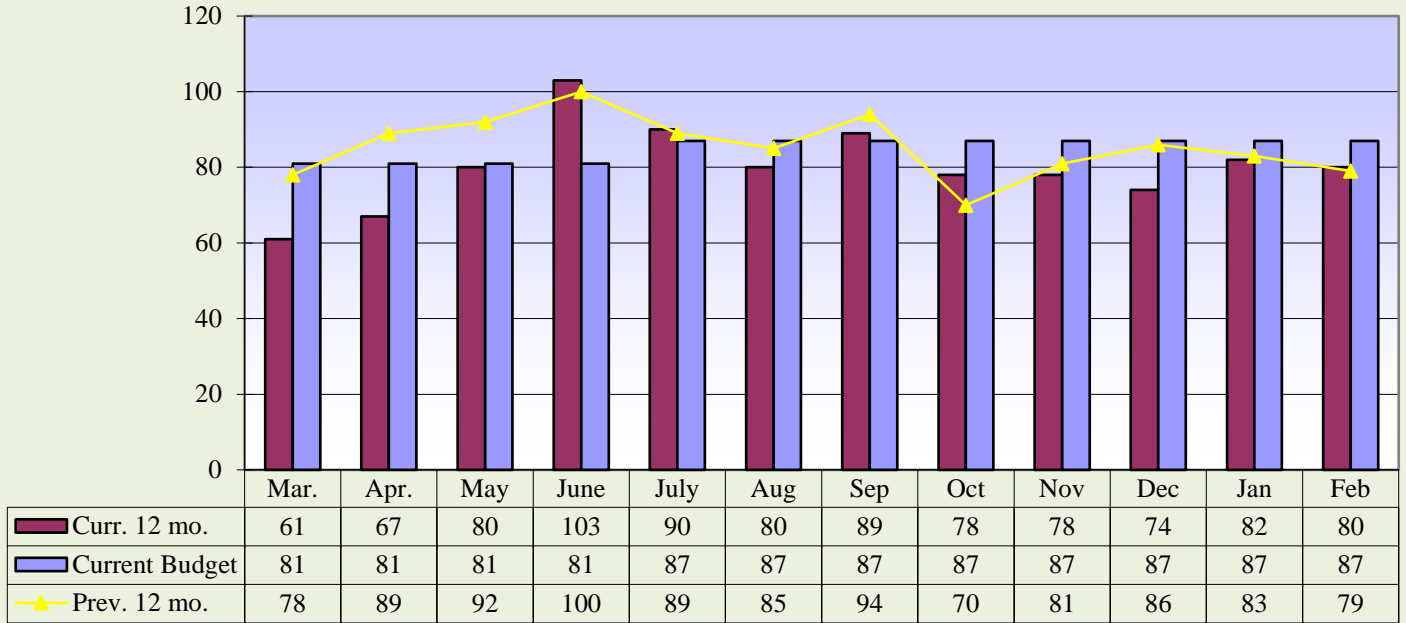


**Memorial Hospital of Converse County**  
**Financial and Statistical Packet**  
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**Memorial Hospital of Converse County  
Admissions and Avg. IP Daily Census  
Feb. 2016**

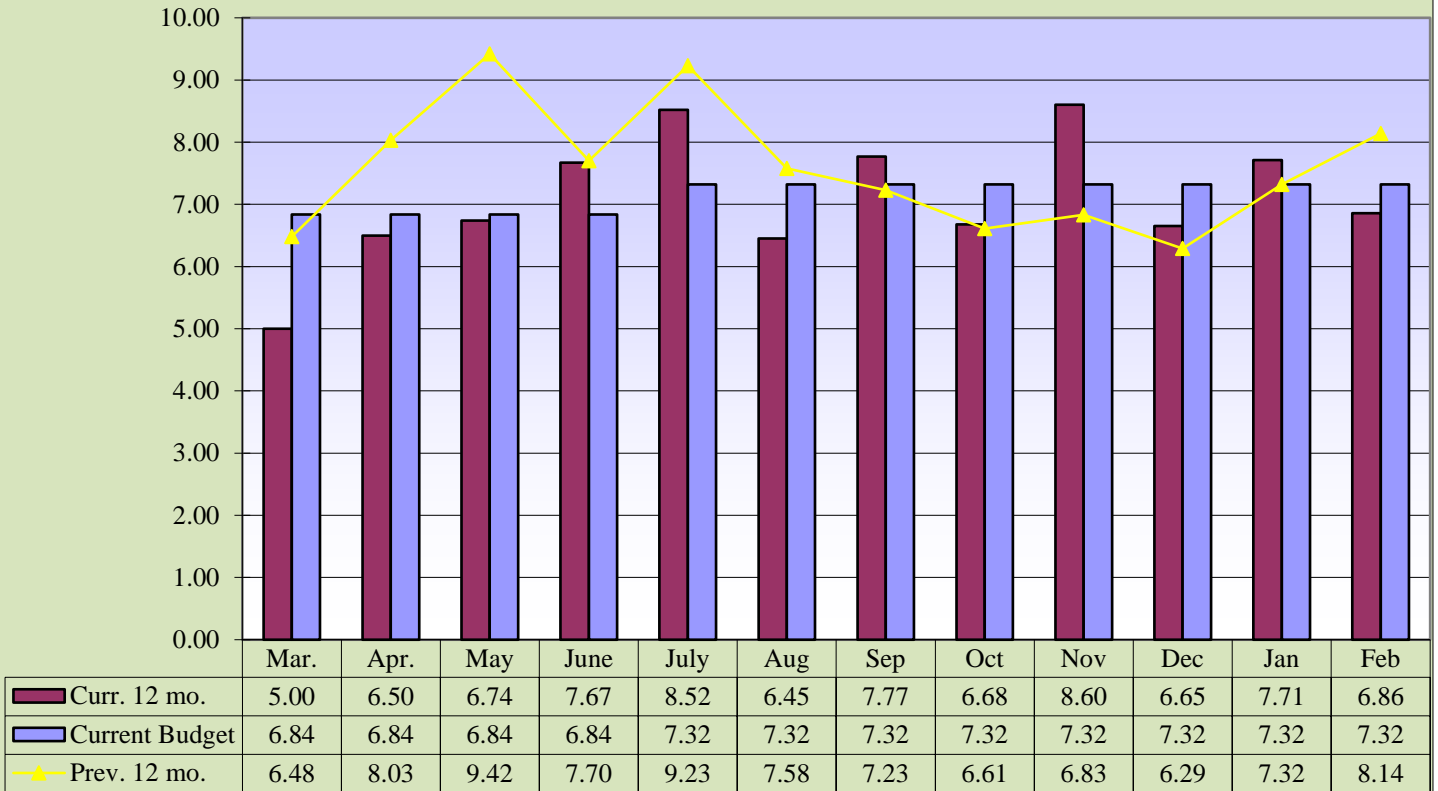
**Admissions**



**Current 12 mo. avg. = 80**

**Previous 12 mo. avg. = 86**

**Average IP Daily Census**

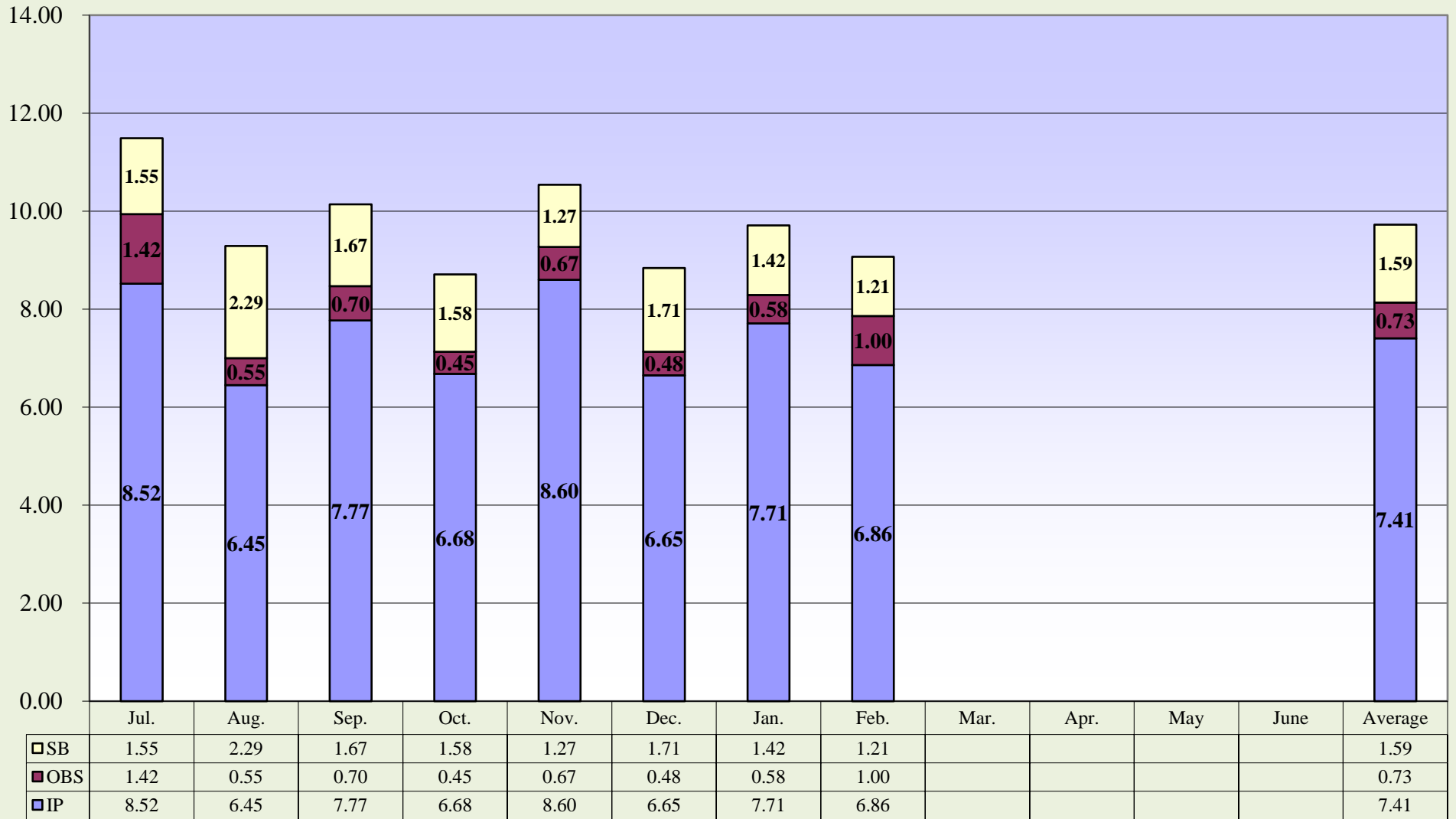


**Curr. 12 mo. avg. = 7.10**

**Prev. 12 mo. avg. = 7.57**

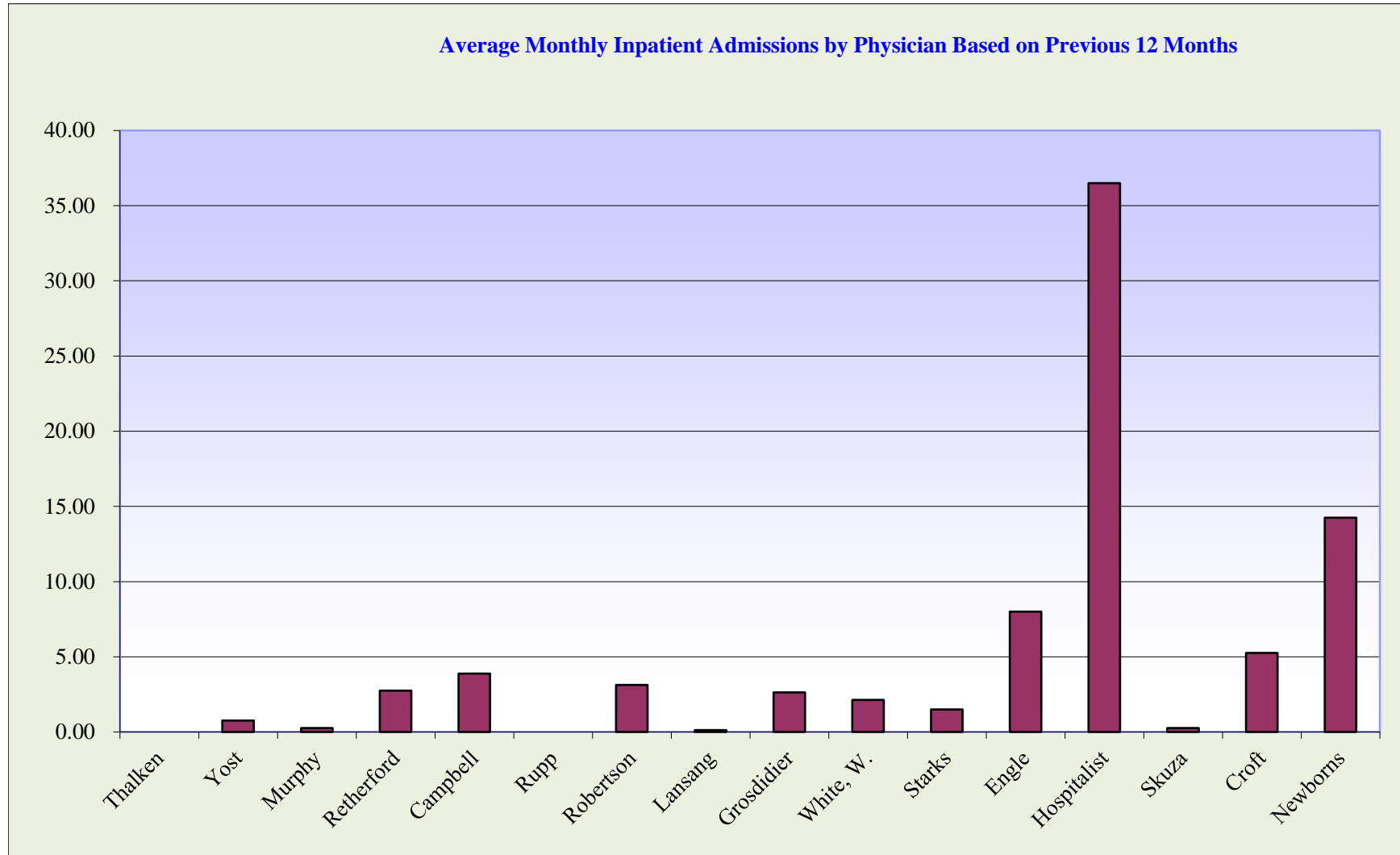
Memorial Hospital of Converse County  
 (FY 2016) Average Floor Census Breakdown  
 Feb. 2016

## (FY 2016) Average Floor Census Breakdown



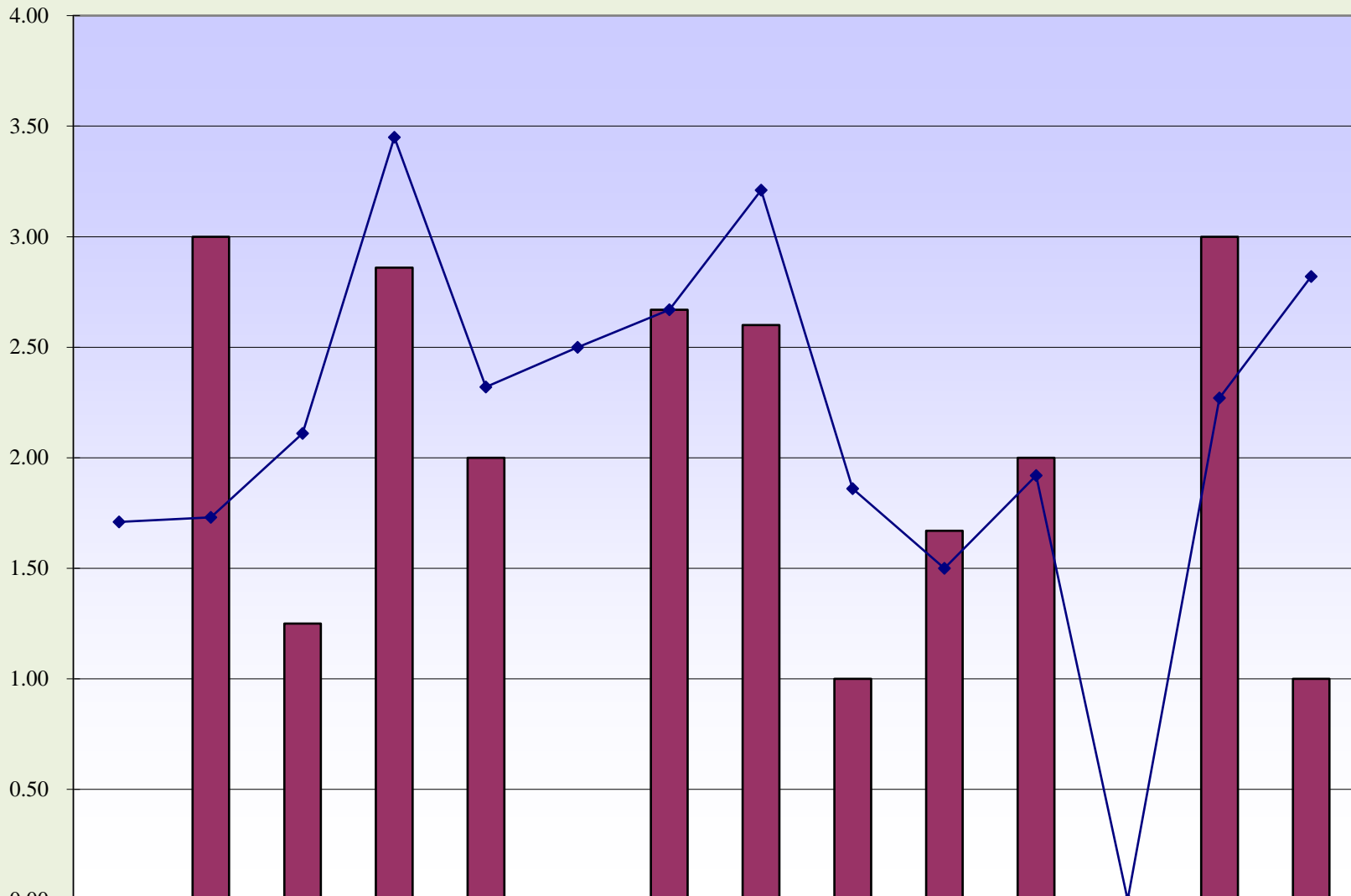
IP
  OBS
  SB

**Memorial Hospital of Converse County  
Average Monthly Inpatient Admissions by Physician  
Feb. 2016**



**Memorial Hospital of Converse County  
Average Length of Stay by Physician  
Feb. 2016**

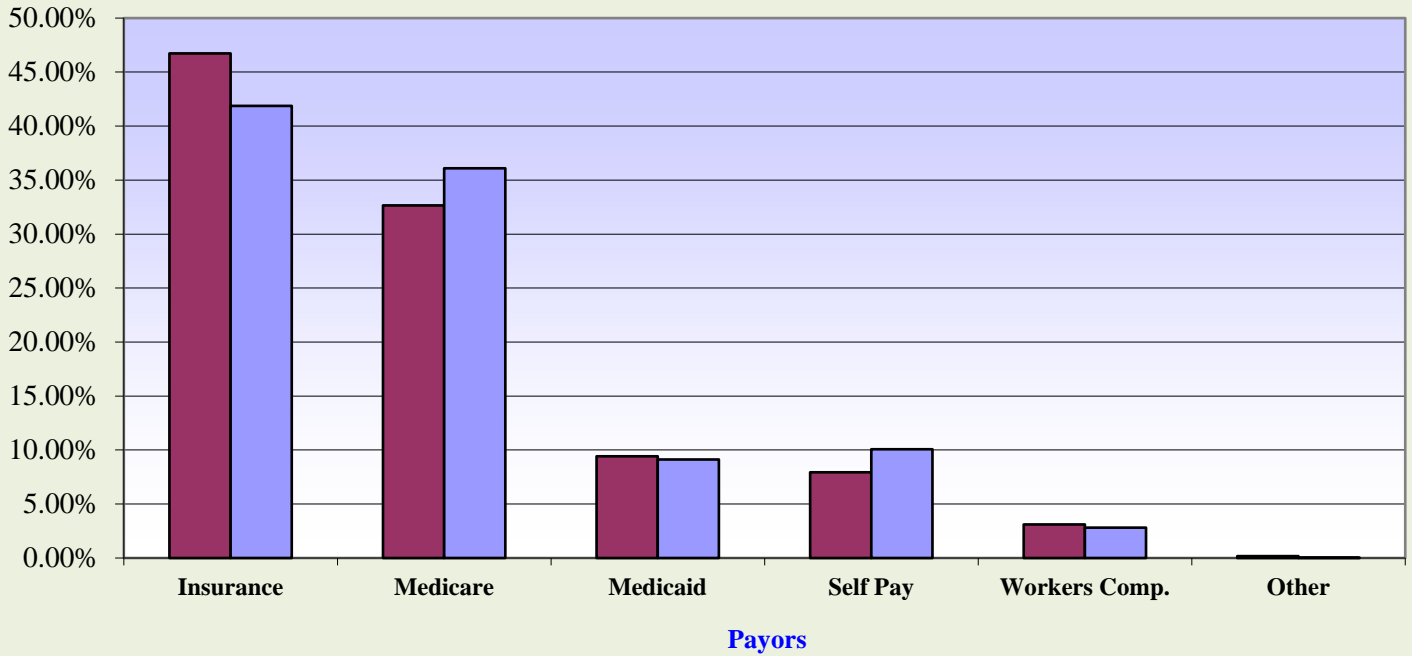
**Average Length of Stay by Physician for Fiscal Year 2016**



■ Current Month Avg. Length of Stay 0.00	Retherford	Lansang	Starks	Hospitalist	Grosdidier	Murphy	White, W.	Croft	Skuza	Yost	Engle	Rupp	Campbell	Robertson
◆ YTD FY 2016 Avg. Length of Stay 0.00	0.00	3.00	1.25	2.86	2.00	0.00	2.67	2.60	1.00	1.67	2.00	0.00	3.00	1.00
	1.71	1.73	2.11	3.45	2.32	2.50	2.67	3.21	1.86	1.50	1.92	0.00	2.27	2.82

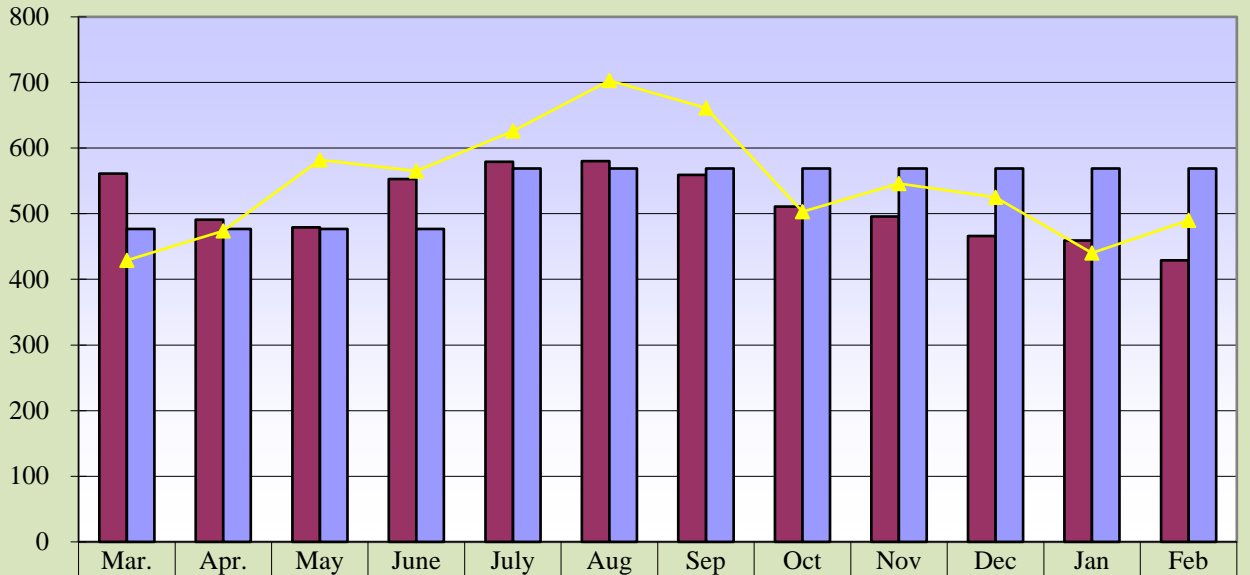
**Memorial Hospital of Converse County  
Payor Mix Comparisons and ER Visits  
Feb. 2016**

**Payor Mix Comparisons**



■ Fiscal Year 2016      ■ Fiscal Year 2015

**Emergency Room Visits**



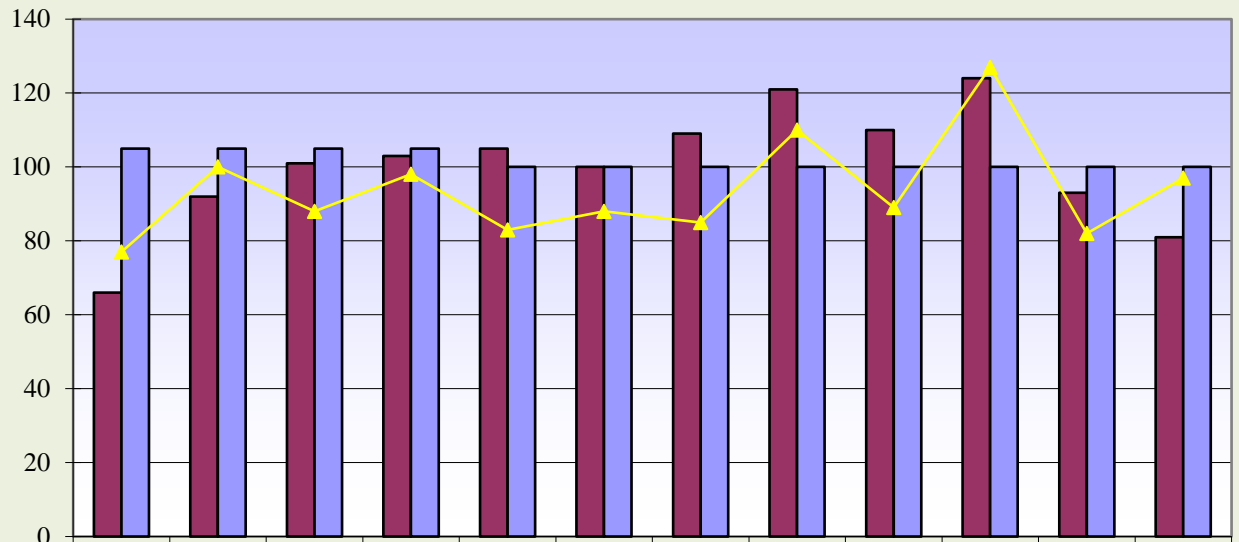
<span style="color: #800000;">■</span> Curr. 12 mo.	561	491	479	553	579	580	559	511	496	466	459	429
<span style="color: #6495ED;">■</span> Current Budget	477	477	477	477	569	569	569	569	569	569	569	569
<span style="color: yellow;">▲</span> Prev. 12 mo.	429	474	582	565	626	703	661	503	546	525	440	490

**Curr. 12 mo. avg. = 514**

**Prev. 12. mo. avg. = 545**

**Memorial Hospital of Converse County  
Total Surgeries and Orthopedic Surgeries  
Feb. 2016**

**Total Surgeries**

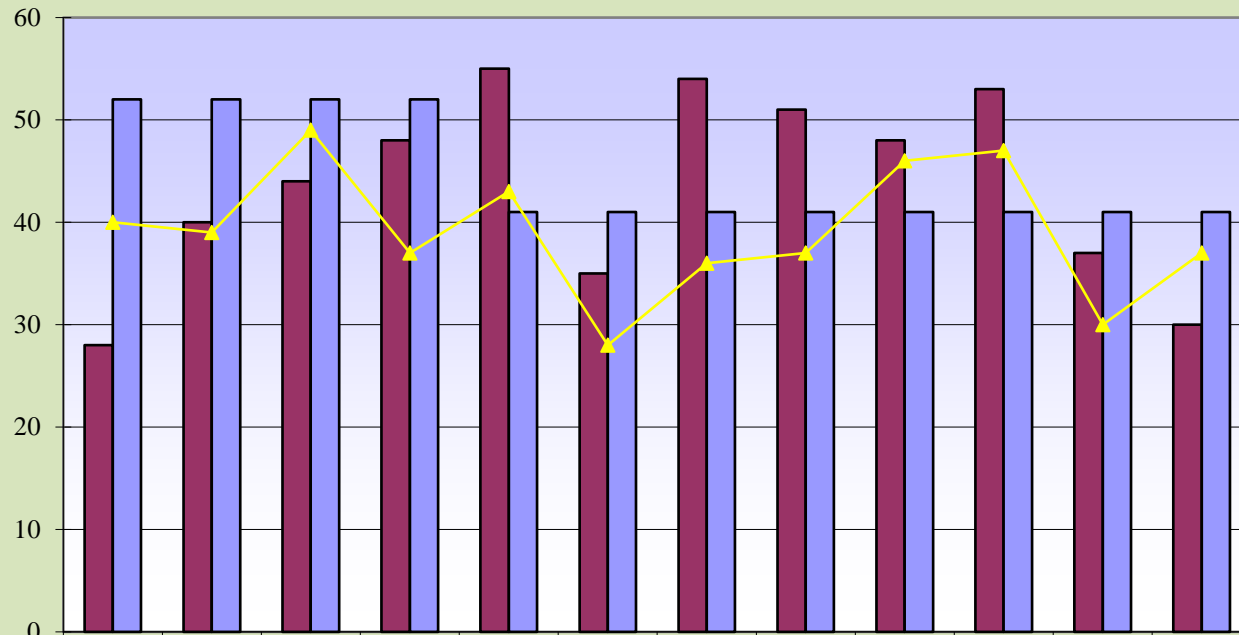


<b>Curr. 12 mo.</b>	66	92	101	103	105	100	109	121	110	124	93	81
<b>Current Budget</b>	105	105	105	105	100	100	100	100	100	100	100	100
<b>Prev. 12 mo.</b>	77	100	88	98	83	88	85	110	89	127	82	97

**Current 12 mo. avg. = 100**

**Previous 12 mo. avg. = 94**

**Orthopedic Surgeries**



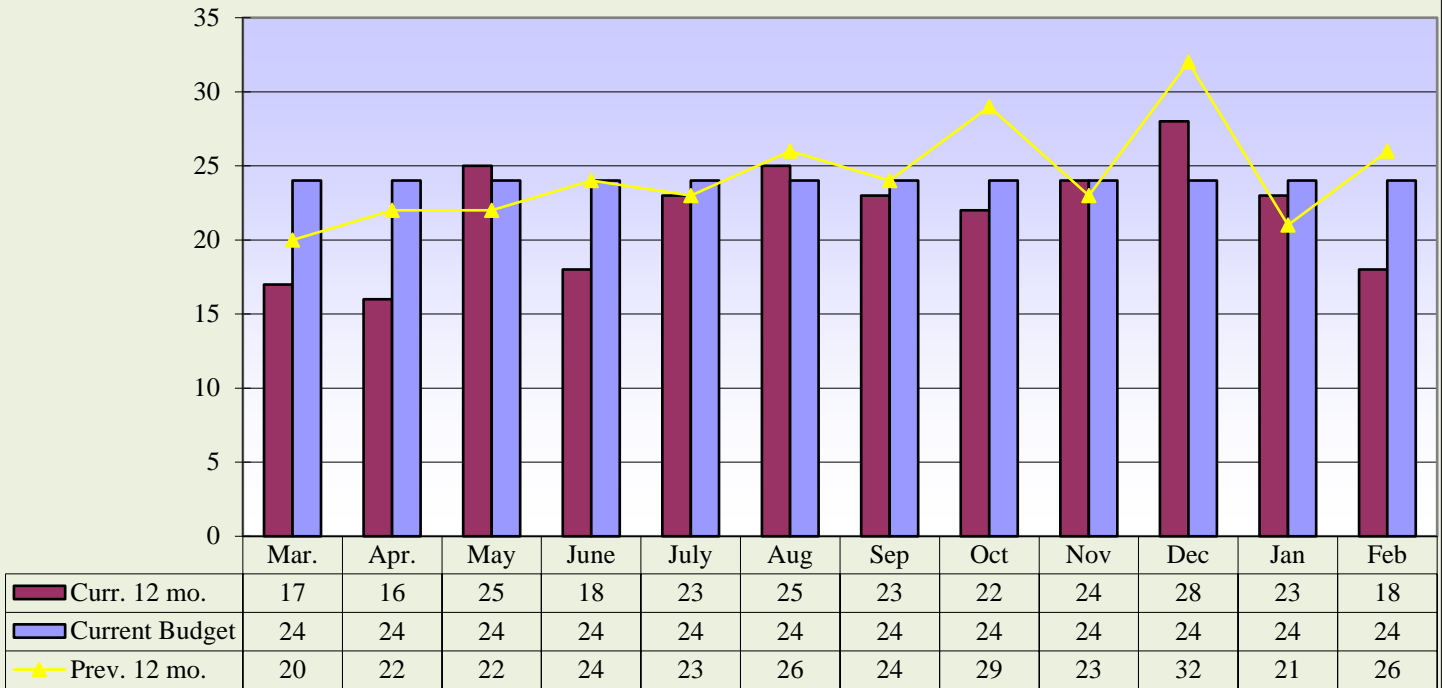
<b>Curr. 12 mo.</b>	28	40	44	48	55	35	54	51	48	53	37	30
<b>Current Budget</b>	52	52	52	52	41	41	41	41	41	41	41	41
<b>Prev. 12 mo.</b>	40	39	49	37	43	28	36	37	46	47	30	37

**Curr. 12 mo. avg. = 44**

**Prev. 12 mo. avg. = 39**

**Memorial Hospital of Converse County  
General and OB/GYN Surgeries  
Feb. 2016**

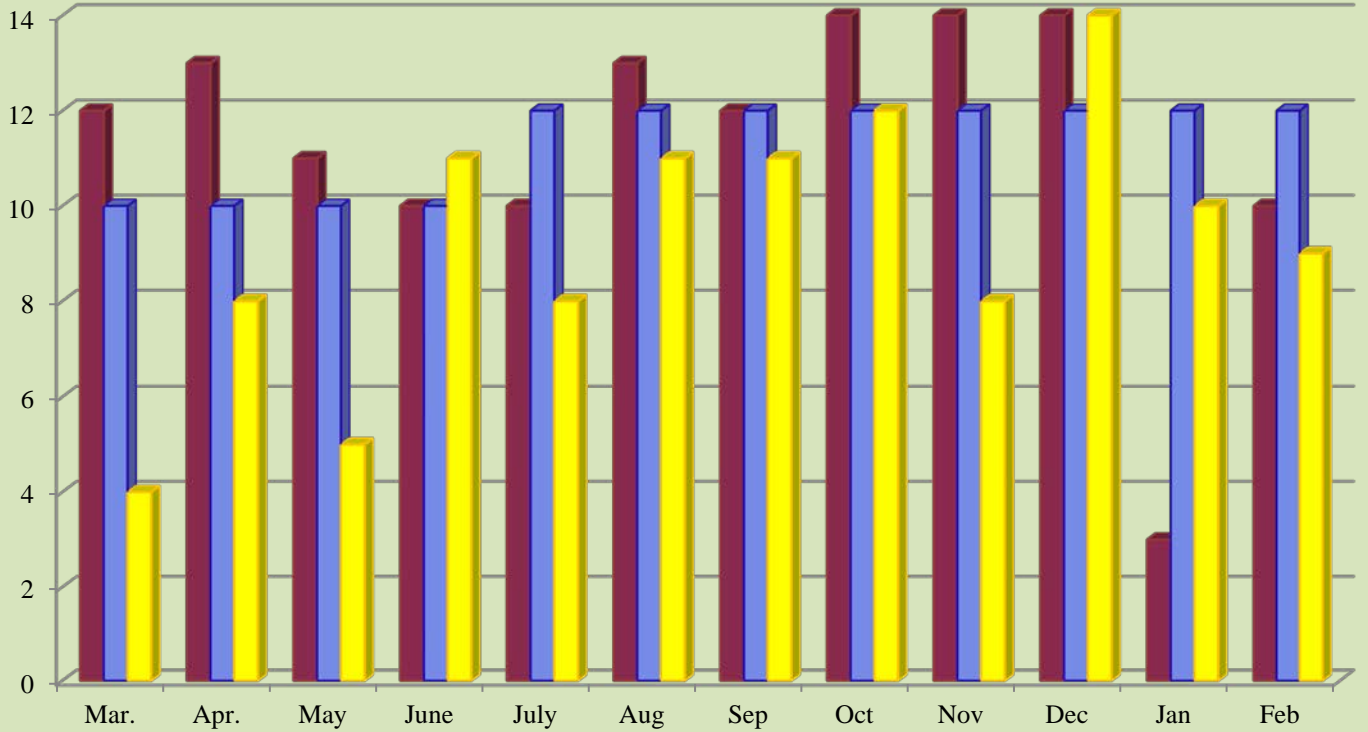
**General Surgeries**



**Curr. 12 mo. avg. = 22**

**Prev. 12 mo. avg. = 24**

**OB/GYN Surgeries**



**Curr. 12 mo. avg. = 11**

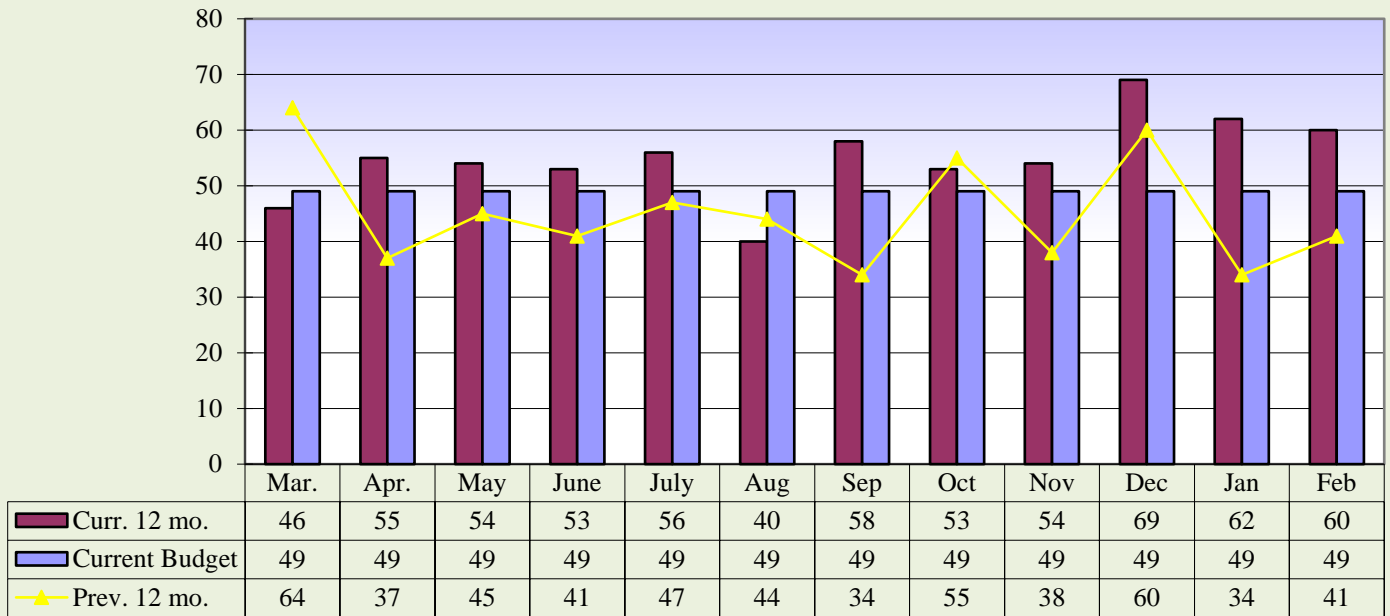
**Prev. 12 mo. avg. = 9**

**■ Curr. 12 mo.      ■ Current Budget      ■ Prev. 12 mo.**



**Memorial Hospital of Converse County  
Procedure Core Visits  
Feb. 2016**

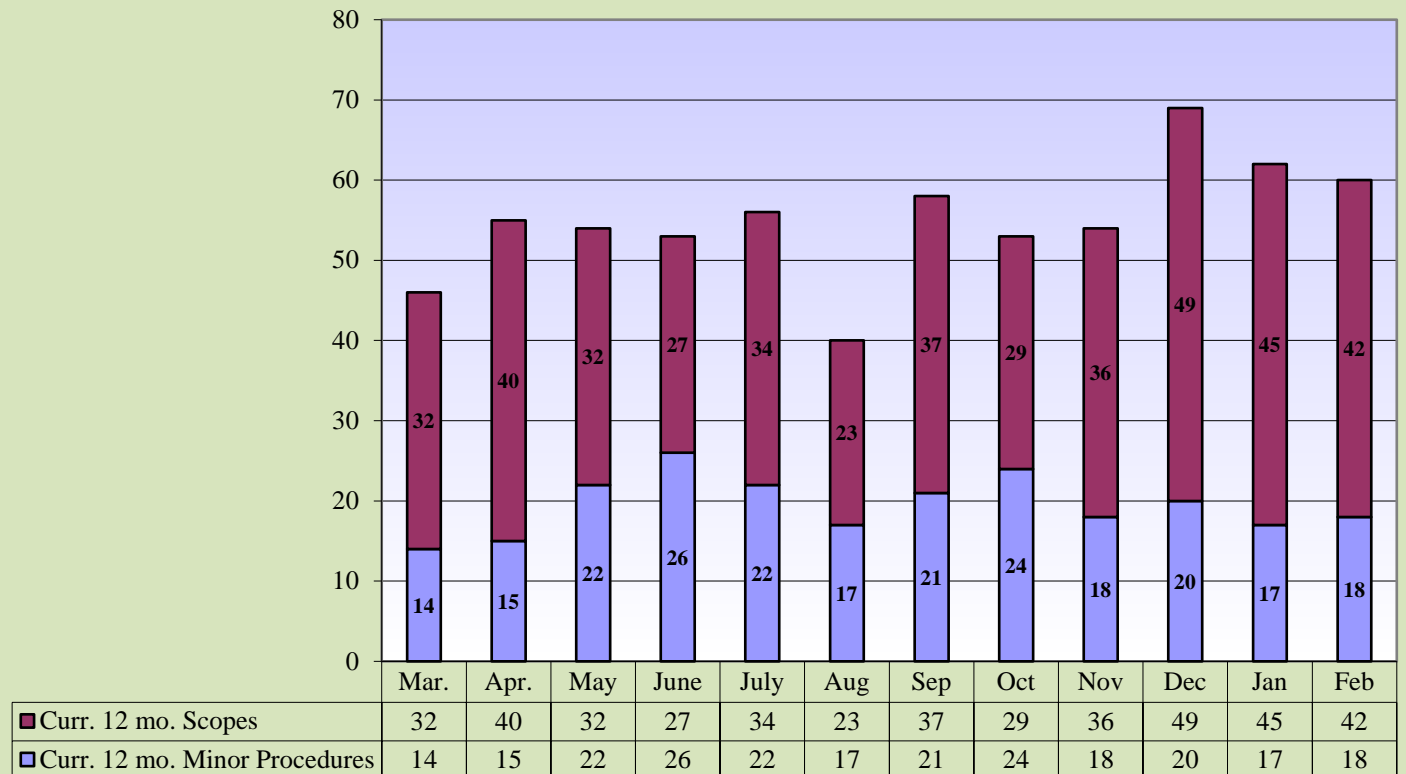
**Procedure Core Visits**



**Curr. 12 mo. avg. = 55**

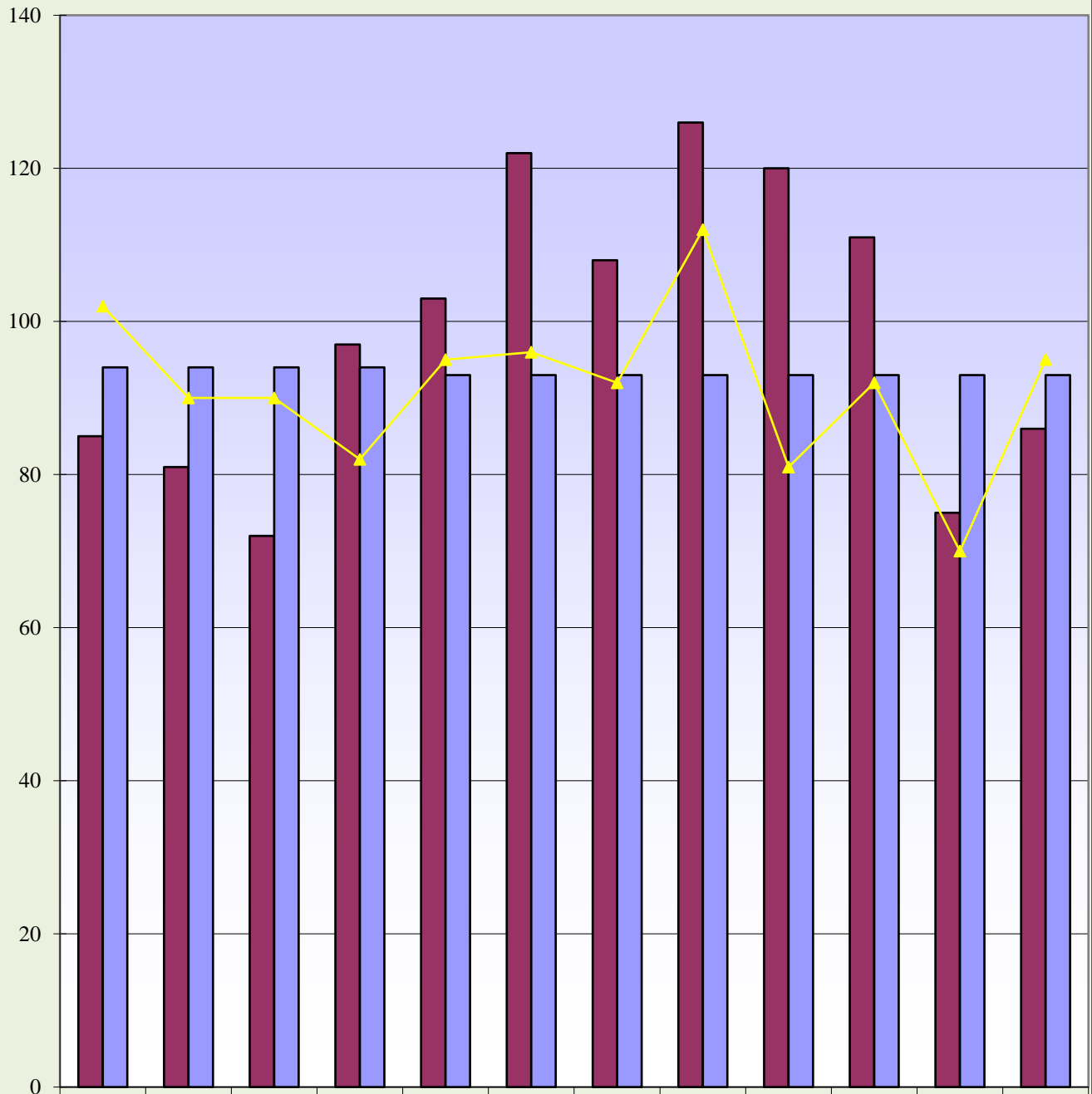
**Prev. 12 mo. avg. = 45**

**Procedure Core Visit Types**



**Memorial Hospital of Converse County  
Mammography Exams  
Feb. 2016**

**Mammography Exams**



<b>Curr. 12 mo.</b>	85	81	72	97	103	122	108	126	120	111	75	86
<b>Current Budget</b>	94	94	94	94	93	93	93	93	93	93	93	93
<b>Prev. 12 mo.</b>	102	90	90	82	95	96	92	112	81	92	70	95

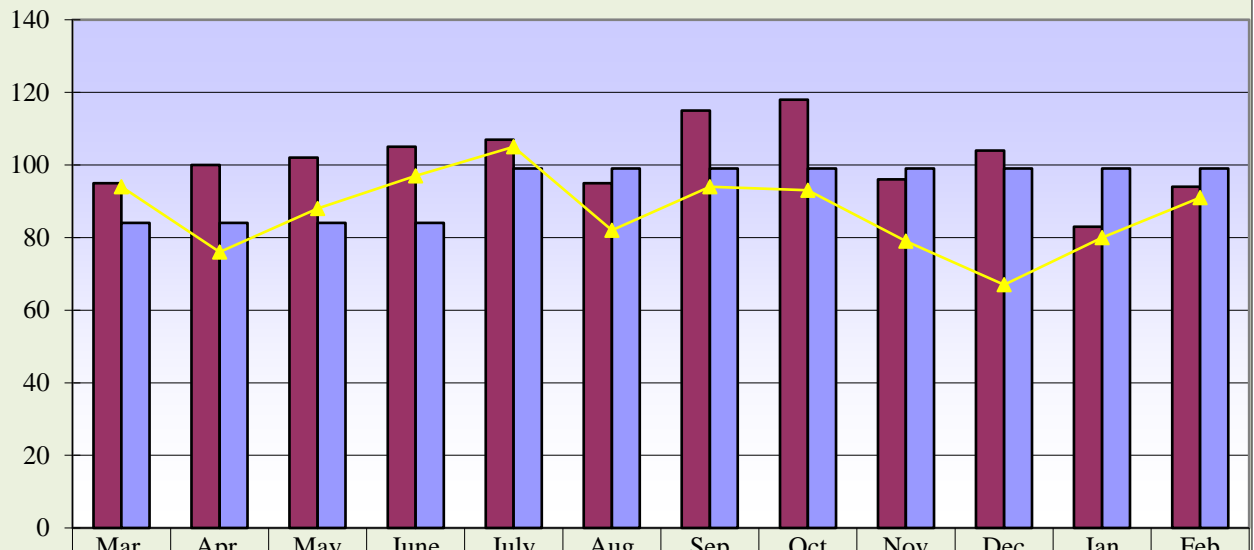
**Curr. 12 mo. avg. = 99**

**Prev. 12 mo. avg. = 91**



**Memorial Hospital of Converse County  
MRI & Cat Scans  
Feb. 2016**

**MRI Exams**

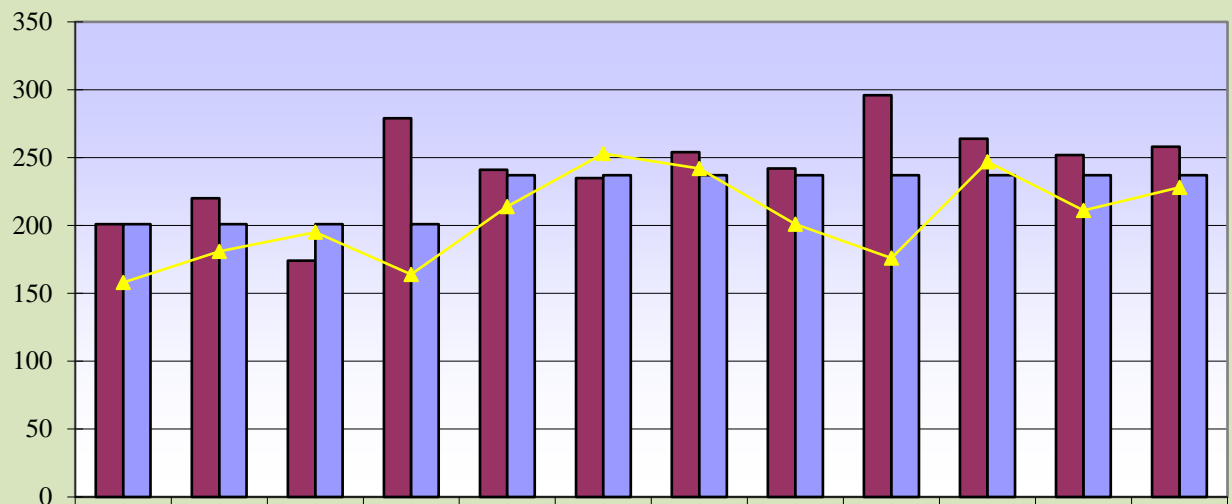


	Mar.	Apr.	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb
<b>■ Curr. 12 mo.</b>	95	100	102	105	107	95	115	118	96	104	83	94
<b>■ Current Budget</b>	84	84	84	84	99	99	99	99	99	99	99	99
<b>▲ Prev. 12 mo.</b>	94	76	88	97	105	82	94	93	79	67	80	91

**Curr. 12 mo. avg. = 101**

**Prev. 12 mo. avg. = 87**

**CT Exams**



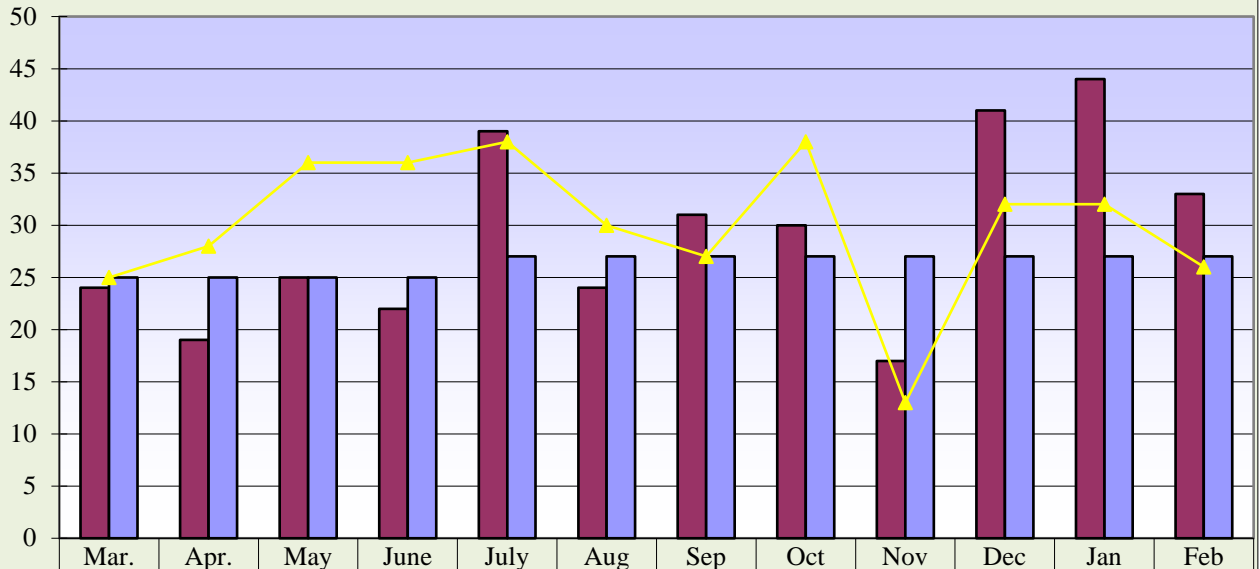
	Mar.	Apr.	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb
<b>■ Curr. 12 mo.</b>	201	220	174	279	241	235	254	242	296	264	252	258
<b>■ Current Budget</b>	201	201	201	201	237	237	237	237	237	237	237	237
<b>▲ Prev. 12 mo.</b>	158	181	195	164	214	253	242	201	176	247	211	228

**Curr. 12 mo. avg. = 243**

**Prev. 12 mo. avg. = 206**

**Memorial Hospital of Converse County  
Nuclear Med and Ultrasound Exams  
Feb. 2016**

**Nuclear Medicine Exams**

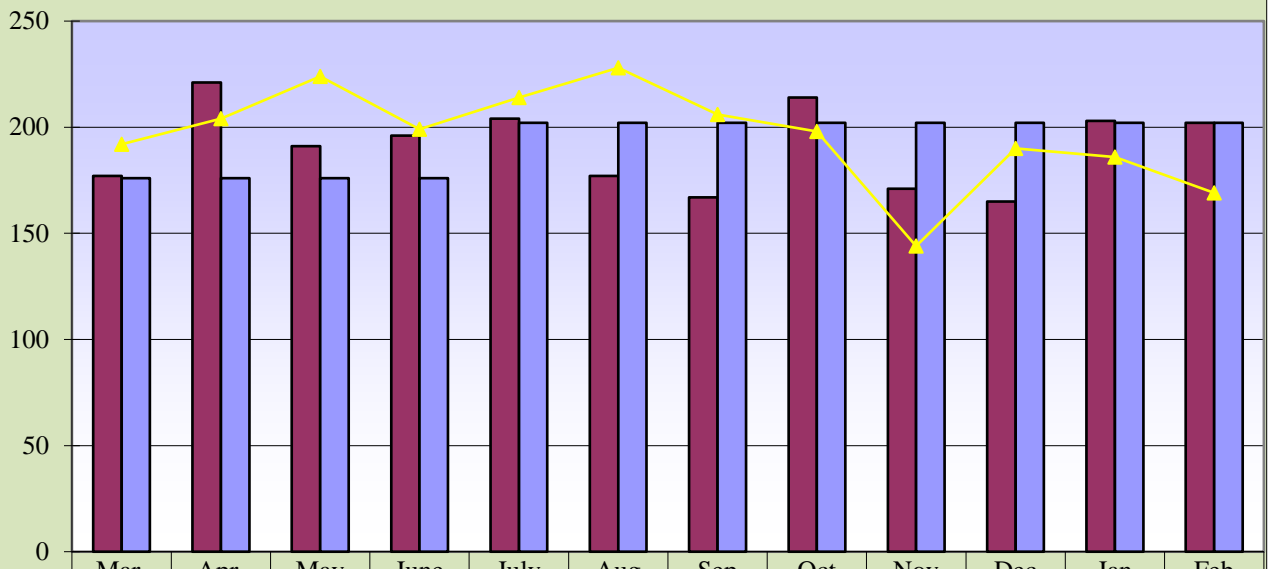


	Mar.	Apr.	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb
■ Curr. 12 mo.	24	19	25	22	39	24	31	30	17	41	44	33
■ Current Budget	25	25	25	25	27	27	27	27	27	27	27	27
▲ Prev. 12 mo.	25	28	36	36	38	30	27	38	13	32	32	26

**Curr. 12 mo. avg = 29**

**Prev. 12 mo. avg = 30**

**Ultrasound Exams**



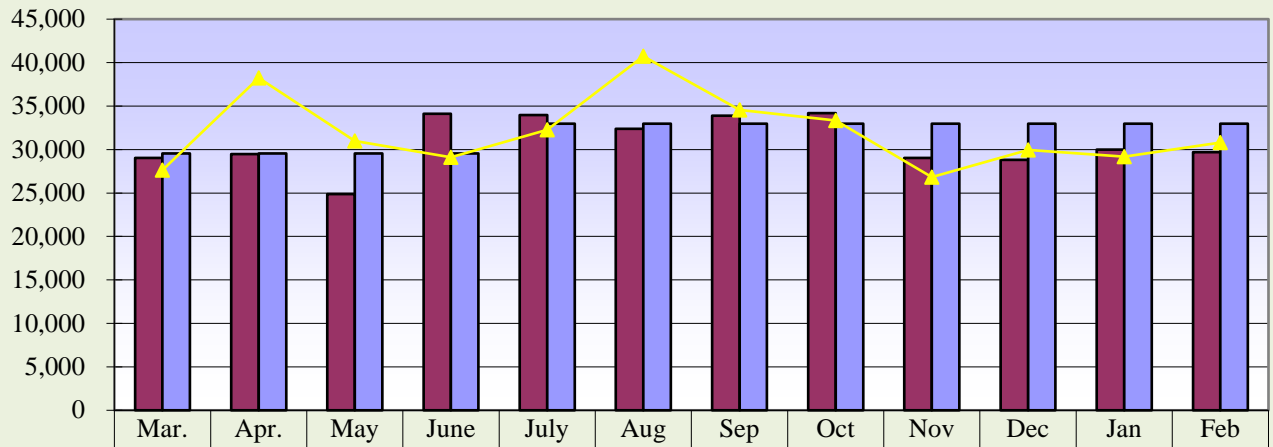
	Mar.	Apr.	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb
■ Curr. 12 mo.	177	221	191	196	204	177	167	214	171	165	203	202
■ Current Budget	176	176	176	176	202	202	202	202	202	202	202	202
▲ Prev. 12 mo.	192	204	224	199	214	228	206	198	144	190	186	169

**Curr. 12 mo. avg = 191**

**Prev. 12 mo. avg = 196**

**Memorial Hospital of Converse County  
Lab Procedures and Other X-Ray Exams  
Feb. 2016**

**Lab Procedures**

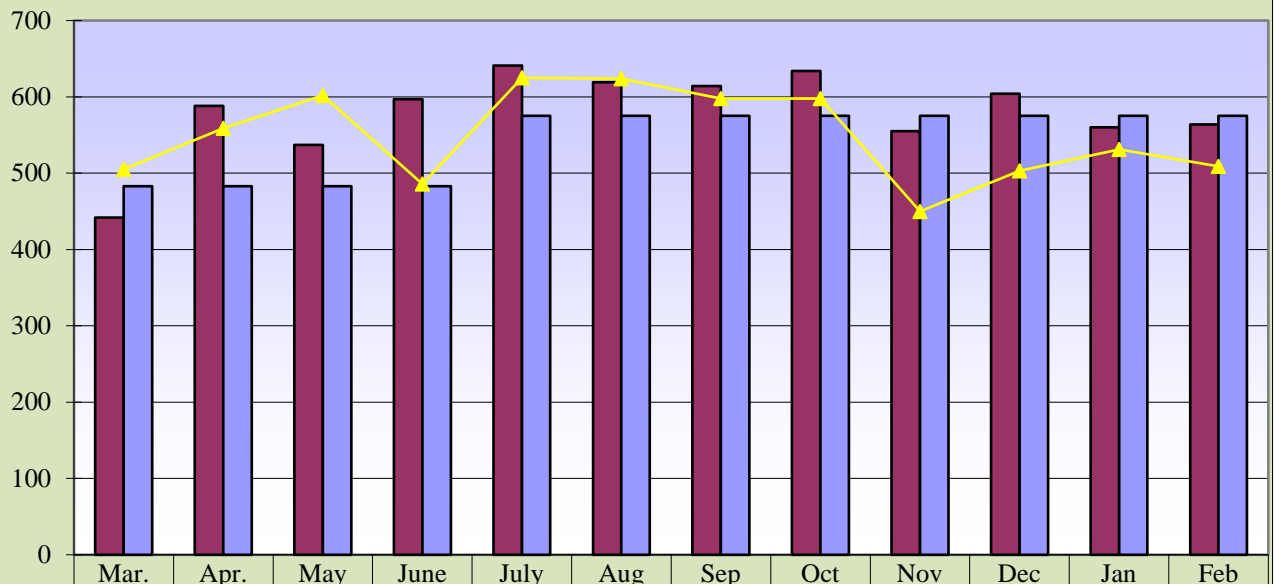


<b>Curr. 12 mo.</b>	29,041	29,470	24,854	34,102	33,960	32,375	33,895	34,186	29,028	28,811	29,995	29,694
<b>Current Budget</b>	29,531	29,531	29,531	29,531	32,981	32,981	32,981	32,981	32,981	32,981	32,981	32,981
<b>Prev. 12 mo.</b>	27,622	38,230	30,980	29,091	32,256	40,728	34,548	33,336	26,829	29,939	29,174	30,794
<b>—</b>												

**Curr. 12 mo. avg. = 30,784**

**Prev. 12 mo. avg. = 31,961**

**Total Other X-Ray Exams**



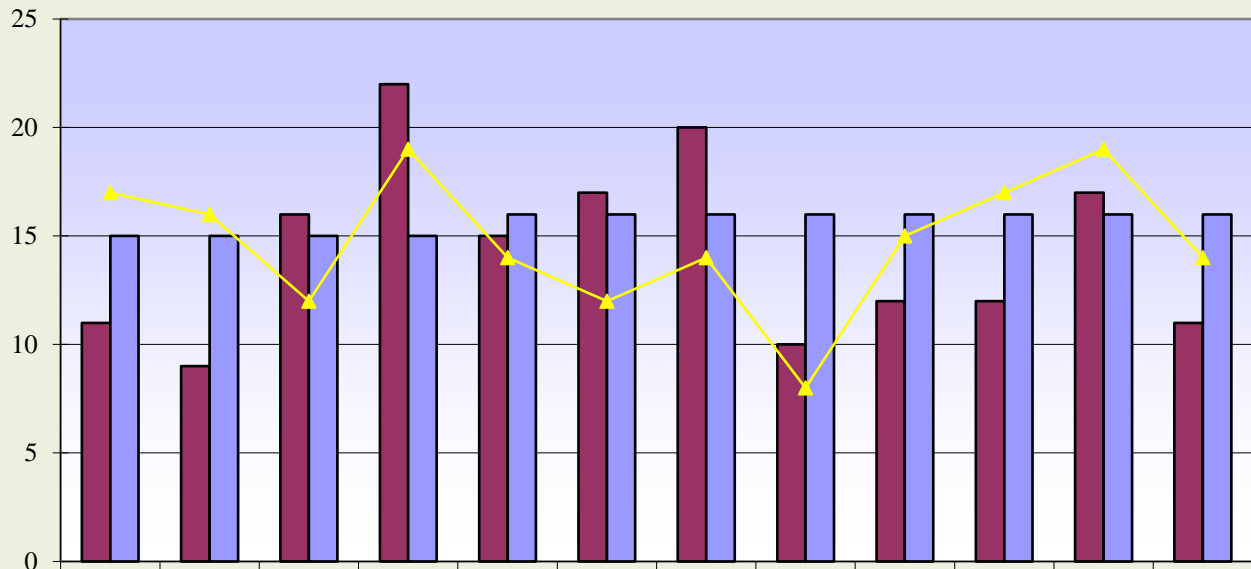
<b>Curr. 12 mo.</b>	442	588	537	597	641	619	614	634	555	604	560	564
<b>Current Budget</b>	483	483	483	483	575	575	575	575	575	575	575	575
<b>Prev. 12 mo.</b>	505	559	602	486	625	624	598	598	450	503	531	509

**Curr. 12 mo. avg. = 575**

**Prev. 12 mo. avg. = 543**

**Memorial Hospital of Converse County  
Newborns and Net A/R Days  
Feb. 2016**

**Newborns**

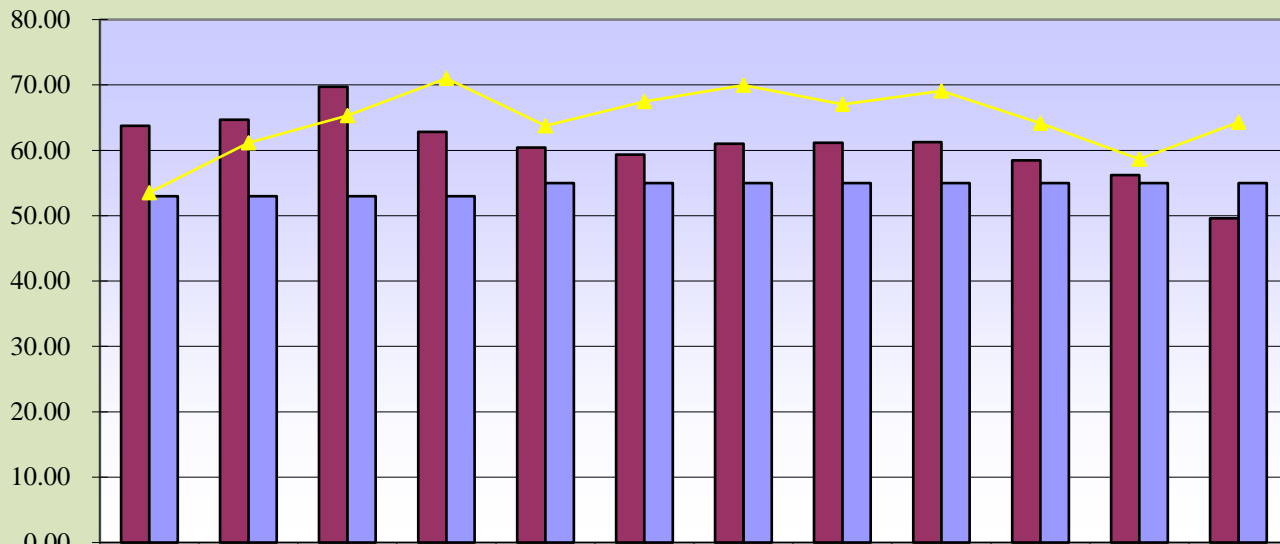


	Mar.	Apr.	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb
Curr. 12 mo.	11	9	16	22	15	17	20	10	12	12	17	11
Current Budget	15	15	15	15	16	16	16	16	16	16	16	16
Prev. 12 mo.	17	16	12	19	14	12	14	8	15	17	19	14

**Curr. 12 mo. avg. = 14**

**Prev. 12 mo. avg. = 15**

**Net Days of Revenue in A/R**



	Mar.	Apr.	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb
Curr. 12 mo.	63.76	64.67	69.70	62.80	60.41	59.35	61.01	61.16	61.26	58.46	56.22	49.59
Current Budget	53.00	53.00	53.00	53.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00
Prev. 12 mo.	53.54	61.17	65.31	71.01	63.76	67.46	69.98	67.01	69.09	64.15	58.68	64.29

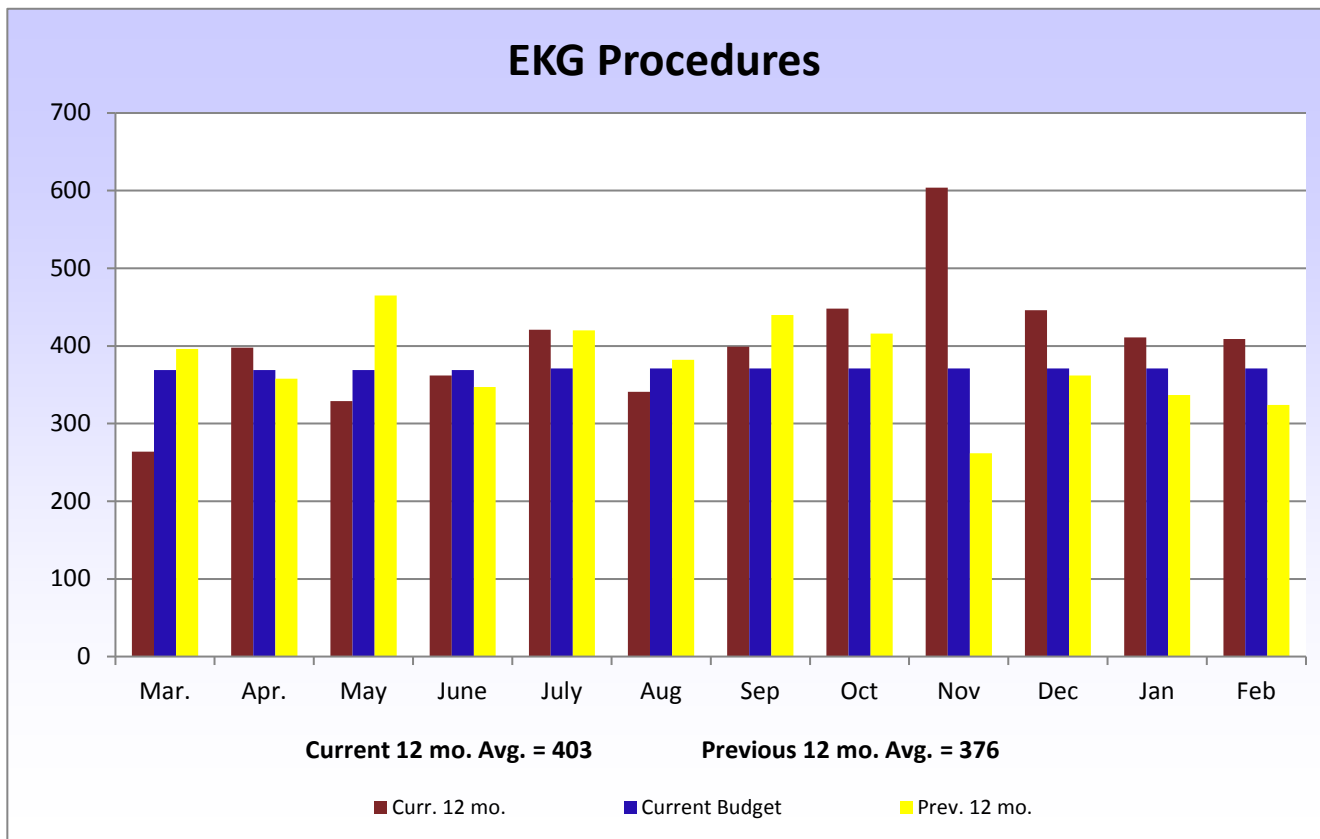
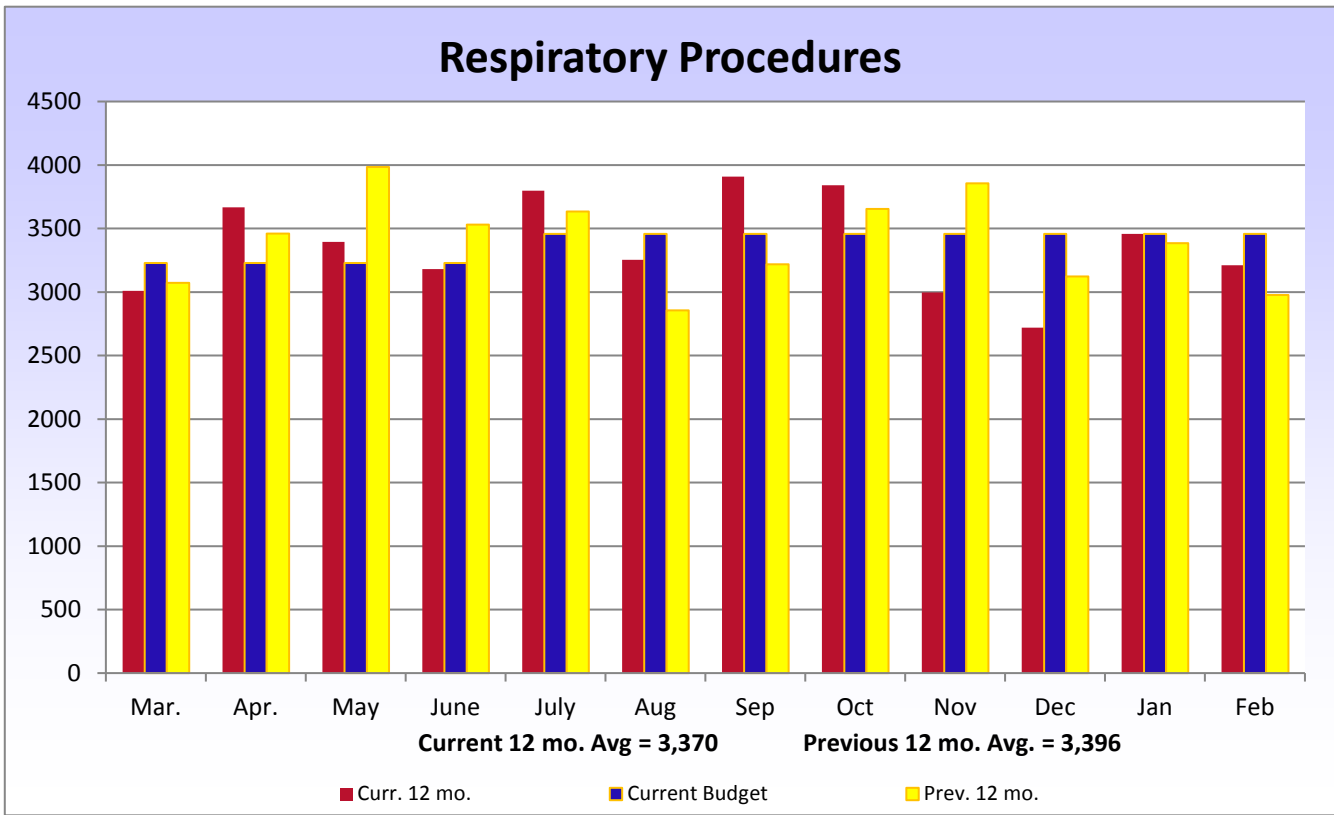
**Curr. 12 mo. avg. = 60.70**

**Prev. 12 mo. avg. = 64.62**



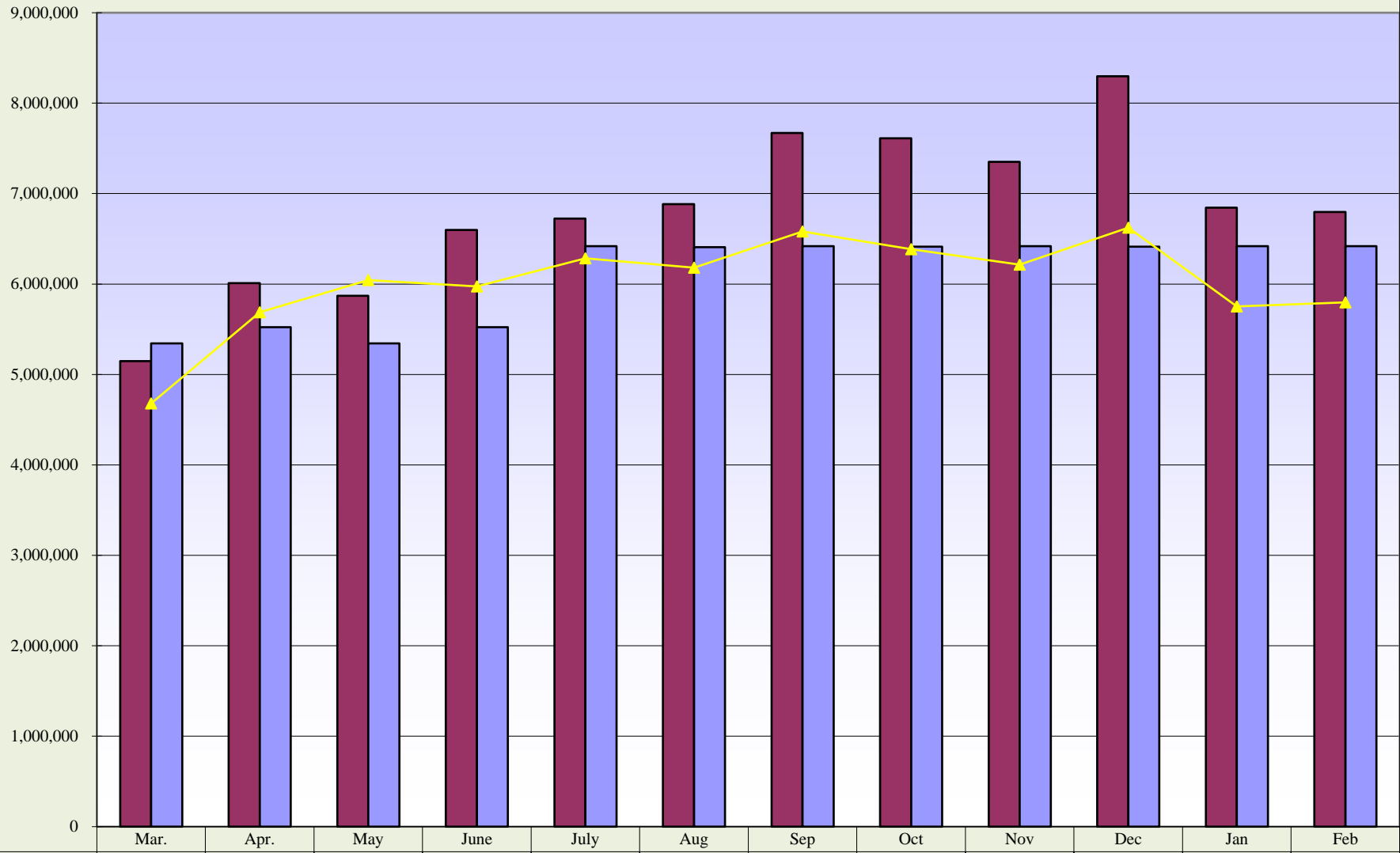


Memorial Hospital of Converse County  
 Respiratory and EKG Procedures  
 Feb. 2016



**Memorial Hospital of Converse County  
Hospital Patient Revenues  
Feb. 2016**

**Hospital Patient Revenues**



**Curr. 12 mo. avg. = \$6,817,215**

**Prev. 12 mo. avg. = \$6,017,114**

**Memorial Hospital of Converse County  
Income Statement Summary  
Budget Variance Report**

<b>Current Month</b>			<b>Year to Date</b>			<b>Prior Year YTD</b>		
<b>Feb. 2016</b>	<b>Budget</b>	<b>Variance Amount</b>	<b>February</b>	<b>YTD Thru Feb. 2016</b>	<b>YTD Budget</b>	<b>Variance Amount</b>	<b>YTD Thru Feb. 2015</b>	<b>Change From Prior YTD</b>
			<b>Patient Revenue</b>					
\$1,790,830	\$1,705,798	\$85,032	<b>Inpatient</b>	\$14,893,632	\$13,646,394	\$1,247,238	\$12,884,842	\$2,008,790
3,609,324	3,325,206	284,118	<b>Outpatient</b>	31,691,514	26,589,032	5,102,482	23,054,510	8,637,004
1,397,228	1,386,510	10,718	<b>Physician Clinics</b>	11,594,482	11,086,996	507,486	13,880,057	(2,285,575)
\$6,797,382	\$6,417,514	\$379,868	<b>Total Patient Revenue</b>	\$58,179,627	\$51,322,422	\$6,857,205	\$49,819,409	\$8,360,218
			<b>Deductions From Revenue</b>					
755,195	533,146	222,049	<b>Medicare</b>	5,238,641	4,179,183	1,059,458	4,477,398	761,243
583,236	327,842	255,394	<b>Medicaid</b>	3,556,767	2,569,845	986,922	2,412,417	1,144,350
163,210	55,163	108,047	<b>Worker's Compensation</b>	1,034,617	441,303	593,314	784,622	249,995
861,181	575,165	286,016	<b>Other Contractuals</b>	5,515,665	4,508,564	1,007,101	3,935,555	1,580,110
157,035	155,337	1,698	<b>Other</b>	1,294,709	1,217,634	77,075	1,055,104	239,605
\$2,519,857	\$1,646,653	\$873,204	<b>Total Deductions</b>	\$16,640,399	\$12,916,529	\$3,723,870	\$12,665,096	\$3,975,303
4,277,525	4,770,861	(493,336)	<b>Net Patient Revenue</b>	41,539,228	38,405,893	3,133,335	37,154,313	4,384,915
83,006	90,255	(7,249)	<b>Other Operating Revenue</b>	660,955	722,065	(61,110)	997,930	(336,975)
\$4,360,531	\$4,861,116	(\$500,585)	<b>Total Operating Revenue</b>	\$42,200,183	\$39,127,958	\$3,072,225	\$38,152,243	\$4,047,940
			<b>Operating Expenses</b>					
2,168,316	2,276,383	(108,067)	<b>Salaries &amp; Wages</b>	19,193,932	17,844,393	1,349,539	18,180,810	1,013,122
422,944	494,229	(71,285)	<b>Benefits</b>	4,598,624	3,953,836	644,788	4,050,486	548,138
564,306	462,499	101,807	<b>Supplies</b>	4,720,458	3,700,002	1,020,456	3,636,326	1,084,132
72,262	99,712	(27,450)	<b>Lease &amp; Rentals</b>	647,663	797,707	(150,044)	702,214	(54,551)
106,930	80,807	26,123	<b>Other Expenses</b>	774,459	646,662	127,797	666,097	108,362
720	2,500	(1,780)	<b>Legal</b>	16,198	20,000	(3,802)	9,300	6,898
20,321	19,980	341	<b>Travel &amp; Education</b>	201,813	159,990	41,823	138,932	62,881
75,156	108,231	(33,075)	<b>Maintenance &amp; Repair</b>	879,669	865,866	13,803	857,913	21,756
36,208	38,834	(2,626)	<b>Physician Fees</b>	196,478	310,667	(114,189)	370,781	(174,303)
12,570	16,666	(4,096)	<b>Interest</b>	80,898	133,333	(52,435)	450,239	(369,341)
54,972	62,914	(7,942)	<b>Professional Fees</b>	417,528	503,286	(85,758)	420,324	(2,796)
131,700	122,270	9,430	<b>Purchased Services</b>	957,825	978,204	(20,379)	1,015,241	(57,416)
32,924	35,582	(2,658)	<b>Insurance</b>	265,879	284,666	(18,787)	277,998	(12,119)
51,702	47,977	3,725	<b>Utilities</b>	397,049	383,808	13,241	390,779	6,270
376,353	425,792	(49,439)	<b>Depreciation</b>	2,932,618	3,406,336	(473,718)	3,030,117	(97,499)
1,309,547	522,586	786,961	<b>Indigent Care</b>	6,295,589	4,180,684	2,114,905	3,889,354	2,406,235
\$5,436,929	\$4,816,962	\$619,967	<b>Total Expenses</b>	\$42,576,681	\$38,169,440	\$4,407,241	\$38,086,911	\$4,489,770
(1,076,398)	44,154	(1,120,552)	<b>Operating Income (Loss)</b>	(376,498)	958,518	(1,335,016)	65,332	(441,830)
			<b>Non-Operating Revenue</b>					
105,161	105,000	161	<b>County - Indigent Care Reimbursement</b>	909,687	885,000	24,687	700,000	209,687
45,000	45,000	0	<b>County - Ambulance Reimbursement</b>	315,000	315,000	0	450,000	(135,000)
12,517	31,834	(19,317)	<b>Other Non-Operating</b>	249,213	254,667	(5,454)	277,249	(28,036)
0	0	0	<b>Non-Operating Expense</b>	0	0	0	0	0
(\$913,720)	\$225,988	(\$1,139,708)	<b>Net Income/(Loss)</b>	\$1,097,402	\$2,413,185	(\$1,315,783)	\$1,492,581	(\$395,179)

**Memorial Hospital of Converse County  
Financial and Statistical Highlights  
Feb. 2016**

Page #

**Patient Volumes**

IP Daily Census.....	At 6.86 down 1.28 from February 2015 - down 0.85 from January 2016	1-2
Surgeries.....	At 81 down 16 from February 2015 - down 12 from January 2016	6-7
Radiology Exams.....	At 1,237 up 119 from February 2015 - up 20 from January 2016	9-12
Laboratory Tests.....	At 29,694 down 1100 from February 2015 - down 301 from January 2016	12
Emer. Rm. Visits.....	At 429 down 61 from February 2015 - down 30 from January 2016	5

**Income Statement**

Gross Patient Revenue for the month was \$6,797,000 compared to \$5,798,000 last February and \$6,800,000 last month. Net Income for February is **(\$913,000)** compared to \$274,000 last year and **(\$471,000)** last month. 15

Monthly Revenue - over budget by \$379,000

The departments that are under budget by \$10,000 or more are as follows:

Med/Surg - 32,000	Pharmacy - 45,000
OB - 11,000	Health Management - 14,000
Swing Bed - 20,000	Emergency Room - 20,000
Physical Therapy - 34,000	CRNA's - 35,000
Surgery - 113,000	

Deductions From Revenue - Over budget by \$873,000

Monthly Expense Variances - Over budget by \$619,000

<u>Supplies - 101,000</u>	<u>Purchased Services - 9,400</u>
OB Minor Equipment - 5,000	Administration - 8,200
Lab Blood - 11,000	Environmental Services - 8,200
Pharmacy Drugs - 10,000	
Cardiopulmonary Gas - 10,000	<u>Utilities - 3,700</u>
Surgery - 76,000	Telephone - 2,000
Business Office Supply - 14,000	Water - 2,000
IS Minor Equipment - 9,500	
Environmental Services Linen - 7,700	<u>Indigent Care - 786,000</u>
<u>Other - 26,000</u>	
Employee Benefits Misc - 14,700	
Public Relations Advertising - 18,900.	

**Cash Status**

Cash balances as of February 29, 2016 are \$15,040,270.  
This equates to 93 days of expenses on hand.

**Accounts Receivable**

Net Accounts Receivable days are at 49.59 days for the end of February compared to 64.29 last year and 56.22 last month.

**Memorial Hospital of Converse County  
Statistics  
For The Period Ended February 29, 2016**

Monthly						Year to Date					
Feb 2016	Feb 2015	Variance From Prior February	Budget	Variance Amount	%	YTD Thru Feb 2016	YTD Thru Feb 2015	Variance From Prior YTD	YTD Budget	Variance Amt.	%
80	79	1	74	6	8.1%	651	667	(16)	592	59	10.0%
2	8	(6)	5	(3)	-60.0%	30	40	(10)	40	(10)	-25.0%
82	87	(5)	79	3	3.8%	681	707	(26)	632	49	7.8%
199	228	(29)	226	(27)	-11.9%	1,806	1,798	8	1,808	(2)	-0.1%
35	72	(37)	74	(39)	-52.7%	388	521	(133)	592	(204)	-34.5%
234	300	(66)	300	(66)	-22.0%	2,194	2,319	(125)	2,400	(206)	-8.6%
11	14	(3)	16	(5)	-31.3%	114	113	1	128	(14)	-10.9%
20	23	(3)	26	(6)	-23.1%	204	201	3	208	(4)	-1.9%
81	97	(16)	98	(17)	-17.3%	843	761	82	784	59	7.5%
3,149	3,452	(303)	3,478	(329)	-9.5%	26,242	25,846	396	27,824	(1,582)	-5.7%
429	490	(61)	576	(147)	-25.5%	4,079	4,494	(415)	4,608	(529)	-11.5%
3,578	3,942	(364)	4,054	(476)	-11.7%	30,321	30,340	(19)	32,432	(2,111)	-6.5%
344	331	13	333	11	3.2%	334	324	10	333	1	0.4%

Financial Ratios	Feb. 2016	Feb. 2015	YTD	US	WY	Misc. Measurements	YTD - 16	YTD - 15	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	93	106	N/A	69	107	Total Revenue per FTE	\$261,286	\$230,645	\$30,641	\$145,000	\$116,286
Operating Margin	-24.69%	2.95%	-0.89%	0.99%	0.77%	Contractual Deductions	28.60%	25.42%	3.18%	26.70%	1.90%
Net Margin	-20.95%	6.19%	2.60%	2.51%	6.79%	Inpatient Revenue %	31.97%	35.85%	-3.88%	31.41%	0.56%
Current Ratio	4.60	4.62	N/A	2.29	3.89	Outpatient Revenue %	68.03%	64.15%	3.88%	66.90%	1.13%
Gross A/R Days	48.89	66.83		54.20	57.94	Average Length of Stay	2.35	2.81	(0.46)	3.30	(0.95)
Net A/R Days	49.59	64.29				Medicare Inp. Payer Mix	32.65%	32.94%	-0.29%	31.00%	1.65%
FTEs per Adjusted Occupied Bed - Excluding MOB			10.95	With MOB	11.53	Average I/P Daily Census	7.40	8.14	(0.74)	3.50	3.90
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2013						Salaries to Total Expense	45.08%	47.74%	-2.66%	46.32%	-1.24%
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2013						Benefits as % of Salaries	23.96%	22.28%	1.68%		

**Memorial Hospital of Converse County**  
**Balance Sheet**  
**February 29, 2016**

	<b>February 2016</b>	<b>February 2015</b>
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash On Hand And In Banks	\$7,388,142	\$6,108,288
Certificates Of Deposit - Unrestricted	139,715	0
<b>Total Cash Assets</b>	<b>\$7,527,857</b>	<b>\$6,108,288</b>
<b>Assets Whose Use is Restricted</b>		
Bond Reserve Fund - (Bond Covenant Requirement)	0	0
Bond Payment Fund-(Bond Covenant Requirement)	0	136,627
Certificates of Deposit Securing Loan	7,500,000	8,500,000
Reserve Account - (Patient Contracts)	12,413	12,413
Additional (Bond Covenant Requirement)	0	559,391
<b>Total Restricted Assets</b>	<b>\$7,512,413</b>	<b>\$9,208,431</b>
Accounts Receivable (Gross)	11,834,299	13,580,047
Uncollectable Accts. & Contratual. Adj.	(3,610,272)	(4,445,063)
<b>Net Patient Accounts</b>	<b>\$8,224,028</b>	<b>\$9,134,984</b>
Due From Physicians	100,750	103,013
Inventories Of Supplies	982,249	1,458,486
Other Current Assets	3,105,411	2,723,593
<b>Total Current Assets</b>	<b>\$27,452,708</b>	<b>\$28,736,795</b>
<b>LAND, BUILDING AND EQUIPMENT, net</b>	32,043,466	30,787,350
<b>OTHER ASSETS</b>		
Investment - Big Country Rehab	185,957	241,915
Investment - Powder River Imaging	0	0
<b>Total Other Assets</b>	<b>\$185,957</b>	<b>\$241,915</b>
<b>Total Assets</b>	<b>\$59,682,130</b>	<b>\$59,766,060</b>
<b>LIABILITIES AND FUND EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Accounts Payable	1,499,453	2,012,817
Accrued Bond Interest/Principal Payable	0	(42,586)
Accrued Salaries	2,747,581	2,396,752
Accrued Taxes And Deductions	562,692	588,094
Current Portion Of Capital Leases	144,589	1,259,761
Current Portion of CD Secured Note	1,000,000	0
Contingent Liability-(Patient Contracts)	12,413	12,413
<b>Total Current Liabilities</b>	<b>\$5,966,728</b>	<b>\$6,227,251</b>
<b>OTHER LIABILITIES</b>		
Revenue Bonds Payable	0	1,922,986
Long Term EIB Accrual	102,205	83,799
Deferred Loss On Early Retirement Of Bonds	(455,014)	(499,808)
Discount On Bonds	0	0
Medicare Cost Report Settlement	2,141,595	0
Long Term CD Secured Note Obligations	6,500,000	0
Long Term Capital Lease Obligations	846,531	8,360,970
<b>Total Other Liabilities</b>	<b>\$9,135,317</b>	<b>\$9,867,947</b>
<b>Total Liabilities</b>	<b>\$15,102,046</b>	<b>\$16,095,196</b>
<b>FUND EQUITY</b>		
Fund Balance	43,482,683	42,126,062
Net Income	1,097,402	1,544,802
<b>Total Fund Balance</b>	<b>\$44,580,085</b>	<b>\$43,670,864</b>
<b>Total Liabilities And Fund Equity</b>	<b>\$59,682,130</b>	<b>\$59,766,060</b>

**Cash Flow Statement for February 2016 and FYTD 2016**

<b>Cash Flow From Operations</b>	<b><u>Feb. 2016</u></b>	<b><u>FYTD 2016</u></b>
Net Earnings/(Loss)	(\$913,720)	\$1,332,500
<b><u>Additions/(Subtractions) to Cash</u></b>		
Depreciation/Non-cash Interest	376,353	2,932,617
Decrease/(Increase) in Accounts Receivable	1,217,886	1,997,273
(Decrease)/Increase in Accounts Payable	198,013	(390,314)
Decrease/(Increase) in Inventory	(4,418)	30,086
<b>Net Cash Flow From Operations</b>	<u>\$874,114</u>	<u>\$5,902,162</u>
<b>Cash Flow from Capital Purchases</b>		
Equipment, Fixed Assets	(340,314)	(3,050,354)
Loan Advance	0	0
<b>Cash Flow from Financing</b>		
Notes Payable	<u>(21,890)</u>	<u>(1,022,036)</u>
<b>Cash Flow for the Month Ending:      Feb 2016</b>	<u><u>\$511,910</u></u>	<u><u>\$1,829,772</u></u>

Statistics	Feb. 2016	February	Prior Feb	Thru Feb	Feb. 2015	Feb 2016	Feb 2015	Prior February						
	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>		
Curr. 12 mo.	66	92	101	103	105	100	109	121	110	124	93	81		100
Current Budget	105	105	105	105	100	100	100	100	100	100	100	100		
Prev. 12 mo.	77	100	88	98	83	88	85	110	89	127	82	97		94
Surgeries														
	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>		
Curr. 12 mo.	5.00	6.50	6.74	7.67	8.52	6.45	7.77	6.68	8.60	6.65	7.71	6.86		7.10
Current Budget	6.84	6.84	6.84	6.84	7.32	7.32	7.32	7.32	7.32	7.32	7.32	7.32		
Prev. 12 mo.	6.48	8.03	9.42	7.70	9.23	7.58	7.23	6.61	6.83	6.29	7.32	8.14		7.57
IP Daily Census														
	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>		
Curr. 12 mo.	201	220	174	279	241	235	254	242	296	264	252	258		243
Current Budget	201	201	201	201	237	237	237	237	237	237	237	237		
Prev. 12 mo.	158	181	195	164	214	253	242	201	176	247	211	228		206
CTs														
	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>		
Curr. 12 mo.	95	100	102	105	107	95	115	118	96	104	83	94		101
Current Budget	84	84	84	84	99	99	99	99	99	99	99	99		
Prev. 12 mo.	94	76	88	97	105	82	94	93	79	67	80	91		87
MRIs														
	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>		
Curr. 12 mo.	442	588	537	597	641	619	614	634	555	604	560	564		580
Current Budget	483	483	483	483	575	575	575	575	575	575	575	575		
Prev. 12 mo.	505	559	602	486	625	624	598	598	450	503	531	509		549
Total Other X-ray Exams														
Lab Procedures														
	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>		
Curr. 12 mo.	29,041	29,470	24,854	34,102	33,960	32,375	33,895	34,186	29,028	28,811	29,995	29,694		30,784
Current Budget	29,531	29,531	29,531	29,531	32,981	32,981	32,981	32,981	32,981	32,981	32,981	32,981		
Prev. 12 mo.	27,622	38,230	30,980	29,091	32,256	40,728	34,548	33,336	26,829	29,939	29,174	30,794		31,961
														0
	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>		
Curr. 12 mo.	561	491	479	553	579	580	559	511	496	466	459	429		514
Current Budget	477	477	477	477	569	569	569	569	569	569	569	569		
Prev. 12 mo.	429	474	582	565	626	703	661	503	546	525	440	490		545
Emergency Room Visits														
	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>		
Curr. 12 mo.	5,148,635	6,010,185	5,869,108	6,599,027	6,725,357	6,882,579	7,669,999	7,612,860	7,350,420	8,296,381	6,844,648	6,797,382		6,817,215
Current Budget	5,344,310	5,522,314	5,344,307	5,522,316	6,417,517	6,406,894	6,417,517	6,413,975	6,417,513	6,413,977	6,417,515	6,417,515		
Prev. 12 mo.	4,679,530	5,688,110	6,044,398	5,973,921	6,284,035	6,179,897	6,582,246	6,384,088	6,214,322	6,623,555	5,752,805	5,798,463		6,017,114
Hospital Revenues														
	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>		
Curr. 12 mo.	63.76	64.67	69.70	62.80	60.41	59.35	61.01	61.16	61.26	58.46	56.22	49.59		60.70
Current Budget	53.00	53.00	53.00	53.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00		
Prev. 12 mo.	53.54	61.17	65.31	71.01	63.76	67.46	69.98	67.01	69.09	64.15	58.68	64.29		64.62
Net Days of Revenue in A/R														
	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>		
Curr. 12 mo.	28	40	44	48	55	35	54	51	48	53	37	30		44
Current Budget	52	52	52	52	41	41	41	41	41	41	41	41		
Prev. 12 mo.	40	39	49	37	43	28	36	37	46	47	30	37		39
Orthopedic Surgeries														
	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>		



Curr. 12 mo.	11	9	16	22	15	17	20	10	12	12	17	11	14
Current Budget	15	15	15	15	16	16	16	16	16	16	16	16	
Prev. 12 mo.	17	16	12	19	14	12	14	8	15	17	19	14	15

Newborns

	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	17	16	25	18	23	25	23	22	24	28	23	18	22
Current Budget	24	24	24	24	24	24	24	24	24	24	24	24	
Prev. 12 mo.	20	22	22	24	23	26	24	29	23	32	21	26	24

General Surgeries

	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	46	55	54	53	56	40	58	53	54	69	62	60	55
Current Budget	49	49	49	49	49	49	49	49	49	49	49	49	
Prev. 12 mo.	64	37	45	41	47	44	34	55	38	60	34	41	45

Procedure Core Visits

	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	85	81	72	97	103	122	108	126	120	111	75	86	99
Current Budget	94	94	94	94	93	93	93	93	93	93	93	93	
Prev. 12 mo.	102	90	90	82	95	96	92	112	81	92	70	95	91

Mammography



	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	177	221	191	196	204	177	167	214	171	165	203	202	191
Current Budget	176	176	176	176	202	202	202	202	202	202	202	202	
Prev. 12 mo.	192	204	224	199	214	228	206	198	144	190	186	169	196

Ultrasound

	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	24	19	25	22	39	24	31	30	17	41	44	33	29
Current Budget	25	25	25	25	27	27	27	27	27	27	27	27	
Prev. 12 mo.	25	28	36	36	38	30	27	38	13	32	32	26	30

Nuclear Medicine

	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	12	13	11	10	10	13	12	14	14	14	3	10	11
Current Budget	10	10	10	10	12	12	12	12	12	12	12	12	
Prev. 12 mo.	4	8	5	11	8	11	11	12	8	14	10	9	9

OB/GYN Surgeries

	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	61	67	80	103	90	80	89	78	78	74	82	80	80
Current Budget	81	81	81	81	87	87	87	87	87	87	87	87	
Prev. 12 mo.	78	89	92	100	89	85	94	70	81	86	83	79	86

Admissions

	Insurance	Medicare	Medicaid	Self Pay	Workers Comp.	Other
Fiscal Year 2015	41.87%	36.08%	9.12%	10.08%	2.82%	0.03%
Fiscal Year 2016	46.73%	32.65%	9.41%	7.93%	3.10%	0.18%

Payor Mix

<u>Avg.</u>	<u>Feb</u>	<u>Jan</u>	<u>Dec</u>	<u>Nov</u>	<u>Oct</u>	<u>Sep</u>	<u>Aug</u>	<u>July</u>	<u>June</u>	<u>May</u>	<u>Apr.</u>	<u>Mar.</u>
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Thalken	0.00	0	0	0	0	0	0	0	0	0	0	0	0
Yost	0.75	4	0	1	0	0	0	1	0	0	0	0	0
Murphy	0.25	0	0	0	1	0	0	0	1	0	1	0	0
Retherford	2.75	1	0	3	4	2	4	3	5	4	6	4	0
Campbell	3.88	1	3	3	1	2	9	5	7	9	3	2	6
Rupp	0.00	0	0	0	0	0	0	0	0	0	0	0	0
Robertson	3.13	2	1	3	3	4	5	2	5	1	5	5	0
Lansang	0.13	0	0	0	0	1	0	0	0	0	0	0	0
Grosdidier	2.63	2	3	7	3	2	2	1	1	2	1	1	2
White, W.	2.13	4	2	1	1	1	1	4	3	1	3	2	0
Starks	1.50	4	3	2	0	1	2	0	0	0	0	0	0
Engle	8.00	8	12	5	7	7	8	11	6	14	11	5	8
Hospitalist	36.50	38	34	33	39	44	28	33	43	47	29	38	30
Skuza	0.25	0	0	0	0	1	0	1	0	0	0	0	0
Croft	5.25	5	7	4	7	3	10	2	4	3	5	1	4
Newborns	14.25	11	17	12	12	10	20	17	15	22	16	9	11
Admissions	81.38	80	82	74	78	78	89	80	90	103	80	67	61



	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>
Curr. 12 mo. Minor Procedures	14	15	22	26	22	17	21	24	18	20	17	18
Curr. 12 mo. Scopes	32	40	32	27	34	23	37	29	36	49	45	42
Procedure Core Visits												

	Current Month	YTD FY 2016 Avg.
	Avg. Length of Stay	Length of Stay
Retherford	0.00	0.00
Lansang	0.00	1.71
Starks	3.00	1.73
Hospitalist	1.25	2.11
Grosdidier	2.86	3.45
Murphy	2.00	2.32
White, W.	0.00	2.50
Croft	2.67	2.67
Skuza	2.60	3.21
Yost	1.00	1.86
Engle	1.67	1.50
Rupp	2.00	1.92
Campbell	0.00	0.00
Robertson	3.00	2.27
	1.00	2.82

	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	3009	3666	3395	3181	3798	3253	3910	3841	2998	2720	3458	3212	3,370
Current Budget	3228	3228	3228	3228	3457	3457	3457	3457	3457	3457	3457	3457	
Prev. 12 mo.	3073	3461	3985	3531	3633	2855	3219	3654	3857	3124	3384	2976	3,396
RT Procedures													

	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	264	398	329	362	421	341	399	448	604	446	411	409	403
Current Budget	369	369	369	369	371	371	371	371	371	371	371	371	
Prev. 12 mo.	396	358	465	347	420	382	440	416	262	362	337	324	376

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