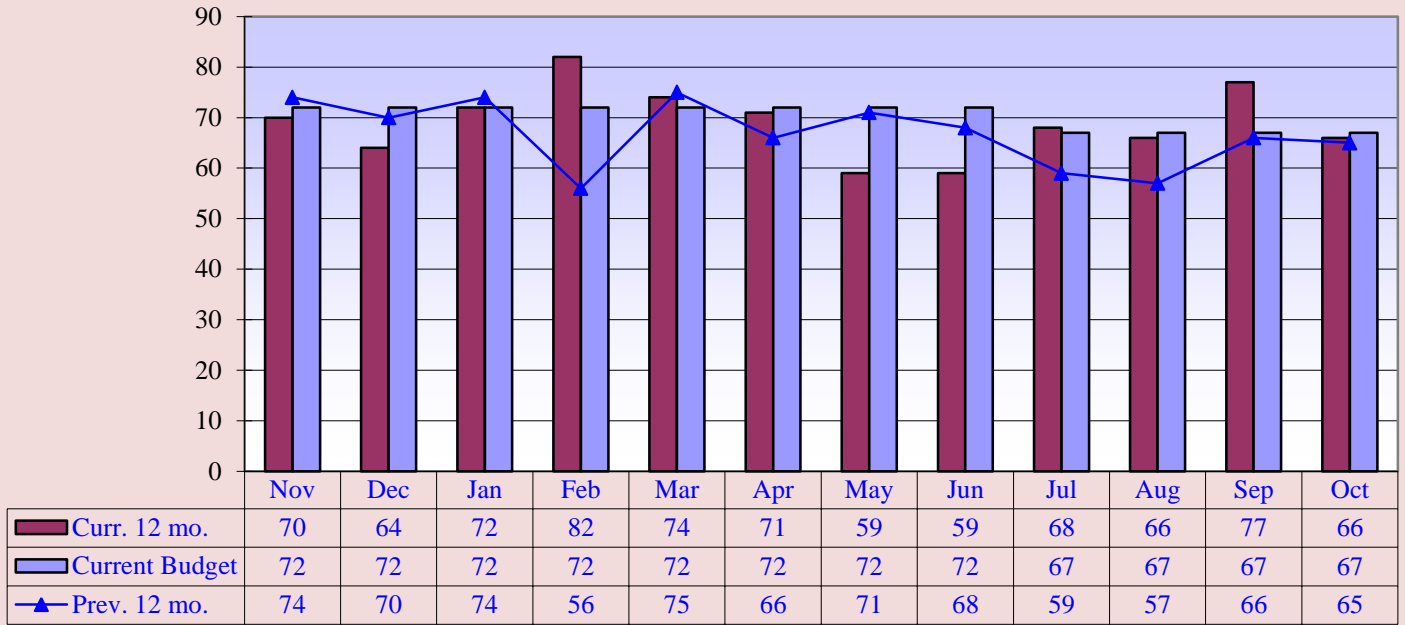


Memorial Hospital of Converse County
Financial and Statistical Packet
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**Memorial Hospital of Converse County
Admissions and Average IP Daily Census
Oct. 2018**

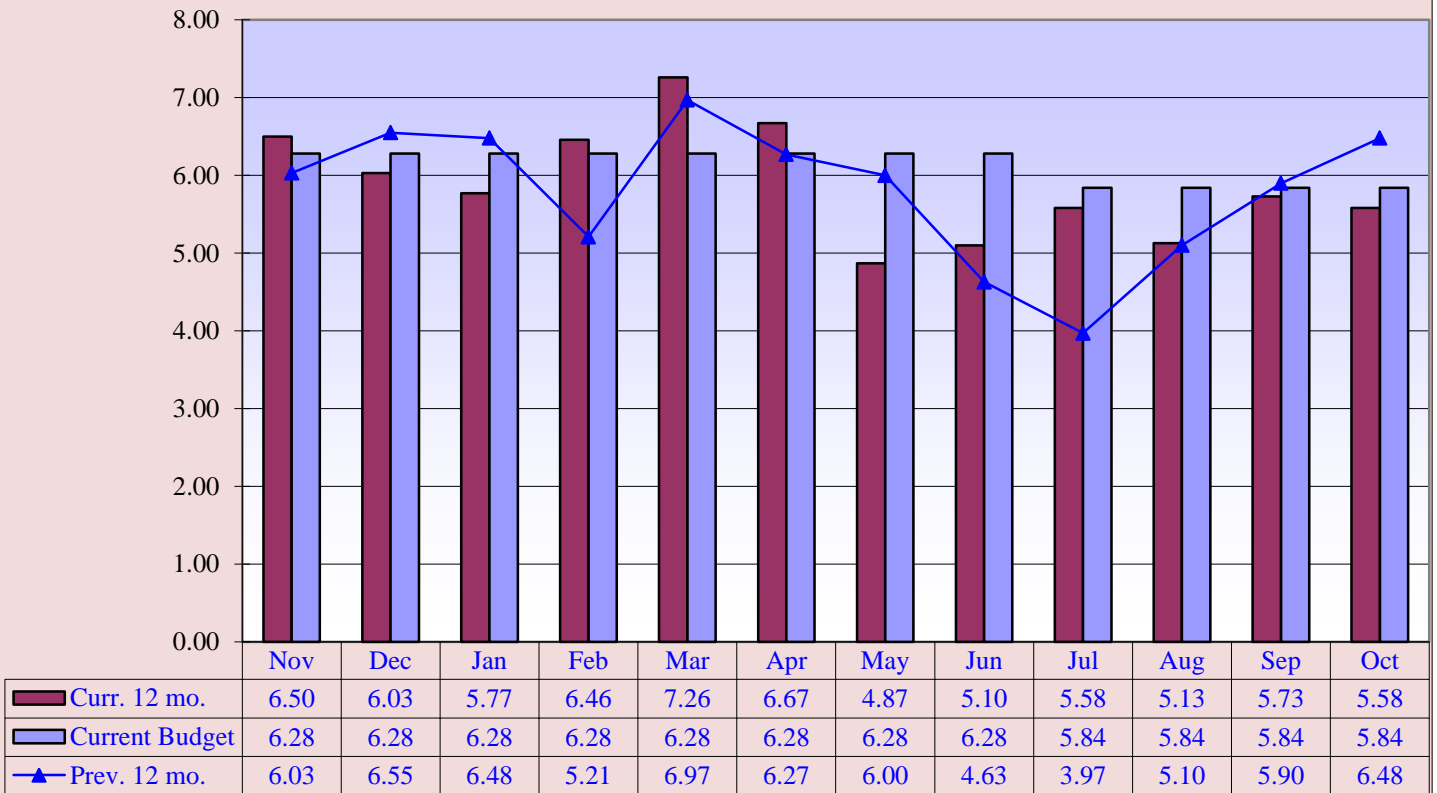
Admissions



Current 12 mo. avg. = 69

Previous 12 mo. avg. = 67

Average IP Daily Census

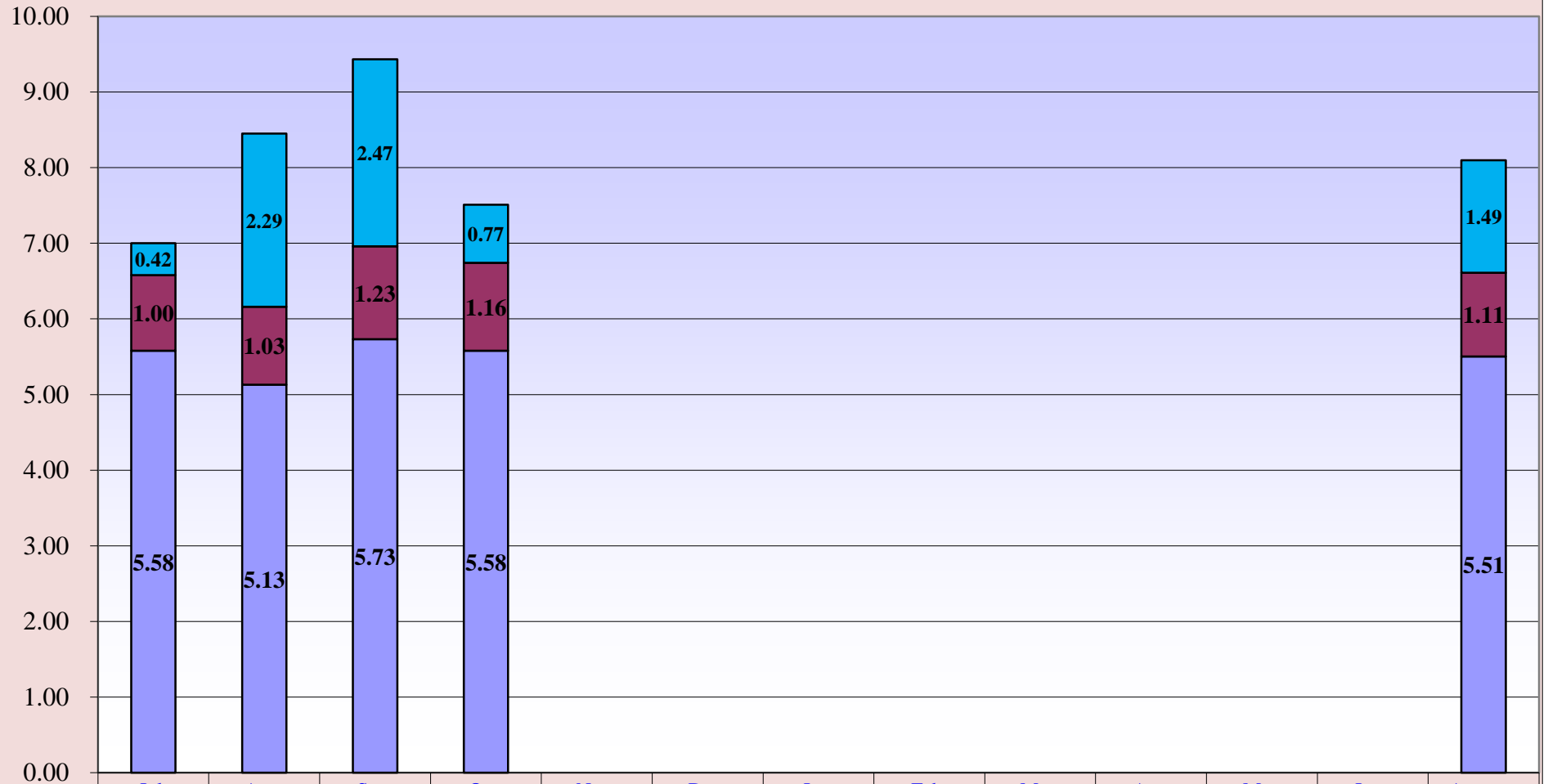


Curr. 12 mo. avg. = 5.89

Prev. 12 mo. avg. = 5.80

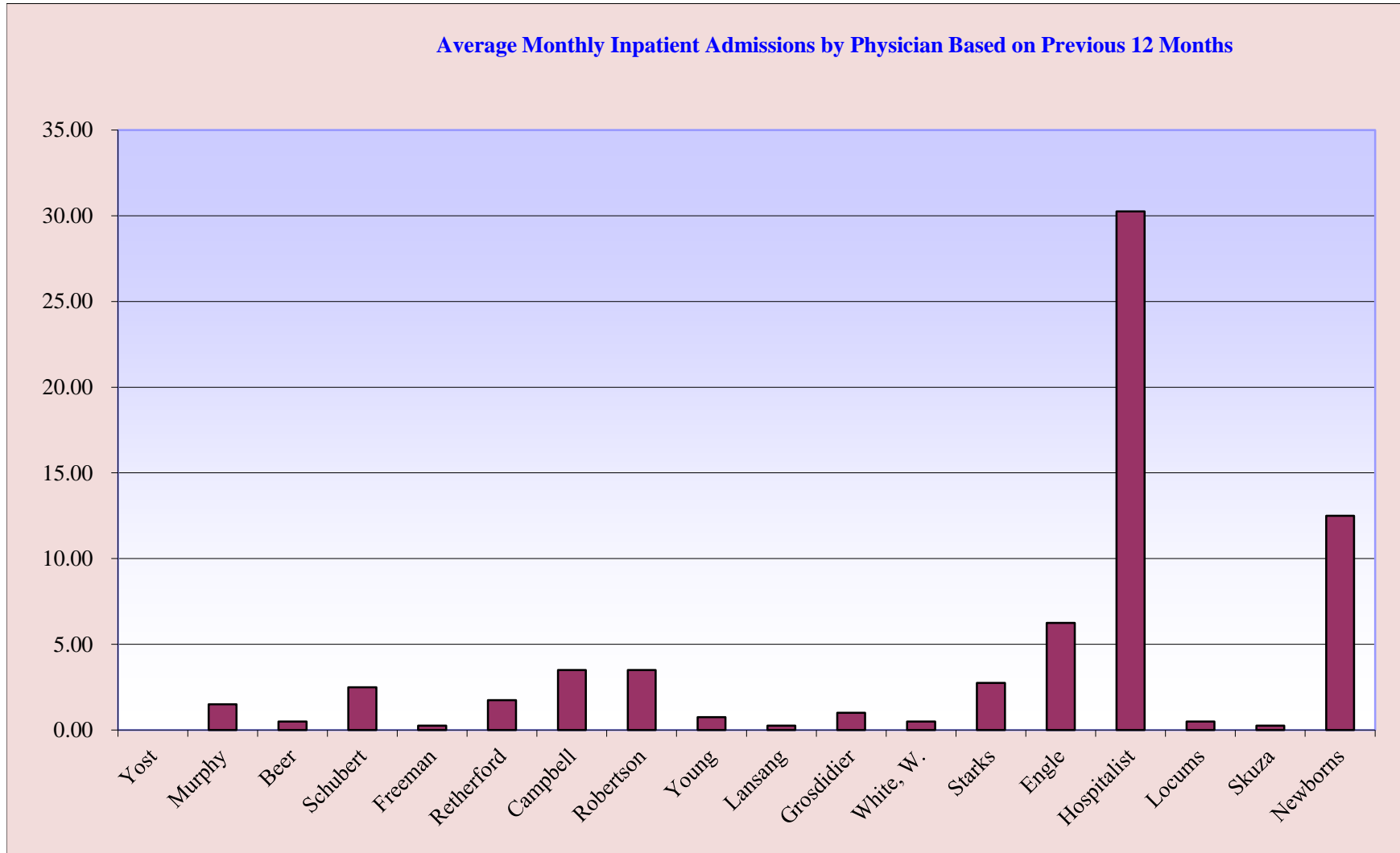
Memorial Hospital of Converse County
 (FY 2018) Average Floor Census Breakdown
 Oct. 2018

(FY 2019) Average Floor Census Breakdown



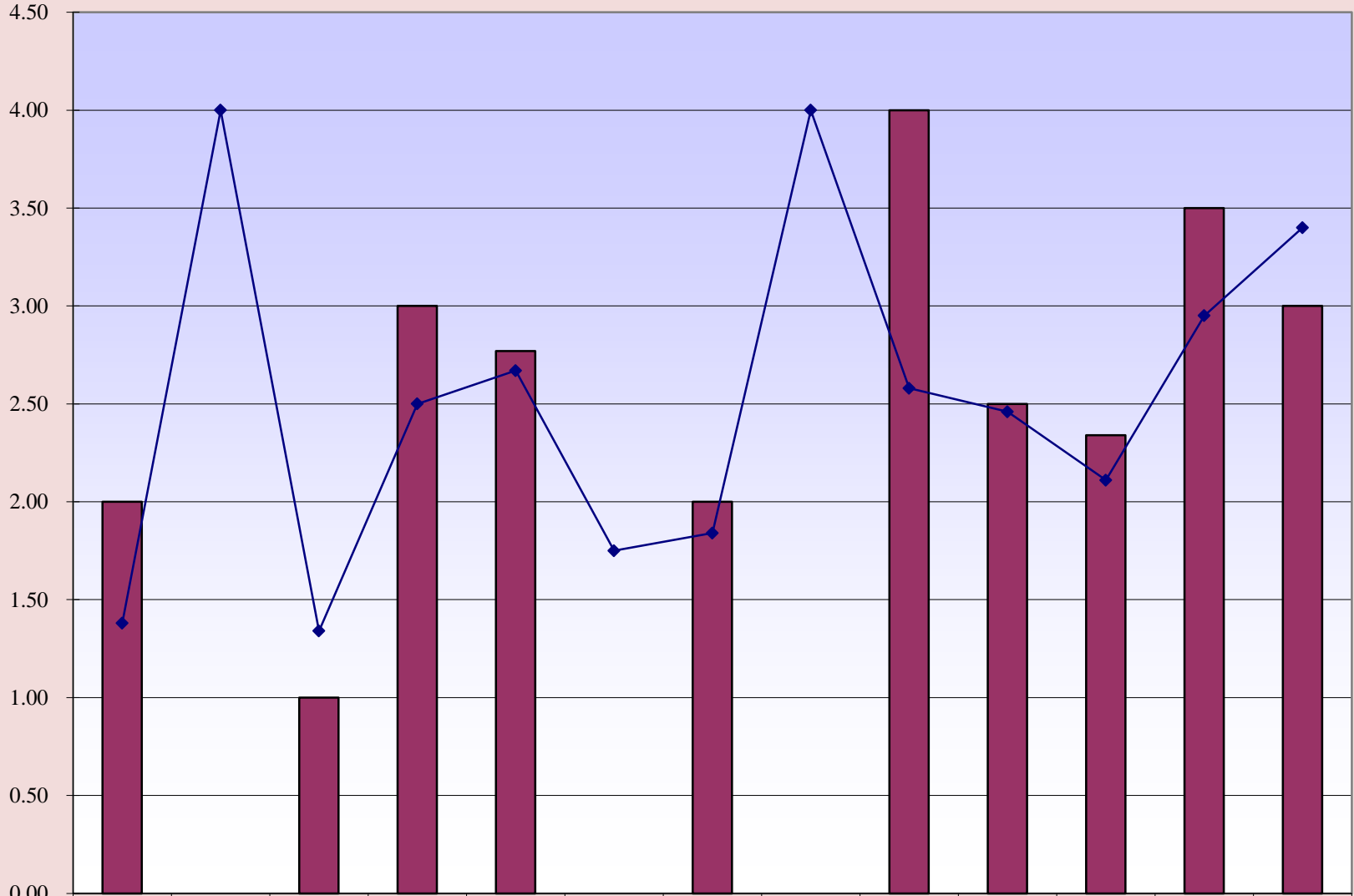
Swing Bed	0.42	2.29	2.47	0.77									1.49
Observation	1.00	1.03	1.23	1.16									1.11
Inpatient	5.58	5.13	5.73	5.58									5.51

**Memorial Hospital of Converse County
Average Monthly Inpatient Admissions by Physician
Oct. 2018**



**Memorial Hospital of Converse County
Average Length of Stay by Physician
Oct. 2018**

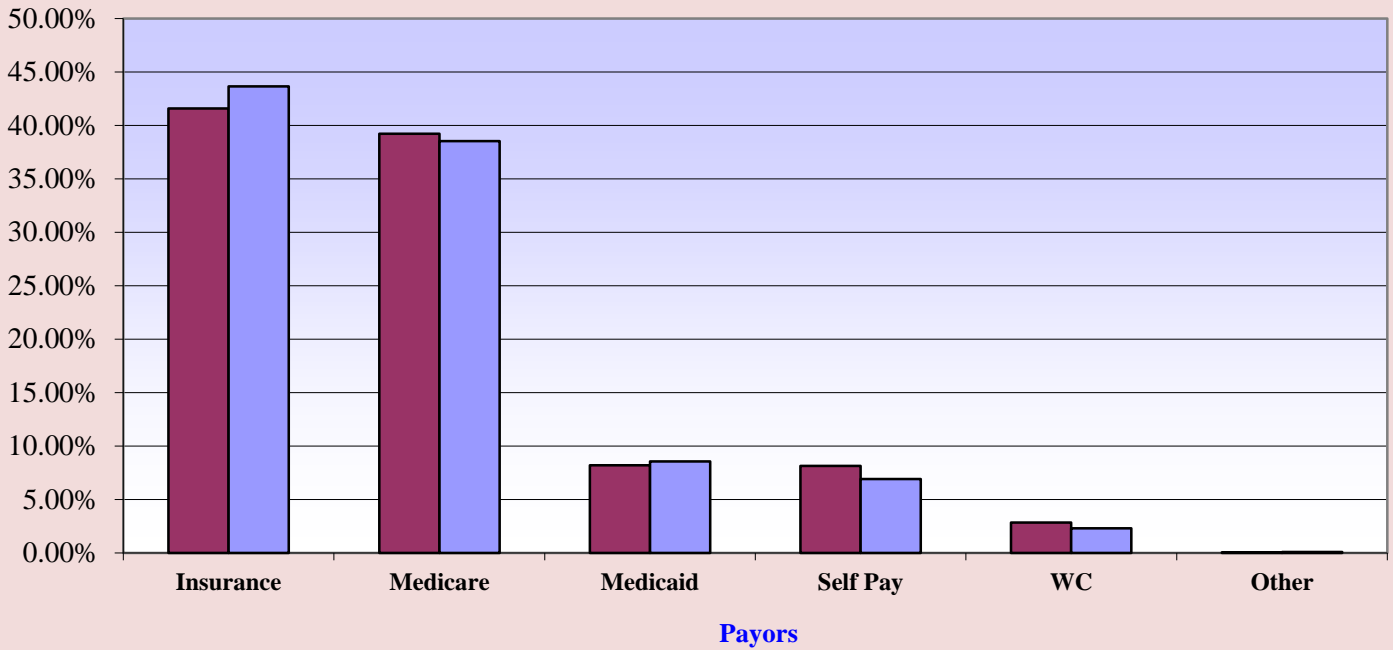
Average Length of Stay by Physician for Fiscal Year 2019



Current Month Avg. Length of Stay	Retherford	Young	Lansang	Starks	Hospitalist	Grosdidier	Murphy	White, W.	Skuza	Yost	Engle	Campbell	Robertson
YTD FY 2019 Avg. Length of Stay	2.00	0.00	1.00	3.00	2.77	0.00	2.00	0.00	4.00	2.50	2.34	3.50	3.00
	1.38	4.00	1.34	2.50	2.67	1.75	1.84	4.00	2.58	2.46	2.11	2.95	3.40

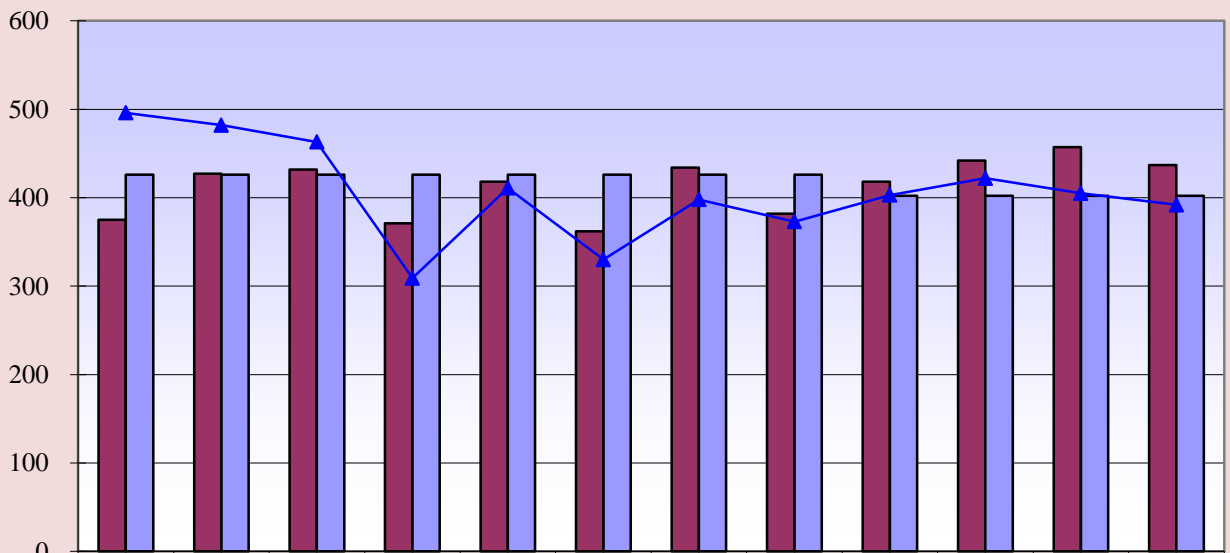
**Memorial Hospital of Converse County
Payor Mix Comparisons and ER Visits
Oct. 2018**

Payor Mix Comparisons



■ Fiscal Year 2019
 ■ Fiscal Year 2018

Emergency Room Visits



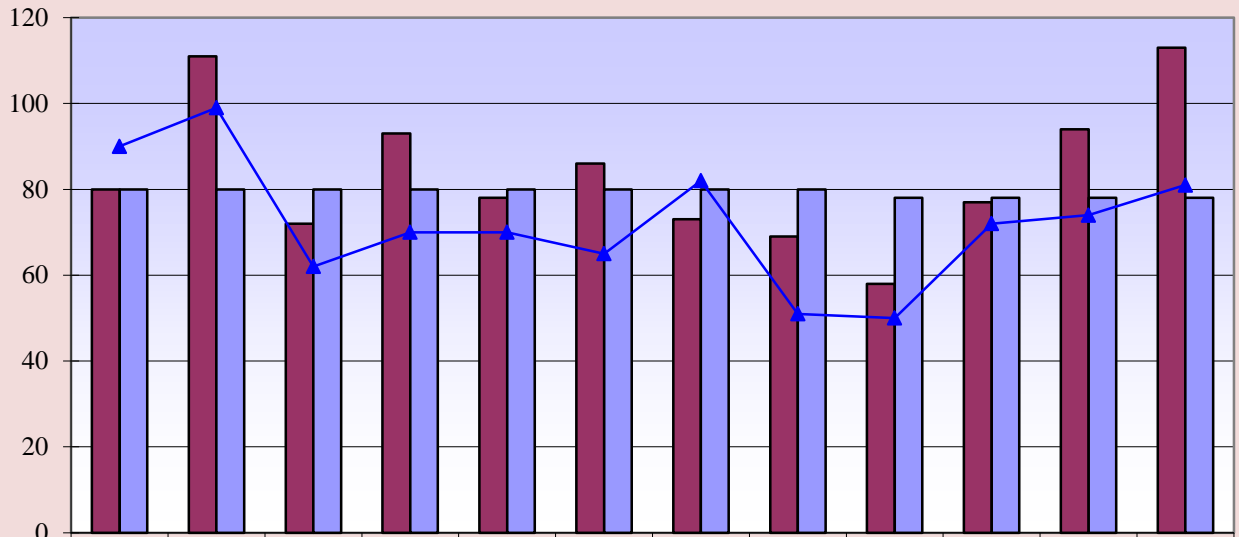
■ Curr. 12 mo.	375	427	432	371	418	362	434	382	418	442	457	437
■ Current Budget	426	426	426	426	426	426	426	426	402	402	402	402
▲ Prev. 12 mo.	496	482	463	309	411	330	398	373	403	422	405	392

Curr. 12 mo. avg. = 413

Prev. 12. mo. avg. = 407

**Memorial Hospital of Converse County
Total Surgeries and Orthopedic Surgeries
Oct. 2018**

Total Surgeries

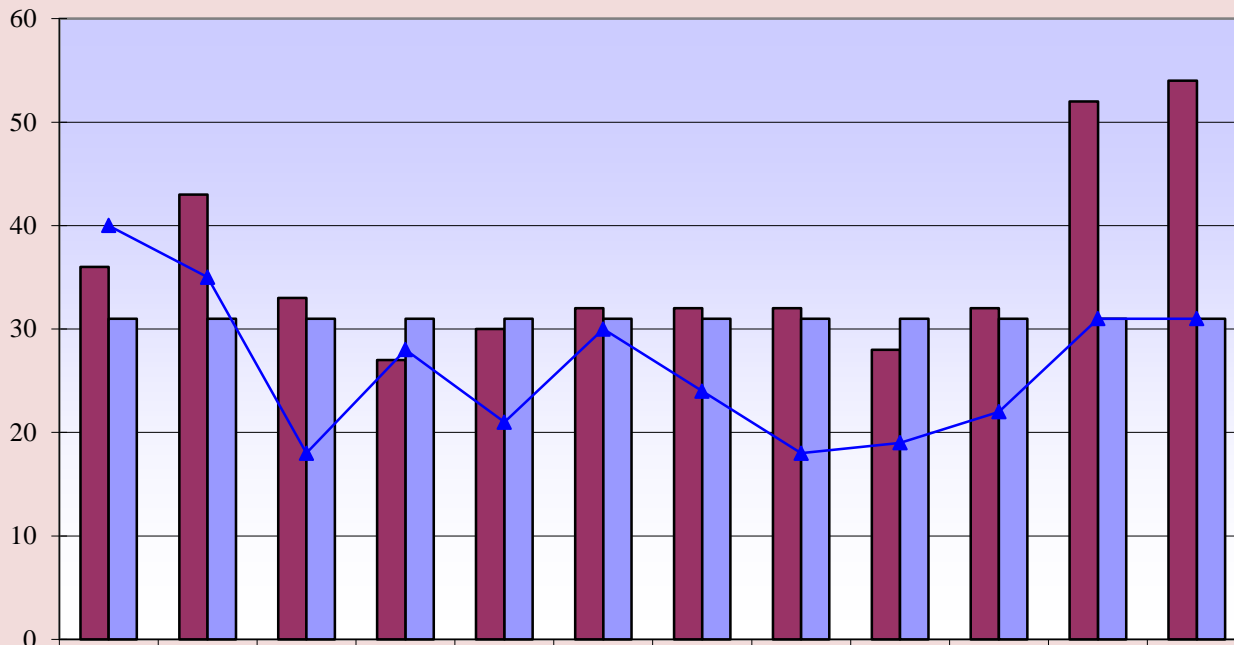


	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct
■ Curr. 12 mo.	80	111	72	93	78	86	73	69	58	77	94	113
■ Current Budget	80	80	80	80	80	80	80	80	78	78	78	78
▲ Prev. 12 mo.	90	99	62	70	70	65	82	51	50	72	74	81

Current 12 mo. avg. = 84

Previous 12 mo. avg. = 72

Orthopedic Surgeries



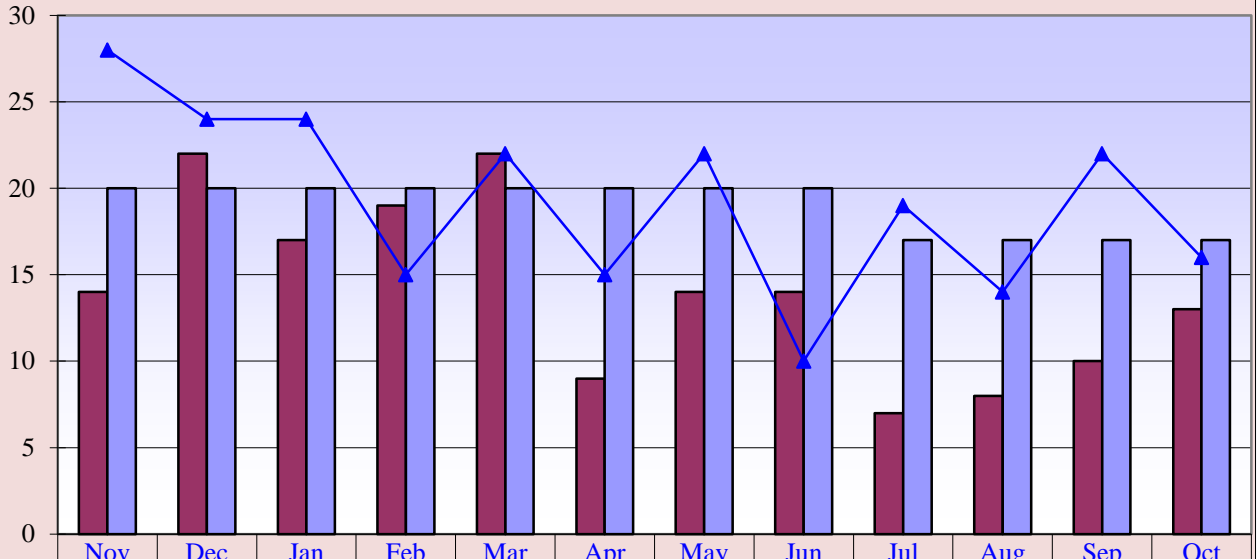
	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct
■ Curr. 12 mo.	36	43	33	27	30	32	32	32	28	32	52	54
■ Current Budget	31	31	31	31	31	31	31	31	31	31	31	31
▲ Prev. 12 mo.	40	35	18	28	21	30	24	18	19	22	31	31

Curr. 12 mo. avg. = 36

Prev. 12 mo. avg. = 26

**Memorial Hospital of Converse County
General and OB/GYN Surgeries
Oct. 2018**

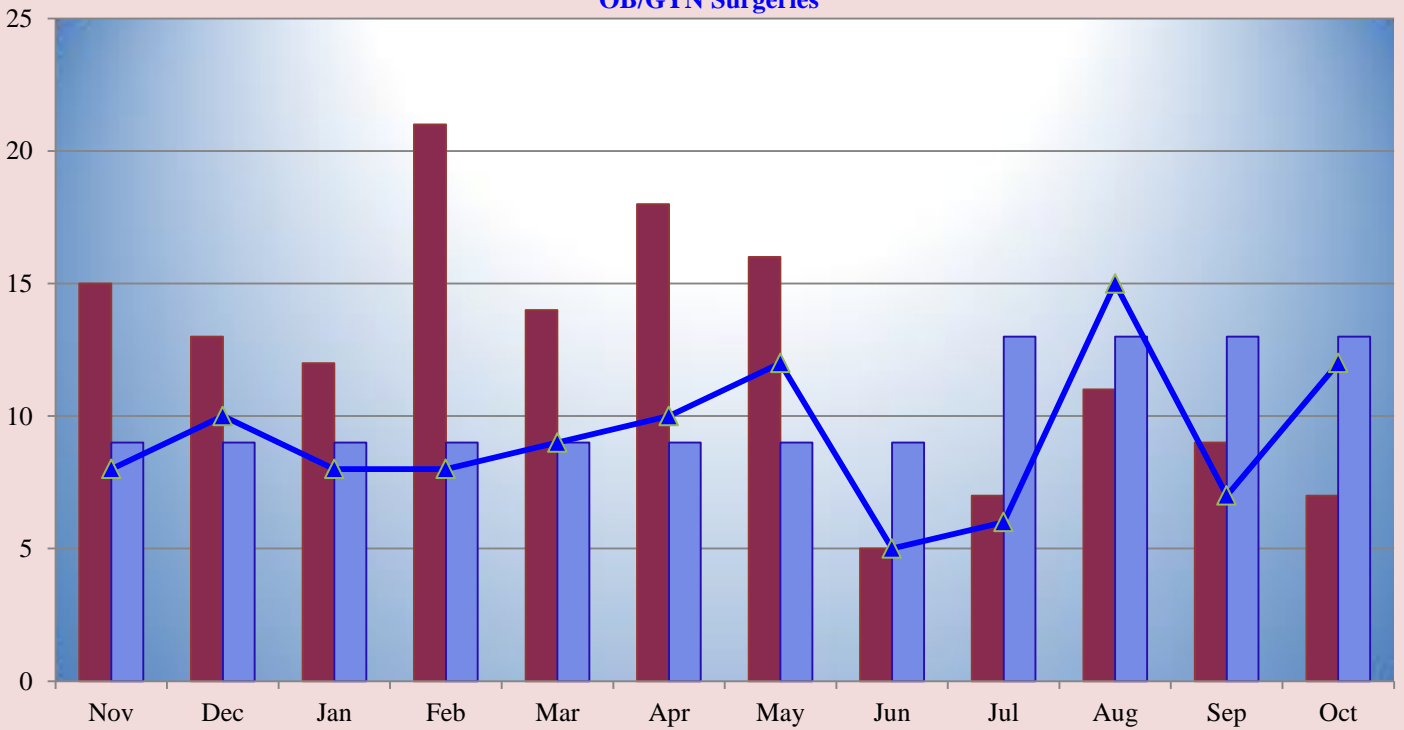
General Surgeries



	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct
Curr. 12 mo.	14	22	17	19	22	9	14	14	7	8	10	13
Current Budget	20	20	20	20	20	20	20	20	17	17	17	17
Prev. 12 mo.	28	24	24	15	22	15	22	10	19	14	22	16

Curr. 12 mo. avg. = 14 Prev. 12 mo. avg. = 19

OB/GYN Surgeries

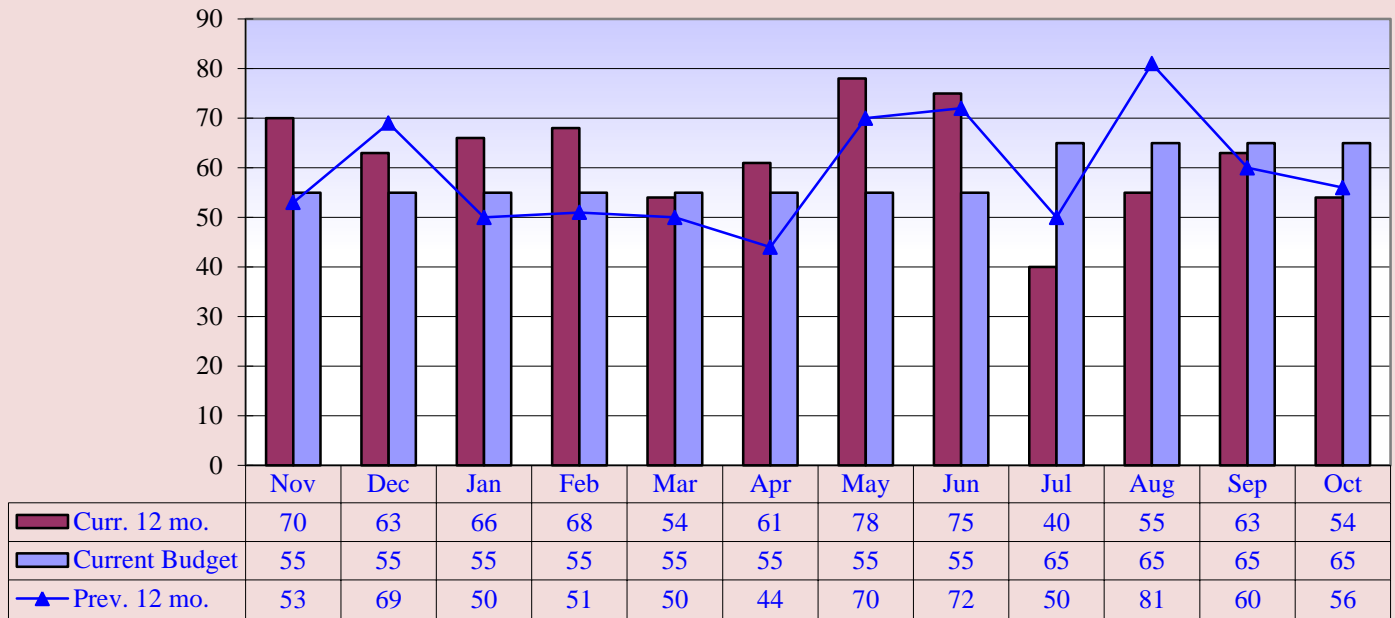


Curr. 12 mo. avg. = 12 Prev. 12 mo. avg. = 9

Curr. 12 mo. Current Budget Prev. 12 mo.

**Memorial Hospital of Converse County
Procedure Core Visits
Oct. 2018**

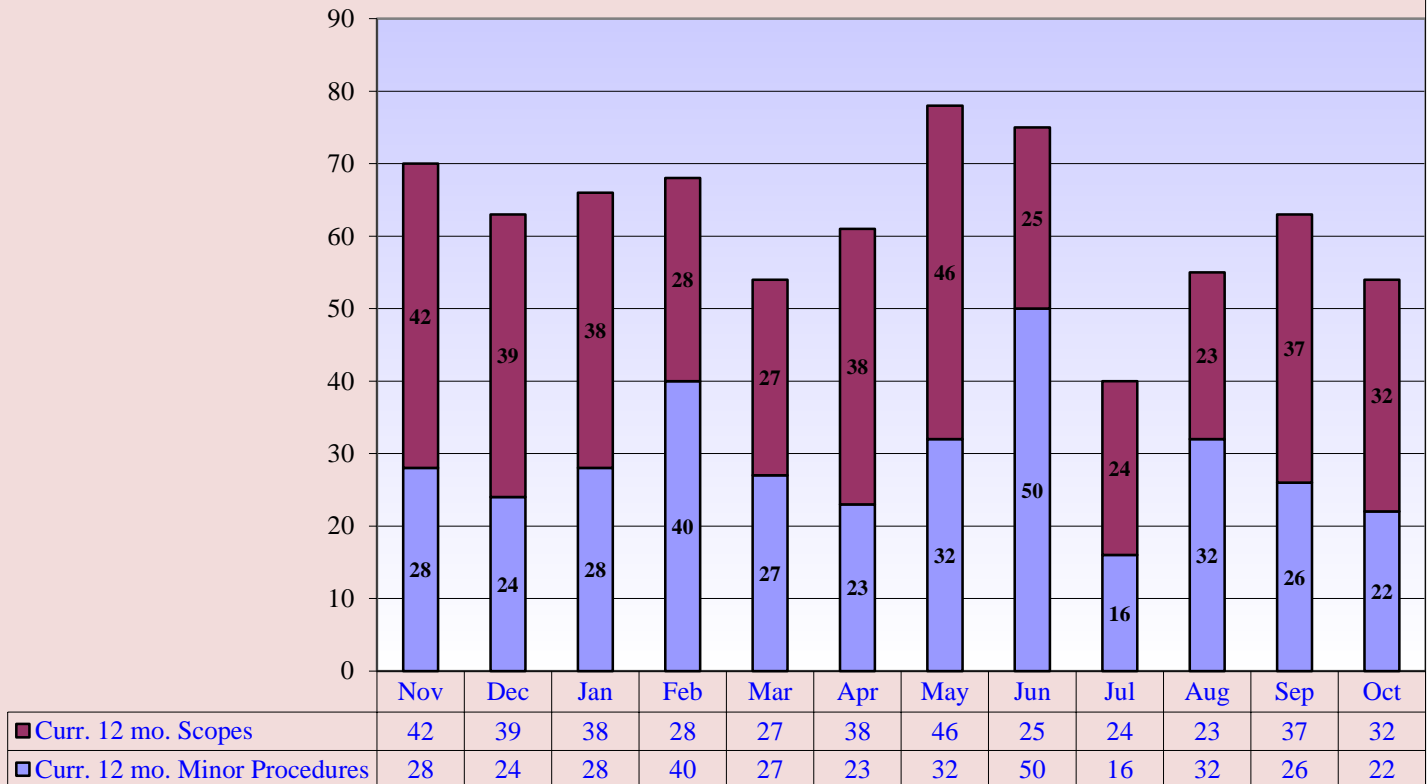
Procedure Core Visits



Curr. 12 mo. avg. = 62

Prev. 12 mo. avg. = 59

Procedure Core Visit Types



**Memorial Hospital of Converse County
Mammography Exams
Oct. 2018**

Mammography Exams



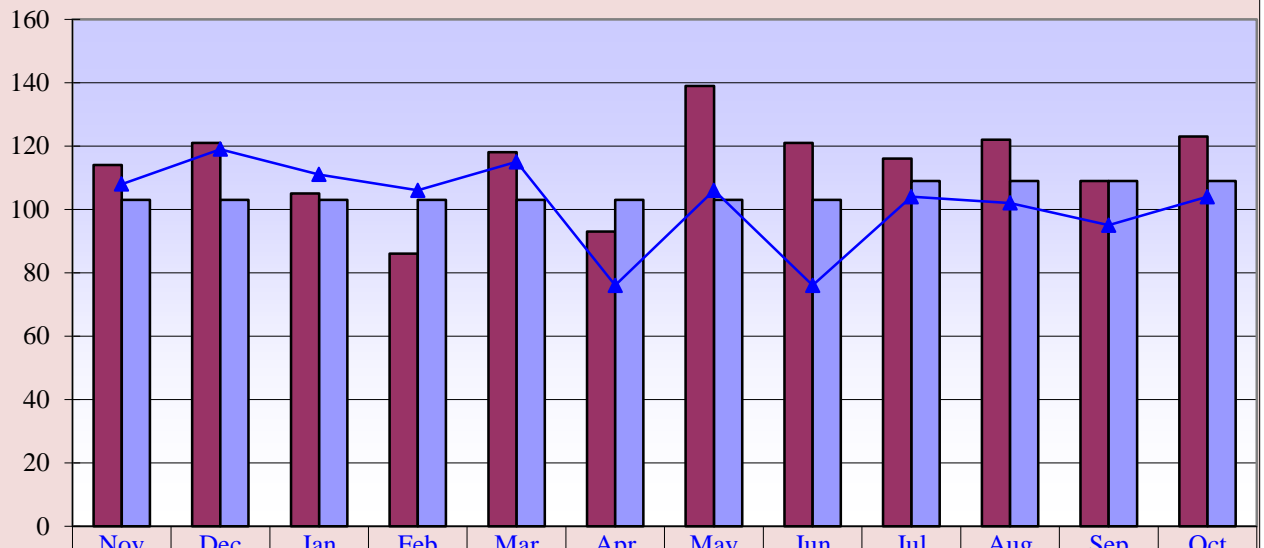
■ Curr. 12 mo.	133	91	86	73	72	99	82	85	78	74	86	131
■ Current Budget	93	93	93	93	93	93	93	93	94	94	94	94
▲ Prev. 12 mo.	129	85	60	73	94	91	86	94	86	111	99	109

Curr. 12 mo. avg. = 91

Prev. 12 mo. avg. = 93

**Memorial Hospital of Converse County
MRI & Cat Scans
Oct. 2018**

MRI Exams

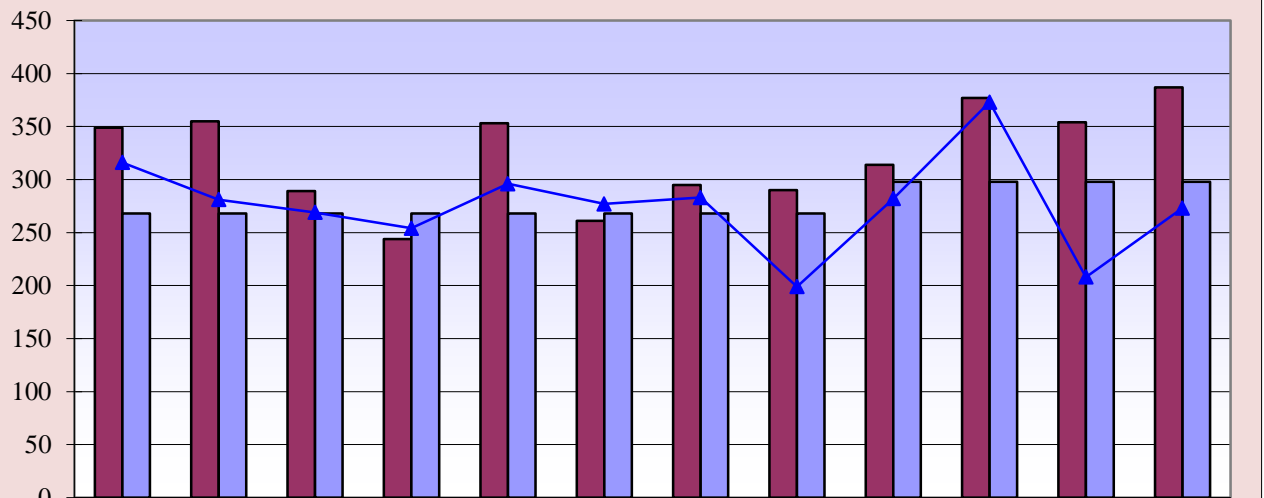


	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct
■ Curr. 12 mo.	114	121	105	86	118	93	139	121	116	122	109	123
■ Current Budget	103	103	103	103	103	103	103	103	109	109	109	109
—▲ Prev. 12 mo.	108	119	111	106	115	76	106	76	104	102	95	104

Curr. 12 mo. avg. = 114

Prev. 12 mo. avg. = 102

CT Exams



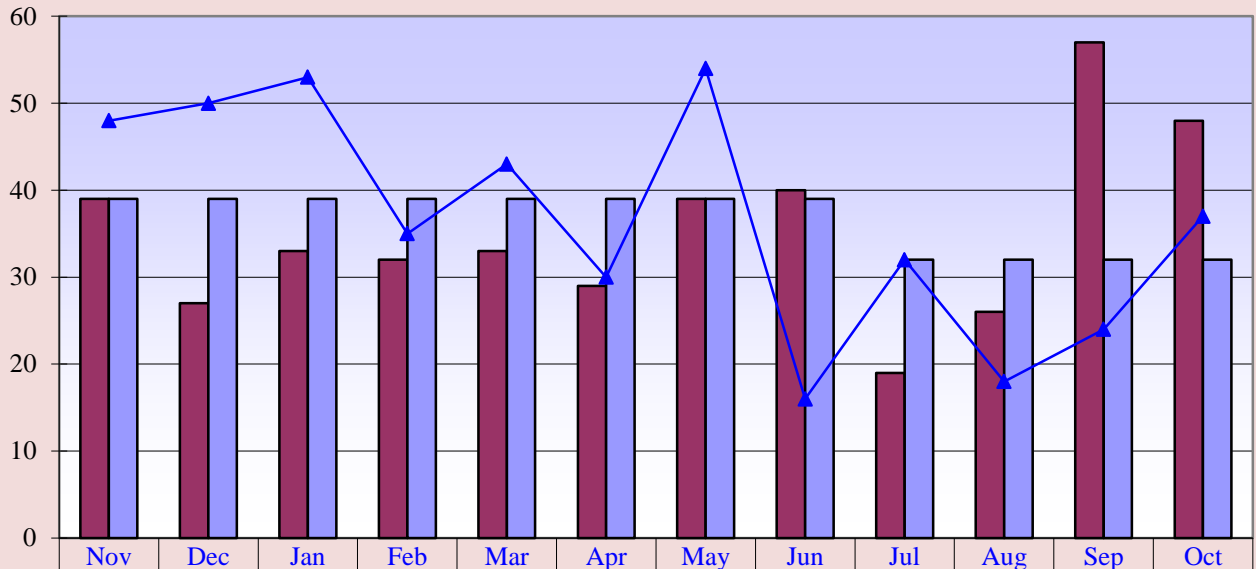
	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct
■ Curr. 12 mo.	349	355	289	244	353	261	295	290	314	377	354	387
■ Current Budget	268	268	268	268	268	268	268	268	298	298	298	298
—▲ Prev. 12 mo.	316	281	269	254	296	277	283	199	282	373	208	273

Curr. 12 mo. avg. = 322

Prev. 12 mo. avg. = 276

**Memorial Hospital of Converse County
Nuclear Med and Ultrasound Exams
Oct. 2018**

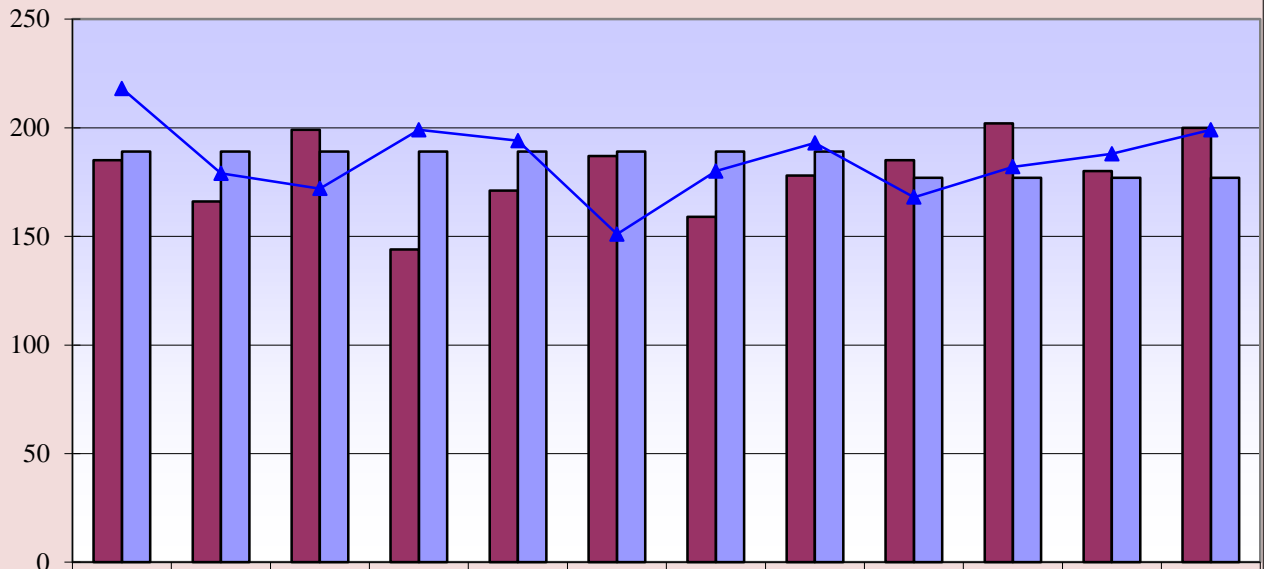
Nuclear Medicine Exams



Curr. 12 mo. avg = 35

Prev. 12 mo. avg. = 37

Ultrasound Exams

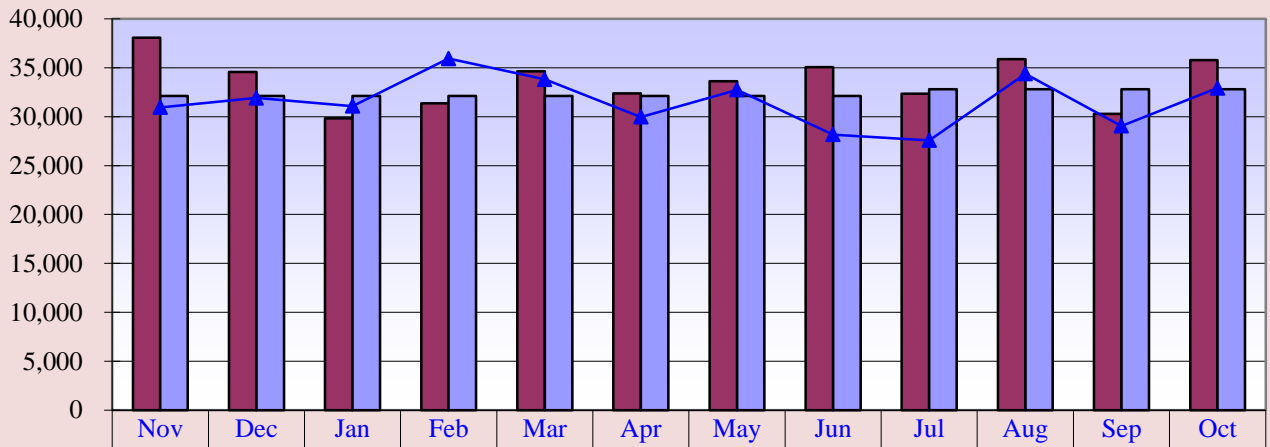


Curr. 12 mo. avg. = 180

Prev. 12 mo. avg. = 185

**Memorial Hospital of Converse County
Lab Procedures and Other X-Ray Exams
Oct. 2018**

Lab Procedures

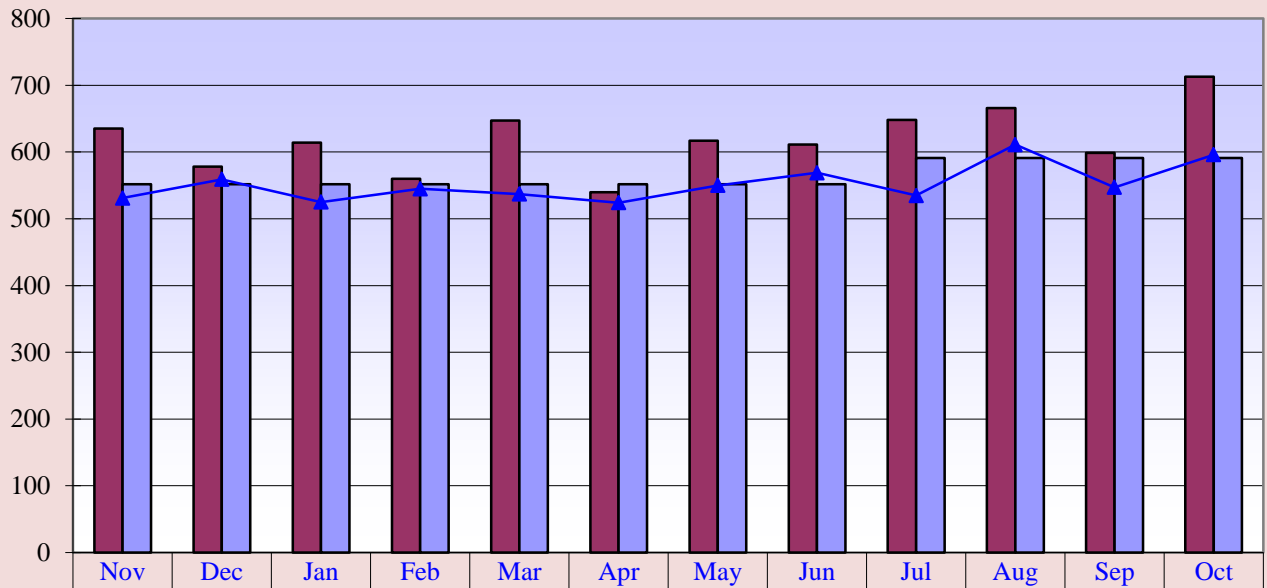


Curr. 12 mo.	38,078	34,572	29,846	31,360	34,653	32,381	33,621	35,084	32,349	35,873	30,290	35,779
Current Budget	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,795	32,795	32,795	32,795
Prev. 12 mo.	30,946	31,922	31,091	35,937	33,821	29,968	32,749	28,171	27,574	34,385	29,061	32,925
—x—												

Curr. 12 mo. avg. = 33,657

Prev. 12 mo. avg. = 31,546

Other X-Ray Exams



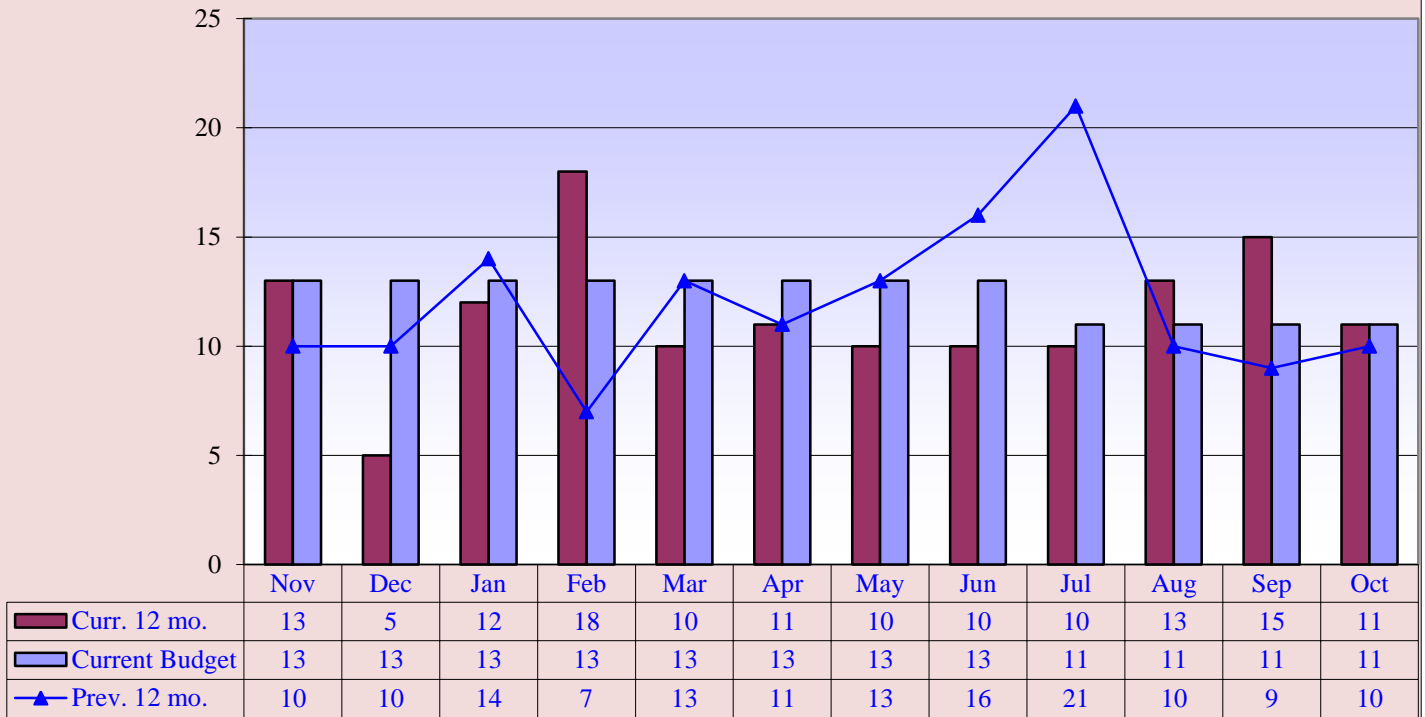
Curr. 12 mo.	635	578	614	560	647	540	617	611	648	666	599	713
Current Budget	552	552	552	552	552	552	552	552	591	591	591	591
Prev. 12 mo.	531	559	525	545	537	524	550	569	535	611	547	596

Curr. 12 mo. avg. = 693

Prev. 12 mo. avg. = 552

**Memorial Hospital of Converse County
Newborns and Net A/R Days
Oct. 2018**

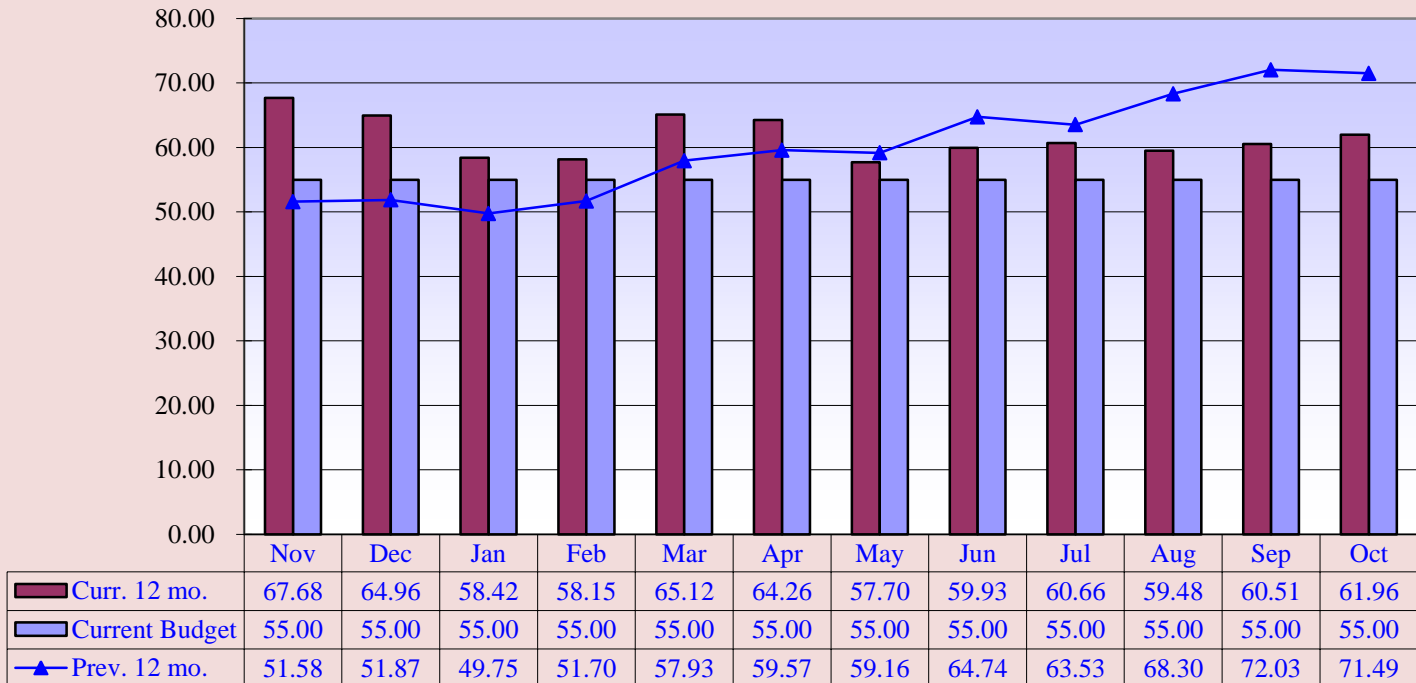
Newborns



Curr. 12 mo. avg. = 12

Prev. 12 mo. avg. = 12

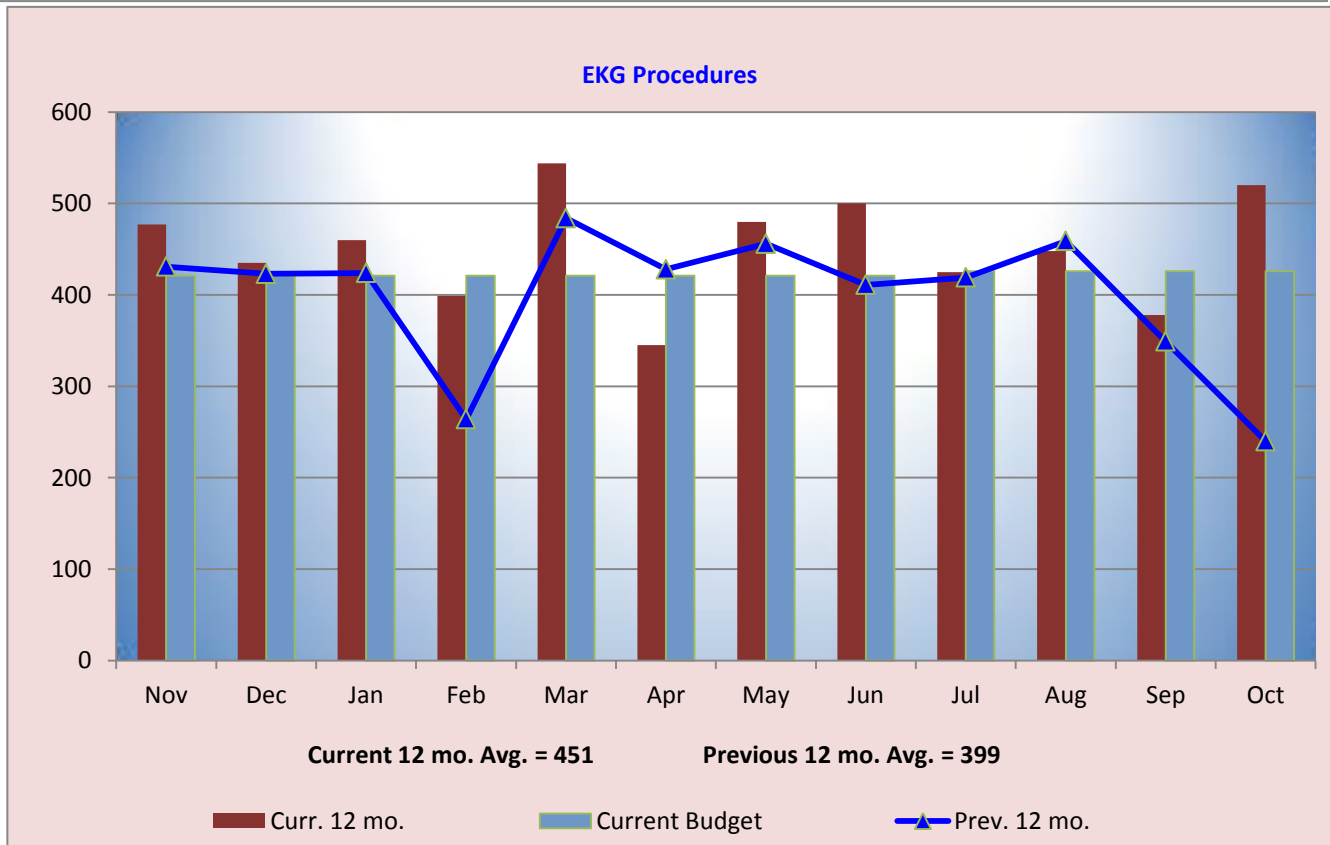
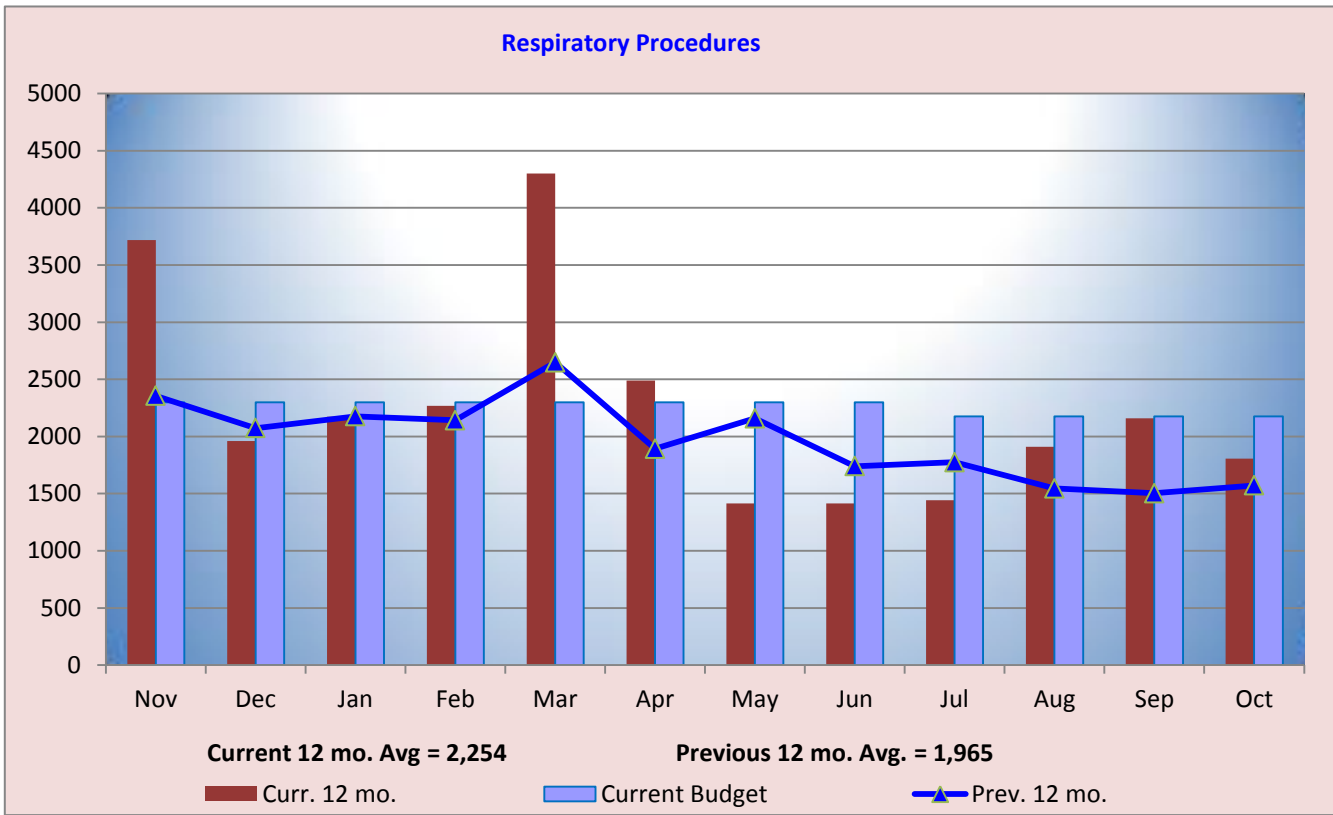
Net Days of Revenue in A/R



Curr. 12 mo. avg. = 61.57

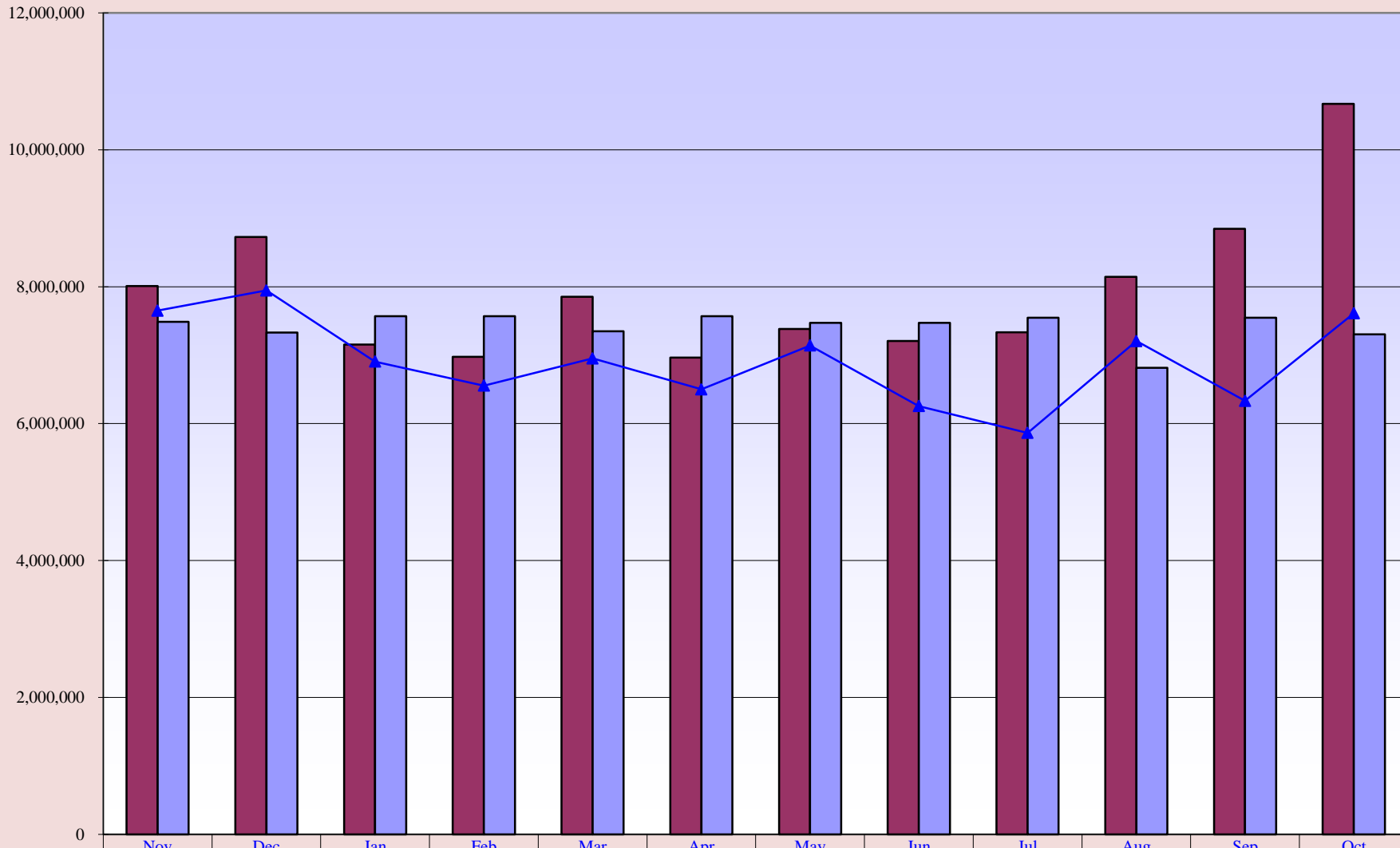
Prev. 12 mo. avg. = 60.14

Memorial Hospital of Converse County
 Respiratory and EKG Procedures
 Oct. 2018



**Memorial Hospital of Converse County
Hospital Gross Patient Revenue
Oct. 2018**

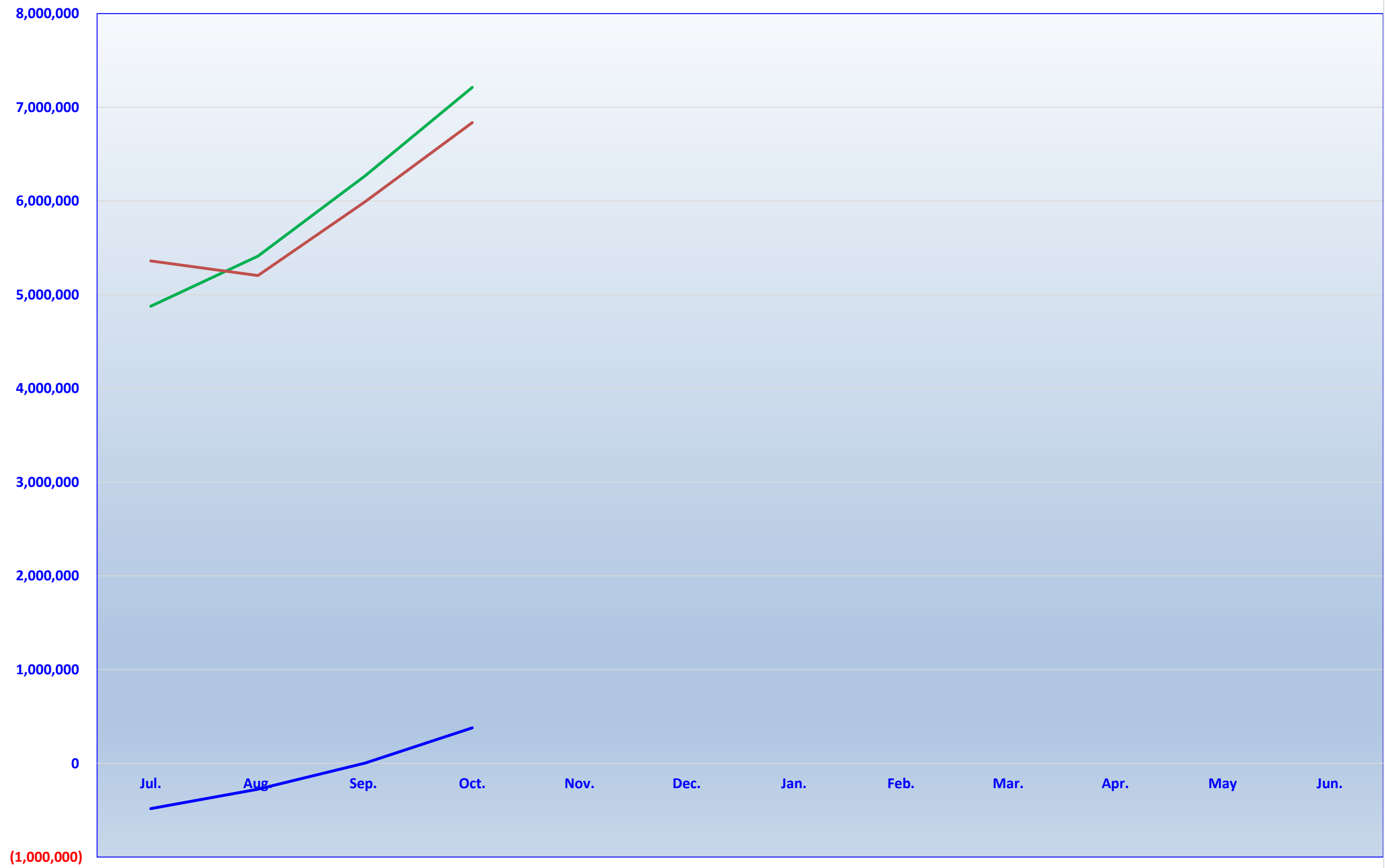
Hospital Gross Patient Revenue



Curr. 12 mo. avg. = \$7,939,631

Prev. 12 mo. avg. = \$6,909,916

Memorial Hospital of Converse County
Operating Revenue vs. Operating Expenses and Cumulative Operating Income/(Loss) for FY 2019



— **Operating Revenue**
 — **Operating Expenses**
 — **Cumulative Operating Income/(Loss)**

Memorial Hospital of Converse County
Income Statement Summary - (Statement of Revenues, Expenses, and Changes in Net Position)
Budget Variance Report

Current Month			Year to Date			Prior Year YTD		
Oct. 2018	Budget	Variance Amount	October	YTD Thru Oct. 2018	YTD Budget	Variance Amount	YTD Thru Oct. 2017	Change From Prior YTD
			Patient Revenue					
\$2,065,755	\$1,491,777	\$573,978	Inpatient	\$6,462,782	\$5,967,120	\$495,662	\$5,414,954	\$1,047,828
6,596,671	4,487,661	2,109,010	Outpatient	22,644,653	17,950,683	4,693,970	16,644,547	6,000,106
2,009,563	1,323,283	686,280	Physician Clinics	5,891,221	5,293,146	598,075	4,954,886	936,335
\$10,671,989	\$7,302,721	\$3,369,268	Total Patient Revenue	\$34,998,655	\$29,210,949	\$5,787,706	\$27,014,387	\$7,984,268
			Deductions From Revenue					
1,781,062	1,200,303	580,759	Medicare	6,183,047	4,801,214	1,381,833	4,129,760	2,053,287
719,996	423,452	296,544	Medicaid	2,189,426	1,693,803	495,623	1,801,448	387,978
94,970	93,008	1,962	Worker's Compensation	317,283	372,048	(54,765)	352,760	(35,477)
1,016,718	721,315	295,403	Other Contractuals	3,117,601	2,885,265	232,336	2,386,213	731,388
87,084	132,253	(45,169)	Other	550,625	529,015	21,610	563,975	(13,350)
\$3,699,831	\$2,570,331	\$1,129,500	Total Deductions	\$12,357,983	\$10,281,345	\$2,076,638	\$9,234,156	\$3,123,827
6,972,158	4,732,390	2,239,768	Net Patient Revenue	22,640,673	18,929,604	3,711,069	17,780,231	4,860,442
239,767	163,485	76,282	Other Operating Revenue	1,127,748	653,938	473,810	499,537	628,211
\$7,211,925	\$4,895,875	\$2,316,050	Total Operating Revenue	\$23,768,421	\$19,583,542	\$4,184,879	\$18,279,768	\$5,488,653
			Operating Expenses					
2,808,526	2,365,101	443,425	Salaries & Wages	10,558,222	9,460,414	1,097,808	9,264,387	1,293,835
617,528	542,650	74,878	Benefits	2,034,993	2,170,604	(135,611)	1,854,451	180,542
1,354,548	529,789	824,759	Supplies	3,637,603	2,119,167	1,518,436	2,064,571	1,573,032
126,458	114,572	11,886	Lease & Rentals	389,384	458,289	(68,905)	398,460	(9,076)
173,746	95,175	78,571	Other Expenses	500,101	380,675	119,426	337,007	163,094
49,958	5,000	44,958	Legal	77,137	20,000	57,137	9,923	67,214
62,779	22,500	40,279	Travel & Education	138,243	90,001	48,242	74,516	63,727
173,481	143,093	30,388	Maintenance & Repair	488,721	572,368	(83,647)	500,578	(11,857)
(21,183)	15,920	(37,103)	Physician Fees	157,186	63,680	93,506	117,709	39,477
20,290	19,167	1,123	Interest	76,142	76,667	(525)	81,426	(5,284)
200,444	70,246	130,198	Professional Fees	590,098	280,982	309,116	275,932	314,166
138,701	84,640	54,061	Purchased Services	363,359	338,565	24,794	331,344	32,015
59,920	47,464	12,456	Insurance	221,090	189,856	31,234	198,967	22,123
42,106	48,510	(6,404)	Utilities	189,640	194,037	(4,397)	195,269	(5,629)
293,289	337,750	(44,461)	Depreciation	1,254,118	1,351,000	(96,882)	1,365,166	(111,048)
735,101	518,291	216,810	Indigent Care	2,714,879	2,073,166	641,713	1,508,321	1,206,558
\$6,835,691	\$4,959,868	\$1,875,823	Total Operating Expenses	\$23,390,916	\$19,839,471	\$3,551,445	\$18,578,027	\$4,812,889
376,235	(63,993)	440,228	Operating Income (Loss)	377,504	(255,929)	633,433	(298,259)	675,763
			Non-Operating Revenue					
83,346	83,334	12	County - Indigent Care Reimbursement	333,381	333,333	48	388,471	(55,090)
37,500	37,500	0	County - Ambulance Reimbursement	150,000	150,000	0	112,500	37,500
57,427	35,375	22,052	Other Non-Operating	170,526	141,500	29,026	647,374	(476,848)
0	0	0	Non-Operating Expense	0	0	0	0	0
\$554,507	\$92,216	\$462,291	Net Income/(Loss)	\$1,031,412	\$368,904	\$662,508	\$850,086	\$181,326

Memorial Hospital of Converse County
Financial and Statistical Highlights
Oct. 2018

Page #

Patient Volumes

IP Daily Census.....	At 5.58 down 0.90 from October 2017 - down 0.15 from September 2018	1-2
Surgeries.....	At 113 up 32 from October 2017 - up 19 from September 2018	6-7
Radiology Exams.....	At 1,602 up 284 from October 2017 - up 217 from September 2018	9-12
Laboratory Tests.....	At 35,779 up 2,854 from October 2017 - up 5,489 from September 2018	12
Emer. Rm. Visits.....	At 437 up 45 from October 2017 - down 20 from September 2018	5
Clinic Visits.....	18.49% increase of 544 patient visits compared to October 2017	
Urgent Care.....	16.85% increase of 120 patient visits compared to October 2017	
Clinic Volumes.....	16.25% increase of 644 patient visits compared to October 2017	
RHC Visits.....	21.02% increase of 21 patient visits compared to October 2017	
Wellness Visits.....	(11.76%) decrease of 30 patient visits compared to October 2017	

Income Statement

Gross Patient Revenue for the month was \$10,671,000 compared to \$7,600,000 last October and \$8,846,000 last month. Net Income for October is \$554,000 compared to \$212,000 last year and \$420,000 last month. 15

Monthly Revenue - over budget by \$3,300,000

The departments that are under budget by \$10,000 or more are as follows:

IV Therapy - 12,000	Swing Bed - 39,000
Monitored Bed - 44,000	Practitioners - 173,000

Deductions From Revenue - Over budget by \$1,129,000

Monthly Expense Variances - Over budget by \$1,875,000

Areas that are over budget for the month

<u>Salaries & Wages - \$443,000</u>	<u>Travel & Education - \$40,000</u>
<u>Benefits - \$74,000</u>	Nursing Admin - 3,000
<u>Supplies - \$824,000</u>	Physician Mileage - 18,000
Med/Surg - 3,700	Surgery - 4,000
Nuclear Med. - 8,600	Physician Services - 2,500
Lab - 67,500	CRNA's - 3,200
340B Drugs - 35,000	Physician CME - 2,700
Pharmacy - 230,900	Education - 3,500
Cardiopulmonary - 7,000	<u>Maintenance & Repair - \$30,000</u>
Arbor Café Food - 12,000	Ambulance - 4,000
Arbor Café Minor Equip - 16,000	Cat Scan - 10,000
Podiatry - 4,600	Nuc Med - 11,000
Surgery - 166,000	Lab - 7,000
Surgery Implants - 210,000	Surgery 7,000
Sterile Processing - 4,000	Sterile Processing - 4,000
Phys Services - 34,600	Information Systems - 7,000
Information Systems - 3,800	<u>Interest - \$1,100</u>
Mocha Molly's - 9,800	Administration - 1,100
Environmenta Services - 3,200	<u>Professional Fees - \$130,000</u>
Quality - 4,800	OB Contract Labor - 16,000
<u>Legal - 44,000</u>	Allergy Clinic - 7,000
Administration - 44,000	Ultrasound - 49,000
<u>Leases & Rentals - \$11,000</u>	Physical Therapy - 7,700
Pharmacy - 11,000	Surgery - 51,000
<u>Other - \$78,000</u>	<u>Purchased Services - \$54,000</u>
Practitioners - 7,000	Lab - 24,00
Business Office - 25,000	340B - 18,000
Information Systems - 4,000	Neurology - 16,000
Public Relations - 36,000	Health Information - 5,000
<u>Insurance - \$12,000</u>	Quality - 9,000
Administration - 12,000	<u>Indigent Care - \$216,000</u>

Cash Status

Cash balances as of September 30, 2018 are \$10,195,020. This equates to 57 days of expenses on hand.

Accounts Receivable

Net Accounts Receivable days are at 61.96 days for the end of October compared to 71.49 last year and 60.51 last month.

**Memorial Hospital of Converse County
Statistics
For The Period Ended October 31, 2018**

Monthly						Year to Date					
Oct. 2018	Oct. 2017	Variance From Prior Oct.	Budget	Variance Amount	%	YTD Thru Oct. 2018	YTD Thru Oct. 2017	Variance From Prior YTD	YTD Budget	Variance Amt.	%
66	65	1	67	(1)	-1.5%	277	247	30	268	9	3.4%
1	9	(8)	5	(4)	-80.0%	16	21	(5)	20	(4)	-20.0%
67	74	(7)	72	(5)	-6.9%	293	268	25	288	5	1.7%
173	201	(28)	176	(3)	-1.7%	677	659	18	704	(27)	-3.8%
24	96	(72)	48	(24)	-50.0%	182	184	(2)	192	(10)	-5.2%
197	297	(100)	224	(27)	-12.1%	859	843	16	896	(37)	-4.1%
11	10	1	11	0	0.0%	50	37	13	44	11	25.0%
31	17	14	20	11	55.0%	111	59	52	80	31	38.8%
113	81	32	78	35	44.9%	316	277	39	312	4	1.3%
2,012	1,956	56	2,037	(25)	-1.2%	7,463	9,813	(2,350)	8,148	(685)	-8.4%
437	392	45	402	35	8.7%	1,754	1,622	132	1,608	146	9.1%
2,449	2,348	101	2,439	10	0.4%	9,217	11,435	(2,218)	9,756	(539)	-5.5%
330	317	13	319	10	3.3%	326	308	18	319	7	2.1%

Financial Ratios	Oct. 2018	Oct. 2017	YTD	US	WY	Misc. Measurements	YTD - 18	YTD - 17	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	57	123	57	76	99	Total Gross Rev. per FTE	\$322,232	\$262,752	\$59,480	\$145,000	\$177,232
Operating Margin	5.21%	0.73%	1.58%	1.79%	-0.93%	Contractual Deductions	35.30%	34.18%	1.12%	33.13%	2.17%
Net Margin	7.68%	4.27%	4.33%	3.09%	4.85%	Inpatient Revenue %	22.20%	24.56%	-2.36%	33.17%	-10.97%
Operating Cash Flow Margin		38.74	9.17%	8.10		Outpatient Revenue %	77.80%	75.46%	2.34%	66.83%	10.97%
Current Ratio	3.81	5.05	N/A	2.35	3.71	Average Length of Stay	2.46	2.67	(0.21)	3.30	(0.84)
Gross A/R Days	60.75	68.53		50.37	59.90	Medicare Inp. Payer Mix	39.20%	38.36%	0.84%	75.25%	-36.05%
Net A/R Days	61.96	71.49		52.46	56.82	Average I/P Daily Census	5.89	5.36	0.53	3.50	2.39
FTEs per Adjusted Occupied Bed - Excluding MOB			10.29	5.51	9.88	Salaries to Net Patient Rev.	46.63%	52.10%	-5.47%	53.41%	-6.78%
With MOB -			10.90			Salaries to Total Expense	45.13%	49.86%	-4.73%	46.32%	-1.19%
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2015						Average Salary per FTE	\$97,209	\$90,109	\$7,100	\$62,062	\$35,147
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2015						Benefits as % of Salaries	19.27%	20.01%	-0.74%		

Memorial Hospital of Converse County
Balance Sheet - (Statement of Net Position)
October 31, 2018

	<u>Oct.</u> <u>2018</u>	<u>Oct.</u> <u>2017</u>
<u>ASSETS</u>		
CURRENT ASSETS		
Cash On Hand And In Banks	\$3,229,098	\$4,361,831
Certificates Of Deposit - Unrestricted	2,465,921	1,338,528
Total Cash Assets	<u>\$5,695,020</u>	<u>\$5,700,359</u>
Assets Whose Use is Restricted		
Certificates of Deposit Securing Loan	4,500,000	5,500,000
Total Restricted Assets	<u>\$4,500,000</u>	<u>\$5,500,000</u>
Accounts Receivable (Gross)	17,285,506	15,050,482
Uncollectable Accts. & Contratual. Adj.	(5,881,002)	(4,715,729)
Net Patient Accounts	<u>\$11,404,504</u>	<u>\$10,334,753</u>
Due From Physicians/Staff	1,111	7,514
Inventories Of Supplies	1,752,318	1,102,396
Other Current Assets	1,397,177	1,604,347
Yellowstone Group Investment	54,873	82,305
Total Current Assets	<u>\$24,805,002</u>	<u>\$24,331,674</u>
LAND, BUILDING AND EQUIPMENT, net	\$27,577,526	\$28,135,012
OTHER ASSETS		
Investment - Big Country Rehab	183,249	142,317
Total Other Assets	<u>\$183,249</u>	<u>\$142,317</u>
Total Assets	<u><u>\$52,565,777</u></u>	<u><u>\$52,609,003</u></u>
<u>LIABILITIES AND FUND EQUITY</u>		
CURRENT LIABILITIES		
Accounts Payable	\$2,316,861	\$1,147,390
Accrued Salaries	2,546,840	2,192,138
Accrued Self Funded Health Insurance	(134,760)	(134,760)
Accrued Taxes And Deductions	706,684	525,767
Current Portion Of Notes Payable	145,982	284,428
Current Portion of CD Secured Note	928,402	802,474
Total Current Liabilities	<u>\$6,510,009</u>	<u>\$4,817,437</u>
OTHER LIABILITIES		
Deferred Loss On Early Retirement Of Bonds	(295,353)	(295,353)
Medicare Cost Report Settlement	309,648	160,000
Long Term CD Secured Note Obligations	4,128,067	5,228,563
Long Term Notes Payable	145,982	145,982
Total Other Liabilities	<u>\$4,288,344</u>	<u>\$5,239,192</u>
Total Liabilities	\$10,798,353	\$10,056,629
FUND EQUITY		
Fund Balance	\$40,736,013	\$41,702,288
Net Income	1,031,412	850,086
Total Fund Balance	<u>\$41,767,425</u>	<u>\$42,552,374</u>
Total Liabilities And Fund Equity	<u><u>\$52,565,777</u></u>	<u><u>\$52,609,003</u></u>

Cash Flow Statement for October 2018 and FYTD 2019

Cash Flow From Operations	<u>Oct. 2018</u>	<u>FYTD 2019</u>
Net Earnings/(Loss)	\$554,507	\$1,031,412
<u>Additions/(Subtractions) to Cash</u>		
Depreciation/Non-cash Interest	293,289	1,254,118
Decrease/(Increase) in Accounts Receivable	(1,663,021)	(3,450,062)
(Decrease)/Increase in Accounts Payable	994,077	(343,507)
Decrease/(Increase) in Inventory	(244,516)	(270,654)
Net Cash Flow From Operations	<u>(\$65,664)</u>	<u>(\$1,778,693)</u>
Cash Flow from Capital Purchases		
Equipment, Fixed Assets, Construction	(315,066)	(1,844,210)
Cash Flow from Financing		
Notes Payable	<u>(24,091)</u>	<u>(924,495)</u>
Cash Flow for the Month Ending:	Oct. 2018	
	<u>(\$404,820)</u>	<u>(\$4,547,397)</u>

October																															Days Recorded	31	
IP	7	5	5	4	5	5	5	6	6	4	10	12	11	2	0	0	2	8	10	12	10	10	7	9	10	8	8	7	6	5	3	202	6.5
OBS	0	2	1	4	0	1	3	0	1	2	1	1	2	0	0	0	1	4	1	2	0	0	0	1	4	2	0	1	0	0	1	35	1.1
SW	2	2	2	1	1	1	1	1	1	1	1	1	1	2	2	2	2	1	1	1	1	1	1	1	1	2	2	2	2	2	4	47	1.5
	9	9	8	9	6	7	9	7	8	7	12	14	14	4	2	2	5	13	12	15	11	11	8	11	16	12	10	10	8	7	8		9.2

November																															Days Recorded	30	
IP	4	9	8	11	11	11	8	11	10	7	5	4	5	10	13	9	8	9	8	7	8	9	11	12	7	6	4	6	16	16	263	8.8	
OBS	4	0	1	4	0	0	3	1	1	2	0	0	1	1	2	2	0	0	0	0	0	3	2	0	0	0	1	0	1	29	1.0		
SW	4	3	2	2	2	2	3	4	2	3	4	3	3	3	3	2	3	3	3	3	5	5	4	4	6	6	6	6	5	5	109	3.6	
	12	12	11	17	13	13	14	16	13	12	9	7	9	14	18	13	11	12	11	10	13	17	17	16	13	12	10	13	21	22	0		13.4

December																															Days Recorded	31		
IP	10	7	6	8	7	9	14	12	15	7	7	8	9	12	11	7	4	4	10	12	8	7	5	5	8	5	8	11	9	6	8	259	8.4	
OBS	0	0	0	0	2	5	0	1	0	0	1	0	1	0	1	0	0	1	2	2	0	1	1	0	0	1	0	0	2	1	0	22	0.7	
SB	5	5	5	5	3	2	3	4	4	3	3	1	2	2	1	1	1	1	1	1	1	2	2	2	2	2	3	3	3	4	4	81	2.6	
																																		11.7

												Mo's Rec	4
	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Average
Inpatient	5.58	5.13	5.73	5.58									5.51
Observation	1.00	1.03	1.23	1.16									1.11
Swing Bed	0.42	2.29	2.47	0.77									1.49
	7.00	8.45	9.43	7.51	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8.10
													0.00
Hi	16	22											
Lo	2	7											

January																															Days Recorded	31		
IP	6	5	8	8	13	12	11	9	8	8	7	8	3	2	4	7	10	10	11	10	13	13	14	16	7	9	8	9	8	9	12	278	9.0	
OBS	0	0	1	0	1	1	0	0	1	2	0	1	3	1	0	0	3	2	4	2	1	1	0	2	0	1	1	0	0	1	2	31	1.0	
SB	3	4	4	3	3	2	4	4	6	4	3	3	4	5	5	5	3	3	2	3	3	3	3	3	6	4	3	3	3	4	4	112	3.6	
																																		13.6

February																															Days Recorded	28		
IP	13	13	7	8	7	10	11	12	8	9	1	2	4	9	14	18	20	16	13	6	10	8	6	5	4	5	8	13			260	9.3		
OBS	1	1	1	0	3	1	1	1	3	1	0	0	4	3	0	1	1	1	0	1	2	1	1	0	0	0	0	0			28	1.0		
SB	4	3	4	3	3	2	3	2	3	5	4	4	3	2	2	2	3	4	4	2	2	2	2	2	2	2	3	3			80	2.9		
																																		13.1

March																															Days Recorded	31		
IP	11	12	5	10	7	4	4	3	3	5	5	3	9	11	7	7	8	4	5	8	11	11	11	12	11	7	7	9	8	10	12	240	7.7	
OBS	0	2	1	0	0	1	1	1	1	0	0	1	1	1	0	2	0	0	0	0	1	1	1	0	0	1	1	3	3	2	3	28	0.9	
SB	4	4	4	4	4	3	2	2	3	3	3	3	3	3	3	1	1	1	1	2	2	3	2	2	1	1	2	2	2	2	2	75	2.4	
																																		11.1

April																															Days Recorded	30		
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8		205	6.8	
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2		21	0.7	
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5	72	2.4	
																																		9.9

May																															Days Recorded	31		
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8		205	6.6	
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2		21	0.7	
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5	72	2.3	
																																		9.6

Statistics	Oct. 2018	Oct.	Prior Oct.	Thru Oct.	Oct. 2017	Oct. 2018	Oct. 2017	Prior Oct.	Oct.	Oct.	Oct.	Oct.	Oct.
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	
Curr. 12 mo.	80	111	72	93	78	86	73	69	58	77	94	113	84
Current Budget	80	80	80	80	80	80	80	80	78	78	78	78	
Prev. 12 mo.	90	99	62	70	70	65	82	51	50	72	74	81	72
Surgeries													
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	
Curr. 12 mo.	6.50	6.03	5.77	6.46	7.26	6.67	4.87	5.10	5.58	5.13	5.73	5.58	5.89
Current Budget	6.28	6.28	6.28	6.28	6.28	6.28	6.28	6.28	5.84	5.84	5.84	5.84	
Prev. 12 mo.	6.03	6.55	6.48	5.21	6.97	6.27	6.00	4.63	3.97	5.10	5.90	6.48	5.80
IP Daily Census													
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	
Curr. 12 mo.	349	355	289	244	353	261	295	290	314	377	354	387	322
Current Budget	268	268	268	268	268	268	268	268	298	298	298	298	
Prev. 12 mo.	316	281	269	254	296	277	283	199	282	373	208	273	276
CTs													
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	
Curr. 12 mo.	114	121	105	86	118	93	139	121	116	122	109	123	114
Current Budget	103	103	103	103	103	103	103	103	109	109	109	109	
Prev. 12 mo.	108	119	111	106	115	76	106	76	104	102	95	104	102
MRIs													
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	
Curr. 12 mo.	635	578	614	560	647	540	617	611	648	666	599	713	619
Current Budget	552	552	552	552	552	552	552	552	591	591	591	591	
Prev. 12 mo.	531	559	525	545	537	524	550	569	535	611	547	596	552
Total Other X-ray Exams													
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	
Lab Procedures													
Curr. 12 mo.	38,078	34,572	29,846	31,360	34,653	32,381	33,621	35,084	32,349	35,873	30,290	35,779	33,657
Current Budget	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,795	32,795	32,795	32,795	
Prev. 12 mo.	30,946	31,922	31,091	35,937	33,821	29,968	32,749	28,171	27,574	34,385	29,061	32,925	31,546
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	
Curr. 12 mo.	375	427	432	371	418	362	434	382	418	442	457	437	413
Current Budget	426	426	426	426	426	426	426	426	402	402	402	402	
Prev. 12 mo.	496	482	463	309	411	330	398	373	403	422	405	392	407
Emergency Room Visits													
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	
Curr. 12 mo.	8,010,058	8,727,329	7,154,020	6,975,520	7,853,999	6,965,232	7,381,928	7,208,829	7,333,717	8,145,995	8,846,954	10,671,989	7,939,631
Current Budget	7,485,940	7,329,611	7,568,456	7,568,456	7,349,621	7,568,916	7,472,106	7,472,106	7,546,165	6,815,878	7,546,185	7,302,721	
Prev. 12 mo.	7,649,912	7,944,457	6,905,882	6,555,659	6,952,619	6,500,977	7,139,920	6,255,174	5,864,849	7,205,694	6,332,126	7,611,719	6,909,916
Hospital Revenues													
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	
Curr. 12 mo.	67.68	64.96	58.42	58.15	65.12	64.26	57.70	59.93	60.66	59.48	60.51	61.96	61.57
Current Budget	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	
Prev. 12 mo.	51.58	51.87	49.75	51.70	57.93	59.57	59.16	64.74	63.53	68.30	72.03	71.49	60.14
Net Days of Revenue in A/R													
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	
Curr. 12 mo.	36	43	33	27	30	32	32	32	28	32	52	54	36
Current Budget	31	31	31	31	31	31	31	31	31	31	31	31	
Prev. 12 mo.	40	35	18	28	21	30	24	18	19	22	31	31	26
Orthopedic Surgeries													
	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	
Curr. 12 mo.	13	5	12	18	10	11	10	10	10	13	15	11	12
Current Budget	13	13	13	13	13	13	13	13	11	11	11	11	

Operating Revenue vs. Operating Expenses for FY 2018

