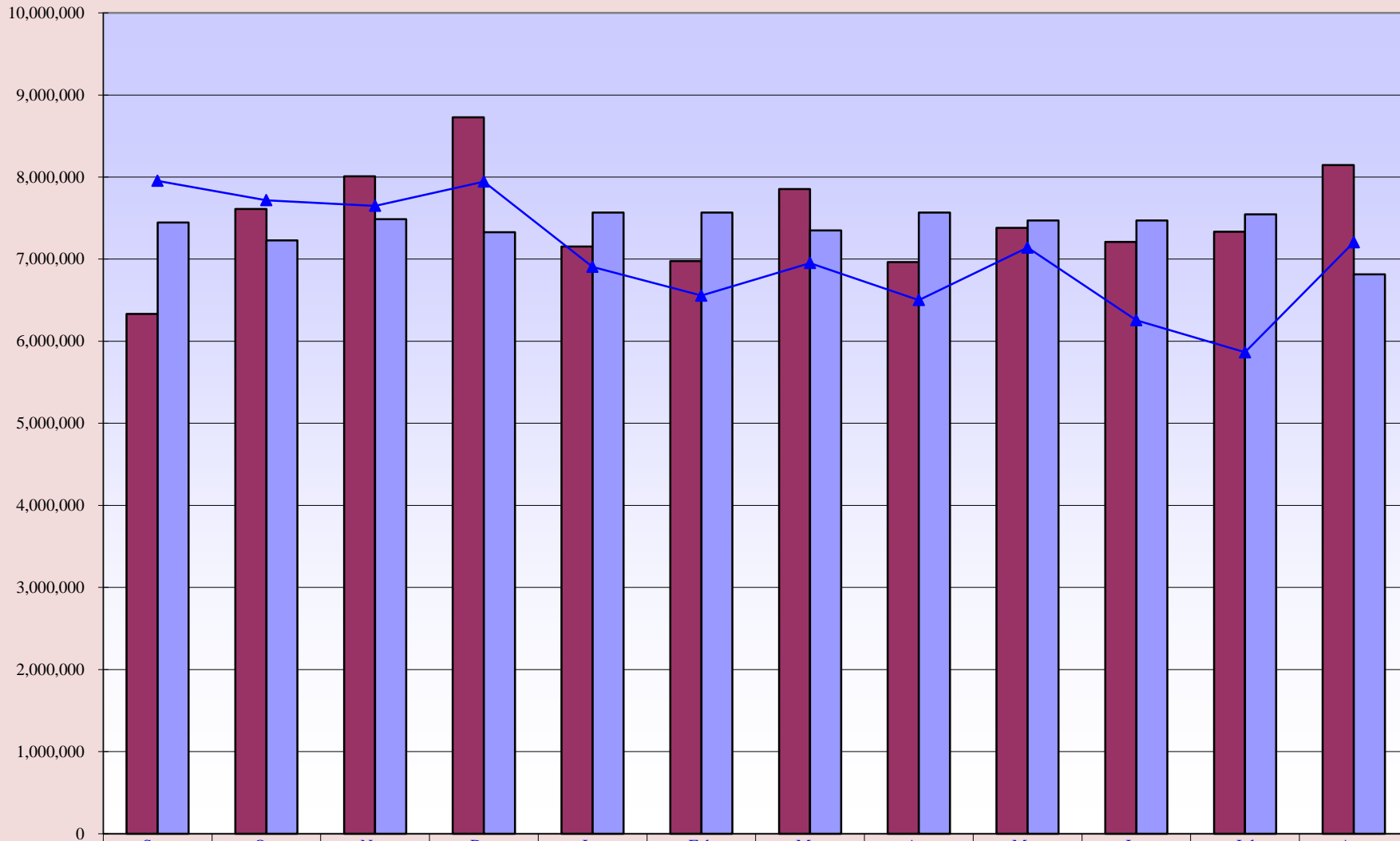
**Prev. 12 mo. avg. = 57.41**

Memorial Hospital of Converse County  
 Respiratory and EKG Procedures  
 Aug. 2018



**Memorial Hospital of Converse County  
Hospital Gross Patient Revenue  
Aug. 2018**

**Hospital Gross Patient Revenue**

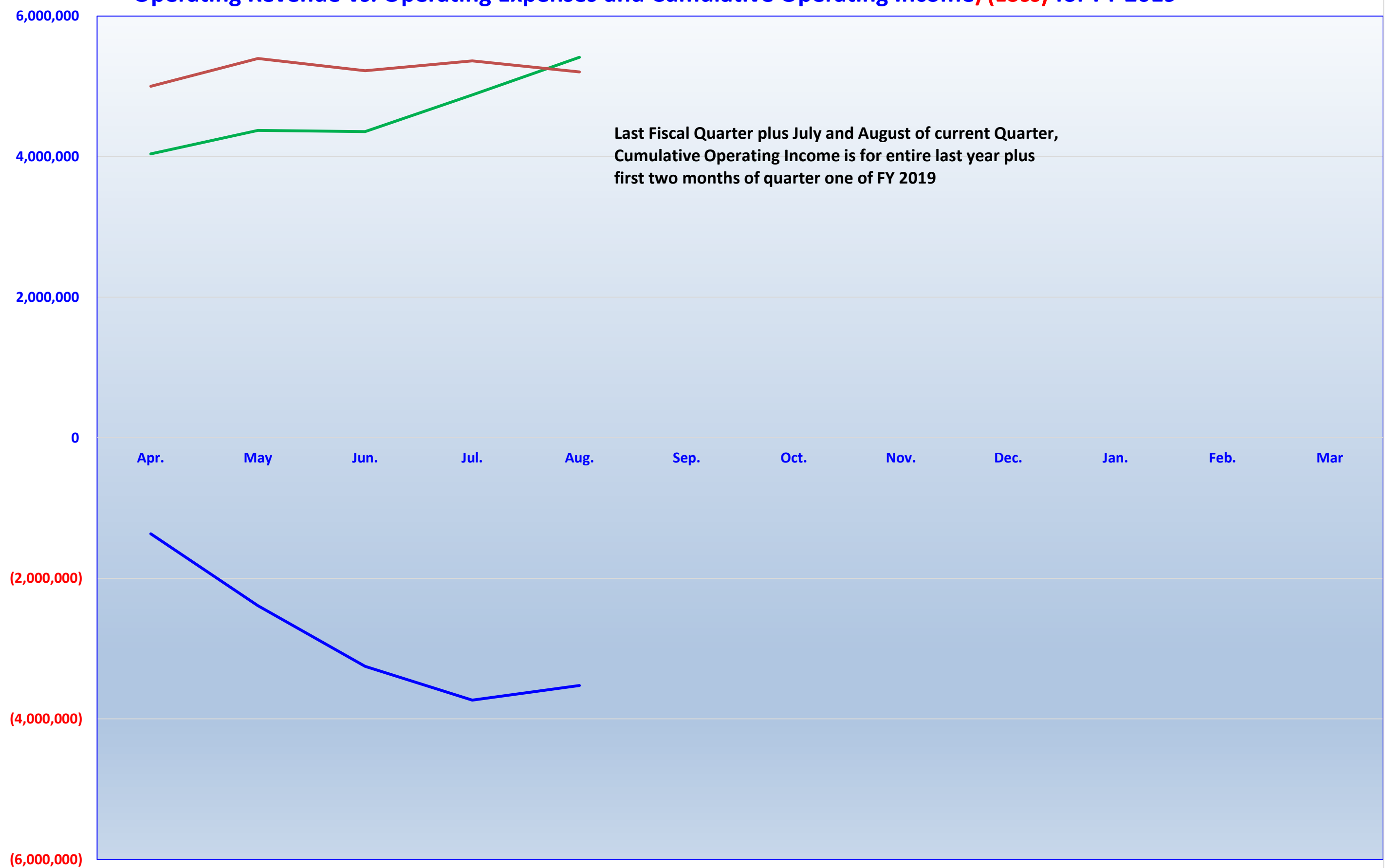


**Curr. 12 mo. avg. = \$7,475,039**

**Prev. 12 mo. avg. = \$7,053,867**



**Memorial Hospital of Converse County**  
**Operating Revenue vs. Operating Expenses and Cumulative Operating Income/(Loss) for FY 2019**



— Operating Revenue      — Operating Expenses      — Cumulative Operating Income/(Loss)

**Memorial Hospital of Converse County**  
**Income Statement Summary - (Statement of Revenues, Expenses, and Changes in Net Position)**  
**Budget Variance Report**

<b>Current Month</b>			<b>Year to Date</b>			<b>Prior Year YTD</b>		
<b>Aug. 2018</b>	<b>Budget</b>	<b>Variance Amount</b>	<b>August</b>	<b>YTD Thru Aug. 2018</b>	<b>YTD Budget</b>	<b>Variance Amount</b>	<b>YTD Thru Aug. 2017</b>	<b>Change From Prior YTD</b>
			<b><u>Patient Revenue</u></b>					
\$1,311,119	\$1,392,327	(\$81,208)	<b>Inpatient</b>	\$2,666,132	\$2,933,831	(\$267,699)	\$2,287,795	\$378,337
5,462,566	4,188,503	1,274,063	<b>Outpatient</b>	10,299,585	8,825,760	1,473,825	8,346,153	1,953,432
1,372,309	1,235,048	137,261	<b>Physician Clinics</b>	2,513,995	2,602,452	(88,457)	2,436,594	77,401
<u>\$8,145,995</u>	<u>\$6,815,878</u>	<u>\$1,330,117</u>	<b>Total Patient Revenue</b>	<u>\$15,479,712</u>	<u>\$14,362,043</u>	<u>\$1,117,669</u>	<u>\$13,070,542</u>	<u>\$2,409,170</u>
			<b><u>Deductions From Revenue</u></b>					
1,612,272	1,200,303	411,969	<b>Medicare</b>	2,849,495	2,400,607	448,888	1,873,002	976,493
419,718	423,447	(3,729)	<b>Medicaid</b>	916,836	846,899	69,937	931,802	(14,966)
61,085	93,016	(31,931)	<b>Worker's Compensation</b>	130,306	186,028	(55,722)	207,721	(77,415)
713,800	721,320	(7,520)	<b>Other Contractuals</b>	1,325,833	1,442,635	(116,802)	1,106,626	219,207
202,202	132,256	69,946	<b>Other</b>	317,854	264,509	53,345	340,017	(22,163)
<u>\$3,009,077</u>	<u>\$2,570,342</u>	<u>\$438,735</u>	<b>Total Deductions</b>	<u>\$5,540,324</u>	<u>\$5,140,678</u>	<u>\$399,646</u>	<u>\$4,459,168</u>	<u>\$1,081,156</u>
5,136,917	4,245,536	891,381	<b>Net Patient Revenue</b>	9,939,389	9,221,365	718,024	8,611,374	1,328,015
274,915	163,483	111,432	<b>Other Operating Revenue</b>	348,839	326,968	21,871	311,892	36,947
<u>\$5,411,832</u>	<u>\$4,409,019</u>	<u>\$1,002,813</u>	<b>Total Operating Revenue</b>	<u>\$10,288,227</u>	<u>\$9,548,333</u>	<u>\$739,894</u>	<u>\$8,923,266</u>	<u>\$1,364,961</u>
			<b><u>Operating Expenses</u></b>					
2,649,874	2,207,431	442,443	<b>Salaries &amp; Wages</b>	5,249,805	4,651,372	598,433	4,546,312	703,493
560,857	542,654	18,203	<b>Benefits</b>	917,229	1,085,304	(168,075)	927,763	(10,534)
594,678	529,792	64,886	<b>Supplies</b>	1,308,405	1,059,585	248,820	912,626	395,779
106,957	114,571	(7,614)	<b>Lease &amp; Rentals</b>	189,367	229,144	(39,777)	199,430	(10,063)
111,678	95,150	16,528	<b>Other Expenses</b>	206,598	190,325	16,273	151,084	55,514
2,296	5,000	(2,704)	<b>Legal</b>	23,762	10,000	13,762	540	23,222
27,788	22,499	5,289	<b>Travel &amp; Education</b>	54,252	45,000	9,252	40,184	14,068
111,038	143,089	(32,051)	<b>Maintenance &amp; Repair</b>	202,447	286,182	(83,735)	251,175	(48,728)
57,919	15,920	41,999	<b>Physician Fees</b>	47,873	31,840	16,033	31,068	16,805
(134,531)	19,166	(153,697)	<b>Interest</b>	37,275	38,333	(1,058)	41,197	(3,922)
115,940	68,933	47,007	<b>Professional Fees</b>	203,654	139,835	63,819	72,930	130,724
79,301	84,643	(5,342)	<b>Purchased Services</b>	154,435	169,284	(14,849)	186,788	(32,353)
74,006	47,464	26,542	<b>Insurance</b>	137,438	94,928	42,510	102,802	34,636
50,206	48,507	1,699	<b>Utilities</b>	99,284	97,017	2,267	105,419	(6,135)
284,378	337,750	(53,372)	<b>Depreciation</b>	579,478	675,500	(96,022)	686,401	(106,923)
512,362	518,293	(5,931)	<b>Indigent Care</b>	1,153,433	1,036,584	116,849	760,113	393,320
<u>\$5,204,747</u>	<u>\$4,800,862</u>	<u>\$403,885</u>	<b>Total Operating Expenses</b>	<u>\$10,564,735</u>	<u>\$9,840,233</u>	<u>\$724,502</u>	<u>\$9,015,832</u>	<u>\$1,548,903</u>
207,086	(391,843)	598,929	<b>Operating Income (Loss)</b>	(276,508)	(291,900)	15,392	(92,566)	(183,942)
			<b><u>Non-Operating Revenue</u></b>					
83,356	83,334	22	<b>County - Indigent Care Reimbursement</b>	204,189	204,167	22	181,960	22,229
37,500	37,500	0	<b>County - Ambulance Reimbursement</b>	37,500	37,500	0	60,417	(22,917)
26,017	35,375	(9,358)	<b>Other Non-Operating</b>	91,209	70,750	20,459	589,313	(498,104)
0	0	0	<b>Non-Operating Expense</b>	0	0	0	0	0
<u>\$353,958</u>	<u>(\$235,634)</u>	<u>\$589,592</u>	<b>Net Income/(Loss)</b>	<u>\$56,390</u>	<u>\$20,517</u>	<u>\$35,873</u>	<u>\$739,124</u>	<u>(\$682,734)</u>

**Memorial Hospital of Converse County**  
**Financial and Statistical Highlights**  
**Aug. 2018**

Page #

**Patient Volumes**

IP Daily Census.....	At 5.13 up 0.03 from August 2017 - down 0.45 from July 2018	1-2
Surgeries.....	At 77 up 5 from August 2017 - up 19 from July 2018	6-7
Radiology Exams.....	At 1,467 up 70 from August 2017 - up 189 from July 2018	9-12
Laboratory Tests.....	At 35,873 up 1,488 from August 2017 - up 3,524 from July 2018	12
Emer. Rm. Visits.....	At 442 up 20 from August 2017 - up 24 from July 2018	5
Clinic Visits.....	8.15% increase of 240 patient visits compared to August 2017	
Urgent Care.....	20% increase of 136 patient visits compared to August 2017	
Clinic Volumes.....	8.9% increase of 345 patient visits compared to August 2017	
RHC visits.....	0.76% increase of 1 patient visits compared to August 2017	

**Income Statement**

Gross Patient Revenue for the month was \$8,145,000 compared to \$7,200,000 last August and \$7,333,000 last month. Net Income for August is \$353,000 compared to \$403,000 last year and (\$297,000) last month. 15

Monthly Revenue - over budget by \$1,330,000

The departments that are under budget by \$10,000 or more are as follows:

- Med/Surg - 121,000
- Café - 11,000
- Practitioners - 19,000
- Surgery - 139,000
- Procedure Core - 26,000

Deductions From Revenue - Over budget by \$438,000

Monthly Expense Variances - Over budget by \$403,000

**Areas that are over budget for the month**

<u>Salaries &amp; Wages - 442,000</u>	<u>Travel &amp; Education - 5,200</u>
	Clinic Education - 2,700
	Coding Education - 3,900
<u>Benefits - 18,000</u>	
<u>Supplies - 64,000</u>	<u>Physician Fees - 41,000</u>
Pharmacy Drugs - 49,000	Lab - 1,300
Freeman Supplies - 11,000	Neurology - 28,000
Freeman Minor Equip - 8,500	ER - 9,900
Surgical Instruments - 15,000	Radiology - 2,600
Surgery Implants - 23,000	
Surgery Supplies - 17,000	<u>Utilities - 1,600</u>
IS Minor Equipment - 16,000	Electric - 2,800
	Phone - 1,500
<u>Other - 16,500</u>	<u>Professional Fees - 47,000</u>
IS dues, subs - 4,200	OB Contract Labor - 10,600
PR Advertising - 15,000	Ultrasound - 15,500
PR dues, subs - 9,000	Surgery - 15,700
<u>Insurance - 26,500</u>	
Administration - 5,300	
Physician Services - 20,400	
Ambulance - 800	

**Cash Status**

Cash balances as of August 31, 2018 are \$10,512,397.  
This equates to 65 days of expenses on hand.

**Accounts Receivable**

Net Accounts Receivable days are at 59.48 days for the end of August compared to 68.30 last year and 60.66 last month.

**Memorial Hospital of Converse County  
Statistics  
For The Period Ended August 31, 2018**

Monthly						Year to Date					
Aug. 2018	Aug. 2017	Variance From Prior Aug.	Budget	Variance Amount	%	YTD Thru Aug. 2018	YTD Thru Aug. 2017	Variance From Prior YTD	YTD Budget	Variance Amt.	%
66	57	9	67	(1)	-1.5%	134	116	18	134	0	0.0%
7	1	6	5	2	40.0%	8	2	6	10	(2)	-20.0%
73	58	15	72	1	1.4%	142	118	24	144	(2)	-1.4%
159	158	1	176	(17)	-9.7%	332	281	51	352	(20)	-5.7%
71	3	68	48	23	47.9%	84	14	70	96	(12)	-12.5%
230	161	69	224	6	2.7%	416	295	121	448	(32)	-7.1%
13	10	3	10	3	30.0%	24	18	6	20	4	20.0%
27	21	6	20	7	35.0%	51	31	20	40	11	27.5%
77	72	5	78	(1)	-1.3%	135	122	13	78	57	73.1%
1,883	3,342	(1,459)	2,037	(154)	-7.6%	3,681	6,105	(2,424)	4,074	(393)	-9.6%
442	422	20	402	40	10.0%	860	825	35	804	56	7.0%
2,325	3,764	(1,439)	2,439	(114)	-4.7%	4,541	6,930	(2,389)	4,878	(337)	-6.9%
323	304	19	319	4	1.2%	325	300	25	319	6	1.8%

Financial Ratios	Aug. 2018	Aug. 2017	YTD	US	WY	Misc. Measurements	YTD - 18	YTD - 17	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	65	99	65	76	99	Total Gross Rev. per FTE	\$286,079	\$261,115	\$24,964	\$145,000	\$141,079
Operating Margin	3.83%	5.05%	-2.69%	1.79%	-0.93%	Contractual Deductions	35.79%	34.11%	1.68%	33.13%	2.66%
Net Margin	6.54%	7.95%	0.55%	3.09%	4.85%	Inpatient Revenue %	20.46%	21.51%	-1.05%	33.17%	-12.71%
Operating Cash Flow Margin		38.74	-21.13%	8.10		Outpatient Revenue %	79.54%	78.49%	1.05%	66.83%	12.71%
Current Ratio	4.61	4.42	N/A	2.35	3.71	Average Length of Stay	2.45	2.36	0.09	3.30	(0.85)
Gross A/R Days	57.53	57.35		50.37	59.90	Medicare Inp. Payer Mix	38.13%	34.23%	3.90%	75.25%	-37.12%
Net A/R Days	59.48	68.30		52.46	56.82	Average I/P Daily Census	5.35	4.53	0.82	3.50	1.85
FTEs per Adjusted Occupied Bed - Excluding MOB			9.68	5.51	9.88	Salaries to Net Patient Rev.	52.82%	52.79%	0.03%	53.41%	-0.59%
With MOB -			10.46			Salaries to Total Expense	49.69%	50.42%	-0.73%	46.32%	3.37%
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2015						Average Salary per FTE	\$97,021	\$90,823	\$6,198	\$62,062	\$34,959
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2015						Benefits as % of Salaries	17.47%	20.40%	-2.93%		

**Memorial Hospital of Converse County**  
**Balance Sheet - (Statement of Net Position)**  
**August 31, 2018**

	<u>Aug.</u> <u>2018</u>	<u>Aug.</u> <u>2017</u>
<b><u>ASSETS</u></b>		
<b>CURRENT ASSETS</b>		
Cash On Hand And In Banks	\$3,578,807	\$6,515,194
Certificates Of Deposit - Unrestricted	2,433,590	1,306,788
<b>Total Cash Assets</b>	<u>\$6,012,397</u>	<u>\$7,821,982</u>
<b>Assets Whose Use is Restricted</b>		
Certificates of Deposit Securing Loan	4,500,000	5,500,000
<b>Total Restricted Assets</b>	<u>\$4,500,000</u>	<u>\$5,500,000</u>
Accounts Receivable (Gross)	14,065,074	12,339,067
Uncollectable Accts. & Contratual. Adj.	(5,129,273)	(3,779,213)
<b>Net Patient Accounts</b>	<u>\$8,935,801</u>	<u>\$8,559,854</u>
Due From Physicians/Staff	1,111	9,513
Inventories Of Supplies	1,514,977	992,127
Other Current Assets	1,490,550	1,010,095
Yellowstone Group Investment	54,873	82,305
<b>Total Current Assets</b>	<u>\$22,509,710</u>	<u>\$23,975,876</u>
<b>LAND, BUILDING AND EQUIPMENT, net</b>	\$27,354,237	\$28,584,104
<b>OTHER ASSETS</b>		
Investment - Big Country Rehab	151,336	138,915
Issue Cost to Capitalize	0	0
<b>Total Other Assets</b>	<u>\$151,336</u>	<u>\$138,915</u>
<b>Total Assets</b>	<u><u>\$50,015,283</u></u>	<u><u>\$52,698,895</u></u>
<b><u>LIABILITIES AND FUND EQUITY</u></b>		
<b>CURRENT LIABILITIES</b>		
Accounts Payable	\$969,806	\$718,544
Accrued Salaries	2,022,218	2,803,668
Accrued Self Funded Health Insurance	(134,760)	(134,760)
Accrued Taxes And Deductions	954,794	945,522
Current Portion Of Notes Payable	194,076	282,772
Current Portion of CD Secured Note	880,309	804,130
<b>Total Current Liabilities</b>	<u>\$4,886,443</u>	<u>\$5,419,876</u>
<b>OTHER LIABILITIES</b>		
Deferred Loss On Early Retirement Of Bonds	(295,353)	(372,201)
Medicare Cost Report Settlement	309,648	160,000
Long Term CD Secured Note Obligations	4,128,066	5,226,907
Long Term Notes Payable	194,076	194,076
<b>Total Other Liabilities</b>	<u>\$4,336,437</u>	<u>\$5,208,782</u>
<b>Total Liabilities</b>	\$9,222,880	\$10,628,658
<b>FUND EQUITY</b>		
Fund Balance	\$40,736,013	\$41,331,113
Net Income	56,390	739,124
<b>Total Fund Balance</b>	<u>\$40,792,403</u>	<u>\$42,070,237</u>
<b>Total Liabilities And Fund Equity</b>	<u><u>\$50,015,283</u></u>	<u><u>\$52,698,895</u></u>

**Cash Flow Statement for August 2018 and FYTD 2019**

<b>Cash Flow From Operations</b>	<b><u>Aug. 2018</u></b>	<b><u>FYTD 2019</u></b>
Net Earnings/(Loss)	\$353,959	\$56,390
<b><u>Additions/(Subtractions) to Cash</u></b>		
Depreciation/Non-cash Interest	284,378	579,478
Decrease/(Increase) in Accounts Receivable	(86,109)	(229,630)
(Decrease)/Increase in Accounts Payable	(1,373,153)	(1,690,562)
Decrease/(Increase) in Inventory	39,551	(18,963)
<b>Net Cash Flow From Operations</b>	<b><u>(\$781,374)</u></b>	<b><u>(\$1,303,287)</u></b>
<b>Cash Flow from Capital Purchases</b>		
Equipment, Fixed Assets, Construction	(771,883)	(1,151,888)
<b>Cash Flow from Financing</b>		
Notes Payable	<u>(23,932)</u>	<u>(876,402)</u>
<b>Cash Flow for the Month Ending: Aug. 2018</b>	<b><u><u>(\$1,577,188)</u></u></b>	<b><u><u>(\$3,331,576)</u></u></b>

October																															Days Recorded	31																														
IP	7	5	5	4	5	5	5	6	6	4	10	12	11	2	0	0	2	8	10	12	10	10	7	9	10	8	8	7	6	5	3	202	6.5																													
OBS	0	2	1	4	0	1	3	0	1	2	1	1	2	0	0	0	1	4	1	2	0	0	0	1	4	2	0	1	0	0	1	35	1.1																													
SW	2	2	2	1	1	1	1	1	1	1	1	1	1	2	2	2	2	1	1	1	1	1	1	1	1	2	2	2	2	2	4	47	1.5																													
																																9.2																														
																																9	9	8	9	6	7	9	7	8	7	12	14	14	4	2	2	5	13	12	15	11	11	8	11	16	12	10	10	8	7	8

November																															Days Recorded	30																														
IP	4	9	8	11	11	11	8	11	10	7	5	4	5	10	13	9	8	9	8	7	8	9	11	12	7	6	4	6	16	16	263	8.8																														
OBS	4	0	1	4	0	0	3	1	1	2	0	0	1	1	2	2	0	0	0	0	0	3	2	0	0	0	1	0	1	29	1.0																															
SW	4	3	2	2	2	2	3	4	2	3	4	3	3	3	3	2	3	3	3	3	5	5	4	4	6	6	6	6	5	5	109	3.6																														
																																13.4																														
																																12	12	11	17	13	13	14	16	13	12	9	7	9	14	18	13	11	12	11	10	13	17	17	16	13	12	10	13	21	22	0

December																															Days Recorded	31	
IP	10	7	6	8	7	9	14	12	15	7	7	8	9	12	11	7	4	4	10	12	8	7	5	5	8	5	8	11	9	6	8	259	8.4
OBS	0	0	0	0	2	5	0	1	0	0	1	0	1	0	1	0	0	1	2	2	0	1	1	0	0	1	0	0	2	1	0	22	0.7
SB	5	5	5	5	3	2	3	4	4	3	3	1	2	2	1	1	1	1	1	1	1	2	2	2	2	2	3	3	3	4	4	81	2.6
																																11.7	

													Mo's Rec	2
	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Average	
Inpatient	5.58	5.13											5.36	
Observation	1.00	1.03											1.02	
Swing Bed	0.42	2.29											1.36	
	7.00	8.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7.73	
													0.00	
Hi	16	22												
Lo	2	7												

January																															Days Recorded	31	
IP	6	5	8	8	13	12	11	9	8	8	7	8	3	2	4	7	10	10	11	10	13	13	14	16	7	9	8	9	8	9	12	278	9.0
OBS	0	0	1	0	1	1	0	0	1	2	0	1	3	1	0	0	3	2	4	2	1	1	0	2	0	1	1	0	0	1	2	31	1.0
SB	3	4	4	3	3	2	4	4	6	4	3	3	4	5	5	5	3	3	2	3	3	3	3	3	6	4	3	3	3	4	4	112	3.6
																																13.6	

February																															Days Recorded	28	
IP	13	13	7	8	7	10	11	12	8	9	1	2	4	9	14	18	20	16	13	6	10	8	6	5	4	5	8	13				260	9.3
OBS	1	1	1	0	3	1	1	1	3	1	0	0	4	3	0	1	1	1	0	1	2	1	1	0	0	0	0				28	1.0	
SB	4	3	4	3	3	2	3	2	3	5	4	4	3	2	2	2	3	4	4	2	2	2	2	2	2	2	3	3			80	2.9	
																																13.1	

March																															Days Recorded	31	
IP	11	12	5	10	7	4	4	3	3	5	5	3	9	11	7	7	8	4	5	8	11	11	11	12	11	7	7	9	8	10	12	240	7.7
OBS	0	2	1	0	0	1	1	1	1	0	0	1	1	1	0	2	0	0	0	0	1	1	1	0	0	1	1	3	3	2	3	28	0.9
SB	4	4	4	4	4	3	2	2	3	3	3	3	3	3	3	1	1	1	1	1	2	2	3	2	2	1	1	2	2	2	2	75	2.4
																																11.1	

April																															Days Recorded	30	
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8		205	6.8
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2		21	0.7
SB	2	2	2	2	2	2	1	1	1	1	1	1	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5	72	2.4
																																9.9	

May																															Days Recorded	31	
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8		205	6.6
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	2	0	0	2	0	2		21	0.7	
SB	2	2	2	2	2	2	1	1	1	1	1	1	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5	72	2.3
																																9.6	





	<u>Sep.</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>																		
Curr. 12 mo.	9	10	13	5	12	18	10	11	10	10	10	13	11																	
Current Budget	13	13	13	13	13	13	13	13	13	13	11	11																		
Prev. 12 mo.	13	11	10	10	14	7	13	11	13	16	21	10	12																	
Newborns																														
	<u>Sep.</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>																		
Curr. 12 mo.	22	16	14	22	17	19	22	9	14	14	7	8	15																	
Current Budget	20	20	20	20	20	20	20	20	20	20	17	17																		
Prev. 12 mo.	18	22	28	24	24	15	22	15	22	10	19	14	19																	
General Surgeries																														
	<u>Sep.</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>																		
Curr. 12 mo.	60	56	70	63	66	68	54	61	78	75	40	55	62																	
Current Budget	55	55	55	55	55	55	55	55	55	55	65	65																		
Prev. 12 mo.	44	41	53	69	50	51	50	44	70	72	50	81	56																	
Procedure Core Visits																														
	<u>Sep.</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>																		
Curr. 12 mo.	99	109	133	91	86	73	72	99	82	85	78	74	90																	
Current Budget	93	93	93	93	93	93	93	93	93	93	94	94																		
Prev. 12 mo.	92	136	129	85	60	73	94	91	86	94	86	111	95																	
Mammography																														
	<table border="1"> <thead> <tr> <th>Year</th> <th>Mammo Exams</th> </tr> </thead> <tbody> <tr><td>Dec-04</td><td>977</td></tr> <tr><td>Dec-05</td><td>1,037</td></tr> <tr><td>Dec-06</td><td>1,081</td></tr> <tr><td>Dec-07</td><td>1,101</td></tr> <tr><td>Dec-08</td><td>1,154</td></tr> <tr><td>Dec-09</td><td>1,231</td></tr> <tr><td>Dec-10</td><td>1,208</td></tr> <tr><td>Dec-11</td><td>979</td></tr> </tbody> </table>												Year	Mammo Exams	Dec-04	977	Dec-05	1,037	Dec-06	1,081	Dec-07	1,101	Dec-08	1,154	Dec-09	1,231	Dec-10	1,208	Dec-11	979
Year	Mammo Exams																													
Dec-04	977																													
Dec-05	1,037																													
Dec-06	1,081																													
Dec-07	1,101																													
Dec-08	1,154																													
Dec-09	1,231																													
Dec-10	1,208																													
Dec-11	979																													
	<u>Sep.</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>																		
Curr. 12 mo.	188	199	185	166	199	144	171	187	159	178	185	202	180																	
Current Budget	189	189	189	189	189	189	189	189	189	189	177	177																		
Prev. 12 mo.	190	195	218	179	172	199	194	151	180	193	168	182	185																	
Ultrasound																														
	<u>Sep.</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>																		
Curr. 12 mo.	24	37	39	27	33	32	33	29	39	40	19	26	32																	
Current Budget	39	39	39	39	39	39	39	39	39	39	32	32																		
Prev. 12 mo.	29	52	48	50	53	35	43	30	54	16	32	18	38																	
Nuclear Medicine																														
	<u>Sep.</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>																		
Curr. 12 mo.	7	12	15	13	12	21	14	18	16	5	7	11	13																	
Current Budget	9	9	9	9	9	9	9	9	9	9	13	13																		
Prev. 12 mo.	12	15	8	10	8	8	9	10	12	5	6	15	10																	
OB/GYN Surgeries																														
	<u>Sep.</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>																		
Curr. 12 mo.	66	65	70	64	72	82	74	71	59	59	68	66	68																	
Current Budget	72	72	72	72	72	72	72	72	72	72	67	67																		
Prev. 12 mo.	73	71	74	70	74	56	75	66	71	68	59	57	68																	
Admissions																														

	Insurance	Medicare	Medicaid	Self Pay	WC	Other	
Fiscal Year 2018	43.65%	38.52%	8.56%	6.90%	2.28%	0.09%	100.00%
Fiscal Year 2019	44.05%	38.13%	8.11%	7.76%	1.88%	0.07%	100.00%

**Payor Mix**

	<u>Avg.</u>	<u>Aug</u>	<u>Jul</u>	<u>Jun</u>	<u>May</u>	<u>Apr</u>	<u>Mar</u>	<u>Feb</u>	<u>Jan</u>	<u>Dec</u>	<u>Nov</u>	<u>October</u>
Yost	0.00	0.00	0.00									
Murphy	0.00	0.00	0.00									
Retherford	0.00	0.00	0.00									
Campbell	3.50	4.00	3.00									
Robertson	4.00	5.00	3.00									
Young	0.50	0.00	1.00									
Lansang	0.00	0.00	0.00									
Grosdidier	1.00	0.00	2.00									
White, W.	1.00	1.00	1.00									
Starks	4.00	4.00	4.00									
Engle	6.00	8.00	4.00									
Hospitalist	32.00	31.00	33.00									
Locums	1.00	0.00	2.00									
Skuza	0.50	0.00	1.00									
Newborns	12.00	13.00	11.00									
Admissions 65.50	65.50	66.00	65.00	0	0	0	0	0	0	0	0	0

Jan-00	0	0	0	0	0	0	0	0	0	0	0	0
Jan-00	0	0	0	0	0	0	0	0	0	0	0	0
Jan-00	0	0	0	0	0	0	0	0	0	0	0	0
Jan-00	0	0	0	0	0	0	0	0	0	0	0	0

	<u>Sep.</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>
Curr. 12 mo. Minor Procedures	18	17	28	24	28	40	27	23	32	50	16	32
Curr. 12 mo. Scopes	42	39	42	39	38	28	27	38	46	25	24	23
Procedure Core Visits												

	Current Month Avg. Length of Stay	YTD FY 2019 Avg. Length of Stay
Retherford	0.00	0.00
Young	0.00	3.00
Lansang	0.00	0.00
Starks	2.10	2.28
Hospitalist	2.63	2.72
Grosdidier	0.00	1.50
Murphy	0.00	0.00
White, W.	4.00	4.00
Skuza	3.00	2.25
Yost	0.00	2.50
Engle	1.88	2.09
Campbell	2.60	2.67
Robertson	3.50	3.43

	<u>Sep.</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	
Curr. 12 mo.	1503	1572	3717	1960	2172	2269	4301	2488	1414	1413	1443	1910	2,180
Current Budget	2300	2300	2300	2300	2300	2300	2300	2300	2300	2300	2177	2177	
Prev. 12 mo.	2344	2233	2355	2073	2177	2141	2648	1893	2158	1740	1775	1545	2,090
RT Procedures													

	<u>Sep.</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	
Curr. 12 mo.	349	240	477	435	460	399	544	345	480	500	425	448	425
Current Budget	421	421	421	421	421	421	421	421	421	421	426	426	
Prev. 12 mo.	427	435	431	423	424	264	484	428	456	411	419	459	422

Operating Revenue vs. Operating Expenses for FY 2018

