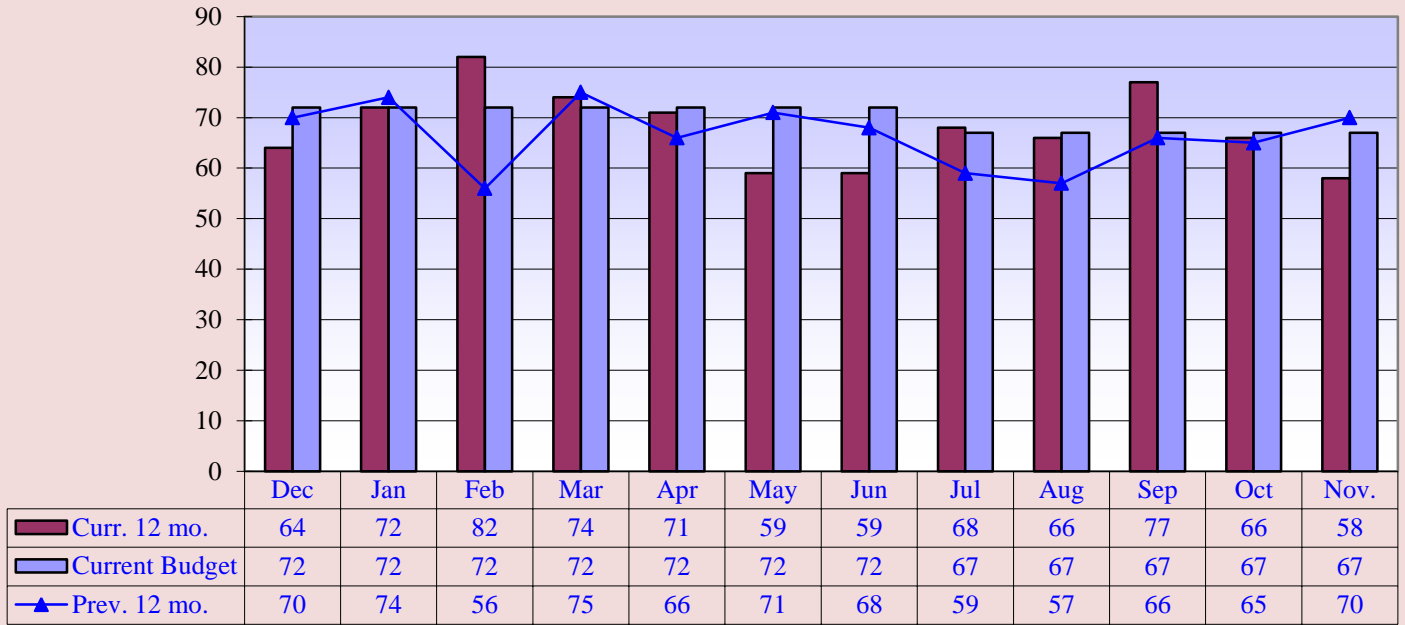


Memorial Hospital of Converse County
Financial and Statistical Packet
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**Memorial Hospital of Converse County
Admissions and Average IP Daily Census
Nov. 2018**

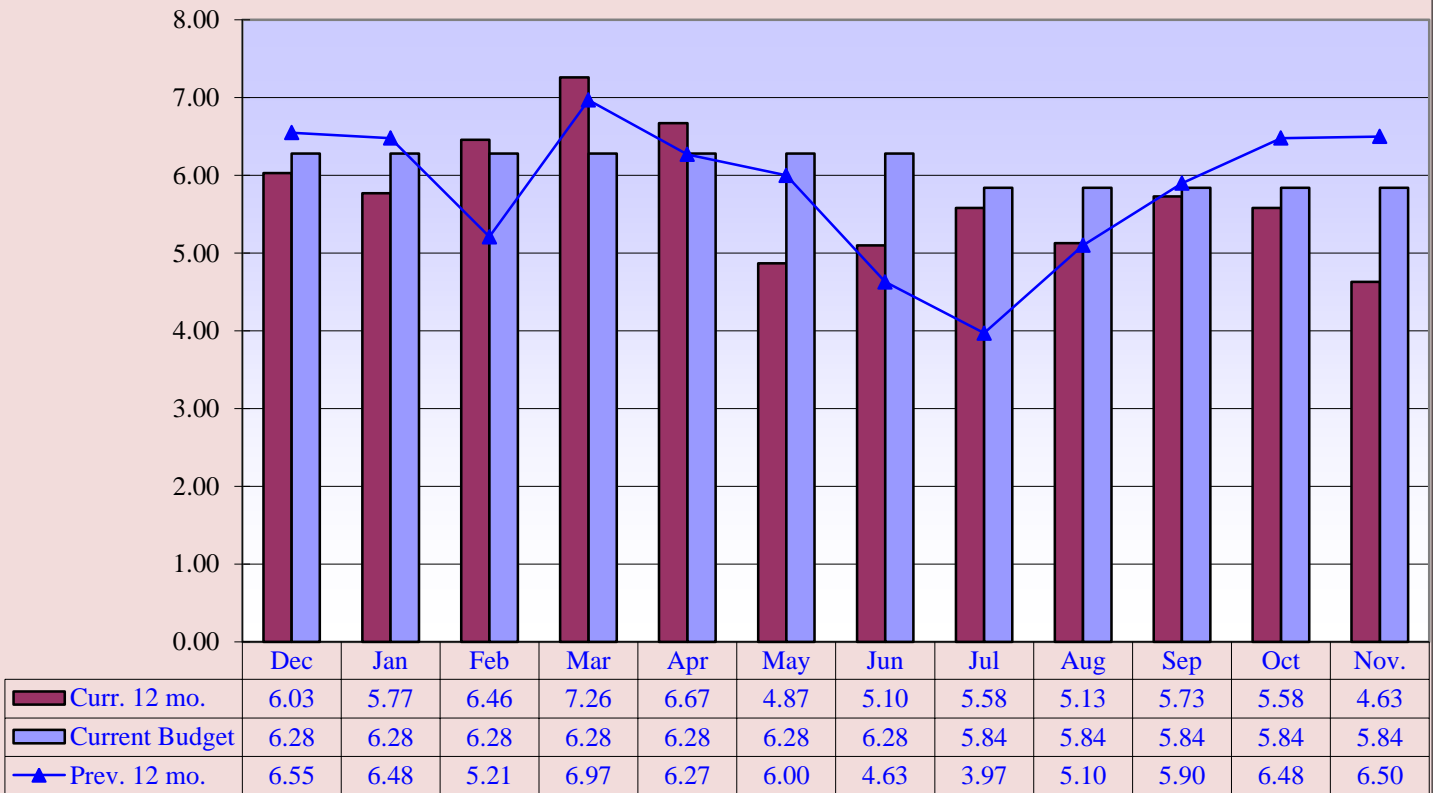
Admissions



Current 12 mo. avg. = 68

Previous 12 mo. avg. = 66

Average IP Daily Census

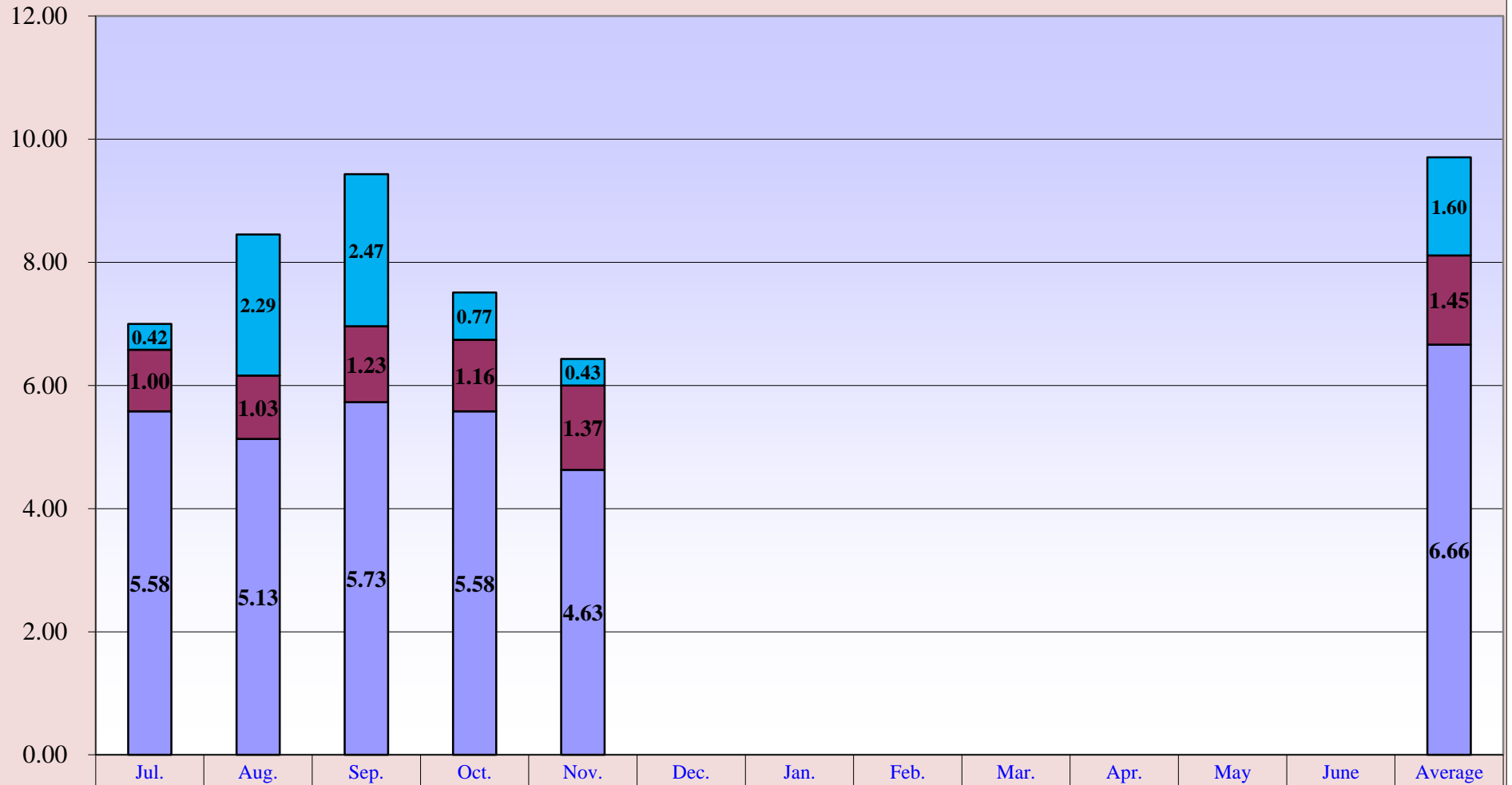


Curr. 12 mo. avg. = 5.73

Prev. 12 mo. avg. = 5.84

Memorial Hospital of Converse County
 (FY 2018) Average Floor Census Breakdown
 Nov. 2018

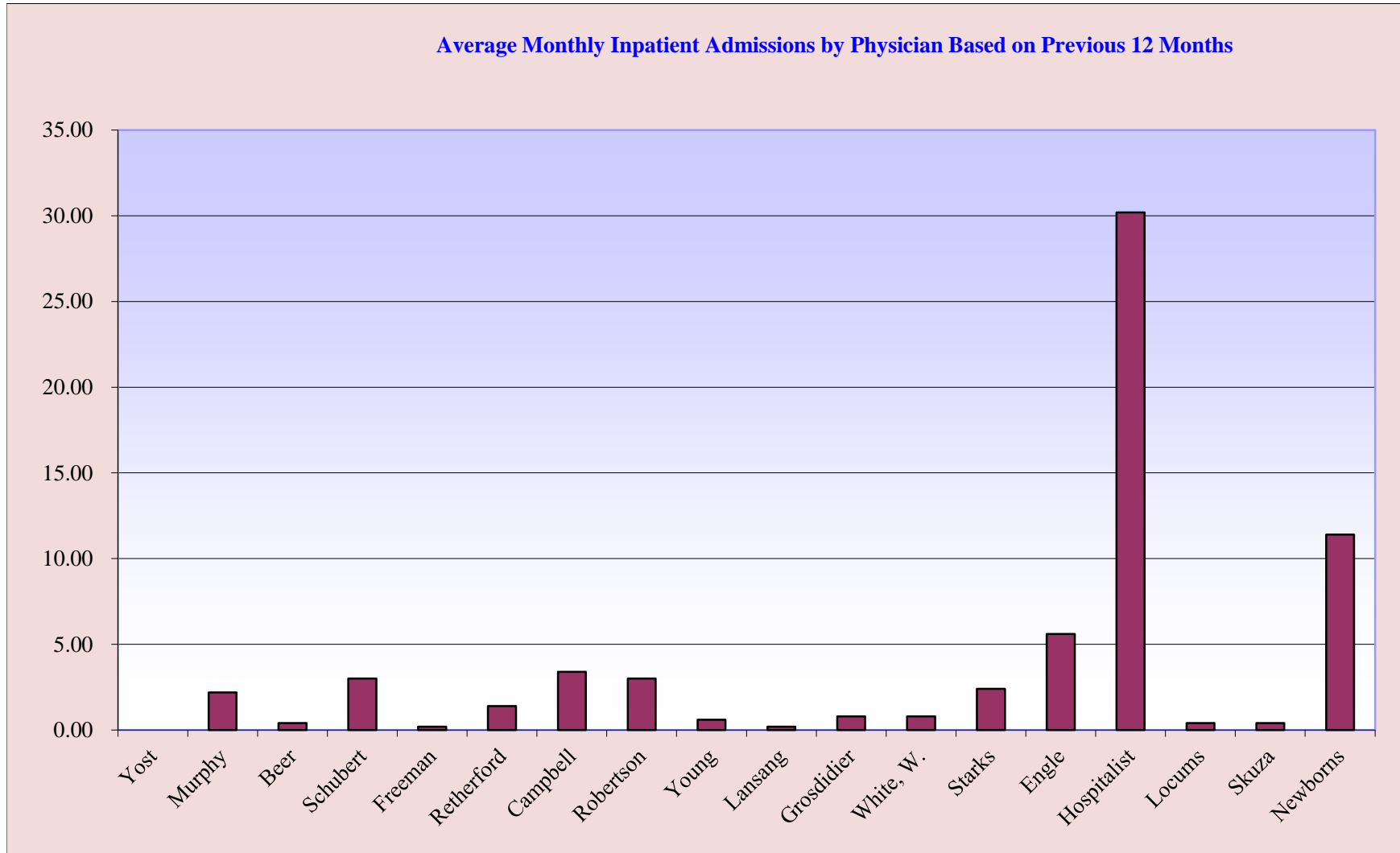
(FY 2019) Average Floor Census Breakdown



Swing Bed	0.42	2.29	2.47	0.77	0.43								1.60
Observation	1.00	1.03	1.23	1.16	1.37								1.45
Inpatient	5.58	5.13	5.73	5.58	4.63								6.66

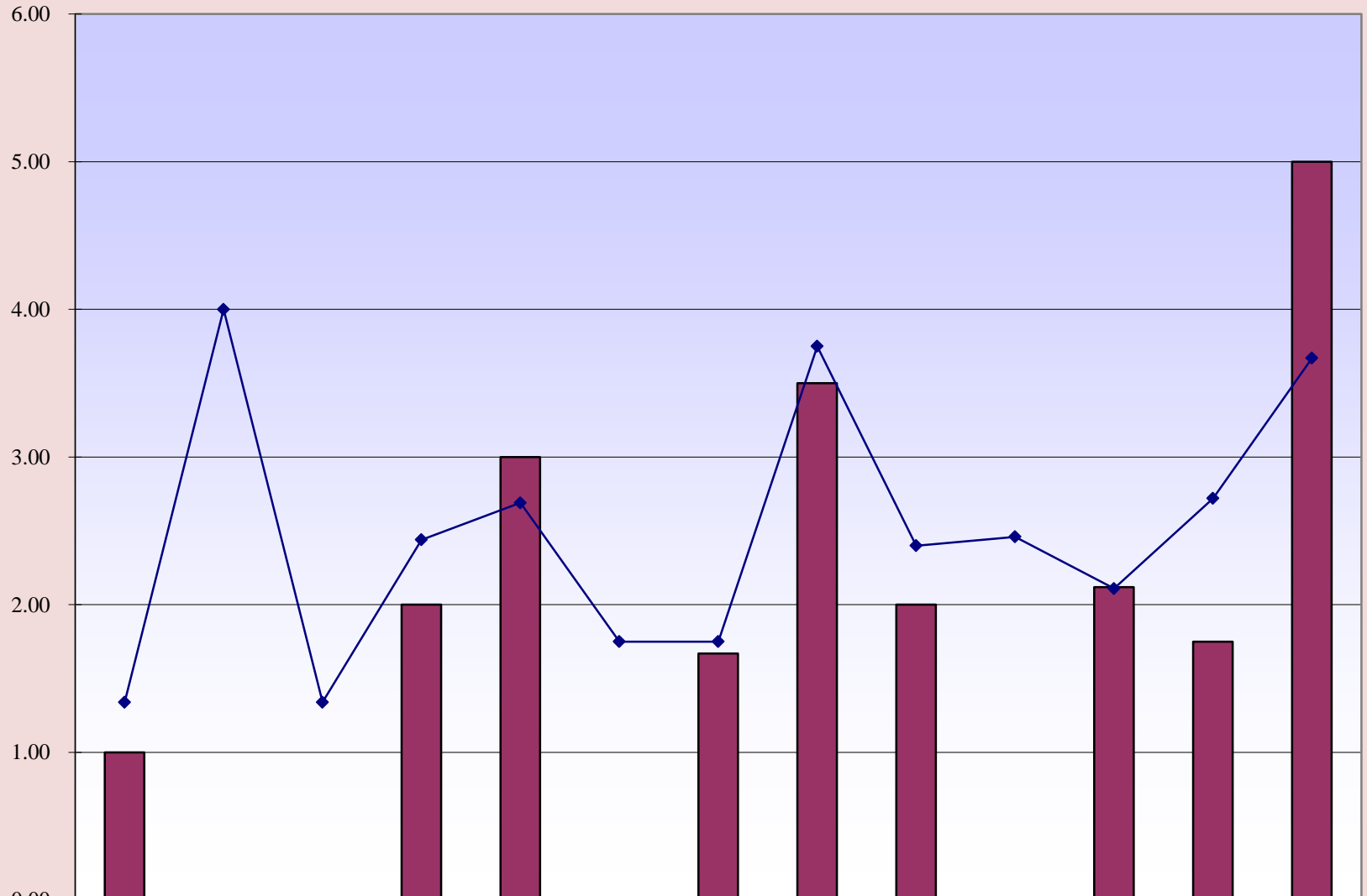
Inpatient
 Observation
 Swing Bed

**Memorial Hospital of Converse County
Average Monthly Inpatient Admissions by Physician
Nov. 2018**



**Memorial Hospital of Converse County
Average Length of Stay by Physician
Nov. 2018**

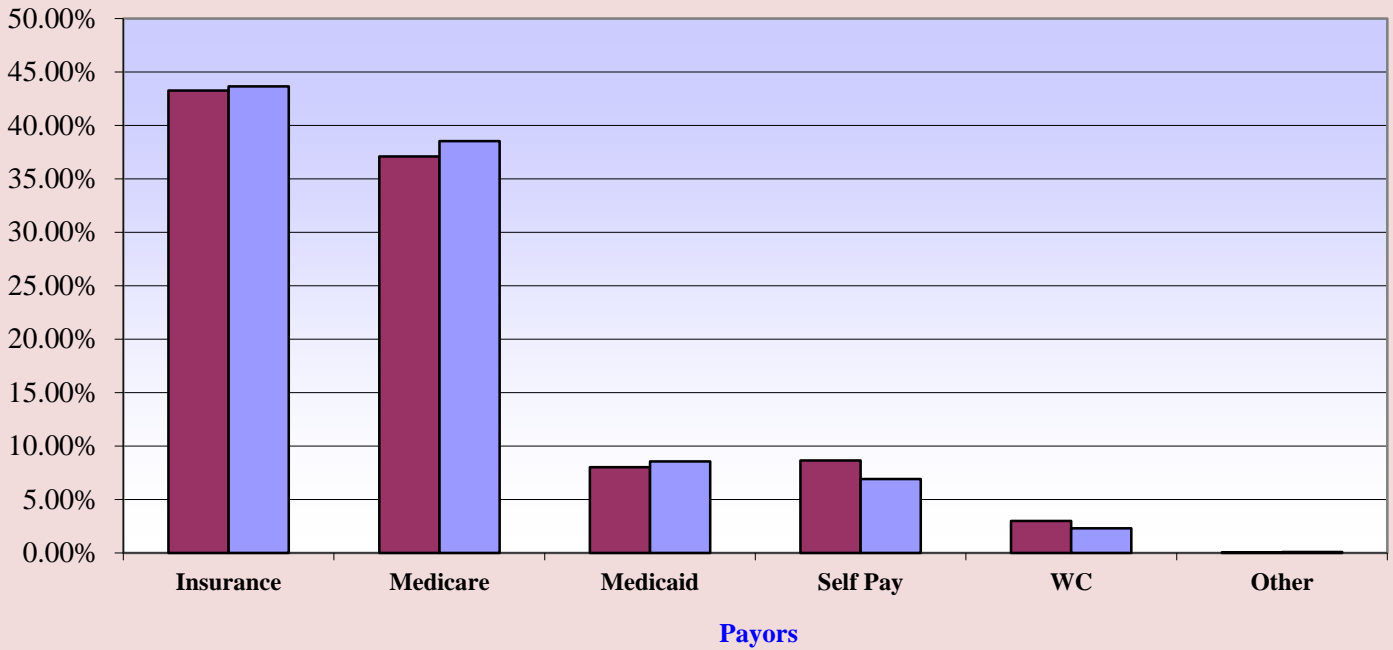
Average Length of Stay by Physician for Fiscal Year 2019



Current Month Avg. Length of Stay	Retherford	Young	Lansang	Starks	Hospitalist	Grosdidier	Murphy	White, W.	Skuza	Yost	Engle	Campbell	Robertson
	1.00	0.00	0.00	2.00	3.00	0.00	1.67	3.50	2.00	0.00	2.12	1.75	5.00
YTD FY 2019 Avg. Length of Stay	1.34	4.00	1.34	2.44	2.69	1.75	1.75	3.75	2.40	2.46	2.11	2.72	3.67

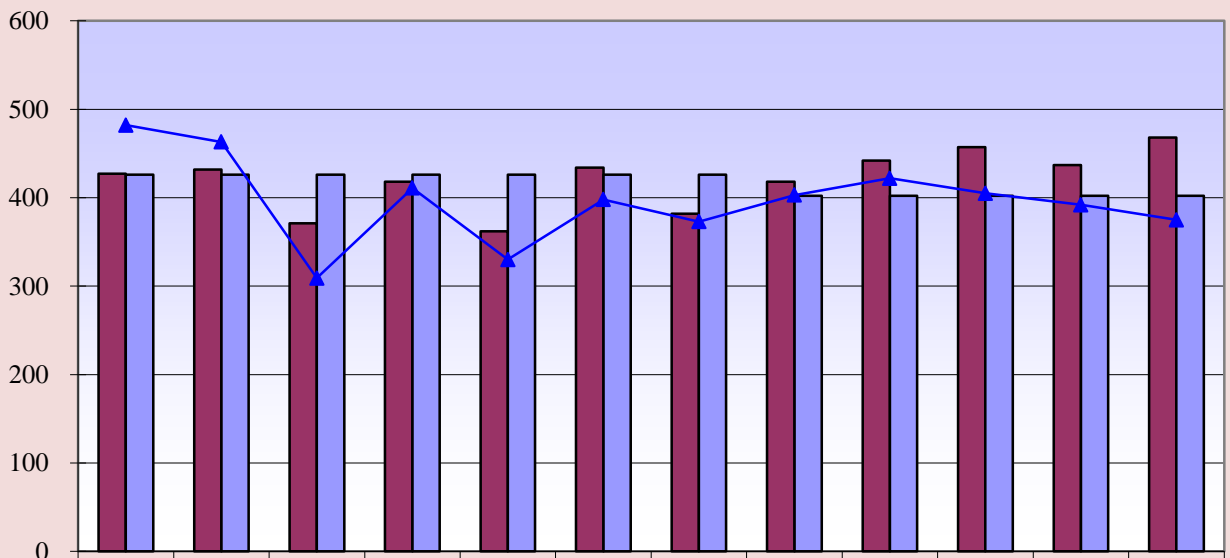
**Memorial Hospital of Converse County
Payor Mix Comparisons and ER Visits
Nov. 2018**

Payor Mix Comparisons



■ Fiscal Year 2019
 ■ Fiscal Year 2018

Emergency Room Visits



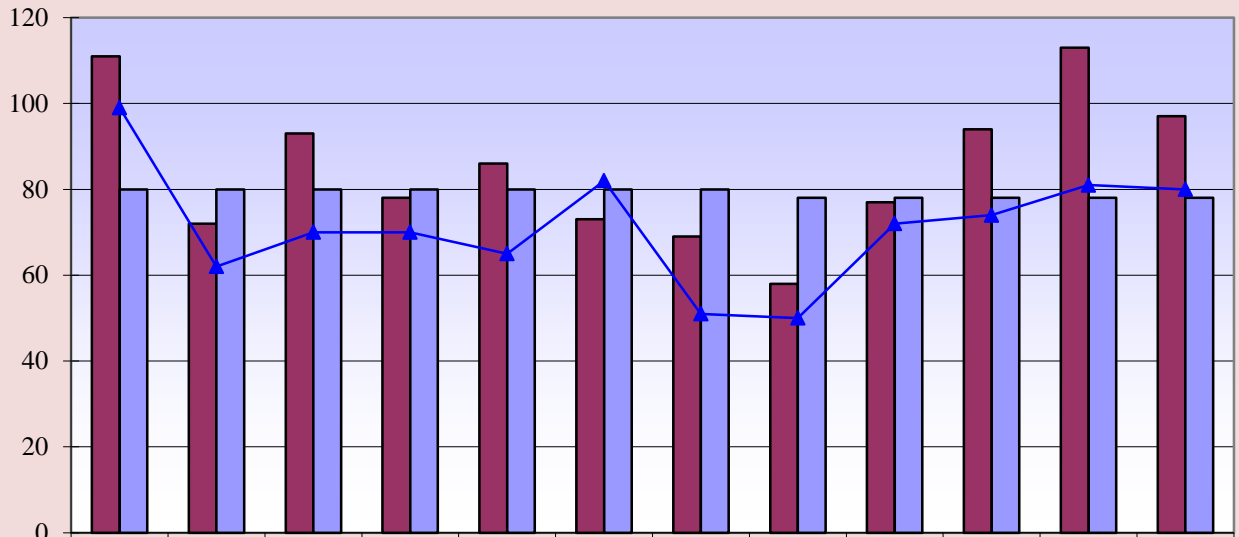
■ Curr. 12 mo.	427	432	371	418	362	434	382	418	442	457	437	468
■ Current Budget	426	426	426	426	426	426	426	402	402	402	402	402
▲ Prev. 12 mo.	482	463	309	411	330	398	373	403	422	405	392	375

Curr. 12 mo. avg. = 421

Prev. 12. mo. avg. = 397

**Memorial Hospital of Converse County
Total Surgeries and Orthopedic Surgeries
Nov. 2018**

Total Surgeries

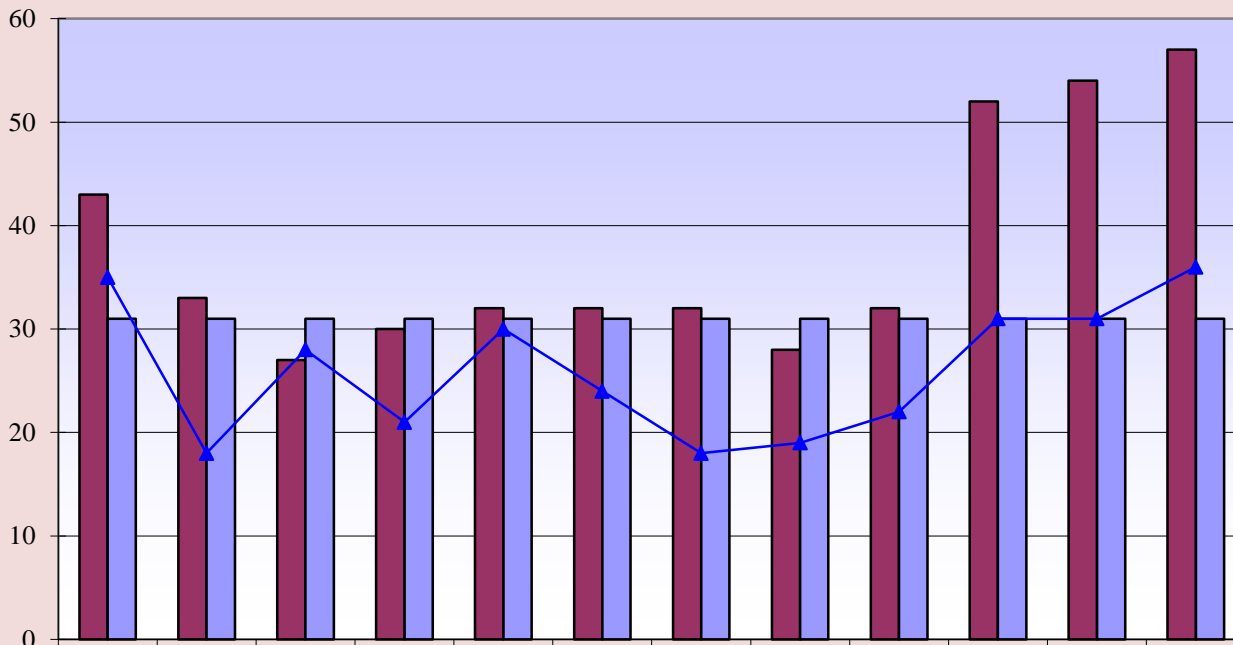


	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.
■ Curr. 12 mo.	111	72	93	78	86	73	69	58	77	94	113	97
■ Current Budget	80	80	80	80	80	80	80	78	78	78	78	78
▲ Prev. 12 mo.	99	62	70	70	65	82	51	50	72	74	81	80

Current 12 mo. avg. = 85

Previous 12 mo. avg. = 71

Orthopedic Surgeries



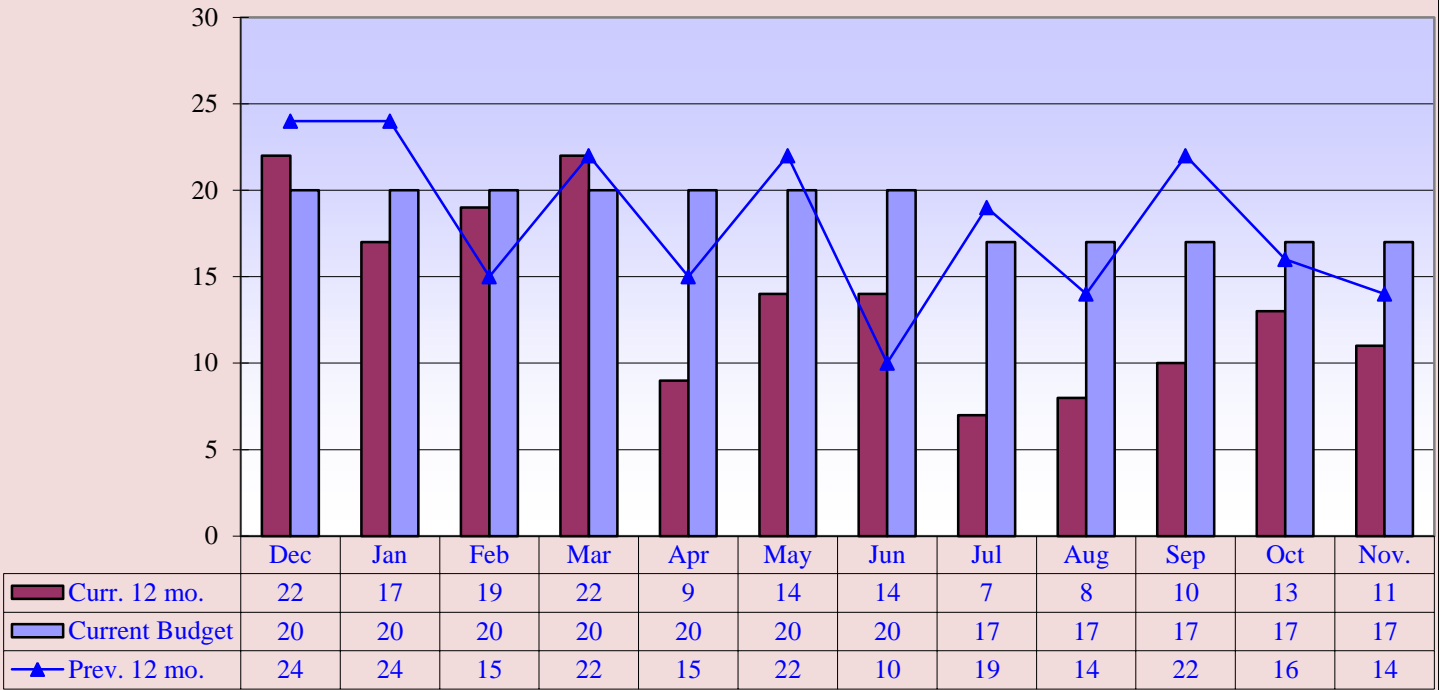
	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.
■ Curr. 12 mo.	43	33	27	30	32	32	32	28	32	52	54	57
■ Current Budget	31	31	31	31	31	31	31	31	31	31	31	31
▲ Prev. 12 mo.	35	18	28	21	30	24	18	19	22	31	31	36

Curr. 12 mo. avg. = 38

Prev. 12 mo. avg. = 26

**Memorial Hospital of Converse County
General and OB/GYN Surgeries
Nov. 2018**

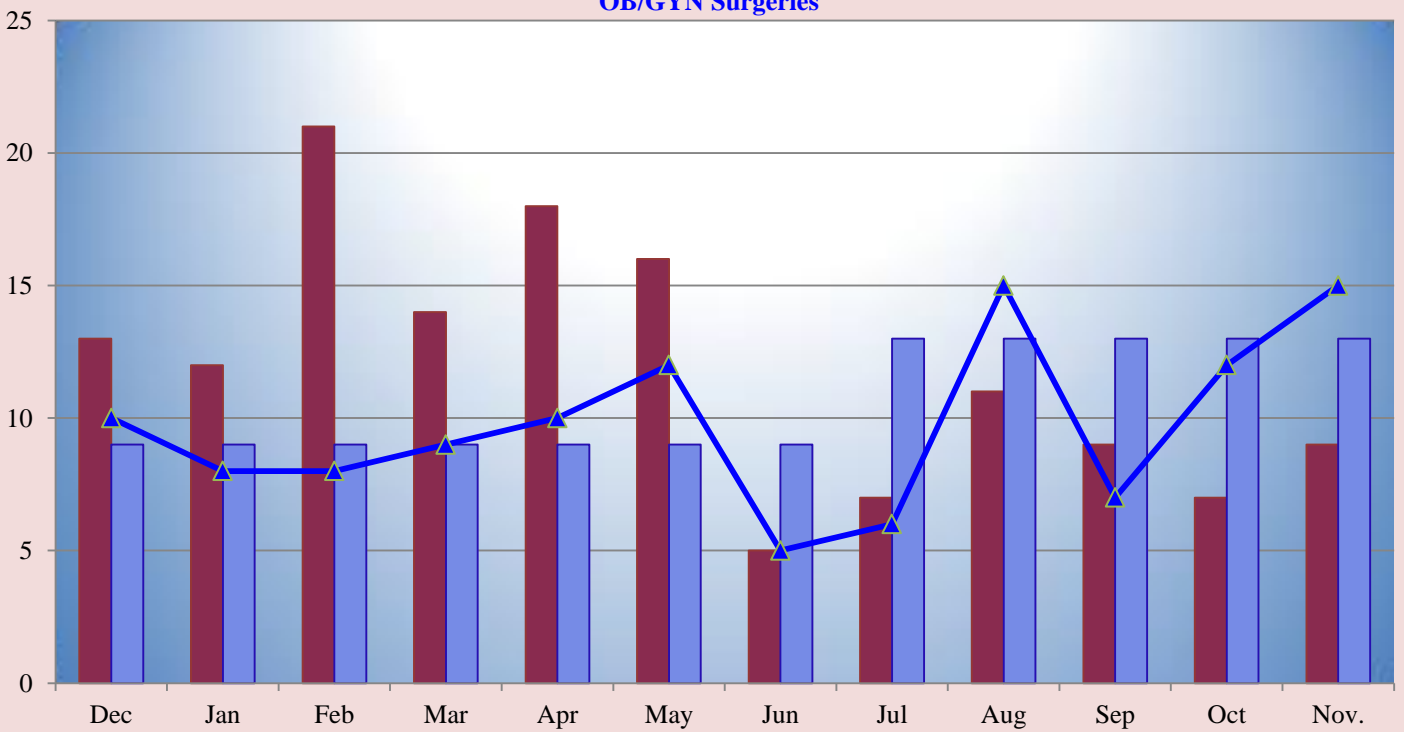
General Surgeries



Curr. 12 mo. avg. = 14

Prev. 12 mo. avg. = 18

OB/GYN Surgeries



Curr. 12 mo. avg. = 12

Prev. 12 mo. avg. = 10

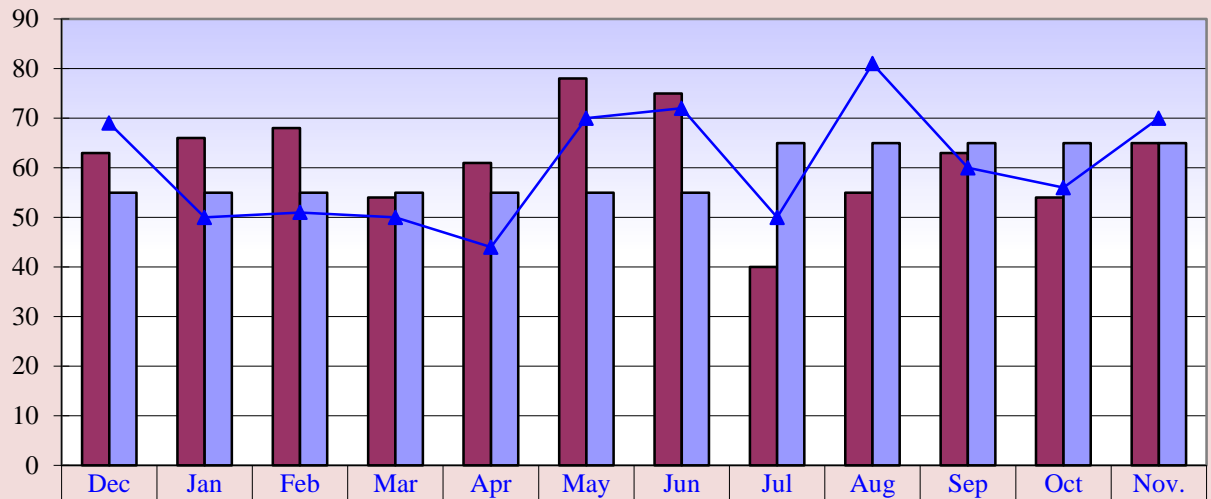
■ Curr. 12 mo.

■ Current Budget

▲ Prev. 12 mo.

**Memorial Hospital of Converse County
Procedure Core Visits
Nov. 2018**

Procedure Core Visits

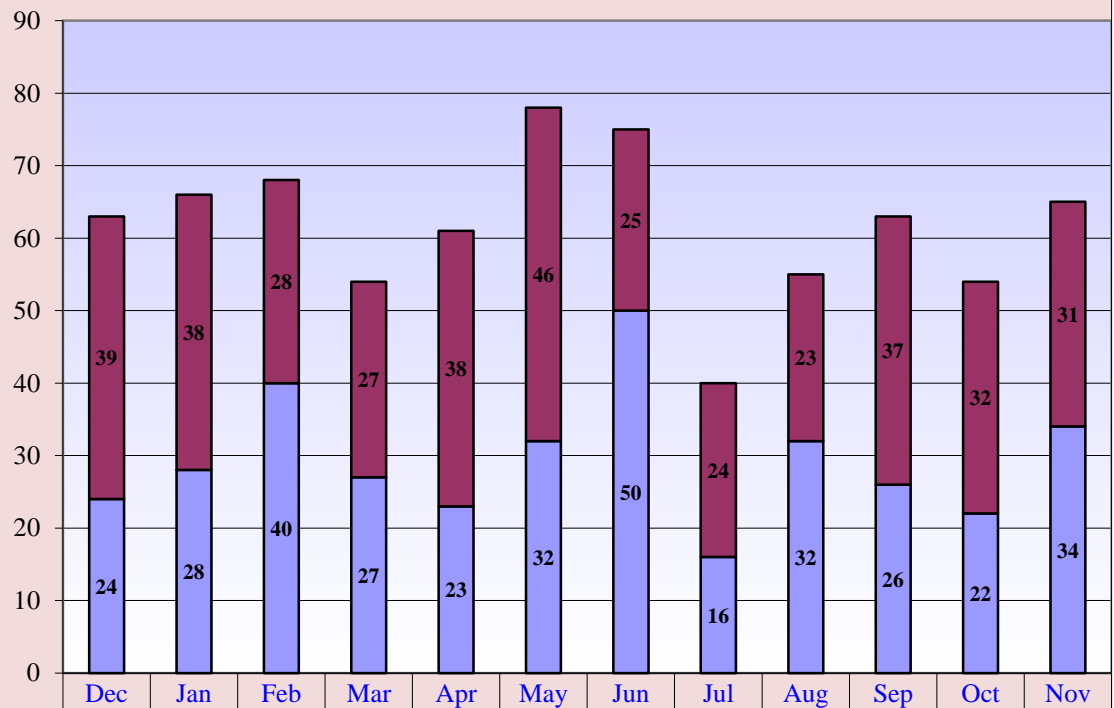


■ Curr. 12 mo.	63	66	68	54	61	78	75	40	55	63	54	65
■ Current Budget	55	55	55	55	55	55	55	65	65	65	65	65
▲ Prev. 12 mo.	69	50	51	50	44	70	72	50	81	60	56	70

Curr. 12 mo. avg. = 62

Prev. 12 mo. avg. = 60

Procedure Core Visit Types



■ Curr. 12 mo. Scopes	39	38	28	27	38	46	25	24	23	37	32	31
■ Curr. 12 mo. Minor Procedures	24	28	40	27	23	32	50	16	32	26	22	34

**Memorial Hospital of Converse County
Mammography Exams
Nov. 2018**

Mammography Exams



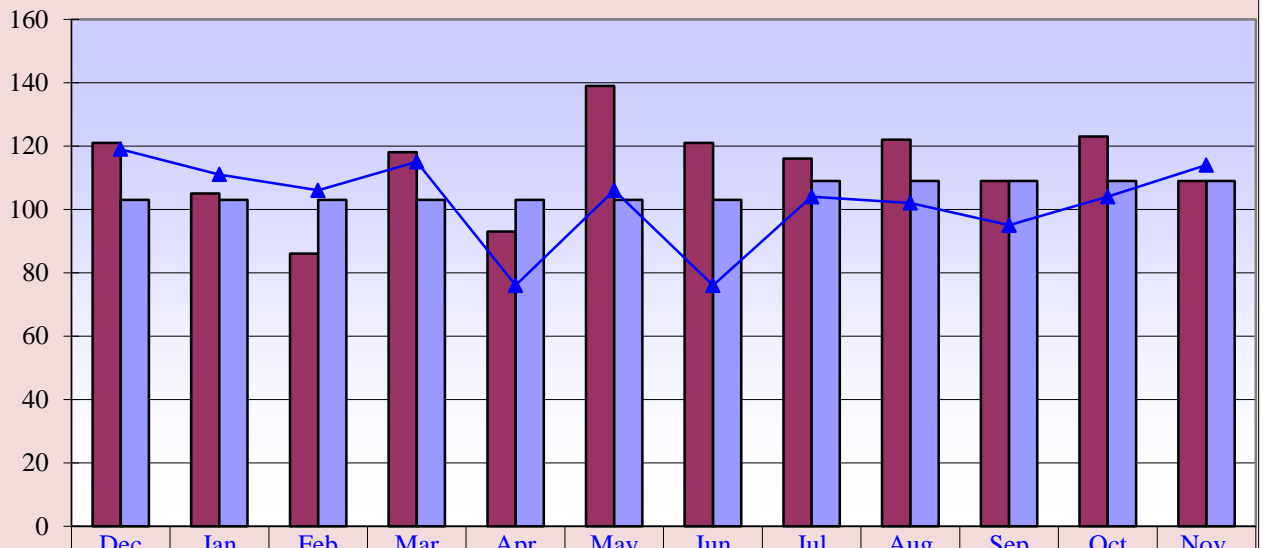
■ Curr. 12 mo.	91	86	73	72	99	82	85	78	74	86	131	88
■ Current Budget	93	93	93	93	93	93	93	94	94	94	94	94
▲ Prev. 12 mo.	85	60	73	94	91	86	94	86	111	99	109	133

Curr. 12 mo. avg. = 87

Prev. 12 mo. avg. = 93

**Memorial Hospital of Converse County
MRI & Cat Scans
Nov. 2018**

MRI Exams

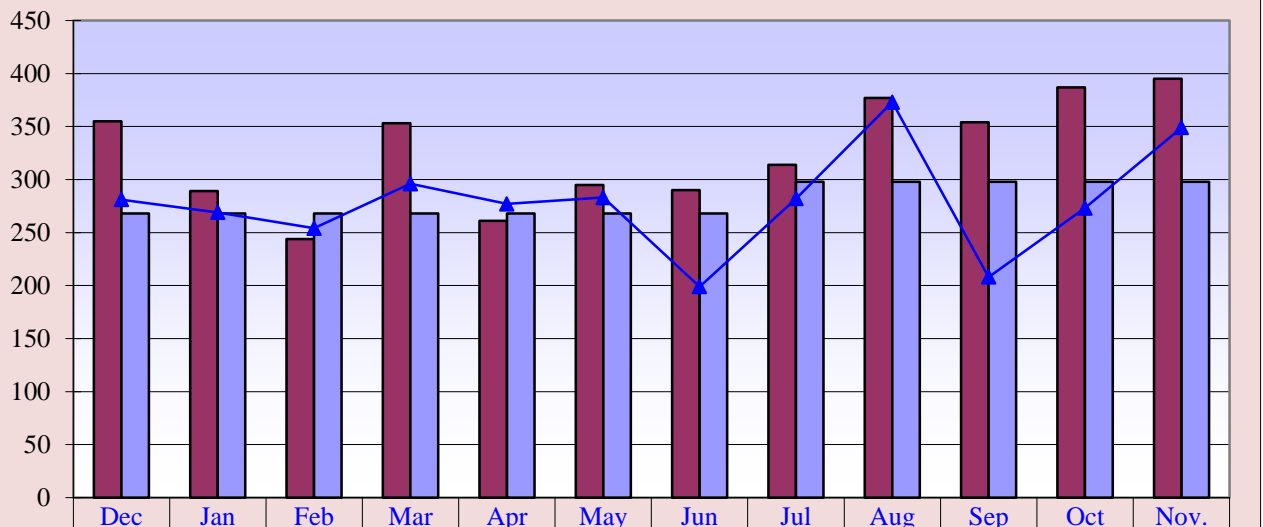


	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.
■ Curr. 12 mo.	121	105	86	118	93	139	121	116	122	109	123	109
■ Current Budget	103	103	103	103	103	103	103	109	109	109	109	109
—▲ Prev. 12 mo.	119	111	106	115	76	106	76	104	102	95	104	114

Curr. 12 mo. avg. = 114

Prev. 12 mo. avg. = 102

CT Exams



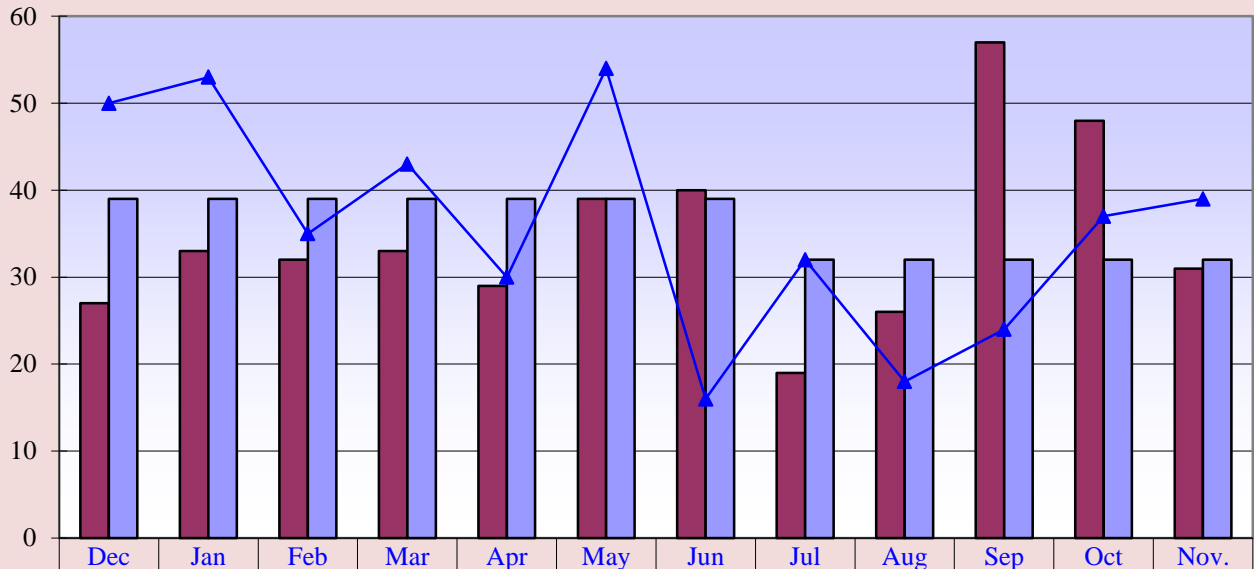
	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.
■ Curr. 12 mo.	355	289	244	353	261	295	290	314	377	354	387	395
■ Current Budget	268	268	268	268	268	268	268	298	298	298	298	298
—▲ Prev. 12 mo.	281	269	254	296	277	283	199	282	373	208	273	349

Curr. 12 mo. avg. = 326

Prev. 12 mo. avg. = 279

**Memorial Hospital of Converse County
Nuclear Med and Ultrasound Exams
Nov. 2018**

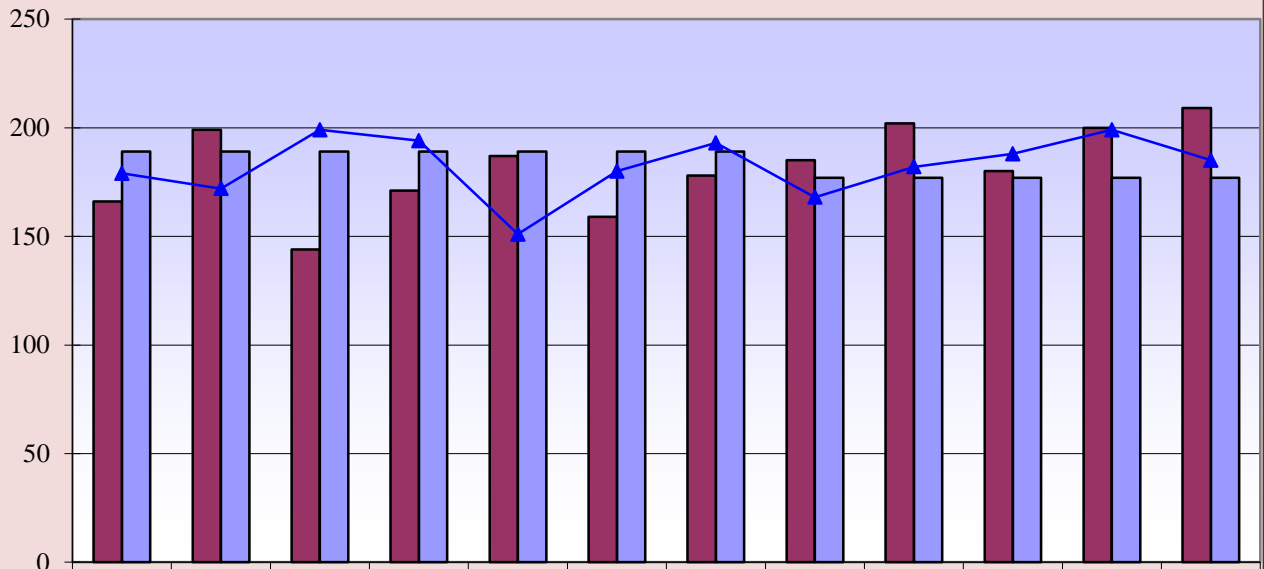
Nuclear Medicine Exams



Curr. 12 mo. avg = 35

Prev. 12 mo. avg. = 36

Ultrasound Exams

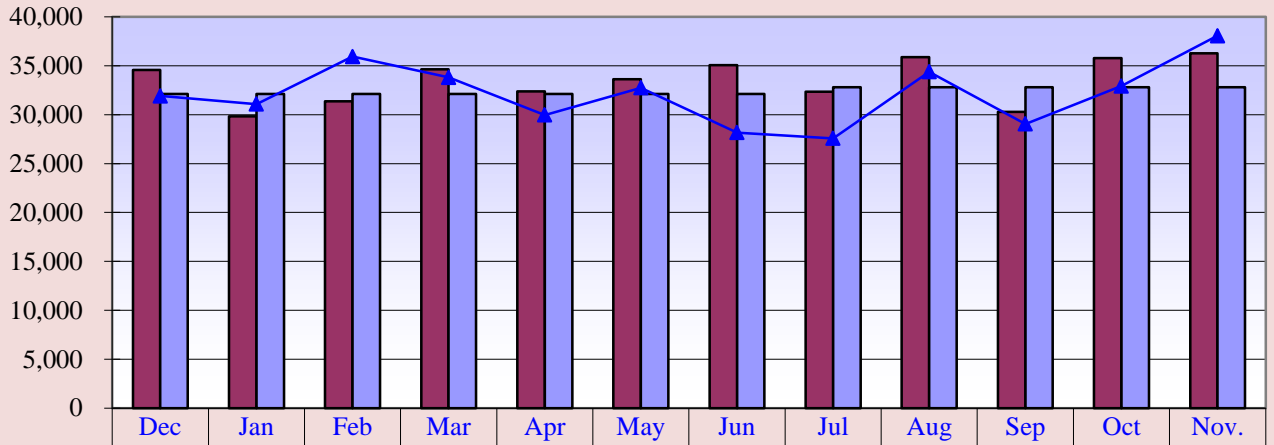


Curr. 12 mo. avg. = 182

Prev. 12 mo. avg. = 183

**Memorial Hospital of Converse County
Lab Procedures and Other X-Ray Exams
Nov. 2018**

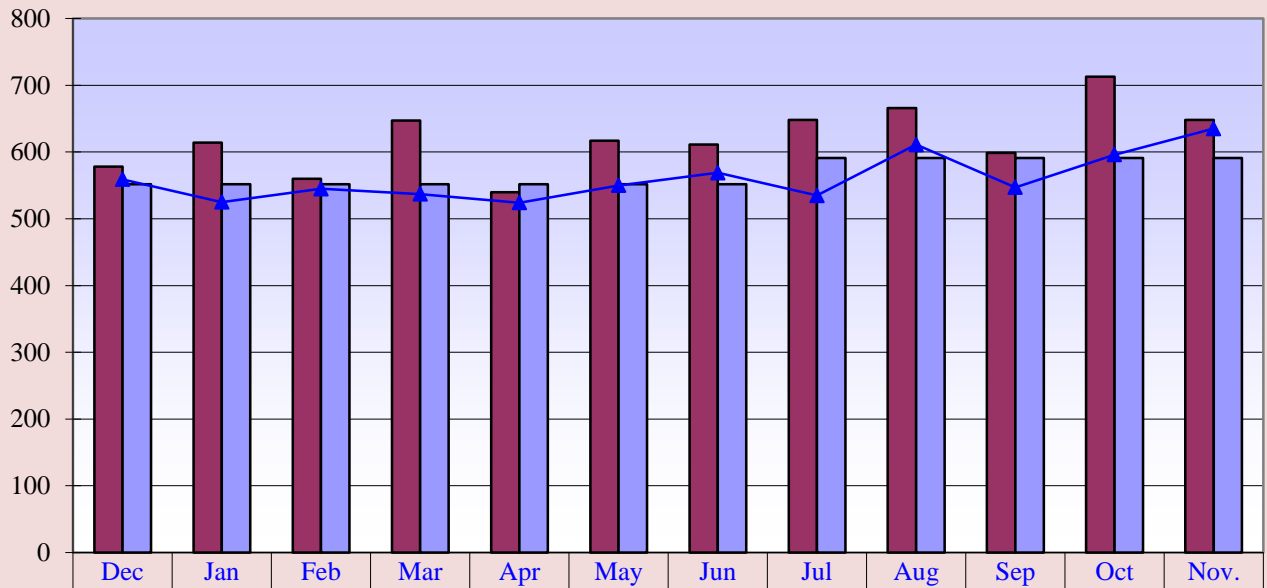
Lab Procedures



Curr. 12 mo. avg. = 33,508

Prev. 12 mo. avg. = 32,140

Other X-Ray Exams

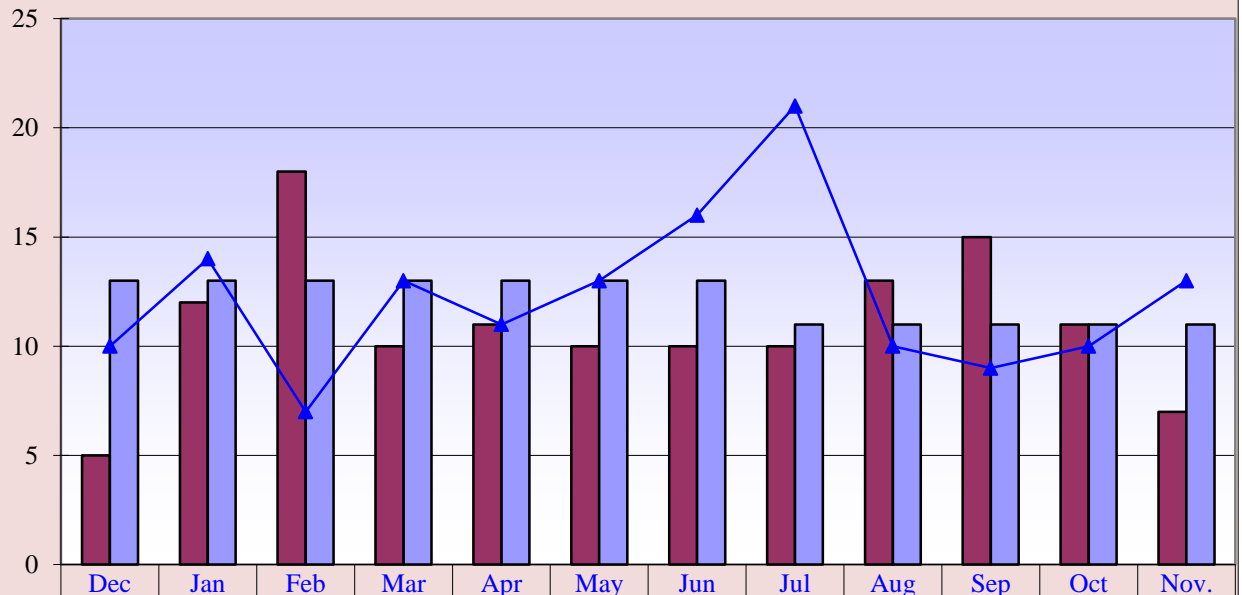


Curr. 12 mo. avg. = 620

Prev. 12 mo. avg. = 561

**Memorial Hospital of Converse County
Newborns and Net A/R Days
Nov. 2018**

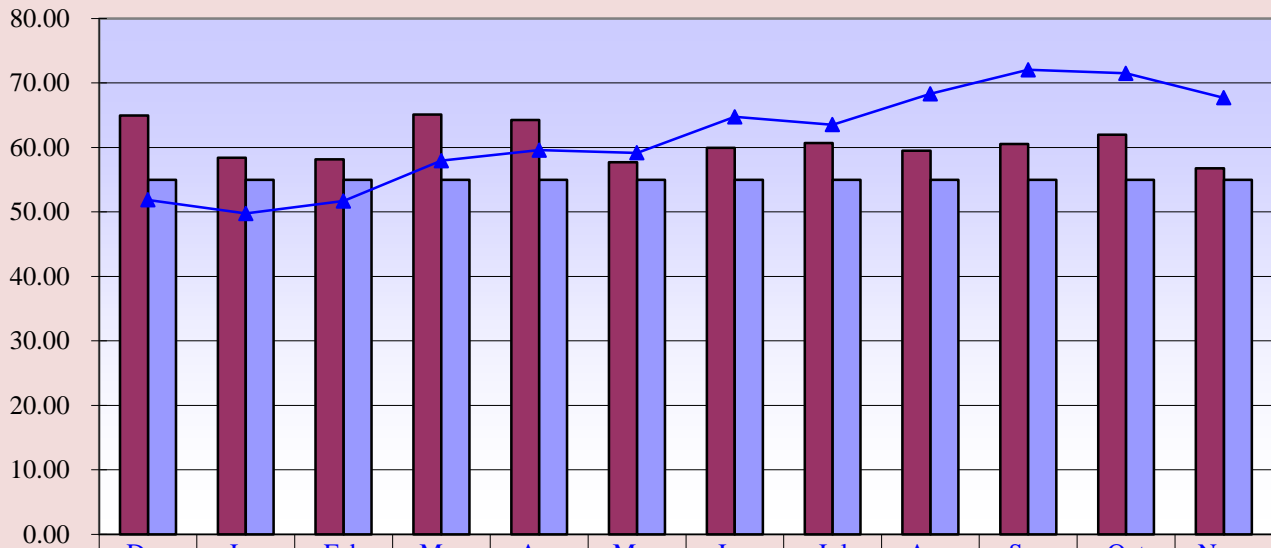
Newborns



Curr. 12 mo. avg. = 11

Prev. 12 mo. avg. = 12

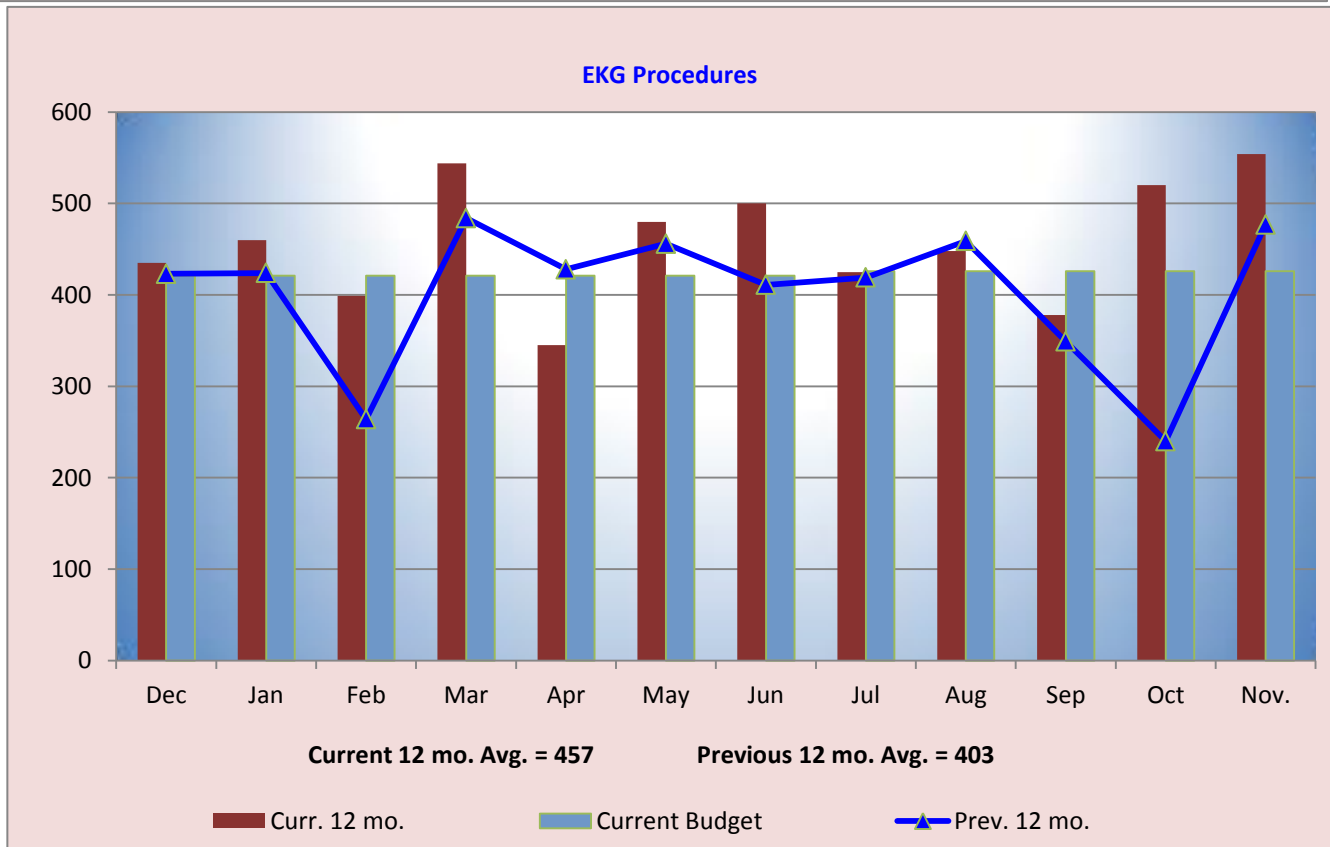
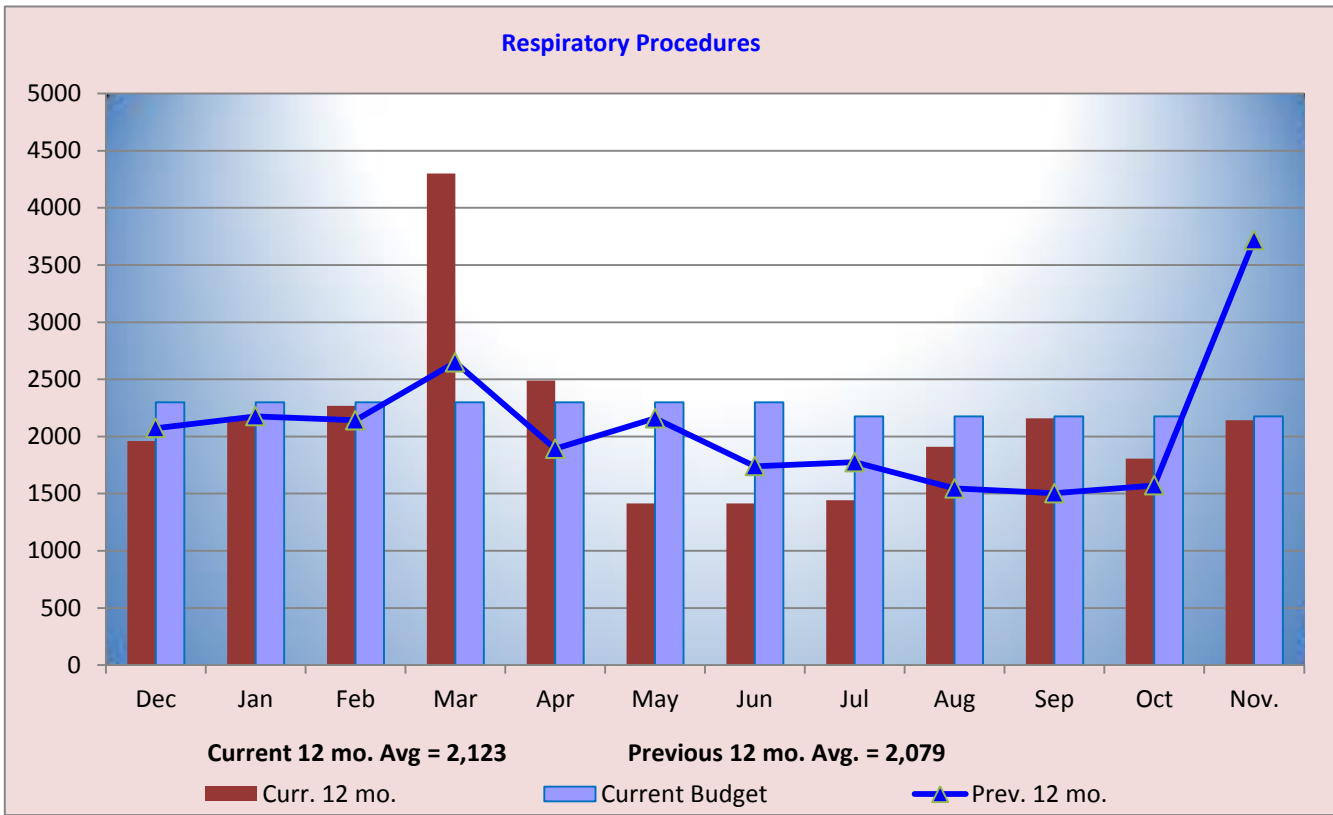
Net Days of Revenue in A/R



Curr. 12 mo. avg. = 60.66

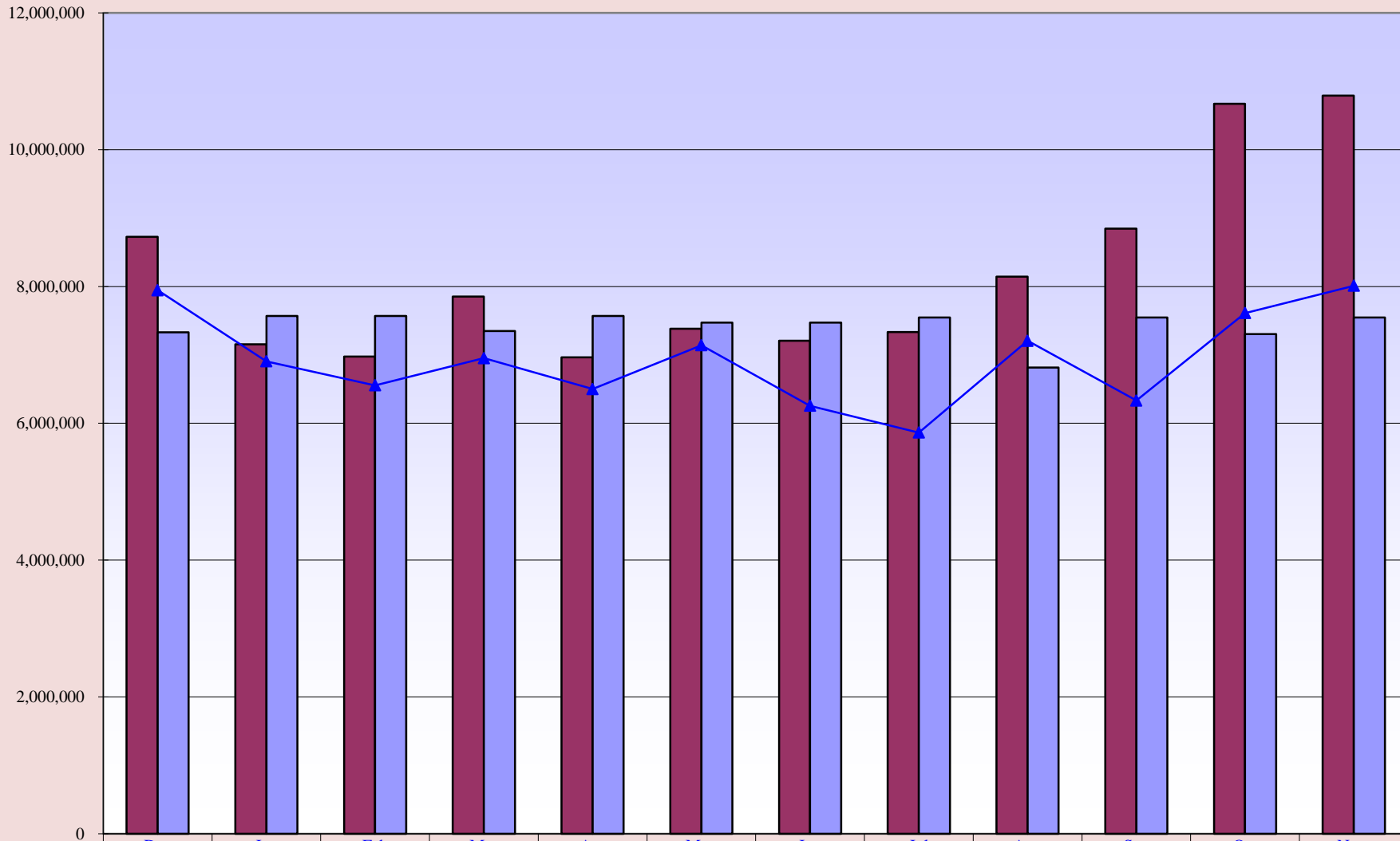
Prev. 12 mo. avg. = 61.48

Memorial Hospital of Converse County
 Respiratory and EKG Procedures
 Nov. 2018



**Memorial Hospital of Converse County
Hospital Gross Patient Revenue
Nov. 2018**

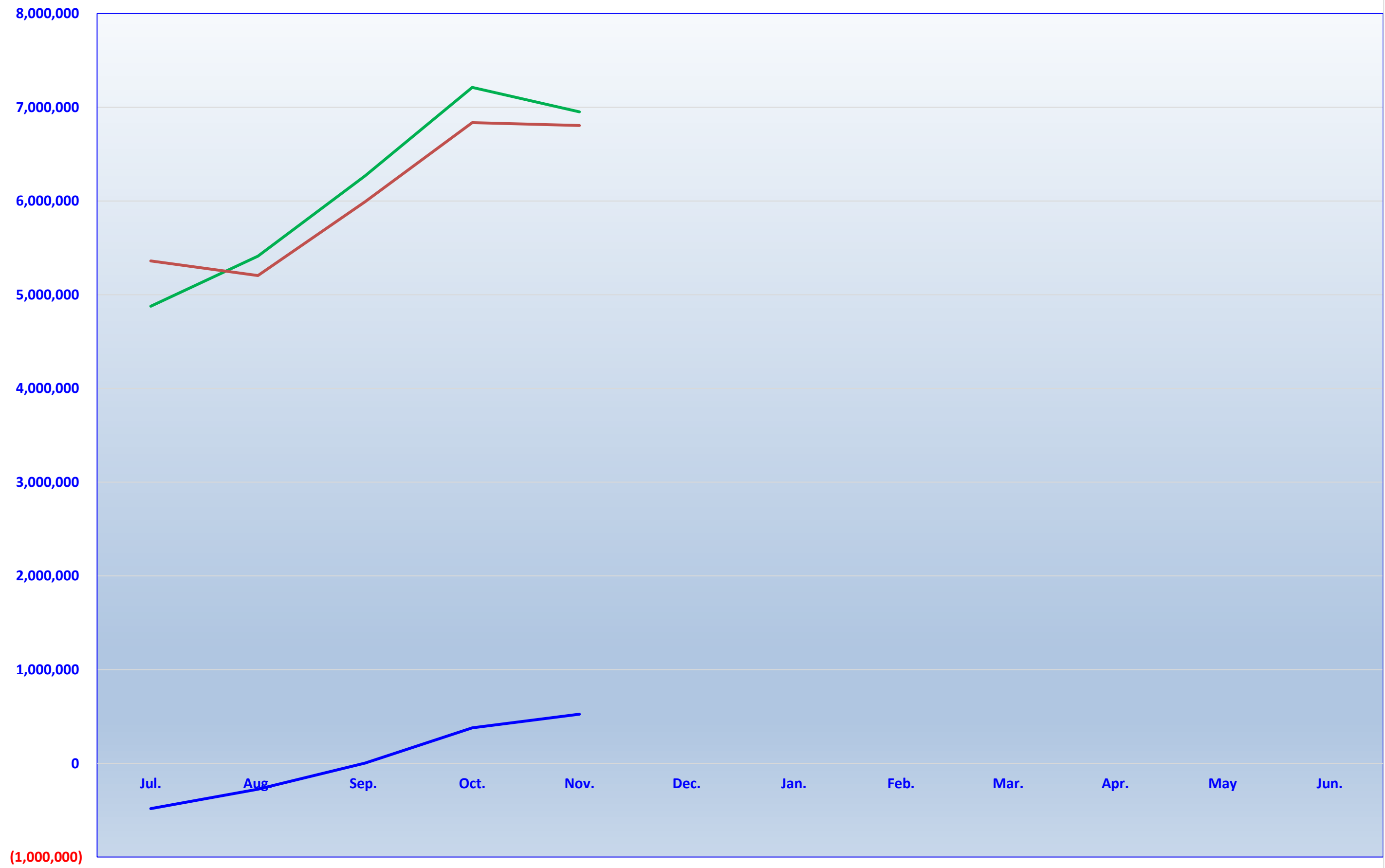
Hospital Gross Patient Revenue



Curr. 12 mo. avg. = \$8,171,290

Prev. 12 mo. avg. = \$6,939,928

Memorial Hospital of Converse County
Operating Revenue vs. Operating Expenses and Cumulative Operating Income/(Loss) for FY 2019



— **Operating Revenue**
 — **Operating Expenses**
 — **Cumulative Operating Income/(Loss)**

Memorial Hospital of Converse County
Income Statement Summary - (Statement of Revenues, Expenses, and Changes in Net Position)
Budget Variance Report

Current Month			Year to Date			Prior Year YTD		
Nov. 2018	Budget	Variance Amount	November	YTD Thru Nov. 2018	YTD Budget	Variance Amount	YTD Thru Nov. 2017	Change From Prior YTD
			<u>Patient Revenue</u>					
\$2,199,216	\$1,541,511	\$657,705	Inpatient	\$8,661,998	\$7,508,631	\$1,153,367	\$6,970,560	\$1,691,438
6,685,351	4,637,255	2,048,096	Outpatient	29,330,004	22,587,938	6,742,066	21,905,158	7,424,846
1,905,401	1,367,403	537,998	Physician Clinics	7,796,622	6,660,549	1,136,073	6,148,727	1,647,895
<u>\$10,789,968</u>	<u>\$7,546,169</u>	<u>\$3,243,799</u>	Total Patient Revenue	<u>\$45,788,623</u>	<u>\$36,757,118</u>	<u>\$9,031,505</u>	<u>\$35,024,445</u>	<u>\$10,764,178</u>
			<u>Deductions From Revenue</u>					
2,063,696	1,200,304	863,392	Medicare	8,246,743	6,001,518	2,245,225	5,375,413	2,871,330
641,704	423,447	218,257	Medicaid	2,831,130	2,117,250	713,880	2,258,092	573,038
329,348	93,020	236,328	Worker's Compensation	646,631	465,068	181,563	465,047	181,584
1,044,838	721,320	323,518	Other Contractuals	4,162,439	3,606,585	555,854	3,062,227	1,100,212
82,856	132,257	(49,401)	Other	633,481	661,272	(27,791)	586,562	46,919
<u>\$4,162,442</u>	<u>\$2,570,348</u>	<u>\$1,592,094</u>	Total Deductions	<u>\$16,520,424</u>	<u>\$12,851,693</u>	<u>\$3,668,731</u>	<u>\$11,747,341</u>	<u>\$4,773,083</u>
6,627,526	4,975,821	1,651,705	Net Patient Revenue	29,268,199	23,905,425	5,362,774	23,277,104	5,991,095
322,466	163,483	158,983	Other Operating Revenue	1,450,214	817,421	632,793	627,308	822,906
<u>\$6,949,992</u>	<u>\$5,139,304</u>	<u>\$1,810,688</u>	Total Operating Revenue	<u>\$30,718,413</u>	<u>\$24,722,846</u>	<u>\$5,995,567</u>	<u>\$23,904,412</u>	<u>\$6,814,001</u>
			<u>Operating Expenses</u>					
2,875,103	2,443,941	431,162	Salaries & Wages	13,433,325	11,904,355	1,528,970	11,668,858	1,764,467
524,492	542,654	(18,162)	Benefits	2,559,484	2,713,258	(153,774)	2,297,838	261,646
951,698	529,793	421,905	Supplies	4,589,301	2,648,960	1,940,341	2,474,141	2,115,160
154,343	114,571	39,772	Lease & Rentals	543,727	572,860	(29,133)	480,998	62,729
177,623	95,150	82,473	Other Expenses	677,724	475,825	201,899	470,488	207,236
1,375	5,000	(3,625)	Legal	78,512	25,000	53,512	18,938	59,574
58,141	22,498	35,643	Travel & Education	196,384	112,499	83,885	96,795	99,589
94,779	143,089	(48,310)	Maintenance & Repair	583,500	715,457	(131,957)	655,317	(71,817)
193,052	15,920	177,132	Physician Fees	350,237	79,600	270,637	138,692	211,545
19,129	19,166	(37)	Interest	95,271	95,833	(562)	102,002	(6,731)
140,059	70,899	69,160	Professional Fees	730,157	351,881	378,276	380,320	349,837
119,555	84,643	34,912	Purchased Services	482,914	423,208	59,706	426,677	56,237
46,682	47,464	(782)	Insurance	267,772	237,320	30,452	221,850	45,922
49,244	48,507	737	Utilities	238,884	242,544	(3,660)	241,964	(3,080)
297,889	337,750	(39,861)	Depreciation	1,552,007	1,688,750	(136,743)	1,701,933	(149,926)
1,101,043	518,293	582,750	Indigent Care	3,815,922	2,591,459	1,224,463	2,304,199	1,511,723
<u>\$6,804,207</u>	<u>\$5,039,338</u>	<u>\$1,764,869</u>	Total Operating Expenses	<u>\$30,195,123</u>	<u>\$24,878,809</u>	<u>\$5,316,314</u>	<u>\$23,681,010</u>	<u>\$6,514,113</u>
145,786	99,966	45,820	Operating Income (Loss)	523,290	(155,963)	679,253	223,402	299,888
			<u>Non-Operating Revenue</u>					
83,612	83,334	278	County - Indigent Care Reimbursement	416,993	416,667	326	509,356	(92,363)
37,500	37,500	0	County - Ambulance Reimbursement	187,500	187,500	0	112,500	75,000
107,288	35,375	71,913	Other Non-Operating	277,815	176,875	100,940	153,112	124,703
0	0	0	Non-Operating Expense	0	0	0	0	0
<u>\$374,186</u>	<u>\$256,175</u>	<u>\$118,011</u>	Net Income/(Loss)	<u>\$1,405,597</u>	<u>\$625,079</u>	<u>\$780,518</u>	<u>\$998,370</u>	<u>\$407,227</u>

Memorial Hospital of Converse County
Financial and Statistical Highlights
Nov. 2018

Page #

Patient Volumes

IP Daily Census.....	At 4.63 down 1.87 from November 2017 - down 0.95 from October 2018	1-2
Surgeries.....	At 97 up 17 from November 2017 - down 16 from October 2018	6-7
Radiology Exams.....	At 1,480 up 25 from November 2017 - down 122 from October 2018	9-12
Laboratory Tests.....	At 36,293 down 1,785 from November 2017 - up 514 from October 2018	12
Emer. Rm. Visits.....	At 468 up 93 from November 2017 - up 31 from October 2018	5
Clinic Visits.....	8.38% increase of 240 patient visits compared to November 2017	
Urgent Care.....	18.76% increase of 127 patient visits compared to November 2017	
Clinic Volumes.....	9.30% increase of 240 patient visits compared to November 2017	
RHC Visits.....	(40.34%) decrease of 63 patient visits compared to November 2017	
Wellness Visits.....	(7.62%) decrease of 17 patient visits compared to November 2017	

Income Statement

Gross Patient Revenue for the month was \$10,789,000 compared to \$8,000,000 last November and \$10,671,000 last month. Net Income for November is \$374,000 compared to \$148,000 last year and \$554,000 last month. 15

Monthly Revenue - over budget by \$3,243,000

The departments that are under budget by \$10,000 or more are as follows:

Med/Surg - 13,000	Physical Therapy - 10,000
Swing Bed - 26,000	Hospitalists - 13,000
Nuc Med - 10,000	Surgery - 81,000
Arbor Café - 12,000	Procedure Core - 25,000

Deductions From Revenue - Over budget by \$1,592,000

Monthly Expense Variances - Over budget by \$1,764,000

Areas that are over budget for the month

<u>Salaries & Wages - \$431,000</u>	<u>Travel & Education - \$35,000</u>
<u>Supplies - \$421,000</u>	Dr Schubert - 18,600
Radiology Minor Equipment - 9,000	Dr Freeman - 5,500
Lab Reagents - 5,900	ER Physicians - 3,200
340B Pharmacy Drugs - 16,000	Dr Robertson CME - 3,000
Pharmacy Drugs - 141,000	Education - 3,500
Podiatry Rev Supplies - 18,500	Employee Engagement - 5,700
Surgery Supplies - 6,900	<u>Physician Fees - 177,000</u>
Surgery Implants - 135,000	<u>Professional Fees - \$69,000</u>
Surgery Chargeable Supplies - 68,000	OB Contract Labor - 20,700
Physician Services Drugs - 16,000	Allergy Clinic Contract Labor - 6,000
Mocha Molly's Food Supplies - 6,800	Ultrasound Contract Labor - 5,700
<u>Leases & Rentals - \$39,000</u>	Surgery Contract Labor - 53,000
Pharmacy - 11,000	<u>Purchased Services - \$34,000</u>
Dr Schubert - 6,700	Lab - 2,400
Surgery - 5,900	304B Pharmacy - 7,900
Information Services - 10,000	Pharmacy - 2,000
<u>Other - \$82,000</u>	Surgery Neurology - 8,000
Radiology Recruitment - 5,300	Admin Bank Fees - 4,400
Business Office Collections - 9,700	Facilities - 3,800
IS Dues, Subs - 10,000	Education - 2,700
Public Relations Advertising - 47,900	Quality - 5,000
Public Relations Dues, Subs - 5,000	
<u>Indigent Care - \$582,000</u>	
Bad Debt - 475,000	

Cash Status

Cash balances as of November 30, 2018 are \$9,464,305.
This equates to 51 days of expenses on hand.

Accounts Receivable

Net Accounts Receivable days are at 56.77 days for the end of November compared to 67.68 last year and 61.96 last month.

**Memorial Hospital of Converse County
Statistics
For The Period Ended November 30, 2018**

Monthly						Year to Date					
Nov. 2018	Nov. 2017	Variance From Prior Nov.	Budget	Variance Amount	%	YTD Thru Nov. 2018	YTD Thru Nov. 2017	Variance From Prior YTD	YTD Budget	Variance Amt.	%
58	72	(14)	67	(9)	-13.4%	335	319	16	335	0	0.0%
2	5	(3)	5	(3)	-60.0%	18	26	(8)	25	(7)	-28.0%
60	77	(17)	72	(12)	-16.7%	353	345	8	360	(7)	-1.9%
139	195	(56)	176	(37)	-21.0%	816	854	(38)	880	(64)	-7.3%
13	46	(33)	48	(35)	-72.9%	195	230	(35)	240	(45)	-18.8%
152	241	(89)	224	(72)	-32.1%	1,011	1,084	(73)	1,120	(109)	-9.7%
7	13	(6)	11	(4)	-36.4%	57	50	7	55	11	20.0%
14	30	(16)	20	(6)	-30.0%	125	89	36	100	25	25.0%
97	80	17	78	19	24.4%	413	357	56	390	23	5.9%
1,909	2,147	(238)	2,037	(128)	-6.3%	9,372	11,960	(2,588)	10,185	(813)	-8.0%
468	375	93	402	66	16.4%	2,222	1,997	225	2,010	212	10.5%
2,377	2,522	(145)	2,439	(62)	-2.5%	11,594	13,957	(2,363)	12,195	(601)	-4.9%
329	316	13	319	10	3.2%	327	310	17	319	7	2.3%

Financial Ratios	Nov. 2018	Nov. 2017	YTD	US	WY	Misc. Measurements	YTD - 18	YTD - 17	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	51	81	51	76	99	Total Gross Rev. per FTE	\$336,526	\$290,729	\$45,797	\$145,000	\$191,526
Operating Margin	2.10%	9.27%	1.70%	1.79%	-0.93%	Contractual Deductions	36.08%	33.54%	2.54%	33.13%	2.95%
Net Margin	5.38%	2.63%	4.58%	3.09%	4.85%	Inpatient Revenue %	22.80%	24.14%	-1.34%	33.17%	-10.37%
Operating Cash Flow Margin		38.74	2.64%	8.10		Outpatient Revenue %	77.20%	75.86%	1.34%	66.83%	10.37%
Current Ratio	3.78	5.06	N/A	2.35	3.71	Average Length of Stay	2.48	2.67	(0.19)	3.30	(0.82)
Gross A/R Days	54.38	65.29		50.37	59.90	Medicare Inp. Payer Mix	37.09%	37.48%	-0.39%	75.25%	-38.16%
Net A/R Days	56.77	67.68		52.46	56.82	Average I/P Daily Census	5.33	5.58	(0.25)	3.50	1.83
FTEs per Adjusted Occupied Bed - Excluding MOB			10.93	5.51	9.88	Salaries to Net Patient Rev.	45.90%	50.13%	-4.23%	53.41%	-7.51%
With MOB -			11.53			Salaries to Total Expense	44.49%	49.28%	-4.79%	46.32%	-1.83%
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2015						Average Salary per FTE	\$98,729	\$96,857	\$1,872	\$62,062	\$36,667
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2015						Benefits as % of Salaries	19.05%	19.69%	-0.64%		

Memorial Hospital of Converse County
Balance Sheet - (Statement of Net Position)
November 30, 2018

	<u>Nov. 2018</u>	<u>Nov. 2017</u>
<u>ASSETS</u>		
CURRENT ASSETS		
Cash On Hand And In Banks	\$2,498,384	\$4,773,275
Certificates Of Deposit - Unrestricted	1,765,921	1,338,528
Total Cash Assets	<u>\$4,264,305</u>	<u>\$6,111,803</u>
Assets Whose Use is Restricted		
Certificates of Deposit Securing Loan	5,200,000	5,500,000
Total Restricted Assets	<u>\$5,200,000</u>	<u>\$5,500,000</u>
Accounts Receivable (Gross)	17,141,859	15,604,998
Uncollectible Accts. & Contractual. Adj.	(5,756,670)	(4,765,709)
Net Patient Accounts	<u>\$11,385,189</u>	<u>\$10,839,289</u>
Due From Physicians/Staff	1,111	7,513
Inventories Of Supplies	1,744,948	1,143,904
Other Current Assets	2,326,058	1,584,918
Yellowstone Group Investment	54,873	82,305
Total Current Assets	<u>\$24,976,485</u>	<u>\$25,269,732</u>
LAND, BUILDING AND EQUIPMENT, net	\$27,676,605	\$27,885,145
OTHER ASSETS		
Investment - Big Country Rehab	234,828	130,145
Total Other Assets	<u>\$234,828</u>	<u>\$130,145</u>
Total Assets	<u><u>\$52,887,918</u></u>	<u><u>\$53,285,022</u></u>
<u>LIABILITIES AND FUND EQUITY</u>		
CURRENT LIABILITIES		
Accounts Payable	\$1,619,547	\$652,089
Accrued Salaries	2,809,066	2,381,257
Accrued Self Funded Health Insurance	291,392	291,392
Accrued Taxes And Deductions	810,152	553,415
Current Portion Of Notes Payable	122,042	285,274
Current Portion of CD Secured Note	828,586	828,115
Total Current Liabilities	<u>\$6,480,785</u>	<u>\$4,991,542</u>
OTHER LIABILITIES		
Deferred Loss On Early Retirement Of Bonds	(225,435)	(295,353)
Medicare Cost Report Settlement	200,000	0
Long Term CD Secured Note Obligations	4,372,592	4,917,648
Long Term Notes Payable	0	407,110
Total Other Liabilities	<u>\$4,347,156</u>	<u>\$5,029,405</u>
Total Liabilities	\$10,827,941	\$10,020,947
FUND EQUITY		
Fund Balance	\$40,654,379	\$42,265,705
Net Income	1,405,597	998,370
Total Fund Balance	<u>\$42,059,976</u>	<u>\$43,264,075</u>
Total Liabilities And Fund Equity	<u><u>\$52,887,918</u></u>	<u><u>\$53,285,022</u></u>

Cash Flow Statement for November 2018 and FYTD 2019

Cash Flow From Operations	<u>Nov. 2018</u>	<u>FYTD 2019</u>
Net Earnings/(Loss)	\$374,186	\$1,405,598
<u>Additions/(Subtractions) to Cash</u>		
Depreciation/Non-cash Interest	297,889	1,552,007
Decrease/(Increase) in Accounts Receivable	(143,647)	(3,593,709)
(Decrease)/Increase in Accounts Payable	(271,163)	(614,670)
Decrease/(Increase) in Inventory	7,370	(263,284)
Net Cash Flow From Operations	<u>\$264,635</u>	<u>(\$1,514,058)</u>
Cash Flow from Capital Purchases		
Equipment, Fixed Assets, Construction	(499,120)	(2,343,330)
Cash Flow from Financing		
Notes Payable	<u>(24,146)</u>	<u>(948,641)</u>
Cash Flow for the Month Ending: Nov. 2018	<u><u>(\$258,631)</u></u>	<u><u>(\$4,806,029)</u></u>

Prev. 12 mo. Newborns	10	14	7	13	11	13	16	21	10	9	10	13	12
	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	
Curr. 12 mo.	22	17	19	22	9	14	14	7	8	10	13	11	14
Current Budget	20	20	20	20	20	20	20	17	17	17	17	17	
Prev. 12 mo.	24	24	15	22	15	22	10	19	14	22	16	14	18

	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	
Curr. 12 mo.	63	66	68	54	61	78	75	40	55	63	54	65	62
Current Budget	55	55	55	55	55	55	55	65	65	65	65	65	
Prev. 12 mo.	69	50	51	50	44	70	72	50	81	60	56	70	60

	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	
Curr. 12 mo.	91	86	73	72	99	82	85	78	74	86	131	88	87
Current Budget	93	93	93	93	93	93	93	94	94	94	94	94	
Prev. 12 mo.	85	60	73	94	91	86	94	86	111	99	109	133	93

Year	Mammo Exams
Dec-04	977
Dec-05	1,037
Dec-06	1,081
Dec-07	1,101
Dec-08	1,154
Dec-09	1,231
Dec-10	1,208
Dec-11	979

	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	
Curr. 12 mo.	166	199	144	171	187	159	178	185	202	180	200	209	182
Current Budget	189	189	189	189	189	189	189	177	177	177	177	177	
Prev. 12 mo.	179	172	199	194	151	180	193	168	182	188	199	185	183

	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	
Curr. 12 mo.	27	33	32	33	29	39	40	19	26	57	48	31	35
Current Budget	39	39	39	39	39	39	39	32	32	32	32	32	
Prev. 12 mo.	50	53	35	43	30	54	16	32	18	24	37	39	36

	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	
Curr. 12 mo.	13	12	21	14	18	16	5	7	11	9	7	9	12
Current Budget	9	9	9	9	9	9	9	13	13	13	13	13	
Prev. 12 mo.	10	8	8	9	10	12	5	6	15	7	12	15	10

	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	
Curr. 12 mo.	64	72	82	74	71	59	59	68	66	77	66	58	68
Current Budget	72	72	72	72	72	72	72	67	67	67	67	67	
Prev. 12 mo.	70	74	56	75	66	71	68	59	57	66	65	70	66

	Insurance	Medicare	Medicaid	Self Pay	WC	Other	
Fiscal Year 2018	43.65%	38.52%	8.56%	6.90%	2.28%	0.09%	100.00%
Fiscal Year 2019	43.24%	37.09%	8.00%	8.64%	2.98%	0.05%	100.00%

Admissions	<u>Avg.</u>	<u>Nov.</u>	<u>Oct</u>	<u>Sep</u>	<u>Aug</u>	<u>Jul</u>	<u>Jun</u>	<u>May</u>	<u>Apr</u>	<u>Mar</u>	<u>Feb</u>	<u>Jan</u>	<u>Dec</u>
Yost	0.00	0.00	0.00	0.00	0.00	0.00							
Murphy	2.20	5.00	4.00	2.00	0.00	0.00							

Operating Revenue vs. Operating Expenses for FY 2018

